

Notice of Meeting:

I hereby give notice that an ordinary Meeting of the Community Committee will be held on:

Date: Tuesday 22 June 2021
Time: 9.30am
Meeting Room: Council Chamber and Audio Visual Link
Venue: Municipal Building, Garden Place, Hamilton

Richard Briggs
Chief Executive

Community Committee

Komiti Hapori

OPEN AGENDA

Membership

Chairperson Cr M Bunting
Heamana

Deputy Chairperson Cr K Naidoo-Rauf
Heamana Tuarua

Members

Mayor P Southgate	Cr R Pascoe
Deputy Mayor G Taylor	Cr S Thomson
Cr M Gallagher	Cr M van Oosten
Cr R Hamilton	Cr E Wilson
Cr D Macpherson	Maangai T P Thompson-Evans
Cr A O'Leary	Maangai O Te Ua
	Vacancy

Quorum: A majority of members (including vacancies)

Meeting Frequency: Six weekly

Becca Brooke
Governance Manager
Menetia Mana Whakahaere

14 June 2021

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Purpose

The Community Committee is responsible for:

1. Guiding and monitoring the provision of strategic community infrastructure and services to meet the current and future needs of the city and the enhanced wellbeing of its communities.
2. Governance of recreational, community facilities, amenities, and events.
3. Facilitating community and stakeholder involvement and discussion on community infrastructure, community safety and community wellbeing matters.
4. Ensuring Hamilton is performing to the highest standard in the area of civil defence and emergency management.
5. Funding to benefit the social, cultural, physical and arts wellbeing of communities in Hamilton.

In addition to the common delegations, the Community Committee is delegated the following Terms of Reference and powers:

Terms of Reference:

1. To provide direction on strategic priorities and resourcing for community infrastructure aligned to city's overall development and oversight of strategic projects associated with those activities.
2. To develop policy, approve community-related strategies and plans, and monitor their implementation.
3. To receive and consider presentations and reports from stakeholders, government departments, organisations and interest groups on community development and wellbeing issues and opportunities.
4. To provide input on the allocation of Events Sponsorship funding to the Economic Development Committee.
5. To monitor Hamilton's social demographics and social climate to assess current and future impacts on the Council and Hamilton communities.
6. To monitor the performance of Hamilton's civil defence and emergency management response against Council's requirements under the Civil Defence Emergency Management Act including:
 - a. implementation of Government requirements;
 - b. contractual service delivery arrangements with the Waikato Regional Group Emergency Management Office
7. To determine the funding priorities for the Community Grants Allocation Committees, in line with the Community Assistance Policy, Long Term Plan and Annual Plan.
8. To determine the priority of Council projects suitable for contestable and philanthropic funding, excluding NZTA funding.
9. To coordinate and make decisions on proposals, applications for external funding, and the distribution of Council funding and funding provided to Council for public art, recreational and community facilities and amenity.
10. To monitor and oversee the delivery of Council's non-financial performance and non-financial key projects against the Long Term Plan, excluding key performance indicator reporting which is the responsibility of the Finance Committee.
11. To develop policy, approve and monitor implementation of plans and strategies in relation to the performance of Council's investments in the Domain Endowment Fund and strategic property.

The Committee is delegated the following powers to act:

- Approval of Reserve Management Plans.
- Performing the Council's functions, powers and duties (excluding those matters reserved to the Council by law, by resolution of the Council or as otherwise delegated by Council) under the Burial and Cremation Act 1964 and the Reserves Act 1977.
- Approval of purchase or disposal of land for parks and reserves required for designated works or other purposes within the Committee's area of responsibility which exceeds the Chief Executive's delegations and is in accordance with the Annual Plan or Long Term Plan.
- Approval of applications for Council projects suitable for contestable and philanthropic funding.
- Approval of funding for recreational and community facilities and amenities in accordance with the Long Term Plan.
- Approval of public art proposals put forward by the community and/or Council in accordance with the Public Art Development Process and approved budget.

The Committee is delegated the following recommendatory powers:

- Approval of acquisition or sale or lease of properties owned by the Domain Endowment Fund consistent with the Domain Endowment Fund Investment Policy, for any endowment properties.
- The Committee may make recommendations to Council.
- The Committee may make recommendations to other Committees.

Recommendatory Oversight of Policies and Bylaws:

- *Alcohol Control Bylaw 2015*
 - *Animal Nuisance Bylaw 2013*
 - *Citizens Initiated Referenda Policy*
 - *City Honours Policy*
 - *Class 4 Gambling Venue Policy*
 - *Community Assistance Policy*
 - *Community Occupancy Policy*
 - *Cultural and Recreational Facilities Bylaw 2012*
 - *Disability Policy*
 - *Dog Control Bylaw 2015*
 - *Dog Control Policy*
 - *External Funding Applications Policy*
 - *Hamilton City Smoke-Free Environment Policy*
 - *Naming of Roads, Open Spaces and Council Facilities Policy*
 - *International Relations Policy*
 - *Provisional Local Alcohol Policy*
 - *Psychoactive Substances (Local Approved Products) Policy*
 - *Prostitution Bylaw 2019*
 - *Public Places Bylaw 2016*
 - *Public Places Policy*
 - *Safety in Public Places Bylaw 2014*
1. *TAB Board Venue Policy*

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1 Apologies – *Tono aroha*

2 Confirmation of Agenda – *Whakatau raarangi take*

The Committee to confirm the agenda.

3 Declaration of Interest – *Tauaakii whaipanga*

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

4 Public Forum – *Aatea koorero*

As per Hamilton City Council's Standing Orders, a period of up to 30 minutes has been set aside for a public forum. Each speaker during the public forum section of this meeting may speak for five minutes or longer at the discretion of the Chair.

Please note that the public forum is to be confined to those items falling within the terms of the reference of this meeting.

Speakers will be put on a Public Forum speaking list on a first come first served basis in the Council Chamber prior to the start of the Meeting. A member of the Council Governance Team will be available to co-ordinate this. As many speakers as possible will be heard within the allocated time.

If you have any questions regarding Public Forum please contact Governance by telephoning 07 838 6727.

Council Report

Item 5

Committee: Community Committee

Date: 22 June 2021

Author: Carmen Fortin

Authoriser: Becca Brooke

Position: Governance Advisor

Position: Governance Manager

Report Name: Confirmation of the Open Community Committee Minutes - 18 May 2021

Report Status	<i>Open</i>
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Staff Recommendation - *Tuutohu-aa-kaimahi*

That the Community Committee confirm the Open Minutes of the Committee Meeting held on 18 May 2021 as a true and correct record.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Community Committee Open Unconfirmed Minutes - 18 May 2021

Community Committee

Komiti Hapori

OPEN MINUTES

Minutes of a meeting of the Community Committee held in Council Chamber, Municipal Building, Garden Place, Hamilton and via audio-visual link on Tuesday 18 May 2021 at 9.32am.

PRESENT

Chairperson Cr M Bunting
Heamana

Deputy Chairperson Cr K Naidoo-Rauf
Heamana Tuarua

Members

- Mayor P Southgate
- Deputy Mayor G Taylor
- Cr M Gallagher
- Cr R Hamilton
- Cr D Macpherson
- Cr A O'Leary
- Cr R Pascoe (via audio-visual)
- Cr S Thomson (via audio-visual)
- Cr M van Oosten
- Cr E Wilson
- Maangai T P Thompson-Evans (via audio-visual)
- Maangai O Te Ua

In Attendance:

- Lance Vervoort – General Manager Community
- Rebecca Whitehead – Unit Director Business and Planning
- Maria Barrie – Unit Director Parks and Recreation
- Helen Paki – Unit Director Community Services
- Lee-Ann Jordan – Unit Director Visitor Destinations
- Andy Mannering – Kaiwhakahaere Rautaki Hapori
- Lisa Topscov – External Funding Manager
- Kelvin Powell – City Safe Unit Manager
- Sandra Larsen – Social Development Team Leader
- Natasha Ryan – Key Projects Programme Manager
- Stephen Penruscoe – Library Director
- Daan Blokker – Senior Parks Planner
- Damien Puddle – Local Play Advocate
- Joanna van Walraven – Policy and Strategy Advisor, Arts and Community
- Nick Chester – Social Development Advisor
- Georgina Hailwood – Consultant

Governance Staff:

- Becca Brooke – Governance Manager
- Carmen Fortin, Tyler Gaukrodger – Governance Advisors

The meeting opened with a prayer from Waikato Interfaith Council.

1. **Apologies – *Tono aroha***
Resolved: (Cr Bunting/Cr Wilson)
 That the apologies for partial attendance from Crs Hamilton, O’Leary and Maangai Thompson-Evans are accepted.
2. **Confirmation of Agenda – *Whakatau raarangi take***
Resolved: (Cr Bunting/Cr Naidoo-Rauf)
 The agenda is confirmed noting that item 9 (Community Access to School Sports Fields and Facilities) will be taken after item 6 (Chair’s Report).
3. **Declarations of Interest – *Tauaakii whaipanga***
 No members of the Council declared a Conflict of Interest.
4. **Public Forum – *Aatea koorero***
 No members of the public wished to speak.
5. **Confirmation of the Open Community Committee Minutes - 25 March 2021**
Resolved: (Cr Wilson/Cr Naidoo-Rauf)
 That the Community Committee confirm the Open Minutes of the Community Committee Meeting held on 25 March 2021 as a true and correct record.
9. **Community Access to School Sports Fields and Facilities**
 The Social Development Advisor and Local Play Advisor introduced the report noting that the previous play strategy report was brought to the 11 February 2021 meeting, and that a further update will be brought to 31 August 2021 meeting. They introduced Matthew Cooper and Amy Marsell (Sport Waikato). Staff responded to questions from Members regarding consideration of funding incentives for schools to open their fields and playgrounds, inclusion of schools/kura not currently considered, schools which make use of Council greenspace, school fencing, inclusion of local MPs, conversations with school boards, benchmarking of accessible schools, unknown data, fencing costs to allow public access, and partnerships for other aspects outside of sport.
Resolved: (Cr Gallagher/Cr Bunting)
 That the Committee:
 - a) receives the report; and
 - b) notes that further progress on community access to schools sports fields and facilities will be reported back to the Community Committee meeting of 31 August 2021.
7. **Reserve Management Plan Programme**
 The Social Development Advisor and Senior Parks Planner introduced the report outlining the purpose of the Reserve Management Plan Programme. They noted the sport and recreation management plan has a budget allocation of \$15,000 to review the plan. Staff responded to questions from Members regarding value of individual park management plans and consultation to include individual parks.
Resolved: (Cr Bunting/Cr Naidoo-Rauf)
 That the Community Committee:
 - a) receives the report;

- b) approves the updated programme of Reserve Management Plans for Hamilton;
- c) approves the review of the Sports Park Management Plan 2009, to be renamed the Sport and Recreation Reserve Management Plan following the process as prescribed in the Reserves Act (1977); and
- d) approves the preparation of a draft Sport and Recreation Reserves Management Plan prior to public notice and consultation in accordance with section 41(5A) of the Reserves Act (1977).

The meeting was adjourned from 10.37am to 10.57am

Mayor Southgate, Cr O'Leary and Cr van Oosten left the meeting during the above adjournment.

6. Chair's Report

The Chair took the report as read. He responded to questions from Members regarding timing of the He Pou Manawa Ora policy, timing and general enquiries from the community for use of Community Facilities.

Resolved: (Cr Bunting/Maangai Te Ua)

That the Community Committee:

- a) receives the report;
- b) approves the deferral of the He Pou Manawa Ora Deliberations report to the 22 June 2021 Community Committee meeting; and
- c) requests staff report back to the Community Committee meeting of 31 August concerning use of Community Facilities on parks.

Cr O'Leary and Cr van Oosten re-joined the meeting (11.00am) during the above item. They were present when the matter was voted on.

Mayor Southgate re-joined the meeting (11.06am) during the above item. She was present when the matter was voted on.

8. External Funding Applications Policy Review (*Recommendation to the Council*)

The External Funding Manager and the Social Development Advisor introduced the report noting that feedback was received for the draft policy through an Elected Members Briefing. Staff responded to questions from Members concerning delegation of authority process, receiving adequate level feedback from Chair and Deputy Chair concerning funding applications and outcomes, and match funding.

Resolved: (Cr Hamilton/Cr Naidoo-Rauf)

That the Community Committee:

- a) receives the report; and
- b) recommends that the Council approves the revised External Funding Applications Policy.

Cr O'Leary and Cr van Oosten joined the meeting (11.00am) during the discussion of the above item. They were present when the item was voted on.

Mayor Southgate joined the meeting (11.06am) during the discussion of the above item. She was present when the item was voted on.

10. External Funding Programme Plan 2021-31 Long-Term Plan

The Unit Director Business and Planning and the External Funding Manager introduced the report, noting that the plan would provide the framework for the External Funding programme over the next 10 years. Staff responded to questions from Members concerning external sponsoring of sports floodlighting, number of parks impacted, collaboration with clubs to get funding, risk of revaluation of projects, strategic approach with other funding bodies, benchmarking against other Councils, collaboration with Waikato and Waipa District for funding, risk of not receiving funding, and consideration of iwi and haapu aspirations of economic success.

Resolved: (Cr Bunting/Cr Naidoo-Rauf)

That the Community Committee:

- a) receives the report;
- b) approves the External Funding Programme Plan for the 2021-31 Long-Term Plan; and
- c) notes that the External Funding Programme plan will be adjusted should any changes impacting the projects outlined in the staff report be made at the 24 June Council Meeting (2021-31 Long Term Plan Adoption).

11. Updated External Funding Opportunities for Approval

The General Manager Community introduced the report noting that there was an amendment to the report and staff recommendation due to discussions had with Trust Waikato ahead of Council applications being submitted.

Resolved: (Cr Bunting/Cr Naidoo-Rauf)

That the Community Committee:

- a) receives the report; and
- b) approves the submission of the external funding application to Trust Waikato.

12. Public Consultation for Public Art Policy and Monuments and Memorials Policy

The Policy and Strategy Advisor – Arts and Community introduced the report, acknowledging the contribution of public art donors. They noted that the purpose of the policy review was to make the process easier for potential future art donors. Staff responded to questions from Members concerning current policy overview, the draft Permanent Public Arts and Memorials Policies, , inclusion of retrospective review, final approval process, consultation, previous taskforce, temporary art policy, terms of reference, potential consultation with panel, inclusion within He Pou Manawa Ora policy, policies of other Councils, and subjectivity of art.

Motion: (Cr Wilson/Deputy Mayor Taylor)

That the Community Committee:

- a) receives the report;
- b) approves the draft Permanent Public Arts and Memorials Policies for engagement, with the removal of clauses 16 and 17 within attachment 2 and clauses 19 and 20 within attachment 3 of the staff report;
- c) notes that public feedback is to be heard through the Hearings and Engagement Committee on 28 July 2021; and
- d) notes that the deliberations report will be presented to the Community Committee meeting of 31 August 2021.

Amendment: (Cr Macpherson/Cr Gallagher)

That the Community Committee:

- a) receives the report;
- b) approves the draft Permanent Public Arts and Memorials Policies for engagement;
- c) notes that public feedback is to be heard through the Hearings and Engagement Committee on 28 July 2021; and
- d) notes that the deliberations report will be presented to the Community Committee meeting of 31 August 2021.

The Amendment was put.

Those for the Amendment:

Mayor Southgate, Councillors Gallagher, Macpherson, O'Leary, Thomson and van Oosten, Maangai Thompson-Evans and Te Ua.

Those against the Amendment:

Deputy Mayor Taylor, Councillors Bunting, Pascoe, Taylor, Hamilton, Naidoo-Rauf and Wilson.

The Amendment was declared CARRIED.

The Amendment as the Substantive Motion was then put and declared CARRIED.

Resolved: (Cr Macpherson/Cr Gallagher)

That the Community Committee:

- a) receives the report;
- b) approves the draft Permanent Public Arts and Memorials Policies for engagement;
- c) notes that public feedback is to be heard through the Hearings and Engagement Committee on 28 July 2021; and
- d) notes that the deliberations report will be presented to the Community Committee meeting of 31 August 2021.

Deputy Mayor Taylor and Cr Wilson Dissenting.

The meeting was adjourned from 12.52pm to 1.43pm.

Cr Macpherson, Cr Thomson, Cr O'Leary, Cr Hamilton and Maangai Te Ua left the meeting during the above adjournment.

Item 17 (Civil Defence Update) was taken after to above adjournment to accommodate staff availability.

17. Civil Defence Emergency Management (CDEM) Quarterly Update

The City Safe Manager took the report as read and responded to questions from members regarding realignment meaning for Council, new roles, and funding.

Resolved: (Cr Wilson/Cr Bunting)

That the Community Committee receives the report.

Maangai Te Ua re-joined the meeting (1.47pm) at the conclusion of the above item. He was not present when the matter was voted on.

13. Single-Year Community Grant - 2020/21 Allocation

The Kaiwhakahaere Rautaki Hapori introduced the report noting that the grant fell within current policy, and that there was an increase in the number of groups who had applied for assistance. Staff responded to questions from Members regarding cost-benefit analysis of funding allocated, increase in funding allocation, demand for grants, ratio of allocation going to ethnic communities, allocation process, community benefit value, oversight of applicant performance outcomes, and other grants allocated to applicants.

Resolved: (Cr Bunting/Cr Naidoo-Rauf)

That the Committee:

- a) receives the report; and
- b) acknowledges and thanks the members of the Allocation Committee for their contribution in allocating the Single-Year Community Grant over the last 3-years.

Cr Thomson re-joined the meeting (1.51pm) during the discussion of the above item. She was present when the matter was voted on.

14. Community Assistance Policy Allocation Process Review 2021 (*Recommendation to the Council*)

The Kaiwhakahaere Rautaki Hapori spoke to the options outlined in the report, noting allocation methods used by other councils. He noted that the Council had indicated that they wished to have larger representation within allocation of grants. Staff responded to questions from Members regarding need of multi-purpose use community space, membership of the subcommittee, delegations of authority, disadvantages of having committee oversight, and timing of allocation decisions.

Resolved: (Cr Wilson/Deputy Mayor Taylor)

That the Community Committee:

- a) receives the report; and
- b) recommends that the Council approves the revised Community Assistance Policy (*Attachment 1 of the staff report*), with an amendment to the policy that the allocation sub-committee comprises of 4 Elected Members (TBC), that make recommendations to Community Committee for final decisions on allocation of funds; and
- c) notes that a draft terms of reference for the allocation sub-committee will come back to a future meeting of the Community Committee for consideration and recommendation to Council.

Cr Hamilton re-joined the meeting (2.03pm) during the discussion of the above item. He was present when the matter was voted on.

Cr Macpherson re-joined the meeting (2.18pm) during the discussion of the above item. He was present when the matter was voted on.

15. Rototuna Library Name

The Key Projects Programme Manager and Library Director took the report as read and responded to questions from members concerning community and mana whenua consultation, bilingual signage, and translation.

Resolved: (Cr Macpherson/Maangai Te Ua)

That the Community Committee:

- a) receives the report; and
- b) approves **Rototuna Library Te Kete Aronui** as the dual names for the library and community hub being developed in Rototuna Village.

Cr Hamilton left the meeting (2.43pm) during the discussion of the above item. He was not present when the matter was voted on.

The meeting was adjourned from 3.12pm to 3.25pm.

Maangai Thompson-Evan retired from the meeting during the above adjournment.

Cr Pascoe left the meeting during the above adjournment.

16. Zoo Waiwhakareke Shared Entry Precinct Update

The Unit Director Visitor Destinations and Georgina Hailwood (Consultant) introduced the report, outlining the progress made on the project to date. They responded to questions from members concerning building layout, accessibility, budget, timeline of the project, road design, parent changing facilities, and private room hiring facilities.

Resolved: (Cr Bunting/Cr Naidoo-Rauf)

That the Community Committee receives the report.

Cr Pascoe re-joined the meeting (3.43pm) during the discussion of the above item. He was present when the matter was voted on.

18. General Managers Report

The General Manager Community took the report as read and responded to questions from Members concerning risk of loss.

Resolved: (Cr Gallagher/Cr Bunting)

That the Community Committee receives the report.

Resolved: (Cr Gallagher/Cr Bunting)

That the Community Committee:

- a) notes that the General Manager Community report back on how additional funding could be found for increasing library collection digitisation to a future meeting of the Community Committee; and
- b) notes that staff report back on Nawton and Enderly library service options by 30 October 2021.

Deputy Mayor Taylor and Cr Pascoe Dissenting.

Mayor Southgate retired from the meeting (3.52pm) during the discussion of the above item. She was not present when the matter was voted on.

19. Resolution to Exclude the Public

Resolved: (Cr Bunting/Cr Naidoo-Rauf)

Section 48, Local Government Official Information and Meetings Act 1987

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. Confirmation of the Public Excluded Community Committee Minutes - 25 March 2021) Good reason to withhold) information exists under) Section 7 Local Government) Official Information and) Meetings Act 1987	Section 48(1)(a)
C2. Zoo Waiwhakareke Shared Entrance Precinct Construction Contract)	

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Item C1.	to maintain legal professional privilege	Section 7 (2) (g)
	to enable Council to carry out negotiations	Section 7 (2) (i)
Item C2.	to enable Council to carry out negotiations	Section 7 (2) (i)

Cr Macpherson retired from the meeting (4.05pm) at the conclusion of the above item. He was present when the matter was voted on.

The meeting went into a public excluded session at 4.05pm.

The meeting was declared closed at 4.14pm.

Council Report

Committee: Community Committee

Date: 22 June 2021

Author: Carmen Fortin

Authoriser: Becca Brooke

Position: Governance Advisor

Position: Governance Manager

Report Name: Chair's Report

Item 6

Report Status	<i>Open</i>
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Recommendation - *Tuutohu*

That the Community Committee receives the report.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Chair's Report



Chair's Report

Mōrena te whanau,

Welcome to the June Community Committee meeting.

Thank you in advance for putting your hearts and minds to their best use for the betterment of the Hamilton community in this meeting.

Kesh, I, Maangai Olly and Maangai Te Pora and the team are very much looking forward to cracking into the work the LTP has allowed us to.

A year ago, we were experiencing the real power of community groups as they banded together to feed and connect our community after the Covid lockdown. When they write the book on community resilience I look forward to the chapter on Hamilton and reading about our strong networks.

A massive part of this was Hamilton City Council offering up to \$1 million to support the joint Covid relief emergency fund, matched by WEL trust and Trust Waikato.

I will never forget the zoom meeting where it was mooted we make available up to \$500 thousand and Cr O'Leary saying 'it should be a million' - and thus it became.

There were many worthy applications, and many we turned down after strong debate each time, resulting in an unspent amount of \$380 thousand, which due to it being operational spending will be returned to the coffers at the end of the financial year.

I thank this committee for their readiness to act under pressure in this way and the trust you put into the delegated group. While we are well aware the pandemic is far from over and that our community groups are very much under the pump, the fund was set up as an emergency covid fund. We're not suggesting by any means the situation is over and should there be a repeat would look to do something similar again.

As usual, I would like to thank Deputy Kesh for her support and great work in the community.

Have a great meeting.

Chair's Recommendation

That the Community Committee receives the report.

Kia Kaha,

Councillor Mark Bunting
Chair, Community Committee
Hamilton City Council

Council Report

Item 7

Committee: Community Committee

Date: 22 June 2021

Author: Nick Chester

Authoriser: Lance Vervoort

Position: Social Development Advisor

Position: General Manager Community

Report Name: Play Strategy Implementation Update

Report Status	Open
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Purpose - *Take*

1. To inform the Community Committee on progress made to implement the Hamilton City Council Play Strategy.

Staff Recommendation - *Tuutohu-aa-kaimahi*

2. That the Community Committee receives the report.

Executive Summary - *Whakaraapopototanga matua*

3. Hamilton City Council's Play Strategy was approved in April 2019.
4. The Strategy provides direction for council in the provision of services and facilities that support play, active recreation and sport in Hamilton.
5. Council have partnered with Sport Waikato to ensure the Strategy is implemented. This is being achieved through the appointment of two roles: Local Play Advocate, and Regional Connectivity Coordinator.
6. The report outlines progress made on implementation by council in partnership with Sport Waikato through the newly created roles.
7. Staff consider the matters in this report have low significance and that the recommendations comply with the Council's legal requirements.

Background - *Koorero whaimaarama*

8. The Hamilton City Council Play Strategy was approved by the Community, Services and Environment Committee on 18 April 2019 ([link](#)).
9. The Strategy's vision is that Hamilton is a great place for everyone to play. The vision is supported by four outcome areas:
 - i. Hamilton reimagined as an urban playground
 - ii. Decision-making is informed by evidence and community voice
 - iii. Hamilton's play opportunities are achieved through collaborative partnerships
 - iv. We are responsive to changing play, sport and recreation trends.

10. The Strategy is focused on the provision of spaces, facilities and services that enable everyone to play and be active. The strategy is deliberately high-level in its approach rather than containing prescriptive actions to achieve. This approach enables both Council and the community to deliver on the strategy according to their mandate. Since its adoption, various units within Council have been taking steps to implement the strategy in a variety of ways.
11. The Strategy was supported by Sport Waikato, who were key partners during development, and whose updated strategic direction aligns with the vision and outcomes of the strategy.
12. Sport NZ provided funding to Sport Waikato to appoint a Local Play Advocate to support the Council in implementation of the strategy. Dr Damien Puddle was appointed to this position and began the role on 1 December 2020. This is currently a 12-month fixed term role.
13. Hamilton City Council provided funding to appoint a Regional Connectivity Coordinator (North) to further support implementation of the play strategy, alongside cross-boundary sport and recreation opportunities between Hamilton City Council, Waipa and Waikato District Councils. The role began on 1 January 2021. This is a 3-year arrangement between Sport Waikato and Hamilton City Council (alongside both Waipa and Waikato District Councils).

Discussion - *Matapaki*

14. The Local Play Advocate and Regional Connectivity Coordinator (North), although employed by Sport Waikato, are based at Hamilton City Council and are tasked with supporting staff to implement the strategy across various business units.
15. The work programme for the Local Play Advocate and the Regional Connectivity Coordinator (North) can be found in **Attachment 1**.
16. Highlights in the first 6 months of the roles include:
 - i. "Play Streets" event held on March 27th to trial temporary closure of a street for play initiatives;
 - ii. Progression on partnerships with schools to increase community access to facilities and sports fields (as discussed at the Community Committee meeting on 18 May 2021);
 - iii. Construction of a climbing wall at the underpass on SH1 at Hamilton Gardens (due to be complete d by July 2021);
 - iv. Development of a collaborative Play Champions Group across council tasked with long-term implementation of Play Ideas;
 - v. Feedback into a range of council projects to include play, including: CCTP, Rototuna Village, Peacocke Strategic Transport, Innovating Streets;
 - vi. Development of an action plan for the Hamilton City Council Play Strategy (currently in DRAFT) to guide priority projects that align with the strategy's 4 key outcome areas
 - vii. Support for the continued development of the Eastlink Sports Hub;
 - viii. Development of a collaborative season transition plan to support alignment of sport to the seasons and take pressure off council infrastructure such as fields (currently in progress with Hamilton City Council, Waipa District Council, Waikato District Council, Northern Districts Cricket Association and Waikato Rugby Union);
 - ix. Support for Jansen Park feasibility study alongside Council staff and consultants;
 - x. A focus on supporting the development of women's cricket in Hamilton alongside Northern Districts Cricket Association and H3 in preparation for World Cup 2022; and
 - xi. Leveraging of Tu Manawa Active Aotearoa funding (via Sport NZ) to support Hamilton-based physical activity (play, active recreation and sport) initiatives for children and young people – e.g., Equipotential, Mayaal Creative, Galaxy Touch Waikato, Swimming Waikato, Waikato Hockey, Rise and Shine Aerial Fitness.

Financial Considerations - *Whaiwhakaaro Puutea*

17. The Local Play Advocate role is currently funded by Sport NZ.
18. The Regional Connectivity Coordinator is supported by a \$50,000 pa contribution from Hamilton City Council.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

19. Staff confirm that matters in this report comply with Council's legal and policy requirements.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

20. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
21. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report as outlined below.
22. The recommendations set out in this report are consistent with that purpose.

Social

23. The strategy contributes to the social wellbeing of Hamiltonians by working towards 'play infrastructure' (such as sports grounds, parks and open spaces, cycle and walkways, indoor recreation facilities and playgrounds) being spread equitably across the city and is diverse in its offering. The strategy also recognises the strengths which currently exist within the community (including through organised sport) in delivering play for everyone. The focus on a broad definition of play creates an inclusive approach to physical activity.

Economic

24. The 'play proposition' within the strategy provides a platform for economic wellbeing through sporting events and tourism (through play infrastructure such as the Waikato River cycle network and the playgrounds in Hamilton). The availability of a range of options to play and be active assists in positioning Hamilton as a liveable city which has positive economic benefits.

Environmental

25. There is a direct link to environmental wellbeing within the strategy. Progressing work in Outcome Area One ('Hamilton is reimagined as an urban playground: We develop a connected and accessible network of play opportunities throughout the city') has the potential to improve the connectivity of walking and cycling networks and enable people to use active modes to travel to work, school and other destinations. The strategy also has a strong alignment to Council's Nature in the City Strategy, with opportunities to develop a connected network for walking, running and cycling (particularly through gully areas) which also function as ecological corridors, as well as for nature-based play.

Cultural

26. The strategy contributes to cultural wellbeing in a number of ways. The broad definition of 'play' enables a range of communities to undertake physical activity in ways which are culturally appropriate.

Risks - *Tuuraru*

27. There are no known risks associated with this matter.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Item 7

Significance

28. Having considered the Significance and Engagement Policy, staff have assessed that the matters in this report have low significance.

Engagement

29. Given the low level of significance determined, the engagement level is low. No engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Community - Play Strategy Implementation Update - June 2021

Sport Waikato Update on Play Strategy Implementation

Date Range: 1st December 2020 – 19th April 2021








Item 7

1. ORGANISATIONAL UPDATE/S – Dr. Amy Marfell, Sport Waikato GM Sport and Community

Sport Waikato would like to take this opportunity to thank Hamilton City Council for their partnership in activating the Play Strategy, and thus play, active recreation and sport in Hamilton City through the roles of both the Local Play Advocate and the Regional Connectivity Coordinator (North). We would also like to congratulate Council on their significant investment in play, active recreation and sport across their 2021-31 Long-term Plan.

2. UPDATE – Local Play Advocate and Regional Connectivity Coordinator



Status	On Track	Some Challenges	High Risk	Complete	
					
	Play Strategy Update				Status
Building play knowledge and Play Strategy alignment	HCC Play Champions Team The initial HCC Play Champions team being developed by Amanda Banks in 2019 has been redeveloped with a Terms of Reference drafted and adopted. The mission of the team is to: <ul style="list-style-type: none">• Create a Council culture where play is understood and valued.• Support better understanding of play principles and delivery of play outcomes in the city.• Drive the fulfilment of the Hamilton City Council Play Strategy 2019-2039.				
	The original team has been expanded from 10 to 23 to help meet Outcome 3 of the Play Strategy (Hamilton’s play opportunities are achieved through collaborative partnerships). Current representation exists across 7 groups (Infrastructure Operations, Community, City Growth, H3, Corporate, Strategy and Communications, and Development) and includes 15 units (City Transportation, Community Development and Leisure, Libraries, Parks and Recreation, Business and Planning, Community Services, CitySafe, City Planning, Event Operations, Risk and Emergency Management, People Safety and Wellness, Transformation, Communications, City Development, and Capital Projects). Additional team members may be sought from other units, including City Delivery, City Waters, City Parks, and Facilities. Two meetings have been held on March 29 th and May 24 th respectively.				
	Other Council Staff The Local Play Advocate has delivered presentations to whole teams or team leaders in various units and groups has occurred both as part of the process for introducing the Local Play Advocate, recruiting Play Champions, and growing Play Strategy knowledge and alignment across Council. These have included City Parks, Capital Delivery, Visitor Destinations, H3, Planning Guidance, Planning team’s Friday Seminar Series, and Infrastructure Alliance. A future planned presentation has also being arranged for the Urban Design Panel.				

Attachment 1



Report prepared by: Dr Damien Puddle & Sam Broadbent

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Phone: 0211972092 or 021923986

	<p>The Regional Connectivity Coordinator had regular meetings with the HCC Operations Planning and Project Manager and Recreation and Community Facilities team to collaborate on key projects and offer guidance in the play, active recreation and sport space.</p> <p>Other Opportunities</p> <ul style="list-style-type: none"> <i>University of Waikato</i>: Presentation on March 29th to Bachelor of Health, Sport, and Human Performance students on the development of the Play Strategy and role of the Local Play Advocate. <i>Sunshine Cluster Play Leads Hui</i>: Presentation on April 15th to the Regional Play Leads from the Regional Sports Trusts in the Sunshine Cluster (Bay of Plenty, Gisborne, Hawkes Bay, Northland and Waikato) on the development of the Play Strategy and work of the Local Play Advocate to date. The Regional Play Leads aim to work with their local councils to develop similar strategies and were grateful for the learning. <i>Taituarā — Local Government Professionals Aotearoa</i>: Hamilton City Council and Sport Waikato have been invited to co-present at the Partners in Community Well-being Forum on May 11th on their partnership to activate the Play Strategy. 	
Spontaneous play opportunities	<p>Play Streets</p> <p>The first Hamilton City Council sanctioned Play Streets event occurred on March 27th following collaboration between Sport Waikato, HCC's City Transportation team, and Infrastructure Alliance (see photos in 3. Appendices). The event drew on existing Play Streets applications/guidance developed by Waka Kotahi and Sport NZ. The application was purposely submitted by a council staff member with support from her neighbours. The event was neighbours only, with at least 12 adults and 8 children in attendance playing in their low-traffic/low-risk cul-de-sac. It was the first zero cost Play Streets event in the country and required no support from staff within either organisation beyond the workshopping and approval of the application. The Local Play Advocate and Council staff are now exploring opportunities to make this a sustainable community led play opportunity, considering necessary support resources, risk mitigation, and comms plans.</p> <p>Play Trailer</p> <p>With support from the Local Play Advocate, Council teams (Community Development, Libraries, and Rubbish & Recycling) have been workshopping a mobile Play Trailer concept. The trailer would be filled with large loose parts (e.g. tyres, pvc piping, bread trays, milk crates, wood, etc.) to activate council assets (i.e. parks and libraries) and be a risk-free opportunity for community stakeholders (e.g. schools and community centres) to explore the concept of loose parts play. Loose parts play utilises all sorts of repurposed materials diverted from landfill and repurposed for play instead of traditional play/sport equipment. Some operational concerns may mean that Council supports a (or some) community centres to apply for external funding through the Tu Manawa fund and own the asset instead of Council.</p> <p>Underpass Climbing Wall</p> <p>A specific quote from a community member in the Play Strategy ("I want to see more general 'Tarzan-ness' and climbing rocks through all our underpasses") has led Sport Waikato to establish a collaboration between Parks & Recreation, City Transportation, CitySafe, Infrastructure Alliance, and some local artists to explore the opportunity to modify the Hamilton Gardens to Sillary Street underpass for the city's first 'play on the way' project. Infrastructure Alliance have allocated funding from their Innovation Fund to trial the project with support from Parks & Recreation aiming to be installed before the end of the financial year.</p>	
Long term change	<p>The Local Play Advocate has provided a play lens and associated feedback on a variety of plans and projects currently ongoing that will shape the future play opportunities in the city. They include:</p> <ul style="list-style-type: none"> Central City Transformation Plan 	



	<ul style="list-style-type: none"> • Rototuna Village Designs • Peacocke Strategic Transport • Ruakura and Rotokauri Growth Cells • Community Facilities – Design Challenge Workshops • Innovating Streets projects on Ward St and Rostrevor St (see Pop-Up Parkour Spot photos in Appendices) <p>The Local Play Advocate has also been invited to be part of the Embassy Park Working Group and has begun work on providing guidance to the City Planning Unit on how play and the Play Strategy could be incorporated in the city's review of the District Plan, following the government's National Policy Statement on Urban Development.</p>	
Community Partnerships	<p><u>Access to School Grounds</u></p> <p>The Regional Connectivity Coordinator and Local Play Advocate have developed a strategy to develop school partnerships for community access to play, active recreation and sport infrastructure (e.g., fields, playgrounds)</p> <p>The review of the Waikato Regional Sports Facilities Plan (now Waikato Regional Active Spaces Plan) is complete and has been endorsed by the TA CE Forum. The Plan, with expanded scope, now provides guidance and direction for places and spaces for play, active recreation and sport, which appeals to a wider demographic and our region's participation trends. In response to Elected Members' interest in increasing access to school grounds, this plan has provided important insights to support HCC's GIS team to begin developing a play map of the city, centered around access to school grounds (e.g. playgrounds, sportsgrounds, and facilities) layered over the city's deprivation index.</p> <p>The first draft map was presented to Council at the May 18th Community Committee. The second iteration of the map will include playgrounds, 500m travel distance from neighbourhood parks, sportsground provision data, and will be supported by access data from a second survey specifically focused on community access and partnership with Hamilton City Council. Sport Waikato and Council staff will be involved in aiming for 100% coverage from Hamilton and neighbouring schools to inform decision making and earmark key schools to work with on a case study approach. This case study approach is necessary because decisions about fencing and school access are made by individual Boards of Trustees, as opposed to any directive from the Ministry of Education.</p>	
Sector Capability and Support	<p><u>Eastlink Sports Hub</u></p> <p>The Regional Connectivity Coordinator has supported the continued development of the Eastlink Sports Hub</p> <p>Sport Waikato arranged a 2-part hubbing workshop</p> <ul style="list-style-type: none"> • Part One: Session with Hauraki Plains Community Hub to share experience from their own hubbing journeys to date. • Part Two: "Keys to Strategy for hubbing" lead by Global Leisure Group (David Allen). <p>Off the back of this, the Eastlink Sports Hub have made steps towards developing their MOU between Eastlink Community Hub and it's member clubs. Sport Waikato has supported the formation of the MOU by sharing templates and examples from similar existing hub models.</p> <p><u>Capability Building & Support</u></p> <p>The Regional Connectivity Coordinator has met with clubs and organisations across the city to gain an understanding of how they currently operate,</p>	



	<p>their goals, barriers, and potential opportunities. There has been a real focus on supporting clubs and organisations to better understand the needs of the participant.</p> <p>In addition to Sport Waikato's support for Jansen Park feasibility study alongside Council staff and consultants, we have provided insights specific to the participation trends of the sports using Jansen Park.</p> <p><u>Volunteer Workshop</u> Sport Waikato worked with Community Waikato to develop a online volunteer workshop for clubs / organisations specific to the play, active recreation and sport sector.</p> <p><u>This is ME® Backyard Smash – Cricket</u> Ongoing work has been undertaken with Northern Districts Cricket Association and H3 to provide opportunities for cricket participation for women and girls in Hamilton City. The This is ME® Backyard Smash and its junior equivalent the Sista Smash were held in March with over 300 females playing modified cricket on Seddon Park. This important initiative is designed to break down barriers for females in the sport of cricket, but also increase play opportunities in the city.</p>	
Funding Support	<p><u>Funding Education</u> Regional Connectivity Coordinator has ensured Hamilton City clubs and organisations are aware of the funding support available in the Waikato region including Trusts, Community Grants, Tu Manawa (Sport NZ) and more. This is key to club and organisational sustainability, particularly off the back of the Covid-19 pandemic.</p> <p><u>Tu Manawa Active Aotearoa funding</u> Particular focus has been placed on activating youth through play, active recreation and sport via Tu Manawa funding (via Sport NZ) where we have seen an increase in applications across the breadth of movement (e.g., more than just sport).</p> <p>Approved Round 2 Tu Manawa applications across play, active rec and sport in Hamilton include: Kelly Sports Waikato Ltd (Play), Waikato Hockey Association, Waikato Regional Volleyball Association, Melville High School, YMCA North, Squash Waikato Incorporated and Equipotential NZ Incorporated</p> <p>Note: Round 3 applications closed on June 2 2021 and approved applicants will be advised this month.</p>	
Insights	<p><u>Insights</u> Conversations with several teams have identified opportunities to better understand and meet Outcome 2 of the Play Strategy (decision-making is informed by evidence and community voice) by leveraging the knowledge of on the ground staff (e.g. City Parks, City Delivery, Infrastructure Alliance) or in the case of CitySafe, the potential for drawing on the city's CCTV network as a potential resource for identifying spontaneous play in action.</p> <p>Sport Waikato are also continuing to develop insights about play provision and participation profiles that can be shared to support future decision-making. These local insights are collected through mechanisms such as Active NZ (localised data that Sport Waikato invests heavily in) and a new initiative being planned at present – Voice of Tamariki surveying.</p>	



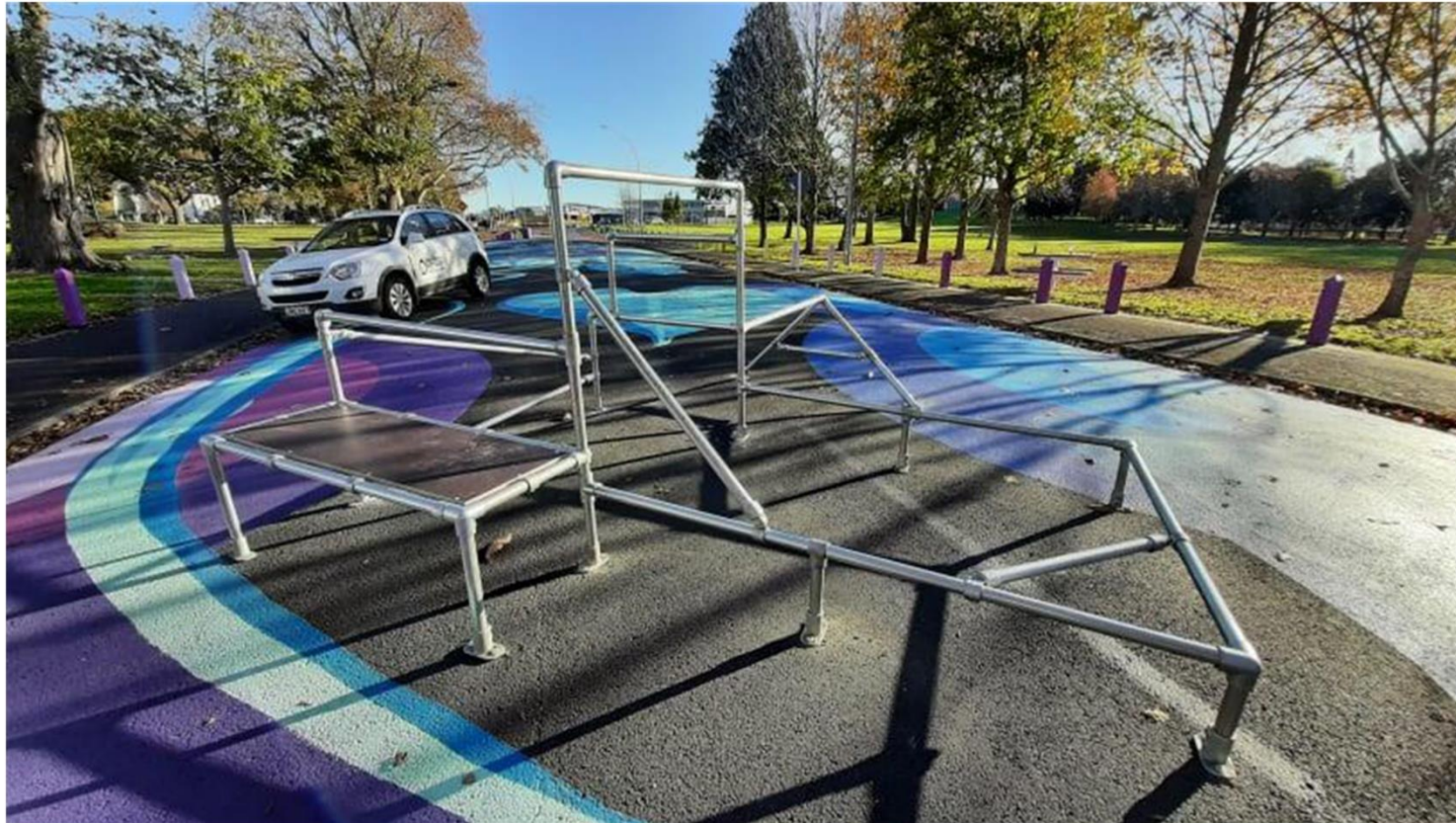
3. APPENDICES

Play Streets Photos:





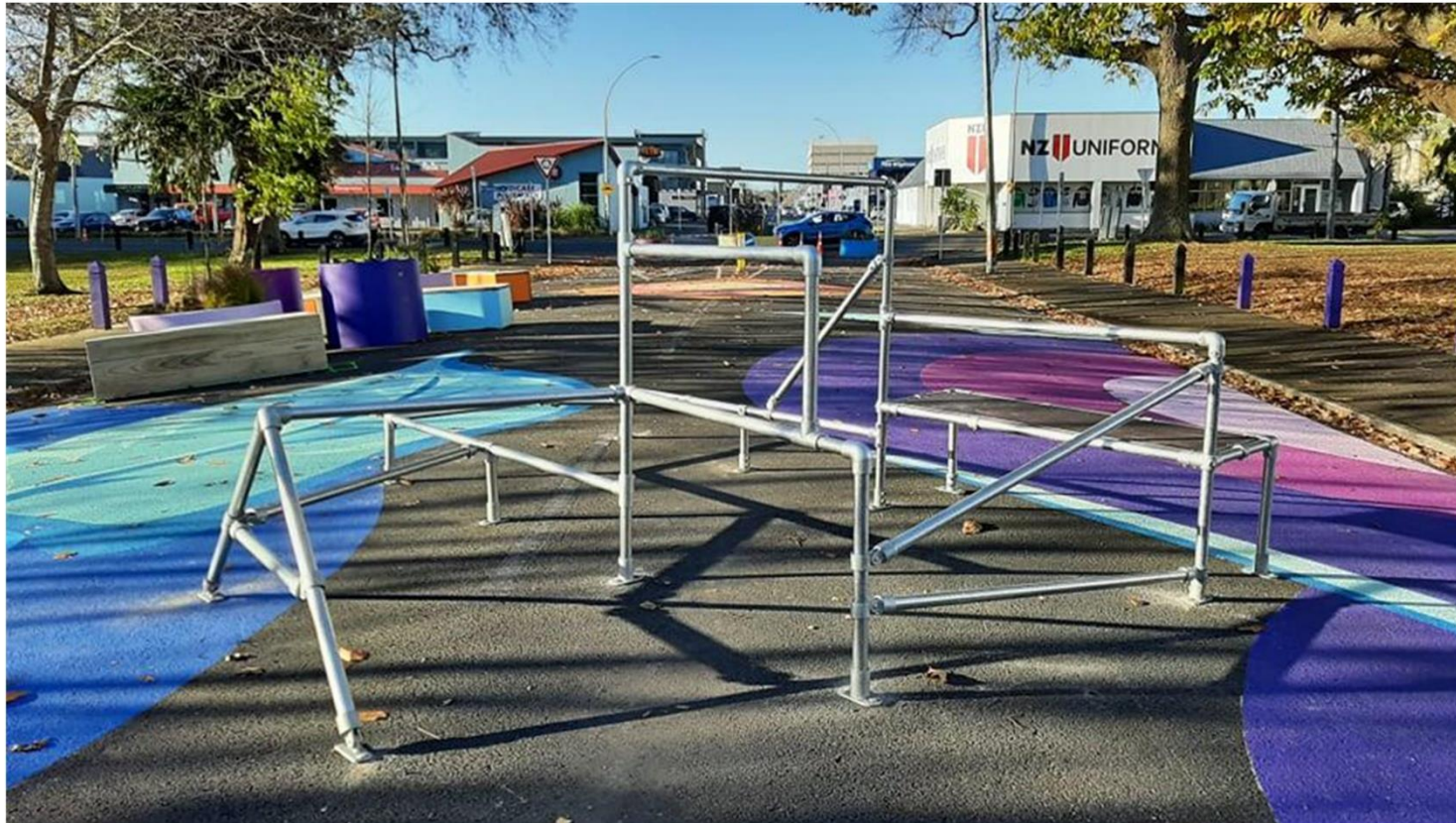
Pop-Up Parkour Installation:



Item 7

Attachment 1





Play Champions:



Council Report

Committee: Community Committee **Date:** 22 June 2021

Author: Karen Kwok **Authoriser:** Maria Barrie

Position: Recreation and Community Facilities Senior Advisor **Position:** Parks and Recreation Manager

Report Name: Community Occupancy Applications

Report Status	<i>Open</i>
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Purpose - *Take*

1. To seek the Community Committee's approval to grant new community occupancy agreements to the following groups:
 - i. The Girl Guides Association New Zealand Incorporated at Hamilton Gardens
 - ii. Hamilton Pony Club Incorporated at Tauhara Park
 - iii. Parentline Charitable Trust at Palmerston Street Reserve
 - iv. Waikato Kindergarten Association at Beetham Park

Staff Recommendation - *Tuutohu-aa-kaimahi*

2. That the Community Committee:
 - a) approves a new *community group lease*, under s54(1)(b) of the Reserves Act 1977, to **The Girl Guides Association New Zealand Incorporated** for land area of 377m² (building footprint) at Hamilton Gardens, being sections 4, 8-9 SO 353242, section 26 Hamilton East Town Belt and part sections 23-25, 25, 27-31 Hamilton East Town Belt, subject to the following terms and conditions:
 - i. Term – ten years;
 - ii. Rent - \$283.47 plus GST per annum, in accordance with the Community Occupancy Policy;
 - iii. All other terms and conditions in accordance with the Community Occupancy Policy and Community Occupancy Guidelines.
 - b) approves a new *community group lease*, under s54(1)(c) of the Reserves Act 1977 to **Hamilton Pony Club Incorporated** for land area of 71,626m² at Tauhara Park, being part Lot 2 DPS 90423 and part Lot 3 DPS 90423, subject to the following terms and conditions:
 - i. Term – seven years;
 - ii. Rent - \$6,737.58 plus GST per annum, in accordance with the Community Occupancy Policy;
 - iii. All other terms and conditions in accordance with the Community Occupancy Policy and Community Occupancy Guidelines.

- c) approves a new *community group lease*, under s61(2A) of the Reserves Act 1977, to **Parentline Charitable Trust**, for land area of 1,488m² at Palmerston Street Reserve, being Section 1, SO Plan 61576, subject to the following terms and conditions:
 - i. Term – fifteen years;
 - ii. Rent - \$732.43 plus GST per annum, in accordance with the Community Occupancy Policy;
 - iii. All other terms and conditions in accordance with the Community Occupancy Policy and Community Occupancy Guidelines.
- d) approves a new *community group lease*, under s54(1)(b) of the Reserves Act 1977, to **Waikato Kindergarten Association** for land area of 1,701m² at 12 Richmond Street, Beetham Park, being Part Allotment 201, Town of Hamilton West, subject to the following terms and conditions:
 - i. Term – fifteen years;
 - ii. Rent - \$3,068.15 plus GST per annum, in accordance with the Community Occupancy Policy;
 - iii. All other terms and conditions in accordance with the Community Occupancy Policy and Community Occupancy Guidelines.

Executive Summary - *Whakaraapopototanga matua*

- 3. Lease applications have been received from the following Community Groups and were triggered by expiring leases:
 - i. The Girl Guides Association of New Zealand
 - ii. Hamilton Pony Club Incorporated
 - iii. Parentline Charitable Trust
 - iv. Waikato Kindergarten Association
- 4. The Girl Guides Association NZ have occupied the Hamilton Gardens site, known as the Hamilton Hardy Centre since 1956. Staff recommend granting a lease for a term of 10 years.
- 5. Hamilton Pony Club were established in 1949 and occupy land at Tauhara Park for horse grazing and riding. Staff recommend granting a lease for a term of 7 years.
- 6. Parentline Charitable Trust have been operating at the Palmerston Street Reserve since 1991, staff recommend granting a lease for a term of 15 years.
- 7. Waikato Kindergarten Association were assigned Hamilton Childcare Services Trust lease at Beetham Park in 2015, staff recommend granting a lease for a term of 15 years. The lease will enable the group to progress their minor building expansion plans to accommodate additional children.
- 8. Staff consider the decisions in this report have low significance and that the recommendations comply with the Council's legal requirements.

Discussion – *Matapaki*

- 9. The lease applications in this report have been triggered by expiring leases.

The Girl Guides Association New Zealand Incorporated (Girl Guides)

10. The Girl Guides have occupied the Hamilton Gardens site known as the Hamilton Hardy Centre (Hardy Centre) since 1956. Their 5-year land lease expired on 1 October 2019 and has been on a rolling monthly lease since this time, while the Hamilton Gardens Management Plan was being completed.
11. Girl Guides national body hold the lease and manage the financials, while the Hardy Centre girl guide volunteers manage bookings and run girl guiding activities. Girl Guides have applied for a 10-year lease.
12. Girl Guides offers a diverse range of programmes and activities for girls and young women aged 5-18 years, with the vision that all girls and young women are valued, inspired, and empowered to take action to change their world.
13. The Hardy Centre is the only girl guide centre in the wider Hamilton area. It is used as a regional centre for Waikato girl guiding activities and special events e.g pippens day, camps. The centre is typically used four times a week for guides and is also regularly booked out to various groups.
14. Hardy Centre has 169 girl guides, 3 administrators and 29 leader volunteers.
15. The proposed lease area is for 377m² land (building footprint) at Hamilton Gardens, as shown in **Attachment 1**.
16. The leased area is reserve land classified for the purpose of recreation reserve under the Reserves Act 1977. Girl Guides lease is in conformity with the Hamilton Gardens Management Plan 2020, and on this basis public notification is not required.
17. Girl Guides activities are permitted under the Operative District Plan.
18. The proposed lease rent is \$283.47 plus GST per annum, based on land area of 377m², calculated in accordance with the Policy.
19. Staff recommend granting a lease for a term of 10 years, which is five years less than the maximum term for a *group owned building on Council land* under the [Community Occupancy Policy](#) (Policy). The group has requested a 10-year lease term and staff support this term.

Hamilton Pony Club Incorporated – Tauhara Grazing (HPC)

20. HPC were established in 1949 and have been occupying the Tauhara Park site for over 20 years. Their 10-year land lease at Tauhara Park expired on 31 March 2021 and has been on a rolling monthly lease since this time.
21. In addition to Tauhara Park, they also operate at St Andrew Koromatua (at Waikato Combined Equestrian Centre), Tamahere, Te Uku Raglan and Gordonton.
22. The site is used for horse grazing, riding, and training. Whilst all club members are able to use the premises, there are 11 horse owners/volunteers with 12-14 horses grazed on the premises at any one time (which is capacity). Availability of horse grazing land is limited within the Hamilton.
23. Tauhara grazing maintain a sand arena, small sheds for equipment and hay, wash bay, horse jumps and fenced yards to support equestrian activities.
24. HPC have approximately 145 members and operate under the New Zealand Pony Clubs Association, supported by their policies and insurance.
25. Tauhara Park is a natural area and part of the Kirikiriroa gully network. Horse grazing is well suited to the site, enhancing the natural environment and helping to maintain the park pasture areas.

26. The Gully Reserves Management Plan 2007, states that the pasture zone the lease occupies is to be retained as pasture for grazing and horse training. Further fencing and reclamation of part of the area may be required in the future to accommodate a walkway, which will be a condition of their lease along with Council access for restoration purposes.
27. The proposed lease area is for 71,626m² of land at Tauhara Park, which includes a sand arena, small sheds, fenced yards and grazing paddocks, as shown in **Attachment 2**. The leased area has been reduced to remove the natural bush and gully areas previously included. This is supported by the club.
28. The lease area is reserve land classified for the purpose of recreation reserve under the Reserves Act 1977. Hamilton Pony Club's lease is in conformity with the Sports Park Management Plan 2009, and on this basis public notification is not required.
29. HPC's activities are permitted under the Operative District Plan.
30. The proposed lease rent is \$6,737.58 plus GST per annum, based on land area of 71,626m², calculated in accordance with the Policy.
31. Staff recommend granting a lease for a term of 7 years, which is three years less than the maximum term for a *land only lease* under the Policy.
32. HPC's activities are a good fit for the site and horse grazing helps maintain the land. A shorter term has been recommended due to the small number of horse owners/volunteers at Tauhara Park and breakeven financial model which makes the sustainability of the group somewhat vulnerable. It also provides staff with flexibility to review the lease in alignment with any future Nature in the City development work.

Parentline Charitable Trust (Parentline)

33. Parentline have been operating since 1978 and at the Palmerston Street Reserve since 1991. Their 20-year lease expires on the 31 December 2021.
34. Parentline provide free advocacy, education and social services associated with the prevention of family violence. They offer child and family counselling, therapy, social work services and programmes to children aged between 3-18 years.
35. Parentline are primarily funded through government contracts with Oranga Tamariki, Ministry of Social Development, Ministry of Justice, Waikato District Health Board, Ministry of Education and Mana Whanau Collaboration.
36. Parentline provide services to approximately 1,300 clients (children and their parents/guardians) annually. They have 21 staff, consisting of a chief executive, service delivery and business support leaders, case workers, social workers, counsellors, whanau support and whanau resilience staff.
37. The building consists of a reception, offices for staff and several meeting and training room spaces to run programmes and conduct client/whanau meetings.
38. The lease area is reserve land classified local purpose (community). Parentline's lease is in conformity with the Sports Parks Management Plan 2009 and on this basis public notification is not required.
39. Parentline's activities are permitted under the Operative District Plan.
40. The proposed lease rent is \$732.43 plus GST per annum, based on 1,488m² of land, calculated in accordance with the Policy. The leased area includes Parentline's double storey building, a carpark and grass surrounds, as shown in **Attachment 3**.

41. Staff recommend granting a lease for a term of 15 years, which is the maximum term for a *group owned building on Council land* under the Policy. Parentline provides a unique and important social service that strengthens whanau and supports vulnerable children within Hamilton.

Waikato Kindergarten Association (WKA) – 12 Richmond St, Beetham Park

42. In 2015 the community lease at Beetham Park was assigned by Deed of Variation from Hamilton Childcare Services Trust to WKA.
43. Hamilton Childcare Services had been located at Beetham Park since 1998. The lease commenced in November 2001 for a 20-year term that expires on 31 October 2021.
44. WKA has a long-standing relationship with Council. In addition to Beetham Park they also have community leases at Hillcrest Park and 70 Storey Ave, Forest Hill.
45. WKA provide free quality early childhood kindergarten services for children aged from 2 years, often caring for Hamilton's most vulnerable children.
46. The kindergarten provides homebased education services, with approximately 30 educators and 75 children based at the site on a rotational basis due to capacity issues. The centre is also used by other WKA's centres for site activities, and as a centralised book, resource and equipment library.
47. WKA have plans for a minor extension to their building (predominantly in-fill areas to square up the building). They have an approved resource consent dated August 2016 to increase childcare spaces from 34 to 60 spaces and the support of Parks staff for this proposal. See building concept plan – **Attachment 5**.
48. The proposed lease is for 1,701m² of land which includes the kindergarten centre building, playground and carpark as shown in **Attachment 4**.
49. The leased area is reserve land classified for the purpose of recreation reserve under the Reserves Act. WKA have a resource consent for their activities, granted in 1991.
50. Although the group holding the lease has changed, the underlying activity has not. On this basis the lease extension is considered to still be in conformity with the Sports Park Management Plan 2009 and public notification is not required.
51. WKA activities are permitted under the Operative District Plan.
52. The proposed lease rent is \$3,068.15 plus GST per annum, based on land area of 1,701m², calculated in accordance with the Policy. WKA meet the threshold criteria for the reduced rental subsidy of 50% under the Policy, hence their rent will increase from the current rental of \$882.10 plus GST per annum.
53. Staff recommend granting a lease for a term of 15 years, which is the maximum term for a *group owned building on Council land* under the Policy. WKA are a large sustainable organisation delivering quality free childcare services to the Hamilton community. A new lease will allow the group to progress with their building extension plans.

Options

54. **Option 1** is to approve the community occupancy agreements covered in this report as per recommendations.
55. **Option 2** is to approve the community occupancy agreements, but amend terms recommended.
56. **Option 3** is to not approve any one or all of the community occupancy agreements covered in this report.

57. Staff recommend **option 1** to provide security of tenure and continued operation of community activities. If the agreements in this report are not approved, the community groups will be unable to operate.

Financial Considerations - *Whaiwhakaaro Puutea*

58. In accordance with the Policy, rental is calculated by first determining the market rate and then applying the applicable rental subsidy. The market rate values plus GST per annum, are below:
- i. The Girl Guides Association of New Zealand - \$2,267.75
 - ii. Hamilton Pony Club Incorporated - \$53,900.60
 - iii. Parentline Charitable Trust - \$5,859.40
 - iv. Waikato Kindergarten Association - \$6,136.30
59. All groups except Waikato Kindergarten Association meet the standard rental subsidy of 87.5%, rental amounts are outlined in the staff recommendation. Waikato Kindergarten Association meet the threshold criteria for a reduced subsidy of 50% as per the Policy.
60. In addition to rent the groups are responsible for all building maintenance as building owners, utility and operational costs, land maintenance (as applicable) and rates.
61. Community Occupancy revenue is currently estimated at \$144,612 plus GST per annum, inclusive of the lease applications contained in this report.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

62. Staff confirm that all groups are eligible for community occupancy and have been assessed in accordance with the Policy and [Community Occupancy Guidelines](#). Granting of the leases are in accordance with the Policy.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

63. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
64. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report as outlined below.
65. The recommendations set out in this report are consistent with that purpose.

Social

66. Granting of the leases in this report supports community groups to achieve their goals, strengthening the community through connection, a sense of belonging and social wellbeing.

Economic

67. Granting of the leases supports community groups to provide services and activities that increase vibrancy in the city and attract families to live here. Having a diverse range of recreation and community groups who operate successfully in the city increases options for residents to socialise and become a part of local communities, which in turn may help to attract and retain people in Hamilton.

Environmental

68. Granting of the leases supports community groups to utilise parks and open spaces in a way that ensures green spaces in the city are used and treasured by the community. An increased understanding of the value of open space can lead to greater appreciation of advocacy for further space that promotes physical wellbeing for Hamiltonians.

Cultural

69. Granting of the leases in this report support the opportunity for individuals and communities to participate in recreational, cultural and social development wellbeing activities.

Risks - *Tuuraru*

70. There is minimal risk to the Council in granting the community occupancy agreements in this report.
71. Shorter lease terms than the maximum occupancy allowable under the Policy have been recommended for Hamilton Pony Club and The Girl Guides Association NZ, for reasons outlined earlier in report.
72. If the recommendations are not approved there is a reputational risk to the Council and risk to the groups in terms of security of tenancy.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Significance

73. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed that the matter(s) in this report has/have a low level of significance.

Engagement

74. Given the low level of significance determined, the engagement level is low. No engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - The Girl Guides Association of New Zealand – Hamilton Gardens - leased area map

Attachment 2 - Hamilton Pony Club - Tauhara Park - leased area map

Attachment 3 - Parentline Charitable Trust - Palmerston Street Reserve - leased area map

Attachment 4 - Waikato Kindergarten Association – Beetham Park - leased area map

Attachment 5 - Waikato Kindergarten Association - Building concept plan

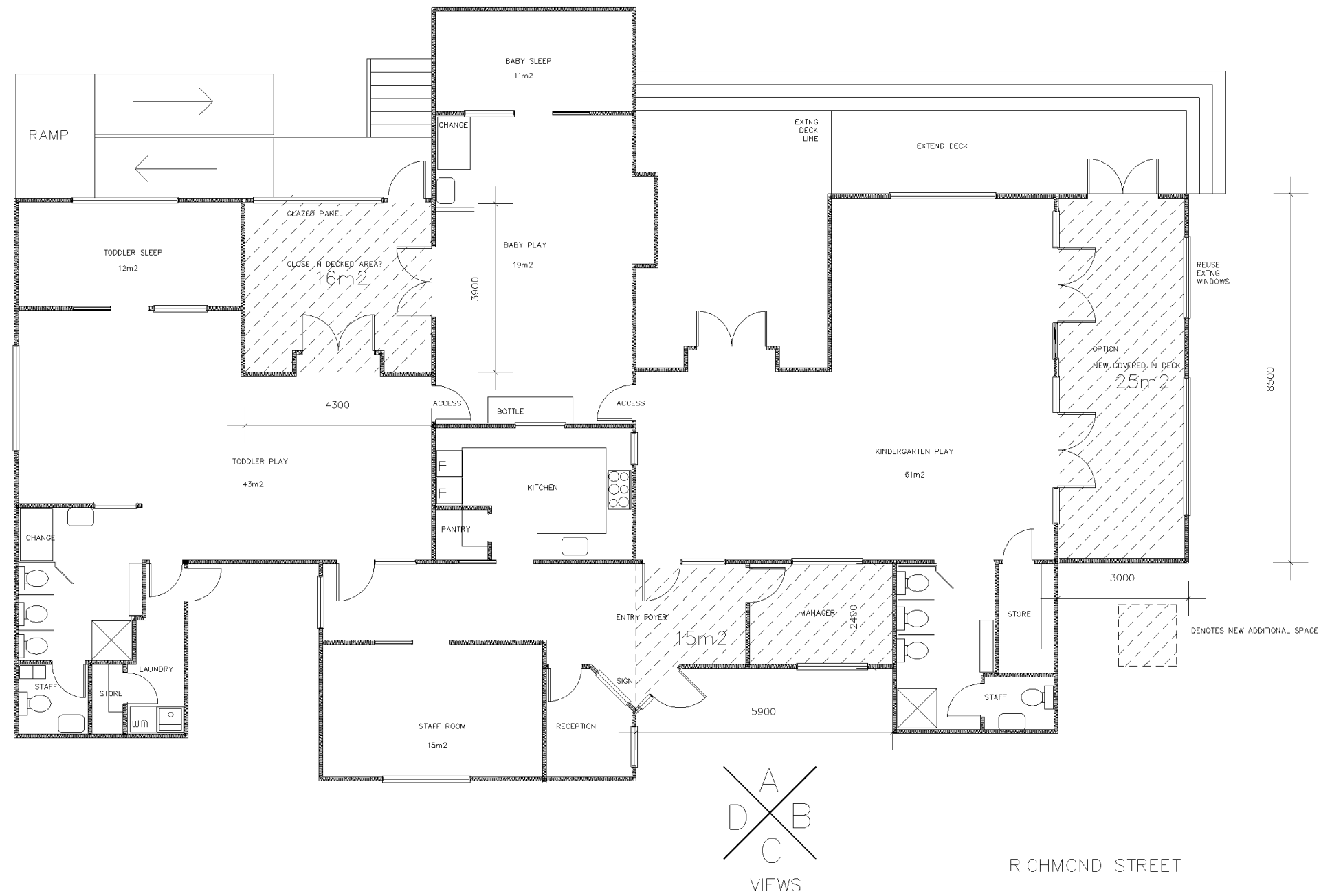








Waikato Kindergarten Association - building expansion concept plan



Council Report

Item 9

Committee: Community Committee

Date: 22 June 2021

Author: Sandra Murray

Authoriser: Lance Vervoort

Position: Consultant

Position: General Manager Community

Report Name: Alcohol Control Bylaw - Recommendations

Report Status	Open
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Purpose - *Take*

1. To inform the Community Committee on the Alcohol Control Bylaw 2015 review.

Staff Recommendation - *Tuutohu-aa-kaimahi*

2. That the Community Committee:
 - a) receives this report;
 - b) approves that no changes are made to the Alcohol Control Bylaw 2015; and
 - c) notes that staff are working with other agencies and community groups on deterrent measures until the upgrade of Steele Park.

Executive Summary - *Whakaraapopototanga matua*

3. At the 20 February 2020 Community Committee meeting Members raised concerns regarding the effectiveness of the [Alcohol Control Bylaw 2015](#).
4. At a subsequent Member drop-in on 8 June 2020, discussion focused on Steele Park as being the area of primary concern. It was noted that an upgrade of Steele Park was planned, which would include public consultation. Members agreed to defer a decision on the Alcohol Control Bylaw until the results from the Steele Park consultation could be included in the discussion. The feedback from this consultation is included in this report.
5. Information collated from City Safe, Police Intelligence Analysts, Police Public Safety Team, targeted stakeholder interviews, and via the Steele Park consultation process in Nov-Dec 2020 identified that anti-social behaviour at Steele Park, often exacerbated by alcohol use, was a concern.
6. It was also identified that public concern focused on the actions of a small group of people rather than alcohol use in general; and that many in the community opposed stricter regulations which would impinge on their rights and freedoms (e.g. to drink alcohol after sports).
7. Many of the safety concerns raised by members of the public are expected to be mitigated or resolved with the Steele Park facilities upgrade. The new design would have a row of public toilets that are situated so that parents can keep an eye on children while playing on the playground and would also include a lot more seating, path networks, safety lighting and a basketball court with the intention that it will attract more people to use the space.

8. The redevelopment is scheduled to take part in Year 1 of the LTP July 2021 to June 2022. Site works would be expected to be underway in November/ December 2021 with full completion before March 2022.
9. Considering the available information, an increased alcohol restriction (such as a 24-hour ban):
 - i. is unlikely to address concerns about anti-social behaviour in the short period before work commences on upgrading facilities;
 - ii. may not meet the threshold of being appropriate and proportionate in the light of the evidence; and
 - iii. may not be justified as a reasonable limitation on people's rights and freedoms.
10. Staff therefore recommend no change be made to the Alcohol Control Bylaw 2015.
11. Staff propose to work with other agencies and community groups on deterrent measures until the upgrade of Steele Park.
12. Following completion of the Steele Park upgrade, staff propose to monitor the situation and make appropriate recommendations at the scheduled review of the Bylaw in 2025 or earlier if issues persist.
13. Staff consider the matters in this report have a medium significance and that the recommendations comply with the Council's legal requirements.

Background - *Koorero whaimaarama*

14. The Alcohol Control Bylaw 2015 aims to reduce harm related to alcohol by controlling where and when people can drink or have alcohol in their possession in public places. The bylaw is made under the authority of section 147 of the Local Government Act 2002 and applies to any public places within the district of Hamilton City Council as specified in Schedule 1A of the Bylaw.
15. The Bylaw was first adopted in 2010 and reviewed in 2015 accordance with the Local Government Act 2002 (the LGA) which requires a review of a new Bylaw no later than 5 years after the Bylaw was made, and every 10 years thereafter. The Bylaw is not legislatively required to be reviewed until 2025/2026, although Council may request a review of a Bylaw at any time.
16. A liquor ban is currently in effect in public areas from 10pm to 6am.
17. At the Community Committee meeting on the 20 February 2020 Elected Members raised concerns regarding the effectiveness of the Bylaw and requested that staff report back to the Community Committee with a timeline for a review of the Alcohol Control Bylaw Policy 2015.
18. In reporting back to the Committee, staff:
 - i. indicated the Bylaw is currently fit for purpose and the issues raised by Elected Members and members of the public may be better addressed via other mechanisms. A full review of the Bylaw would require public consultation as per the Special Consultative Process requirements under the Local Government Act.
 - ii. recommended an Elected Member drop-in session to clarify concerns and provide further direction for staff.
19. At the Drop-in session on 8 June 2020, discussion focused on Steele Park as being the area of primary concern.
20. It was noted that an upgrade of Steele Park was planned, which would include public consultation. Members agreed to delay a decision on the Alcohol Control Bylaw until the results from the Steele Park consultation could be included in the discussion.

Discussion - Matapaki

21. The Alcohol Bylaw is an exemption (permitted under the LGA) that allows police to enforce the bylaw. They are the only agency that can enforce the bylaw, issue infringement notices and in worst case, make an arrest (Section 11 of the bylaw). The bylaw area is limited to public spaces such as parks & reserves and the road corridor.
22. The Local Government Act 2002 prescribes a specific regime to be followed for alcohol control bylaws (sections 147 – 147C). Section 147B specifically relates to the use of a resolution power in respect of an existing alcohol control bylaw and provides that:

Before making a resolution relating to a bylaw under section 147, a territorial authority must be satisfied that –

- a) there is evidence that the area to which the bylaw applies (or will apply by virtue of the resolution) has experienced a high level of crime or disorder that can be shown to have been caused or made worse by alcohol consumption in the area; and*
- b) the bylaw, as applied by the resolution, -*
 - i. is appropriate and proportionate in the light of the evidence; and*
 - ii. can be justified as a reasonable limitation on people's rights and freedoms.*
23. Section 9 of the existing bylaw provides for Council to amend or revoke an alcohol ban (9.1) and to make resolutions to amend the alcohol ban areas (9.2), in accordance with criteria set out in section 147B of the LGA. This is the criteria that is used each year to make a temporary extension to the Alcohol Ban to cover the Sevens event, although a ban could be permanent.
24. A Time Restricted Alcohol Ban Area could be created for a public area if Elected Members were satisfied that there is evidence that the area has experienced a high level of crime or disorder that can be shown to have been caused or made worse by alcohol consumption in the area.

Concerns regarding alcohol use in public places

25. Alcohol related complaints received by Council

	Drunkenness, Bylaw Liquor Reports			
Year	Five Cross Roads	Steele Park	Hamilton East	Dinsdale
2017	4	4	1	2
2018	0	4	25	5
2019	0	1	8	38
2020	1	0	1	11
	Begging, Nuisance, Aggressive behaviour reports with alcohol			
Year	Five Cross Roads	Steele Park	Hamilton East	Dinsdale
2017	2	2	2	1
2018	0	1	1	3
2019	0	0	2	10
2020	0	0	0	1

26. It is important to note:
 - i. As the above areas do not have an alcohol ban, some calls related to alcohol may not be followed up on (e.g. if a call relates to people drinking but not causing any other problems), then the caller would be informed the people were allowed to drink alcohol in that location. Such calls are not recorded.

- ii. If a caller describes drunkenness and inappropriate behaviour, the caller may be advised to ring the Police to respond. Such calls would be recorded as 'provide advise' or 'public assist' in the reporting system.
- iii. If a call related to people drinking is accompanied by another behaviour such as begging or nuisance behaviour, Council staff would respond, and the report would be recorded as nuisance behaviour.

Feedback from Police Intelligence Analysts:

- 27. A review by a police intelligence analyst suggests that Steele Park is a significant a location for alcohol offending and anti-social behaviour etc at a level which exceeds elsewhere in the city.
- 28. Alcohol consumption in Steele Park is a significant problem. However, based on the information available, this is not the case for other parks in Hamilton East, nor those in Dinsdale or in the Five Cross Roads commercial roundabout area. This is not to say these areas do not experience alcohol-related harm, but rather it is not reflected in Police data.
- 29. The current liquor ban in public areas runs from 10pm to 6am in Hamilton. Based on Police attendance of Drunk Detox (1K) events over the past two years across Hamilton City (for any location type, not necessarily public), 48% of these calls for service do occur within the liquor ban hours. This suggests the ban covers general peak time drinking behaviour accurately. However, to ensure the ban was in place during every hour that the number of 1K calls for service exceed the expected average, it would need to run from 4pm to 4am.
- 30. Alcohol-related harm (1K, Breach of Liquor Ban, Liquor Offences) at Steele Park differs from this trend, with 81% of events occurring outside of the liquor ban (i.e. well spread between 6am and 10pm). This behaviour has long been assumed to be due to the park's walking-distance proximity to local on and off-licenses premises, public transport, and the local business district. Offending in this area tends to occur in groups and in close proximity to a children's play area. Police suggest Steele Park needs to be covered by the 24 hr liquor ban to enable Police to respond to alcohol-related harm during the highest risk timeframe.
- 31. Police Intelligence analysts recommend Council consider a broader scope to include a buffer zone between on/off-licensed premises and parks, schools and other key community locations. This proximity is the primary exacerbating factor for Steele Park, given the majority of 1K events occur within licensed business hours, in contrast to the pattern of drinking hours displayed across 1K events for the whole of Hamilton City.

Feedback from the Police Public Safety Team:

- 32. The police Public Safety Team, who specifically patrol the streets looking for alcohol breaches and the opportunity for early intervention suggested 3 locations where there may be merit in extending the alcohol ban:
 - a) RIVER WALKWAY ON EASTERN SIDE (area includes all land between River Road and the River between Anzac Parade and Claudelands Bridge)

Although the calls for police service may not provide evidence in terms of Police attendance, the evidence relating to bottles / broken glass / cans along with 1C and incidents on this path, Memorial Park and Bridges (staff observing persons walking to town drinking on the bridges) would suggest moderate consumption taking place. This is a risk to persons using these paths, bridges, and areas in terms of broken glass and other possible behavioural offences.

b) HAMILTON EAST

University Triangle area at an earlier time than 2200hrs on Friday / Saturday nights to address the increased consumption from University Students.

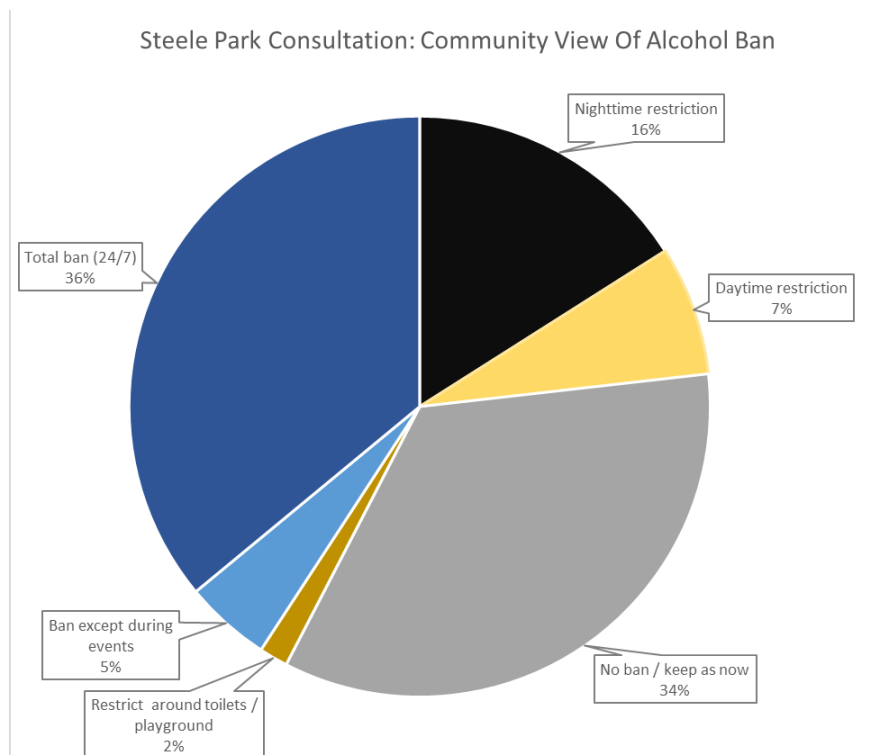
Grey Street CBD shopping area (due to consumption from vagrants with calls for service for begging / trespass often occurring at this area and to ensure there isn't displacement from any Liquor Ban occurring in Steel Park. The adjacent takeaways to Steele Park on Grey Street (McDonalds / KFC) are an attractor to those consuming alcohol in these areas and therefore these persons will likely just cross the road to avoid the liquor ban being in place at Steele Park.

c) WAIKATO STADIUM

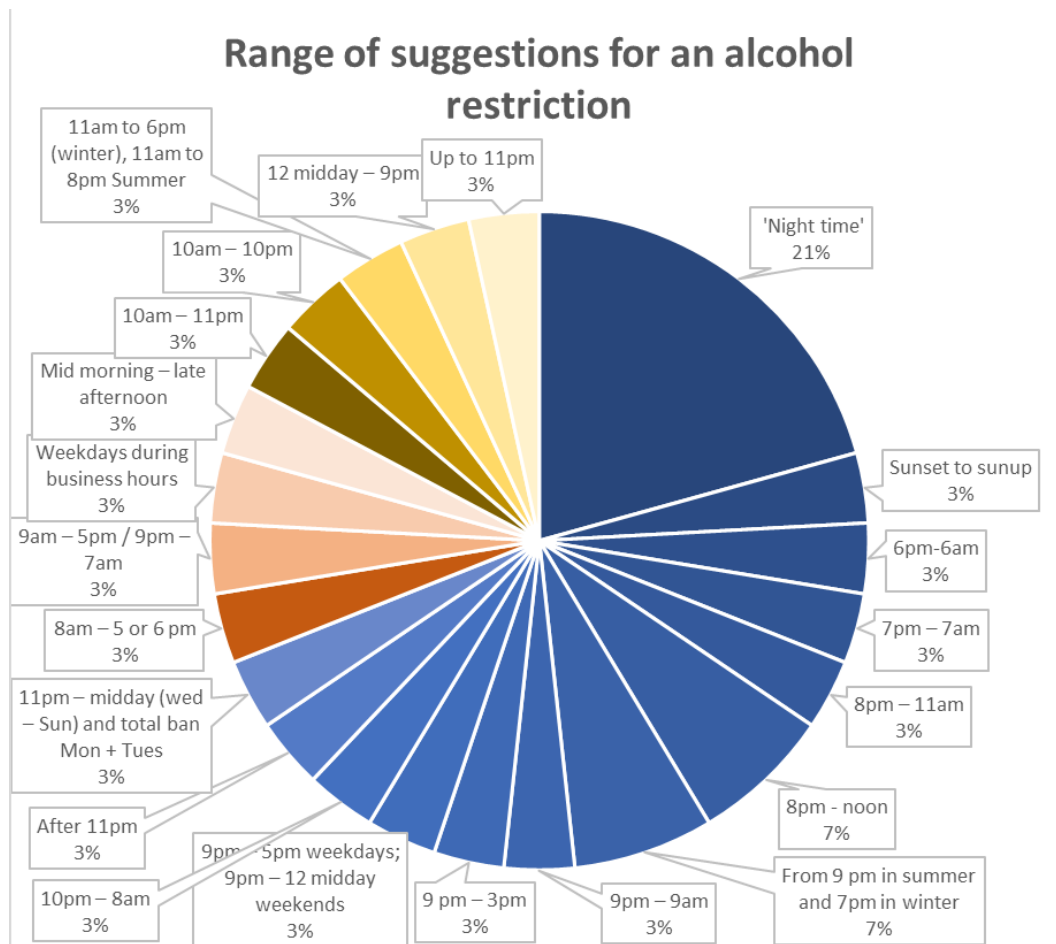
The suggested area incorporating the Stadium was to assist prevention of incidents of crime / calls for service due to excess intoxication / behavioural offending during an event and post event from patrons pre-loading as they park up / walk to the game. The evidence here is the increased bottles / broken glass in the area around Mill Street and the Stadium on days that events are scheduled to occur at the stadium. The minimum area suggested to incorporate the stadium and grounds around the stadium should include Seddon Road on western side & Ulster Street on east.

Steele Park consultation – community feedback

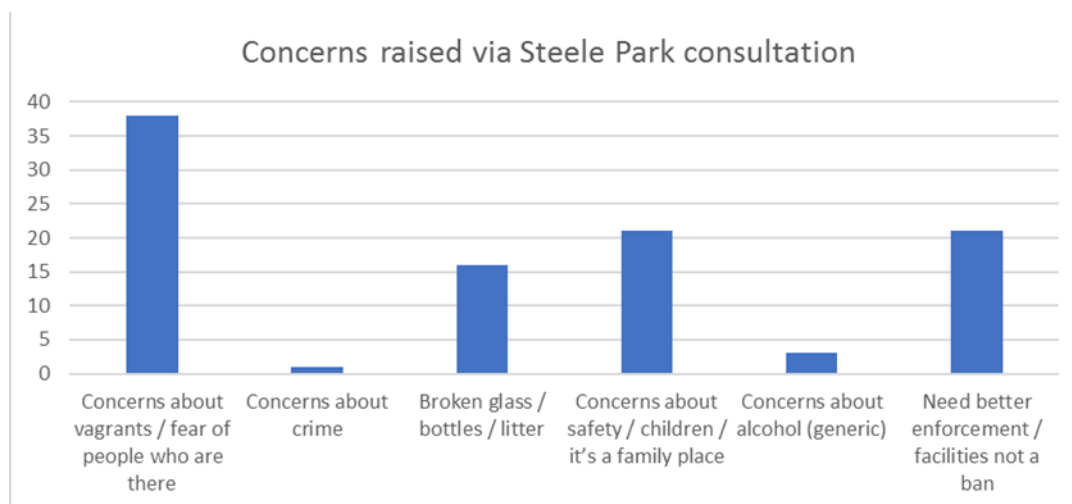
33. Consultation on the proposed upgrade to facilities at Steele Park occurred in Nov-Dec 2020.
34. Feedback from this engagement suggests a lack of community support for a 24-hour ban on alcohol at Steele Park, with mixed views on when and what sort of alcohol restrictions should be in place.



35. Support for a generic 'night time' restriction (supported by 16% of respondents) or 'day time restriction' (supported by 7%) can be further broken down based on comments provided during the consultation.
36. These indicate mixed views with no consensus on the preferred time periods for additional restrictions. Many suggested restriction times that were very close to the current restrictions (10pm – 6am). Note: 3% equates to one submitter.



37. Analysis of community views from the consultation indicated that concern is not related to alcohol *per se* but focused more specifically on the use of the park by groups of people who acted in a manner perceived as anti-social or intimidating (often described as 'vagrants', 'homeless' or 'alcoholics' by respondents). 38% of respondents made comments indicating concern about this group.



38. Submitters indicated a desire for better enforcement and management of the park, rather than needing an alcohol ban. 16% commented on the prevalence of litter and glass (often asking for it to be cleaned up more quickly), while 21% indicated a preference for greater enforcement of unacceptable behaviour in the park.

39. This was supported by other engagement measures such as a phone interview held with the director of sports development from Sacred Heart Girls College whose main feedback was for Council to improve safety by dealing with vagrants in the park as this would lead to increased use of facilities by the college students.
40. Many of the 'safety' concerns raised by members of the public are expected to be mitigated or resolved with the upgrade of Steele Park.
41. The redevelopment is scheduled to take part in Year 1 of the LTP July 2021 to June 2022. Site works would be expected to be underway in November/ December 2021 with full completion before March 2022.
42. The new design would have a row of public toilets that are situated so that parents can keep an eye on children while playing on the playground and would also include a lot more seating, path networks, safety lighting and a basketball court with the intention that it will attract more people to use the space. Additionally, the new facility would have an open courtyard area for events, farmers markets and a lockable power supply/ system to allow community groups/ sporting groups to book the space for an event, further increasing utilisation and decreasing attractiveness as a space to drink heavily.
43. Physical works associated with development of the park are likely to disrupt patterns of anti-social behaviour and upgraded facilities will reduce the ongoing attractiveness of Steele Park as a place for people to congregate to drink in an anti-social manner.

Options

44. Two options are available in regard to the Alcohol Control Bylaw 2015:
 - Option 1:** No change to the Alcohol Control Bylaw 2015.
 - Option 2:** Direct staff to complete a review the Alcohol Control Bylaw 2015 by 30 June 2023, to take into account the completion of the Steele Park facilities in 2022.
45. Considering the available information, increased alcohol restrictions (such as a 24-hour ban):
 - i. are unlikely to address concerns about anti-social behaviour in the short period before work commences on upgrading facilities;
 - ii. may not meet the threshold of being appropriate and proportionate in the light of the evidence; and
 - iii. may not be justified as a reasonable limitation on people's rights and freedoms
46. Staff therefore recommend **Option 1**.
47. Staff propose to work with other agencies and community groups on deterrent measures until the upgrade of Steele Park is completed.
48. Following completion of the Steele Park upgrade, staff propose to monitor the situation and make appropriate recommendations at the scheduled review of the Bylaw in 2025 or earlier if issues persist.

Financial Considerations - *Whaiwhakaaro Puutea*

49. This is a regular operating activity funded through the Long-Term Plan.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

50. Staff confirm that the staff recommendation complies with the Council's legal and policy requirements.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

51. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
52. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report as outlined below.
53. The recommendations set out in this report are consistent with that purpose.

Social

54. The Steele Park consultation feedback suggested an element of judgement based on factors such as manner of speech or dress. While some members of the community perceived a group of people who frequent Steele Park as being unpleasant and potentially intimidating, others indicated they did not find this group to be a problem.
55. Public places should be available to all people in the community (with an expectation of appropriate behaviour). Excluding some people because they are perceived to look or act unpleasantly (without a reasonableness test being applied) may lead to disenfranchisement of people perceived by others to be 'intimidating' based on appearance.
56. Introducing an alcohol ban may displace this group to more dangerous and less lit locations potentially placing vulnerable people at greater risk of harm or simply shifting a 'problem'.
57. In addition, many sports and social groups enjoy drinking alcohol after a sports game or other activity. An extended restriction or 24-hour may adversely impact these groups enjoyment of a public park or may lead to otherwise responsible people breaching a ban they feel is unreasonable.

Economic

58. No economic considerations have been identified.

Environmental

59. No environmental considerations have been identified.

Cultural

60. Across society, there are differing social customs regarding the use of alcohol in public places. For some, public drinking is almost universally condemned, while for others public drinking and public intoxication is socially acceptable.

Risks - *Tuuraru*

61. Ongoing anti-social behaviour is likely to continue at Steele Park until physical works commence for the Steele Park upgrade. While unpleasant and potentially intimidating, this behaviour has not been associated with increased crime or risk of physical harm.
62. Any delays to commencement of the facility upgrade may extend the period before changes occur.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Significance

63. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed that the recommendation(s) in this report has/have a medium level of significance.

Engagement

64. Community views and preferences are already known to the Council through targeted stakeholder discussions as well as a consultation process which included:
- i. 178 submissions to a survey,
 - ii. a 'Your Neighbourhood' event in Steele Park attended by around 500 people,
 - iii. five community workshops with local schools and sports groups,
 - iv. information on the Have Your Say portal, and hardcopies of the survey available in libraries.
65. More than 63,000 people were reached through social media and more than 1500 of those engaged with our posts across Facebook and Instagram e.g., liked, commented, shared.
66. Given the medium level of significance determined, the engagement level is medium. No engagement is required.

Attachments - *Ngaa taapirihanga*

There are no attachments for this report.

Council Report

Committee: Community Committee **Date:** 22 June 2021
Author: Andy Mannering **Authoriser:** Lance Vervoort
Position: Kaiwhakahaere Rautaki Hapori **Position:** General Manager Community
Report Name: Community and Social Development Outcomes - Inclusive Community Engagement

Report Status	<i>Open</i>
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Purpose - *Take*

1. To inform the Community Committee on community and social development outcomes being achieved through community-led engagement of Council.

Staff Recommendation - *Tuutohu-aa-kaimahi*

2. That the Community Committee receives the report.

Executive Summary - *Whakaraapopototanga matua*

3. This is a regular report to the Community Committee on work that is occurring to achieve community and social development outcomes in the city. This report highlights recent work to achieve inclusive community engagement with our diverse communities of place, identity, and interest.
4. Council has worked to increase the participation of young people, our ethnic communities, people with impairments, and Maaori during both the Long-Term Plan and He Pou Manawa Ora consultations.
5. Community Advisors, working in partnership with the Communications and Strategy Units to ensure a targeted and broad approach, has resulted in good engagement with Council. The 2021-31 Long Term Plan had 159% more submitters than the 2018-28 Long Term Plan, with submissions from under 25-year-olds increasing by over 836%.
6. Staff consider the matters in this report have a low significance and that the recommendations comply with the Council's legal requirements.

Background - *Koorero whaimaarama*

7. The Community and Social Development team are focusing on inclusive community engagement to achieve the following outcomes:
 - i. Improve community engagement and co-design across Council.
 - ii. Council has good buy-in and feedback from hard-to-reach communities of place, identity, and interest across a range of ethnicities and age groups.
 - iii. The community sees Council as receptive, responsive, collaborative, and forward-thinking.

- iv. The community feels engaged and empowered by the consultation – they see Council as making positive changes on their behalf.
 - v. The community finds it easy to understand the information and give feedback in a way that suits them.
8. Principles guiding ongoing engagement by the team include maatauranga (community knowledge), whaanaungatanga (building relationships), whai waahitanga (participation) and kotahitanga (working together).
 9. Data around participation from specific communities with key Council engagements and consultations will be used to monitor ongoing performance against Council's Community and Social Development Plan.

Discussion - *Matapaki*

10. To improve connection the Council and the community better, a focus on accessibility, using a variety of languages and targeted opportunities that best meet the needs of our diverse community has been adopted.
11. Council has identified specific parts of our community who engage less with the organisation's public consultations. Intentional work has occurred to increase the voice of our young people, our ethnic community, those living with impairments, and Maaori.
12. The successful engagement outcomes recently achieved is the result of the collective work from the Communication and Engagement, Strategy, and Community and Social Development teams of Council.
13. Consultation on Council's 2021-31 Long-Term Plan had a record number of people sharing their voice. The cross-Council work around engagement resulted in 5674 submissions.
14. Council is using demographic profile analysis during consultation periods to target specific engagement to sectors of our community that are considered to have low engagement. Some of the strategies employed by the Community and Social Development teams are outlined below.

Young People

15. Hamilton has a median age of 32.2, with 37.6% of our population under the age of 25.
16. During the recent consultations on He Pou Manawa Ora and the 2021-31 Long Term Plan the Community and Social Development team worked with local High Schools to workshop the key issues for the students and clearly explained how people could participate in providing their feedback and thoughts.
17. For He Pou Manawa Ora the team facilitated workshops with approximately 215 students across six classrooms from three schools. Additionally, they did a session with teachers from another school who then worked with their students, and 120 Waikato University students as part of Te Tohu Paetahi course.
18. As part of the Long Term Plan a youth debate took place in the Chambers. The inspiration for the event was created by a Hamilton Girls High School lead student, and through co-design with other young people and Council staff the event took shape. High School students were given the opportunity to present on key issues, with the Mayor and Councillors actively listening and responding to potential initiatives.
19. **Attachment 1** shows the debate content captured by a young artist listening to the important issues being presented by the young people participating in the event.

20. Significantly more young people submitted to the Long Term Plan than 3-years ago. The below table shows the number of submissions received by those who were under 25 for the last two Long Term Plans.

	Number of Submissions	% of overall Submissions
2018-28 Long Term Plan	66	3.0%
2021-31 Long Term Plan	618	10.9%

Ethnic Community

21. Hamilton has people identifying to over 160 different ethnicities with 27.2% of our population being born overseas.
22. Council staff worked with the Ethnic Sector Network to increase the community's awareness and provided opportunities to receive submissions at community events like International Women's Day and the Nesian Festival.
23. Information around the Long-Term Plan was available in six different languages. Hamilton's two largest non-Maori, non-NZ European ethnic groups are Chinese and Indian. To encourage their engagement in the Long Term Plan, Council produced specific videos featuring members of our Chinese and Indian communities.
- Chinese community - <https://youtu.be/Fo6mWFjzh-k>
 - Indian community - <https://youtu.be/aes63JgSojU>
24. Ethnicity of submitters has only recently been added to Council engagements. Council received 328 submissions from our Chinese and Indian communities to the Long Term Plan, representing 5.76% of our overall response.

People with Impairments

25. Almost a quarter of New Zealanders live with an impairment of some description.
26. Council utilised New Zealand Sign Language in some of the digital communication around the Long Term Plan, alongside sharing information through dedicated Facebook pages, and organisations working with and on behalf of our community with impairments.
27. The DPA (Disabled Persons Assembly) regular meeting was utilised to have staff and Elected Members present on the Long Term Plan and receive direct feedback on issues that were significant for members.
28. Staff worked with Community Living to facilitate a Long Term Plan focus group on 31 March. Community Living staff and clients participated and shared the key issues that impacted their ability to live full lives in Hamilton. Through this workshop Council received approximately 30 submissions from Community Living clients.
29. Council does not record information around impairments of submitters.

Maaori

30. The population of Hamilton that whakapapa Maaori is 23.7%.
31. He Pou Manawa Ora received 1010 submissions, where 58.32% of responders identified as Maaori.

32. Partnership with community organisations allowed Council to leverage the reach and influence of community champions to hear from people who have not traditionally engaged with Council. The community houses operating in Fairfield and Enderley is an example where through their events and social media presence their community participated in both He Pou Manawa Ora and the Long Term Plan in increased numbers.
33. Our community profile East Area 4 (Porritt, Fairfield, Enderley and Fairview Downs) has a 39.6% Maaori population, and had 398 Long Term Plan submitters and was the 3rd highest location of responses from within Hamilton for He Pou Manawa Ora.
34. Ethnicity of submitters has only recently been added to Council engagements. Council received 732 submissions from our Maaori community to the Long Term Plan, representing 12.89% of our overall response.

Financial Considerations - *Whaiwhakaaro Puutea*

35. Supporting or leading engagement is a regular operating activity of the Community and Social Development Team and is funded through the Long Term Plan.
36. The total 2021-22 budget for the Community and Social Development team, excluding grants and overhead costs is \$1,375,000.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

37. Staff confirm that these matters comply with the Council's legal and policy requirements.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

38. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
39. A key focus of the Community and Social Development team is to empower and enable our diverse communities to share their voice and shape their city.
40. The recommendations set out in this report are consistent with that purpose.

Social

41. A key focus for the Community and Social Development work is building greater public participation leading to increased social cohesion and inclusion, creating a better city for all the people who live here.

Economic

42. Community and Social Development Advisors work with organisations and agencies throughout the city who are addressing the negative impacts of poverty. These partnerships have enabled their people to participate in Council submissions and the decision-making process.

Environmental

43. Building greater kaitiakitanga, climate change and reducing negative impacts on the environment were themes highlighted by Rangatahi in the Long Term Plan workshops and submissions.

Cultural

44. Hamilton has over 160 ethnicities represented in the city population, with 27.2% of residents born overseas, and 23.7% of our people are Maaori.

45. A key focus of the Community and Social Development team is to provide opportunities for all people to share their voice and shape their city.

Risks - *Tuuraru*

46. There are no known risks associated with this matter.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Significance

47. Having considered the Significance and Engagement Policy, staff have assessed that the matters in this report have a low significance.

Engagement

48. This report talks to the community views and preferences given to the Council through He Pou Manawa Ora and the 2021-31 Long Term Plan.

Attachments - *Ngaa taapirihanga*

Attachment 1 – Youth Chamber Debate Long Term Plan Event

Youth Long Term Plan Debate
Council Chambers, 31 March 2021

As part of the Long Term Plan a youth debate took place in the Chambers. The inspiration for the event was created by a Hamilton Girls High School lead student, and through co-design with other young people and Council staff the event took shape. High School students were given the opportunity to present on key issues concerning them, with the Mayor and Councillors actively listening and responding to potential initiatives.

The following was captured by a young artist listening to the debate around the important issues being presented by the young people participating in the event.



Council Report

Committee: Community Committee **Date:** 22 June 2021
Author: Joanna van Walraven **Authoriser:** Lance Vervoort
Position: Policy and Strategy Advisor **Position:** General Manager Community
Report Name: Future Options for the Beale Cottage Historic Reserve

Report Status	<i>Open</i>
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Purpose - *Take*

1. To inform the Community Committee about options for the future use of the Beale Cottage Historic Reserve
2. To recommend the Community Committee approves **Option 1**, to pilot Beale Cottage as small museum attraction for 1 year.
3. To inform the Community Committee that staff will continue with a resource consent application required to carry out repairs for the cottage.

Staff Recommendation - *Tuutohu-aa-kaimahi*

4. That the Community Committee:
 - a) receives the report;
 - b) approves **option 1**, a year-long pilot to open Beale Cottage to the public as a museum attraction in the 2022/2023 financial year;
 - c) notes that staff have contacted tertiary providers and other community arts stakeholders to discuss the opportunity for Beale Cottage to be used as a temporary art space;
 - d) notes staff will continue to prepare a resource consent to carry out repairs on the two chimneys and any other minor works; and
 - e) notes that the above is subject to the adoption of the 2021-31 Long Term Plan.

Executive Summary

5. Beale Cottage is Hamilton's oldest house and a rare example of a mid-19th century Waikato cottage and surgery. The Beale Cottage Historic Reserve is a Category 1 Historic Place (special or outstanding historical or cultural significance or value) and is managed in accordance with the Beale Cottage Reserve Management Plan.
6. A private resident leased the cottage until May 2019. The tenant was charged a reduced rent in return for maintaining the grounds and allowing public access by arrangement. However, due to changes in legislation, the cottage is no longer considered suitable as a residential dwelling and is currently vacant.
7. Staff have identified four options for the future use of the Beale Cottage Historic Reserve.

8. Staff recommend that the Committee approves **Option 1**, to open Beale Cottage as a small museum attraction as part of a year-long pilot that would be funded in the 2022/23 Annual Plan. The estimated total costs of **Option 1** would be \$44k (\$20k Capex, \$25k Opex and \$1k revenue).
9. Staff recommends **Option 1** because it promotes the objectives of the Beale Cottage Reserve Management Plan to the greatest extent.
10. The implementation of Option 1 would be dependent on the confirmation of funding through the 2022/23 Annual Plan.
11. Staff consider the decisions in this report have low significance and that the recommendations comply with the Council's legal requirements.

Background - Koorero whaimaarama

12. Beale Cottage is Hamilton's oldest house and a rare example of a mid-19th century Waikato cottage and surgery. The Beale Cottage Historic Reserve is a Category 1 Historic Place (special or outstanding historical or cultural significance or value) and is managed in accordance with the Beale Cottage Reserve Management Plan.
13. Prior to land confiscations the site was originally part of Waipaahihi Paa. The cottage was built in 1872 by Dr Bernard Charles Beale, a Registrar of Births, Deaths and Marriages, Public Vaccinator, Medical Officer, Surgeon, Coroner and, for a short time, Mayor of Hamilton.
14. The cottage was bought by Hamilton City Council in 1990 and a significant upgrade was carried out in 1995 to return it to its original condition. Since that time the cottage has mostly been used as a residential dwelling with public access by appointment.
15. A private resident leased the cottage until May 2019. The tenant was charged a reduced rent in return for maintaining the grounds and allowing public access by arrangement. However, due to changes in legislation, the cottage is no longer considered suitable as a residential dwelling and is currently vacant.
16. The Beale Cottage Historic Reserve is zoned 'Special Residential' under the Hamilton City District Plan, the cottage is an A ranked Built Heritage item, and the land is a Significant Archaeological Site. Most activities (other than residential use) would require resource consent or a plan change.
17. A report including a Request for Expressions of Interest for a commercial lease was presented to the 29 September 2020 Community Committee. It was that Resolved that the Community Committee:
 - a) receives the report;*
 - b) notes that the Expressions of Interest process to use Beale Cottage as a commercial tenancy is to be put on hold;*
 - c) requests staff contact Waikato University and Wintec to discuss the opportunity for temporary use as an arts space; and*
 - d) requested staff work with Members and report back to the Community Committee in February 2021 on the future use of Beale Cottage to ensure there is alignment with the review of the 2016 Hamilton Heritage Plan.*
18. The item was deferred until now so that Council staff had the opportunity to engage with stakeholders and Te Ngaawhaa Whakatupu Ake.
19. HCC's Heritage Strategy is currently being developed. The Heritage Plan 2016 supports the continuous use of the property while minimising the effects on the heritage value of the house and land.

20. The current cost to maintain the cottage and grounds is approximately \$15k per annum. This includes costs such as general maintenance, pest control, and plumbing. The approximate maintenance costs do not include large or unforeseen capital expenses such as foundation or structural work.
21. A recent inspection has revealed that the cottage's two unreinforced masonry chimneys are likely to be earthquake prone. \$160k has been included in the Draft Long Term Plan to complete a Detailed Seismic Assessment, design and repairs. A diagram of the proposed steps needed to undertake this work is shown in **Attachment 1**.
22. Funding of \$80k over 10 years was included in the Draft Long-Term Plan to renovate and maintain the grounds, with the expectation that 90% of the funding for this would be secured from external sources. However, due to Council's other funding priorities it is unlikely that this level external funding would be achieved.
23. A briefing was held on 22 April 2021 to update Members about concerns with the chimneys and seek feedback on options for the use of the Beale Cottage Historic Reserve.

Discussion - *Matapaki*

24. Council staff have been investigating options for the use of the cottage since it became vacant in May 2019.
25. The special character of the cottage, land and trees on the reserve place considerable constraints on the activities that can take place at the site; for example, there is very limited parking, a single toilet and poor accessibility.
26. Because of its Special Residential status in the Hamilton City District Plan, any commercial activities and events would be subject to Resource Consent, and, depending on the type of commercial activity, require an economic impact assessment.

Options

27. Staff have identified four options for the use of Beale Cottage as detailed in the table below:

OPTION 1 (Preferred option)	ADVANTAGES	DISADVANTAGES	ESTIMATED ADDITIONAL COSTS/REVENUE
A year long pilot scheme to open Beale Cottage to the public as small museum attraction, and minor upgrade to grounds Could include small events and activations inside or outside the cottage (depending on Resource Consent conditions) Would require museum staff resource, and an increase in levels of service for grounds maintenance Revenue is likely to be limited to a gold coin/koha, however activity could spur further revenue generation	<p>Would maximise the cottage's unique setting and character while minimising the effects on the building's heritage values</p> <p>Would promote the outcomes of the Reserve Management Plan to encourage public access</p> <p>Increased amenity of the site</p> <p>Its proximity to the Museum, Hamilton Gardens, character areas and local schools represent opportunities to link activities</p>	<p>Costs of staff resource and operational running costs</p> <p>Resource consent required for any use other than residential (e.g. events or commercial activities, selling coffee etc)</p> <p>Scale of possible events would be limited</p> <p>Risk of low uptake from public</p> <p>Could create an expectation that the Council will keep it as a visitor attraction indefinitely</p>	<p>\$20k per annum for two part time staff (1 day per week)</p> <p>Capital works to protect heritage building fabric \$6k</p> <p>Capital IT costs \$4k</p> <p>Signage and interpretation costs \$10K</p> <p>Increased in grounds maintenance \$5k per annum</p>

through funding partnerships	Reduces risks associated with a vacant property (e.g. dampness, vandalism, unseen maintenance requirements)		Total Estimated Additional Cost: Capex: \$20k Opex: \$25k Revenue: \$1k
OPTION 2	ADVANTAGES	DISADVANTAGES	ESTIMATED ADDITIONAL COSTS/REVENUE
Office Based Commercial Tenancy Limited to small, non-invasive, office-based business with limits on parking and numbers of staff The tenant would have to demonstrate a good understanding of the heritage values of the property- including the conditions of no unauthorised alterations to the cottage or land, including walls, floors or fittings or grounds	<p>Reduce risks associated with a vacant property</p> <p>Income from tenancy would help offset maintenance costs (\$12-\$13k pa)</p> <p>Public access by appointment possible</p> <p>Could review lease on an annual or bi-annual basis – giving the Council time to plan Option 1</p> <p>Increased amenity of the site</p> <p>Could proceed with minimal planning</p>	<p>Resource consent required for change of use</p> <p>May reduce opportunities for small events and activations</p> <p>Although will still be able to be accessed by the public, a commercial activity will not encourage public access</p>	<p>Signage and interpretation costs \$10k</p> <p>Increase in ground maintenance: \$5k per annum</p> <p>Capital works to protect heritage building fabric \$6k</p> <p>Total Estimated Additional Costs:</p> <p>Capex: \$16k Opex: \$5 per annum Revenue: \$12k per annum</p>
OPTION 3	ADVANTAGES	DISADVANTAGES	ESTIMATED ADDITIONAL COSTS /REVENUE
Status Quo- Remain vacant with no upgrade to grounds or interpretation. Access to the public by appointment	<p>Lower operational costs compared with other options, no curatorial or visitor related costs</p>	<p>Risk of vandalism and problems associated with dampness and building degradation</p> <p>Does not align with the objectives of the Reserve Management Plan or the intent of the Heritage Plan 2016</p> <p>Amenity of the site would remain low</p> <p>Carries a reputational risk to the Council for a perceived neglect of the cottage and grounds</p>	<p>No new costs identified</p>

OPTION 4	ADVANTAGES	DISADVANTAGES	ESTIMATED ADDITIONAL COSTS /REVENUE
Remain vacant – minor upgrade to grounds	<p>Increased amenity of the site</p> <p>No significant curatorial or visitor related cost</p> <p>Lower operational costs (power etc)</p> <p>Access to the cottage would continue by appointment</p>	<p>Greater risk of vandalism and problems associated with dampness</p> <p>Does not support the objectives of the Reserve Management Plan or the intent of the Heritage Plan 2016</p>	<p>Interpretation costs: \$10k</p> <p>Increase in ground maintenance: \$5k per annum</p> <p>Total Estimated Costs:</p> <p>Capex: \$10k Opex: \$5k per annum</p>

28. Staff recommend **Option 1** because it is the option that promotes the objectives of the Beale Cottage Reserve Management Plan to the greatest extent, in particular: a) *To make the place and its history accessible to the public*, and b) *to include community consultation, participation and support*.
29. **Option 1** also promotes the activation of the house and the property and contributes towards Council's Priority Four; *Shaping a fun city with lots to do*.
30. Options 1 and 2 are only possible to implement once seismic work has been completed.
31. The implementation of Option 1 would be dependent on the confirmation of funding through the 2022/23 Annual Plan.
32. An increase in the level of service for the grounds would have the benefit of improving the overall amenity of the reserve and providing a point of interest for the community.

Financial Considerations - *Whaiwhakaaro Puutea*

33. The financial implications of the staff recommendations are as follows:

Type of Costs	2022/23 Year			Future Years
Capital Expenditure	Approved budget	Costs incurred	Unfunded	
Signage/interpretation	\$	\$	\$10k	\$
Barriers to protect heritage fabric and capital IT costs	\$	\$	\$6k	\$
IT costs (cellphones/iPads etc)			\$4	
Total Capex	\$	\$	\$20k	\$
Operating Expenditure				
Visitor staff	\$	\$	\$20	\$
Grounds maintenance	\$	\$	\$5k	\$
Revenue			-\$1k	
Total Opex	\$	\$	\$24k	\$

34. This option would not have an impact on Council's financial strategy or debt to revenue ratio.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

35. Staff confirm that the recommendation complies with the Council's legal and policy requirements.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

36. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
37. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report as outlined below.
38. The recommendations set out in this report are consistent with that purpose.

Social

39. There is future potential for the Beale Cottage Historic Reserve to be a space for social connection. With improved amenity and activity, it is likely that interest in the land and building will increased and become a more desirable place for the community to visit and meet at.

Economic

40. Future work at the Beale Cottage Historic Reserve has the potential to offer experiences to visitors, especially given its historic value. If open to the public on a more regular basis, alongside landscaping, Beale Cottage could complement existing visitor destinations in Hamilton, especially Hamilton Gardens and Waikato Museum. The potential to create an enhanced experience to visitors could be leveraged into greater economic benefits for the city.

Environmental

41. Future use of the cottage and grounds should embrace sustainable practises such as waste minimisation by hosts and visitors. However, an increased use and appreciation of the cottage and grounds over time may lead to increased awareness of environmental impact and a desire to maintain and improve it over time.

Cultural

42. The Beale Cottage Historic Reserve has significant cultural and historic value. Improved access to the cottage and grounds will, over time, increase the understanding and cultural value of the site and empower the community to support council in bringing its history to life over time. This if further supported by the anticipated outcomes of both the Beale Cottage Reserve Management Plan and the Hamilton Heritage Plan.
43. Te Ngaawhaa Whakatupu Ake have been consulted regarding the future use of the space and have stated their support for looking after the whaare and ensuring that there is appropriate interpretation to promote the stories of Hamilton Kirikiriroa in an inclusive way.

Risks - *Tuuraru*

44. Associated risks are outlined in the options table (Page 6, paragraph 23).

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Significance

45. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed that the recommendation(s) in this report has/have a low level of significance.

Engagement

46. Community views and preferences are already known to the Council through engagement with stakeholders and through the Long-Term Plan Process.
47. Staff contacted stakeholders in the arts community (including tertiary stakeholders) to measure interest in the possible use of the cottage as a community arts facility, however the limitations with the property including its lack of space, parking, and the inability to make changes to fabric of the cottage.
48. Those who submitted on Beale Cottage were supportive of Council investing in the cottage and land and promoted the idea of increased community access.
49. Engagement has been carried out with Te Ngaawhaa Whakatupu Ake, who showed support for restoring the house and investing in inclusive interpretation that tells the story of the land, house and occupants of Beale Cottage (and its surrounds) through time.
50. Given the low level of significance determined, the engagement level is low. No engagement is required.

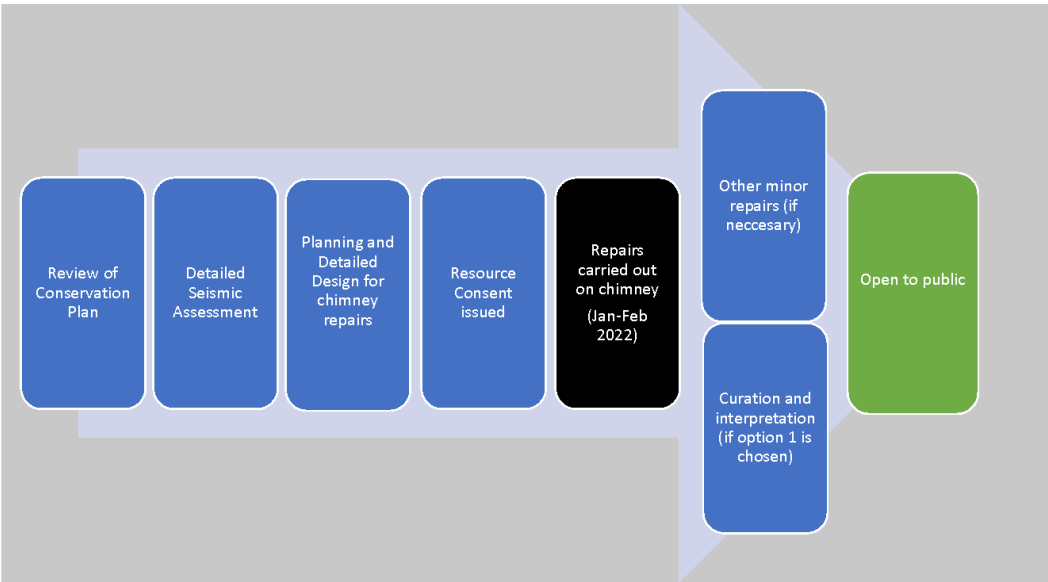
Attachments - *Ngaa taapirihanga*

Attachment 1 - Sequential Steps for Fixing Chimneys

Proposed Sequence for Earthquake Strengthening

- 1. There are several sequential steps required so that Beale Cottage may be opened to the public. These steps are shown below in Figure 1.
- 2. A Resource Consent will be required for works to be carried out on the chimneys or any other part of the building that affects the exterior. Any physical works to the building should be approved by Heritage New Zealand Pouhere Taonga.
- 3. Exterior works, such as landscaping and gardening, can continue at any time through the building process, however any landscaping or significant garden work must be approved by Heritage New Zealand Pouhere Taonga.
- 4. Minor repairs would include general maintenance and small items identified through the review of the conservation plan.
- 5. If the Committee approved Option 1 Beale Cottage could be open to the public as early as June 2022.

Figure 1: Proposed steps



Council Report

Committee: Community Committee **Date:** 22 June 2021
Author: Muna Wharawhara **Authoriser:** Sean Hickey
Position: Amorangi Maaori **Position:** General Manager Strategy and Communications
Report Name: He Pou Manawa Ora- Pillars of Wellbeing Deliberations Report

Report Status	<i>Open</i>
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Purpose - *Take*

1. To inform the Community Committee on feedback from public consultation undertaken on He Pou Manawa Ora Pillars of Wellbeing.
2. To seek a recommendation from the Community Committee to the Council to adopt He Pou Manawa Ora – Pillars of Wellbeing Strategy.

Staff Recommendation - *Tuutohu-aa-kaimahi* (Recommendation to the Council)

3. That the Community Committee recommends that the Council adopts He Pou Manawa Ora - Pillars of Wellbeing Strategy (**Attachment 2** of the staff report).

Executive Summary - *Whakaraapopototanga matua*

4. He Pou Manawa Ora - Pillars of Wellbeing is a high-level directional setting strategy document that will focus Council's work on delivering shared outcomes of equal benefit to Maaori and all Hamiltonians.
5. Between August 2020 and November 2020, staff worked with key Maaori partners and Elected Members to develop a draft strategy document: He Pou Manawa Ora – Pillars of wellbeing (the strategy).
6. The draft strategy was approved for consultation at the Community Committee meeting on 17 November 2020 subject to the approval of the working group of engagement timeframe, material, and plan.
7. A comprehensive communication and engagement programme was officially launched at an event held at Te Parapara gardens by Mayor Paula Southgate on 3 February 2021 and run until 4 March 2021.
8. 1004 submissions were received through Have Your Say along with 6 emails and letters from organisations. An analysis of the community feedback is in Attachment 1 *He Pou Manawa Ora- Pillars of Wellbeing: Engagement and Tactics and Submission Insights*.
9. 26 verbal submissions on the draft strategy were heard at the Hearings and Engagement Committee on 24 March 2021.

10. A briefing was held with Elected Members and Maangai Maaori on 26 May to receive any feedback on the draft He Pou Manawa Ora – Pillars of Wellbeing Deliberations Report.
11. Based on feedback from received Council Elected Members, Maaori partners and the community, staff are recommending changes to He Pou Manawa Ora-Pillars of Wellbeing document. A summary of changes is in **Attachment 3**.
12. Staff recommend the adoption of He Pou Manawa Ora - Pillars of Wellbeing Strategy, noting the changes made since receiving public feedback outlined in attachment 3 of the staff report.
13. Staff consider the decision in this report has low significance and that the recommendations comply with the Council's legal requirements.

Background - *Koorero whaimaarama*

14. On 28 January 2020, a hui was held with Iwi, Hapuu, maataawaka and Maangai Maaori to initiate discussion and seek feedback on:
 - i. Hamilton City Council's draft wellbeing framework; and
 - ii. Maaori engagement and input into the 2021-2031 Long-Term Plan.
15. Staff were asked to review current Iwi, Hapuu and maataawaka strategic documents to develop a draft document that captured the common wellbeing aspirations of Maaori in Kirikiriroa. Consequently, funding for this was sought and approved as part of the 2020/21 Annual Plan process.
16. Between August 2020 and November 2020, staff worked with key Maaori partners and Elected Members to develop a draft strategy document: He Pou Manawa Ora – Pillars of Wellbeing (the strategy).
17. He Pou Manawa Ora aims to support the aspirations of Maaori and the wider Hamilton community. The strategy intends to be a guiding document to ensure Council creates and maintains a consistent, respectful, well-informed, measured, fair and focused approach that contributes to citywide wellbeing outcomes.
18. The draft strategy was approved for consultation at the Community Committee meeting on 17 November 2020 subject to the approval of the working group of engagement timeframe, material, and plan.
19. A comprehensive communication and engagement programme was officially launched at an event held at Te Parapara gardens by Mayor Paula Southgate on 3 February 2021 and run until 4 March 2021.
20. The purpose of this engagement was to inform stakeholders and the community of the strategy and capture their views in respect of He Pou Manawa Ora. The campaign included online promotion through Council's social media avenues, website, and internal staff newsletters.
21. 1004 submissions were received through Have Your Say along with 6 emails and letters from organisations.
22. 26 verbal submissions on the draft strategy were heard at the Hearings and Engagement Committee on 24 March 2021.
23. Post-campaign analysis noted a few interesting deviations from previous engagement norms:
 - i. Where social media ads ran in both Te Reo and English; Te Reo ads performed better than English ads in terms of achieving interaction with the Have Your Say online submission process.
 - ii. There was unusually high participation of young people (under 19 years) and Maaori, Cook Island Maaori and Tongan ethnic groups.

- iii. The most popular respondent demographic group in terms of social media interaction was woman 55+ (this is normally women 24-45).
- 24. More detailed information on the engagement tactics for this campaign and submission insights can be read in **Attachment 1 He Pou Manawa Ora-Pillars of Wellbeing: Engagement and Tactics and Submission Insights**.

Discussion - *Matapaki*

- 25. The draft strategy presented for consultation described four Pou (Pillars) of wellbeing, the overall goal for each Pou and the outcomes sought by Council to give effect to these (as shown in **Attachment 2**).
- 26. Respondents were asked to provide feedback in two ways on the four Pou (pillars) of the strategy:
 - i. whether they agreed with the outcomes for each Pou; and
 - ii. if they had suggestions for other outcomes that should be included.
- 27. When asked whether they agreed with the outcomes of each Pou, the great majority of respondents were in favour of these as shown in Table 2 below.

Table 2: Submission responses in agreement with proposed Pou / Pillar outcomes

Pou/Pillar	Yes	No	Did not answer
He Pou Manawa Koorero: Pillar of History	90%	7%	3%
He Pou Toorangapuu Maaori: Pillar of Unity	89%	7%	4%
He Pou Manawa Taurikura: Pillar of Prosperity	91%	5%	4%
He Pou Manawa Taiao: Pillar of Restoration	91%	5%	4%

- 28. The next section of this report presents the key themes that came through when respondents were asked to suggest other outcomes to be included in the strategy. A full overview of suggestions in responses to this question can be found in **Attachment 1 He Pou Manawa Ora-Pillars of Wellbeing: Engagement and Tactics and Submission Insights**.
- 29. Recommendations for amendments to that section of the strategy are also identified.
- 30. One area of feedback that was raised consistently for all Pou was a request for outcomes to be measurable and the development of appropriate action plans (in collaboration with Maaori) to ensure delivery. Staff will take this into account in developing the implementation plan for the final strategy following approval of funding for this work programme in the 2021-31 Long Term Plan.
- 31. Some outcome suggestions from respondents do not fall within the ability of Council to influence. In these cases, all responses are included in the **Attachment 1 He Pou Manawa Ora-Pillars of Wellbeing: Engagement and Tactics and Submission Insights** but not all incorporated into suggested changes to the strategy.
- 32. Some respondents expressed their wish that the language of the outcomes not fully exclude or imply inclusion of all or some cultural groups. Where appropriate, without losing the intent of the strategy minor language adjustments have been suggested.

He Pou Manawa Koorero: Pillar of History

33. The overall goal of this Pou is that Hamilton's unique Maaori history is shared, protected, and celebrated.
34. 90% of respondents indicated they agreed with the following outcomes for this Pou:
 - i. Maaori art and culture is a source of pride for all Hamiltonians.
 - ii. Kiingitanga is respected and celebrated as one of New Zealand's most enduring internationally recognised institutions.
 - iii. Te reo Maaori is seen, heard, and celebrated throughout the city.
35. There was a strong response to this Pou that there should be more specific focus on sharing and protecting the history of Maaori in Kirikiriroa/Hamilton within the outcomes. Encouraging celebration of Maaori culture through events and art and raising the profile of te reo throughout the city were also areas that received a lot of focus.
36. When asked if there were any other outcomes respondents wanted to see, three key themes came through strongly:
 - i. Greater visibility and education through storytelling of Maaori history and historical sites.
 - ii. Greater encouragement and support for more Maaori cultural events in the community.
 - iii. Normalisation of te reo in practice and bilingual signage throughout the city.

Greater visibility and education through storytelling of Maaori history and historical sites.

37. This theme, including education on Maaori history in general, received the most comments in support of a relevant additional outcome under the History Pou.
38. Respondents expressed a need to acknowledge and celebrate the important role Maaori people, culture and heritage sites played in the creation of today's Kirikiriroa/Hamilton. They wanted to see more storytelling of local Maaori history and that these stories (through language or art) should be much more prominent and widespread throughout the city.
39. Respondents also noted the need for outcomes to be specific about protecting (including reclaiming and restoring) cultural heritage sites.
40. To summarise, within this theme respondents sought inclusion of an outcome that supports:
 - i. Protection, reclamation, and restoration of important historical sites.
 - ii. Storytelling of local Maaori history and historical figures throughout the city.
 - iii. Increased visibility of Maaori heritage sites, art, historical figures, and stories throughout the city.

Greater encouragement and support for more Maaori cultural events and arts in the community

41. The second most popular area for change under this Pou was an increase in the number of and support for Maaori cultural events and art throughout the city. Alongside this lies a suggestion that Council should actively work to encourage, support and promote Maaori cultural endeavours and events.
42. Comments within this theme also indicated Council should play a part in education around cultural competency in the community and encouragement of non-Maaori to embrace and participate in Maaori cultural events and art forms.
43. Under this theme, respondents sought inclusion of an outcome that supported:
 - i. An increase in Maaori cultural community events and activities.

- ii. Increased support for Maaori cultural events and art (in actively seeking contribution from Maaori artists and promoting events, artists and Maaori cultural contributions in general).
- iii. Encouragement of non-Maaori to participate in Maaori cultural events.
- iv. Maaori cultural events to become a more integrated part of Hamilton's tourism offering.
- v. Include Maaori literature and histories alongside art and culture in the first outcome (Note: the inclusion of histories specific outcome addressed in previous theme).

Normalisation of te reo in practice and bilingual signage throughout the city

- 44. The third most popular area respondents sought change to the draft outcomes was an increase in the use of te reo, both in signage and storytelling around the city and the competency of Council staff.
- 45. Respondents wrote of the need to normalise the use of te reo throughout the city by incorporating bilingual signage and to ensure staff have a working knowledge of te reo and correct pronunciation.
- 46. Staff consider the essence of this feedback is captured by the original outcome related to te reo with a minor adjustment to acknowledge Council's commitment to te reo use in its everyday interactions.

He Pou Toorangapuu Maaori: Pillar of Unity

- 47. The overall goal of this Pou is: Maaori representation in local decision-making continues to be supported.
- 48. 89% of respondents indicated they agreed with the following outcomes for this Pou:
 - i. Increased representation of Maaori in senior management roles within Council.
 - ii. Increased representation of Maaori in senior leadership roles within Council.
 - iii. Increased role of Maatauranga Maaori (Maaori knowledge) to inform infrastructure, community, and organisational development.
- 49. Responses to the outcomes under the Unity Pou were diverse and covered a range of ideas, many of them looking to extend the representation of Maaori, to community involvement and interaction with Council. Suggestions sought to ensure understanding of Maaori needs and appropriate structures and protocol to support the participation of Maaori and application of Maatauranga Maaori.
- 50. The key themes that came through most strongly in the responses received for this Pou were that respondents wanted to see:
 - i. Increased representation and visibility of Maaori in a full and diverse range of roles within Council.
 - ii. Increased understanding and visibility of the application of Maatauranga Maaori and mana whenua and mataawaka involvement in Council decision-making.
 - iii. Maaori in the community are supported to understand and be represented in Council decision-making processes in a way that is appropriate for them.

Increased representation and visibility of Maaori in a full and diverse range of roles within Council

- 51. Respondents talked about wanting to see Maaori represented in the full range of Council roles, to ensure diversity and inclusion throughout all levels of the organisation and visibility of Maaori working in Council to the community. Respondents sought inclusion of an outcome that supports:
 - i. Increased visibility of Maaori in Council roles including customer facing roles.

- ii. Increased representation of Maaori across the full range of Council roles not just senior roles.

Increased understanding and visibility of the application of Matauranga Maaori and mana whenua and mataawaka involvement in Council decision-making

- 52. Respondents noted a need to ensure an increase in the role of Maatauranga Maaori be supported by the appropriate avenues of support including mana whenua, maataawaka and involvement of Maaori elders.
- 53. Ensuring understanding and visibility of the value and application of Maatauranga and Maaori in informing Council developments was considered important by respondents. Suggestions for the outcomes under this Pou may be summarised as:
 - i. Increased understanding of Matauranga Maaori within Council and the wider community.
 - ii. Visibility of the application of Matauranga Maaori in decision-making processes.
 - iii. Application of Maatauranga Maaori is supported by appropriate mana whenua and mataawaka involvement.

Maaori in the community are supported to understand and be represented in Council decision-making processes in a way that is appropriate for them

- 54. Respondents wrote about the need for better support for the Maaori to be represented in decision-making. Comments suggested greater community education and Maaori appropriate engagement processes to support Maaori to interact with Council and its processes.
- 55. Respondents sought inclusion of an outcome that supported:
 - i. Increased education at the community level to ensure Maaori know how they can contribute to Council processes.
 - ii. Better support for the Maaori community to participate in engagement and decision-making processes.
 - iii. Support a safe environment for Maaori to engage with Council at different levels.
 - iv. Better outreach to lower decile areas to ensure their voice and needs are heard.

Other suggestions for how to support the outcomes

- 56. A number of suggestions were given as to how Council could support the goal and outcomes of the Unity Pou. These included:
 - i. Better information on current representation of Maaori in Council.
 - ii. Implementation of Maaori wards.
 - iii. Appropriate involvement of Maaori elders and mana whenua in determination and application of Matauranga Maaori to inform Council plans and activity.

He Pou Manawa Taurikura: Pillar of Prosperity

- 57. The overall goal of this Pou is: Maaori and people of all cultural backgrounds have equal access to housing, health, employment, and educational opportunities.
- 58. 91% of respondents indicated they agreed with the following outcomes for this Pou:
 - i. Increased wellbeing of Maaori in Kirikiriroa/Hamilton.
 - ii. Increased Maaori economic and business activity through procurement.
 - iii. Increased employment and career pathways through partnerships and projects we deliver.
- 59. The Prosperity Pou also received a diverse range of suggestions as to what should be reflected in the outcomes. Practical examples of how Council can better support and collaborate with Maaori and community organisations working to improve wellbeing were popular suggestions.

60. Key themes that came through for the Prosperity Pou were
- i. Employment opportunities and youth involvement in Council.
 - ii. Addressing affordable and social housing shortfalls.
 - iii. Expanding the range of Council support mechanisms for Maaori enterprise.
 - iv. Collaborative partnerships and support for community and Maaori organisations to improve wellbeing outcomes and reduce inequity.

Employment opportunities and youth involvement in Council

61. Many respondents indicated a desire to see Council be more proactive in supporting young people into employment and to participate in Council more in general. This was seen as a way to invest in the future of the Maaori community in Kirikiriroa/Hamilton and links closely to the Unity Pou in supporting greater representation of Maaori in Council.
62. Respondents sought inclusion of an outcome that supported:
- i. Council actively encouraging young people into its workforce through initiatives such as internship pathways, mentoring and school to work bridging programmes.
 - ii. Greater involvement and participation of youth in Council processes (eg. Youth councils, rangatahi advisory panel and involvement in community development in particular).

Addressing affordable and social housing shortfalls

63. General support was expressed for reducing barriers to affordable and social housing and ensuring a range of development options that support multi-cultural communities.

Expanding the range of Council support mechanisms for Maaori enterprise

64. Respondents noted a range of ways that Council can support Maaori economic activity and business beyond procurement processes and sought to broaden the outcome related to this to:
- i. Think beyond procurement to mentoring, promotion, networking opportunities, resource, and knowledge sharing.

Collaborative partnerships and support for community and Maaori organisations to improve wellbeing outcomes and reduce inequity

65. Respondents noted a need to ensure that Maaori were involved in defining what wellbeing means to them and how to improve it. They gave numerous suggestions as to how Council might be able to do this and highlighted collaboration and practical support mechanisms for community organisations already working in this area as an important aspect of this Pou.
66. Respondents sought inclusion of an outcome that reflects:
- i. The need to understand what prosperity, wellbeing and 'living their best lives' looks like for Maaori.
 - ii. Specific areas of wellbeing to be addressed, such as mental health, food security, poverty, anti-social activities such as gaming, addiction, and crime.
 - iii. Support for existing organisations and groups working to lift the wellbeing of Maaori and reduce inequity in Hamilton by sharing Council resources, knowledge, and funding.
 - iv. Increasing community grant funding to support wellbeing outcomes including a dedicated funding pool for initiatives that focus on improving Maaori wellbeing.

He Pou Manawa Taiao: Pillar of Restoration

67. The overall goal of this Pou is: Maaori continue to be the kaitiaki (guardians) of Hamilton's natural and physical environment.
68. 91% of respondents indicated they agreed with the following outcomes for this Pou:
- i. Native flora and fauna species numbers are increased year on year.
 - ii. Agreed climate change strategy with iwi, mana whenua and maataawaka.

- iii. Increased application of Maatauranga Maaori (Maaori knowledge) to develop environmental enhancement solutions and mitigations to infrastructure growth challenges.
 - iv. Increased private-public engagement (PPE) opportunities with iwi and mana whenua to deliver key city and community infrastructure.
 - v. Increased co-management arrangements with iwi and mana whenua to deliver best environmental practices and results.
69. In general responses sought to expand the reach and be more specific about what and how to support the Restoration Pou. This included many suggestions on practical activities and approaches Council could support in working to address climate change. It also reiterated the need for appropriate Maaori involvement in advising Council on environmental strategy and practices.
70. Key themes that came through in submission responses to this Restoration Pou focused on protection, inclusion of the river as a focus area and increasing action to mitigate climate change:
- i. Improve and protect waterways and gully systems.
 - ii. Flora and fauna are actively protected.
 - iii. Better Council support to increase behaviours that address climate change.
 - iv. Maatauranga Maaori supported appropriately.

Improve and protect waterways and gully systems

71. Feedback on this Pou sought the inclusion of restoration and protection of the river and waterways of Hamilton. It also commented on improved appropriate use of the waterways. Respondents suggested inclusion of an outcome that supports:
- i. Improving the quality and use of the Waikato river.
 - ii. Improving and protecting gully systems.
 - iii. Improving and protecting wetlands.
 - iv. Better utilisation of the river and understanding and signage for rahui on the river.

Native flora and fauna are actively protected

72. Respondents suggested that the outcome relating to increasing the numbers of native fauna and flora be expanded to address some of the other factors that impact these. This included more active restoration of native areas, reduction of exotic plantings, plantings to support waterways and addressing invasive and destructive pest species.
73. Respondents sought expansion of existing outcomes to support:
- i. Restoration of native areas through not just an increase of native plants but also a decrease of exotic species.
 - ii. Control of pest species.

Better Council support to increase behaviours that address climate change

74. Many of the response to this Pou provided practical suggestions to how Council could support the community to address climate change through its own practices, policy, and regulations.
75. A number of responses indicated the need for Council to work collaboratively with a wide range of organisations, including through public-private engagement to support beneficial behaviour change throughout the city and across all cultures.
76. Respondents sought inclusion of an outcome that reflects:
- i. The role of Council regulatory structures in supporting behaviour change in the community that mitigates climate change (eg. District Plan, development regulations, and transport system design).

- ii. The role of Council to model and support good environmental practices in the community (e.g., use of alternative modes of transport, water conservation, waste management).
- iii. The need for all cultures to be enabled alongside Maaori to contribute to development of a climate change strategy.

Maatauranga Maaori appropriately supported

- 77. Respondents noted a need to ensure an increase in the application of Maatauranga Maaori be supported by the appropriate groups to advise on this including mana whenua, maataawaka and involvement of Maaori elders.

Options

- 78. No options are available for Council to consider because He Pou Manawa Ora-Pillars of Wellbeing is first of its for Hamilton City Council.

Financial Considerations - *Whaiwhakaaro Puutea*

- 79. The development of He Pou Manawa Ora – Pillars of Wellbeing is funded through the 2020/21 Annual Plan at a total cost of \$30,000 inclusive of staff time, design costs and community engagement.
- 80. \$1.35million has been included in the draft 2021-2031 Long-Term Plan to fund in part identified areas of He Pou Manawa Ora-Pillars of Wellbeing aligned with Council's key functions.
- 81. He Pou Manawa Ora-Pillars of Wellbeing is seek external resource and funding from identified partnerships to support delivery of outcomes in areas not covered in Council's draft HCC 2021-2031 Long-Term Plan Budget.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

- 82. Staff confirm that the staff recommendation complies with the Council's legal and policy requirements.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

- 83. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental, and cultural wellbeing of communities in the present and for the future ('the 4 wellbeing's').
- 84. The subject matter of this report has been evaluated in terms of the 4 wellbeing's during the process of developing this report as outlined below.
- 85. The recommendations set out in this report are consistent with that purpose.

Social

- 86. The engagement proposed in this report will contribute to the social wellbeing of the community by enabling the community to understand and engage in the development of He Pou Manawa Ora - Pillars of Wellbeing.

Economic

- 87. The engagement proposed in this report will contribute to the economic wellbeing of the community by enabling the community to understand and engage in the development of He Pou Manawa Ora - Pillars of Wellbeing.

Environmental

- 88. He Pou Manawa Ora - Pillars of Wellbeing supports the environmental health and wellbeing of the community.

Cultural

89. The development of He Pou Manawa Ora – Pillars of Wellbeing demonstrates Council's commitment to cultural wellbeing by ensuring decisions of cultural significance are considered in a careful and measured way.
90. Through the development of the He Pou Manawa Ora – Pillars of Wellbeing, Council is showing a stronger commitment to an inclusive and considered decision making approach. This includes the responsibility to consider the Principles of the Treaty of Waitangi in its decision-making, in particular, the Principle to act in good faith and partnership.
91. Council recognises it's Tiriti relationship obligations with Iwi, Mana Whenua and maataawaka.

Risks - *Tuuraru*

92. If He Pou Manawa Ora- Pillars of Wellbeing is not endorsed by the Community Committee, it will not be recommended to full Council for adoption and therefore remain an unapproved draft strategy of Council.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

Significance

93. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed that the matter(s) in this report has/have a medium level of significance.

Engagement

94. Community views and preferences are addressed in this report to the Council on the public feedback from consultation of He Pou Manawa Ora from 3 February 2021-4 March 2021.
95. Given the medium level of significance determined, the engagement level is medium. No engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - He Pou Manawa Ora -Engagement tactics and submissions insights

Attachment 2 - He Pou Manawa Ora draft 9 June 2021

Attachment 3 - He Pou Manawa Ora Summary of Changes



HE POU MANAWA ORA – PILLARS OF WELLBEING: ENGAGEMENT TACTICS AND SUBMISSIONS INSIGHTS

Report prepared by:
Preeta Chitre, Research and Insights Analyst
Lauradanna Radesic, Team Leader, Communication and Engagement, Great River City
May 2021.

Report reviewed by:
Julie Clausen, Unit Manager, Strategy and Corporate Planning
May 2021.

EXECUTIVE SUMMARY

He Pou Manawa Ora – Pillars of Wellbeing is a strategic plan outlining the Hamilton City Council's vision for a city that celebrates its rich history, special Maaori heritage and natural environmental wonders.

Developed in partnership with Waikato-Tainui, Te Rūnanga Ō Kirikiriroa (TROK) and Te Haa O te Whenua O Kirikiriroa (THAWK), the Strategy discusses how the Council will use the pillars of History, Unity, Prosperity and Restoration to build a proud and inclusive city for the wellbeing of all its people.

Public consultation on *He Pou Manawa Ora – Pillars of Wellbeing* opened on Wednesday 3 February and closed on Thursday, 4 March 2021. While the public was able to look at the full draft Strategy, engagement was concentrated on the proposed outcomes of the four pou (pillars). These were:

- **HISTORY: HE POU MANAWA KOORERO**

A pillar that reminds us of the value of our unique history of language, people, place, and our commitment to acknowledge and respect our uniquely different values and qualities. We asked people if there were any other outcomes that people felt were important to include under this pillar. People's verbatim responses were a mix of suggested outcomes and activities related to historical sites and events, education on history, events, and tourism, Kiingitanga, review of street/city names and crest, Te Reo, arts, and culture. Details under each of these are noted in the submission insights section.
- **UNITY: HE POU TOORANGAPUU MAAORI**

A pillar that gives recognition to Maaori values, knowledge, and aspirations. Maaori are equal partners and contributors to the wellbeing of people, place, environment, and our shared future. We asked people if there were any other outcomes that people felt were important to include under this pillar. People's verbatim responses were a mix of suggested outcomes and activities related to representation of Maaori within council and engagement with Maaori, Maatauranga Maaori. Details under each of these are noted in the submission insights section.
- **PROSPERITY: HE POU MANAWA TAURIKURA**

A pillar that provides safety, security, and opportunity for individuals, whaanau, and communities to live their best lives and prosper spiritually and economically. We asked people if there were any other outcomes that people felt were important to include under this pillar. People's verbatim responses were a mix of suggested outcomes and activities related to youth involvement in Council, employment opportunities/opportunities to learn and grow, housing, social outcomes, business activity. Details under each of these are noted in the submission insights section.
- **RESTORATION: HE POU MANAWA TAI AO**

A pillar that reminds us of our connection to, reliance on and responsibility to care for the natural and physical world so it is protected and nurtured. We asked people if there were any other outcomes that people felt were important to include under this pillar. People's verbatim responses were a mix of suggested outcomes and activities related to protecting the river and waterways, native flora, and fauna, addressing climate change, Maaori knowledge, private-public engagement opportunities. Details under each of these are noted in the submission insights section.

ENGAGEMENT TACTICS

Below is a summary of what was stated in the goal, objectives, and engagement outcome parameters for *He Pou Manawa Ora – Pillars of Wellbeing*. This is followed by the review of the engagement campaign.

GOAL

The community is receptive to the Council's first Maaori Strategy, *He Pou Manawa Ora – Pillars of Wellbeing* and understands its importance for all Hamiltonians.

OBJECTIVES

- Key stakeholders are offered, and take up the opportunity, to provide feedback on the draft Strategy.
- Key stakeholders feel their views have been seriously considered by the Council.
- Council has good buy-in and feedback from hard-to-reach community groups.
- Increase the visibility of Council amongst the community, particularly hard-to-reach groups.
- The community sees the Council as receptive, responsive, collaborative, and forward-thinking.
- The community feels engaged and empowered by the consultation – they see Council as making positive changes on their behalf.
- Hamiltonians find it easy to understand the information and give feedback in a way that suits them.
- Feedback is received from a broad range (age and ethnicity) of Hamiltonians.
- Feedback mainly focuses on the consultation topic (the four pou – or pillars of wellbeing).

ENGAGEMENT OUTCOME

The engagement for *He Pou Manawa Ora – Pillars of Wellbeing* is seen as active, two-way, meaningful, and agile. It also reaches all corners of our diverse community – including breaking down barriers with our stakeholders who would not normally engage in Council business.

ENGAGEMENT CAMPAIGN REVIEW

The *He Pou Manawa Ora – Pillars of Wellbeing* campaign opened on **Wednesday 3 February** and closed on **Thursday, 4 March 2021** (5pm).

The campaign was promoted via:

- Pre-engagement meetings with key stakeholders including Waikato-Tainui, Te Haa O te whenua O Kirikiriroa (THaWK) and Te Rūnanga Ō Kirikiriroa (TROC).
- The Waikato Times, Maori TV and Radio Tainui attended the launch event for *He Pou Manawa Ora* on Wednesday 3 February, resulting in positive television, radio, and print coverage on the draft Strategy.
- Advertising in Hamilton Press (3 February, 17 February).
- MAD Media Digital Billboard (3 February to 17 February).
- Advertising on Stuff online (3 February to 3 March; 100,000 impressions).
- Adzup washroom advertisements (3 February to 3 March).
- CAB Lightbox (3 February to 3 March).
- Radio advertising on Radio Tainui (3 February to 3 March; +2 studio interviews, Te Reo and English 30 sec ads).
- Radio advertising on Free FM (3 February to 3 March; +3 breakfast show interviews, Te Reo and English 30 sec ads).

- Radio advertising on Mediaworks (3 February to 3 March; Breeze, Mai FM, and More FM).
- Regular social media posts across Facebook, LinkedIn, and Instagram (*for results, see Table 1 below*). Content included 'Our Hamilton' stories, video, images, event postings, reminders, all linking to the 'Have Your Say' webpage (3 February to 3 March).
- Social media campaign run across Hamilton City Council channels on Facebook, Instagram, and LinkedIn (3 February to 3 March). This drove 2898 unique users to the Council's 'Have Your Say' webpage.
- Pull-up banners at Council facilities (3 February to 3 March).
- Citywide poster and digital campaign, including malls, bus shelters, central city poster boards and digital billboards in strategic city locations (3 February to 3 March).
- Direct stakeholder emails to Hamilton City Council stakeholders, including but not limited to Hamilton and Waikato Tourism, Central City Business Association, K'aute Pasifika Trust, Waikato District Health Board, Go-Eco, Momentum Waikato Community Foundation, Creative Waikato, and Waikato University (3 February to 3 March).
- Promotion to community networks, including schools, youth networks and ethnic and disabled communities, via the Council's Community and Social Development Team (3 February to 3 March). This included targeted visits and direct stakeholder emails to the Community Development citywide network list, Hamilton City Council's Ethnic Advisor weekly newsletter, Htwn Youth Network list and Community Development team members' network list.
- Phantom Billstickers (7 February to 28 February).
- Advertising in Waikato Times (10 February, 24 February).
- Advertising in Nexus (22 February).
- Advertising in Western Community News (26 February).
- Aaron Leaman from Waikato Times profiled Muna Wharawhara on 2 March which further promoted *He Pou Manawa Ora*. This article was subsequently picked up by Kathryn Ryan from Radio NZ for her nationally syndicated nine to noon show who interviewed the Mayor and Muna in relation to this work on 15 March.
- Stories on the Council's 'Our Hamilton' website and in the 'Our Hamilton' newsletter also promoted the opportunity to engage (3 February, 25 February, 2 March).

Campaign material largely directed people to the Have Your Say online portal, with the Hamilton City Council website also promoted as a source for further information. A new web page was set up for this engagement and was showcased on the Hamilton City Council landing page. Frequently asked questions were also provided.

ENGAGEMENT RESULTS

SUBMISSION FORM (Online & Paper Copy)

We received a total of 1004 submissions through submission forms. 648 (64%) of these were through hardcopy submission forms.

We also received six emails and letters from individuals and organisations. These have been entered in Have Your Say for response publishing.

Hamilton City Council's Hearings and Engagement Committee heard verbal presentations from 32 submitters who had asked to speak to the Committee meeting on 24 March.

SOCIAL MEDIA (Facebook, Instagram, and LinkedIn)

We reached more than 55,000 people through social media and more than 2200 of those engaged with our posts, e.g., liked, commented, shared.

This was a medium-scale campaign with two ad sets running across Facebook, Messenger, Audience Network, Instagram feed and Instagram Stories. These ads ran in both Te Reo and English. Te Reo ads performed better than English versions. The Te Reo campaign reached more than 24,000 people and drove 760+ clicks through to Have your Say and the English version reached more than 5000 and drove 60+ clicks through to the Have Your Say URL.

Unlike our other social media campaigns, the most popular demographic was women aged 55+. Our most popular audience is usually women aged 24-45.

Table 1. *He Pou Manawa Ora* Hamilton City Council social media 3 February to 4 March 2021 - results.

Posts	Reach	Engagement	Comments	Reactions	Shares	Post Clicks	Video views
Campaign - Facebook and Instagram	26,616	NA	NA	NA	NA	834	0
February 4 – Facebook feed (te reo)	Included above	NA	269	218	54	0	0
February 4 – Facebook feed (English)	Included above	NA	25	58	16	0	0
February 3 – Facebook	4597	238	5	30	11	42	0
February 12 – Facebook	3849	43	0	6	3	17	0
February 19 – Facebook	3920	113	0	17	11	5	945
February 15 – Facebook	11945	1318	10	71	24	344	4607
March 2 – LinkedIn	682	15	0	7	0	8	0
February 19 - LinkedIn	1030	168	0	9	1	10	148
February 15 – LinkedIn	1383		0	15	0	12	266
February 12 – LinkedIn	875	21	0	5	1	16	0

Posts	Reach	Engagement	Comments	Reactions	Shares	Post Clicks	Video views
February 3 – LinkedIn	969	29	0	15	4	10	0
TOTAL	55,866	2238	309	451	125	1298	5966

WEBSITE

The online survey page (<https://haveyoursay.hamilton.govt.nz/communications/he-pou-manawa-ora>) had 15,447 views, translating to a conversion rate of 6.5%. The top sources of traffic were Facebook (1,547), direct by typing the URL [hamilton.govt.nz/haveyoursay](https://haveyoursay.hamilton.govt.nz/) (957), and organic search (193).

There were **583 views** on the Hamilton.govt.nz webpage (<https://www.hamilton.govt.nz/our-council/strategiesandplans/Pages/He-Pou-Manawa-Ora.aspx>)

SCHEDULED COMMUNITY MEETINGS

- Combined Advisors hui with Community Waikato and the Department of Internal affairs community advisors' team – 9 February, 10:30am at Hamilton City Council Reception Lounge.
- Hamilton East Community Network Meeting – 9 February, 1pm to 2pm at Waimarie: Hamilton East Community Centre.
- Te Ngaawhaa Whakatupu Ake hui – 10 February, 10am at Hamilton City Council Committee Room 1.
- Pukete Network meeting – 10 February, noon at Pukete Neighbourhood House.
- Presentation to Māori student leaders – 15 February, 10.30am to 1pm at the University of Waikato.
- Western Community Centre, Pukete Neighbourhood House, and Glenview Community Centre drop-ins – 18 February, 1pm.
- Zoom/Zui with Te Wananga o Aotearoa staff – 18 February, 6pm.
- Ara Taiohi Training Sessions – 18 February and 19 February at the Hamilton City Council Reception Lounge.
- Mama Annie – Annie's Corner visit – 19 February, 1pm at 6 Keats Street, Enderley, Hamilton.
- Frankton Market – 20 February, 7.30am to 1pm.
- Claudelands Farmers Market – 21 February, 6.30am to 12.30 pm.
- Waikato District Health Board (DHB) – 22 February, 1pm to 2pm.
- Te Rūnanga Ō Kirikiriroa staff visit – attended morning karakia – 23 February, 8:30am at Te Rūnanga Ō Kirikiriroa.
- Wintec O-Week – 23 February, 10.30am to 1.30pm, at the Wintec City campus outside the Gallagher Hub.
- Western Community Centre – visit on 23 February, 3pm at WCC.
- Rototuna Community Network Meeting – 24 February, 1pm to 2pm at Northgate Community Church.
- West Interagency Local group meeting – 25 February, 9:30am at the Good News Community Centre.
- Customer Services Team at Hamilton City Council – internal update – 10.45 am to 11.15am at Level 3 Anglesea Room at Hamilton City Council.
- Wintec O-Week – 25 February, 11am to 1pm, at the Wintec Rotokauri campus hub.
- Pukete Community Centre – 25 February, 3pm at the centre.
- Te Ao Mārama School – 25 February, 6.30pm to 7pm.
- Hamilton Gardens Arts Festival – 25 February, at the festival hub, Hamilton Gardens.
- Kirikiriroa Mau Rakau group – 26 February, 10am to noon

- Enderley Community Centre – 26 February, 4pm to 8pm at the centre.
- Glenview Communi-Tea Event – 26 February, 6pm to 7.30 pm at the Glenview Community Centre.
- Te Inuawai Park Opening Event – 26 February
- Frankton Market – 27 February, 7.30am to 1pm.
- Te Iti o Hauaa Marae Hui – 28 February – 1pm to 3pm at Te Iti o Hauaa Marae, Tauwhare.
- West Network meeting – 1 March, 1pm at the Western Community Centre.
- Te Whare Wānanga o Waikato (Te Tohu Paetahi) – 2 March, 10.30am – noon.
- Rototuna High – 3 March, 11.30am to 1pm at Rototuna High School.
- Rototuna Junior High School – 4 March, 11.30am to 1pm and 1.45pm to 3.15pm at Rototuna High School.
- Hamilton Girls High School – 4 March at Hamilton Girls High School, Te Reo Maaori Class, Year 13 Students.
- Hamilton Christian School – 5 March, 1pm to 2.30pm at the Hamilton City Council Reception Lounge.

Other: Emails sent to the following networks list: Community Development city wide network list, Hamilton City Council's Ethnic Advisor weekly newsletter, Htwn Youth Network list and team members network list.

EVENTS

Cancelled Events: due to Covid-19:

- Waitangi Day Commemoration – 6 February at Elliott Park, Nawton (all-day event).
- Bike Wise Event at Claudelands – 28 February from 10am.
- Claudelands Farmers Market – 28 February from 7.30am.
- Gardens Festival – 28 February from 4.00pm.
- University of Waikato O-Week – 1 March, 9.30am to 2.30pm, University of Waikato campus.
- Fraser High school – 4 March – class visit.

EMAILS AND LETTERS

We received six emails and letters from individuals and organisations. These have been entered in Have Your Say for response publishing.

MOORENA MAIL

Information on the draft Strategy and consultation was featured in six editions of Moorena Mail (internal email to Council staff) from 4 February to 4 March. The campaign included the following:

- It started with introduction to the four pillars (pou) of wellbeing with 13 clicks onto a story on Our Hamilton.
- Followed with invitation to a shared lunch and drop-in hui while also sharing pictures from the launch event. This had 21 clicks onto the Council's intranet page.
- Followed with our Amorangi Maaori Muna Wharawahara's profile and information on the Strategy and link to the consultation. This had 39 clicks on Muna's profile.
- Followed with three separate editions of reminder emails on the consultation. These had nine clicks onto the consultation and 10 clicks onto the *He Pou Manawa Ora* page on hamilton.govt.nz.

Below are some examples of the Moorena Mail content during the consultation period:



FOUR PILLARS (POU) OF WELLBEING

He Pou Manawa Ora – Pillars of Wellbeing is a strategy which outlines our vision for a city that celebrates its whole history, including its unique Māori heritage, natural environmental wonders and ensures everyone has a voice in developing its future. The Strategy is based on the Treaty of Waitangi (Te Tiriti o Waitangi) principles of Partnership, Participation, Protection and Prosperity. These inform the Strategy's four 'pillars' or 'pou' of wellbeing: History, Unity, Prosperity and Restoration.

It's the beginning of brave new conversations that will help us all recognise and realise our city's past, present and future. Don't miss the opportunity to bring all peoples of Kiriikiroro/Hamilton together for mutual benefit – and to ensure Māori, along with all Hamiltonians, are a key part of that voice.

Consultation begins tomorrow at 3pm, with the strategy document and feedback forms available at Council's offices in Garden Place, Hamilton, and public libraries [or you can find them online here](#). Copies of the feedback form can also be requested from Council directly by emailing haveyoursay@hcc.govt.nz or phoning 07 838 6699.

A CHAMPION FOR HE POU MANAWA ORA



In the past six years we've launched and embraced a new era of partnership, guided, supported and gently encouraged by our Amorangi Māori Muna Wharawahara. Most recently, Muna has been helping to develop *He Pou Manawa Ora – Pillars of Wellbeing*, which features four 'pou' or 'pillars of wellbeing' at its core. [Read this awesome profile on Muna by visiting here](#)

The chance for feedback is open until 4 March and we want to hear from you and your whānau. So spread the word and hop online or pop into your local library and let us know what you think.

[Have your say on He Pou Manawa Ora here](#)

[Read more about our strategy here](#)



10 DAYS TO GO

There's just over a week left to give feedback on *He Pou Manawa Ora – Pillars of Wellbeing*. Our amazing staff have been busy promoting this draft strategy across the city – check out Lauradanna Radesic, one of our Communication and Engagement Team Leaders, engaging with the community over the weekend. We want feedback from as much of our community as possible, so make sure you share our draft strategy with your loved ones! You can read all [about He Pou Manawa Ora here](#) and click below to give your feedback.

[Click here to have your say](#)

Our team has made a beautiful video about *He Pou Manawa Ora – Pillars of Wellbeing* and what it means for our community.

Share this video on your Facebook or other social media platforms to spread the word before 4 March. We really value your feedback!

[Click here to watch the video](#)



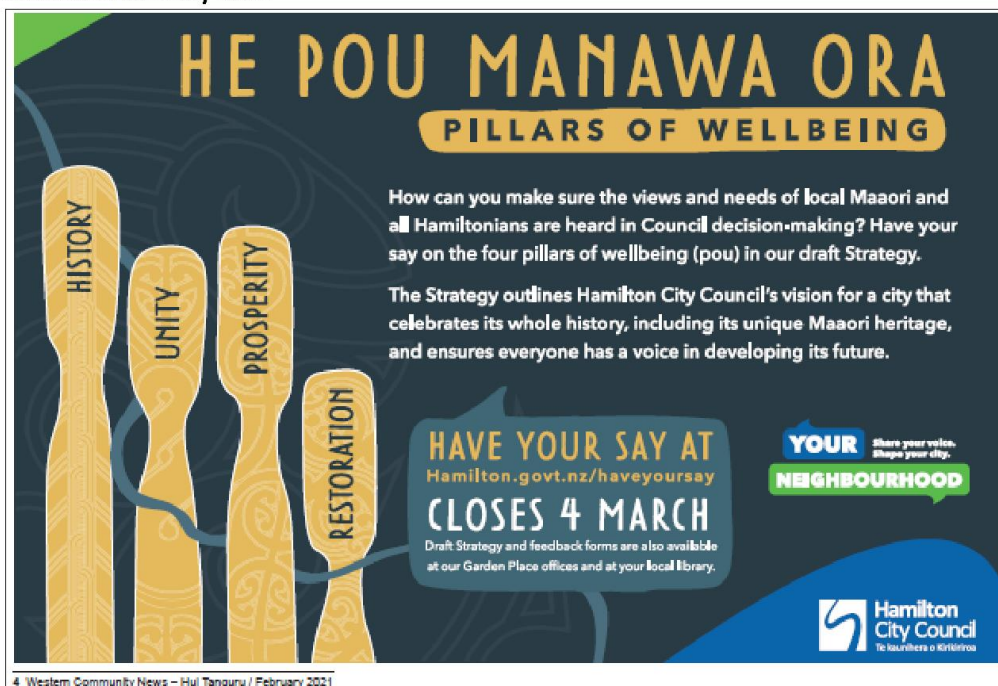
Below are some examples of public communication about *He Pou Manawa Ora – Pillars of Wellbeing* during the consultation period.

Waimarie: Hamilton East Community House



Nexus Magazine – Waikato University

Western Community News



HE POU MANAWA ORA
PILLARS OF WELLBEING

How can you make sure the views and needs of local Maaori and all Hamiltonians are heard in Council decision-making? Have your say on the four pillars of wellbeing (pou) in our draft Strategy.

The Strategy outlines Hamilton City Council's vision for a city that celebrates its whole history, including its unique Maaori heritage, and ensures everyone has a voice in developing its future.

HAVE YOUR SAY AT
[Hamilton.govt.nz/haveyoursay](https://hamilton.govt.nz/haveyoursay)
CLOSES 4 MARCH

Draft Strategy and feedback forms are also available at our Garden Place offices and at your local library.

YOUR NEIGHBOURHOOD Share your voice. Shape your city.

Hamilton City Council
Te Kaunihera o Kiriikiroro

4 Western Community News – Hui Tanguru / February 2021

Tainui Live Facebook



Tainui Live
2 February · 🌐

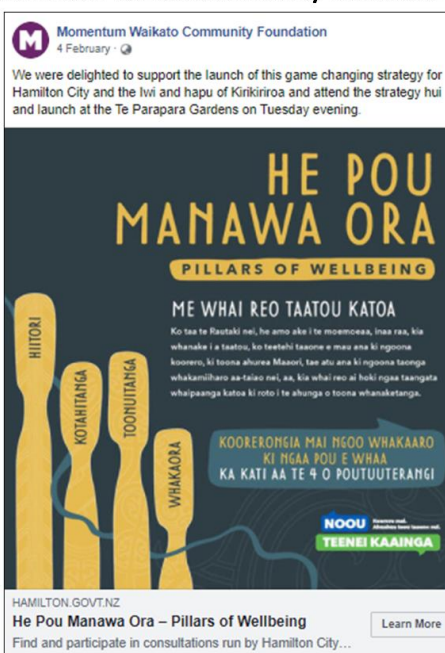
He Pou Manawa Ora - pillars of wellbeing launched tonight at Te Parapara Hamilton Gardens.

Have your say whaanau maa....

Click for more info submissions close 4th March
<https://haveyoursay.hamilton.govt.nz/com.../he-pou-manawa-ora/>

The image shows two men standing outdoors at night. One man is holding a book titled 'HE POU MANAWA ORA' and the other is holding a folder or brochure.

Momentum Waikato Community Foundation



Momentum Waikato Community Foundation
4 February · 🌐

We were delighted to support the launch of this game changing strategy for Hamilton City and the Iwi and hapu of Kiriikiroro and attend the strategy hui and launch at the Te Parapara Gardens on Tuesday evening.

HE POU MANAWA ORA
PILLARS OF WELLBEING

ME WHAI REO TAATOU KATOA
Ko tae te Rautaki nei, he amo ako i te moemoea, hea raa, kia whanake i a taatou, ko teetahi taatou e mau ana ki ngona koonero, ki toona ahurea Maaori, tae atu ana ki ngona taonga whakamiharo aa-tatao nei, aa, kia whai reo ai hoki ngaa taangata whaipanga katoa ki roto i te ahunga o toona whanaketanga.

KOORERONGIA MAI NGOO WHAKAARO KI NGAA POU E WHAA KA KATI AA TE 4 O POUTUUTERANGI

NOOU TEENEI KAAINGA

HAMILTON.GOV.T.NZ
He Pou Manawa Ora – Pillars of Wellbeing
Find and participate in consultations run by Hamilton City...

[Learn More](#)

SUBMISSIONS INSIGHTS

FEEDBACK THROUGH SUBMISSION FORMS (ONLINE AND PAPER COPY)

This was an opt-in survey and promoted through social media, online media release, newspaper, digital advertisements, and direct mailers.

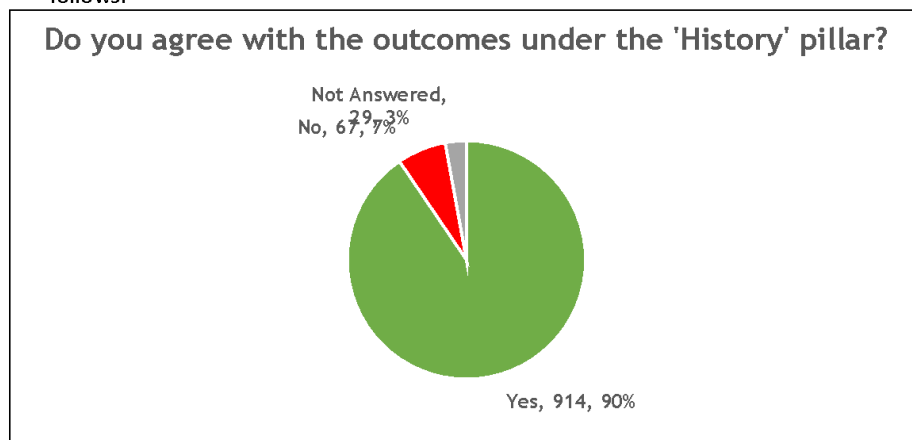
Quantitative analysis of the data from responses has been shown below to note number of responses where people could select options to note their choice. Suggestions from people's verbatim responses have been noted under the relevant pillar.

1. We received a total of 1004 submissions through Have your Say. 648 (64%) of these were through hardcopy submission forms.
2. People's responses under each pillar have been shown below.

History - He Pou Manawa Koorero

A pillar that reminds us of the value of our unique history of language, people, place, and our commitment to acknowledge and respect our uniquely different values and qualities.

1. The overall goal of this pillar is: Hamilton's unique Maaori history is shared, protected, and celebrated.
2. The outcomes listed under this pillar are:
 - a. Maaori art and culture is a source of pride for all Hamiltonians.
 - b. Kiingitanga is respected and celebrated as one of New Zealand's most enduring internationally recognised institutions.
 - c. Te Reo Maaori is seen, heard, and celebrated throughout the city.
3. We asked people if they agreed with the above outcomes. Their responses were as follows:



4. We asked if there were any other outcomes that people felt were important to include under this pillar. People's verbatim responses were a mix of suggested outcomes and activities. We have noted these below:
 - a) **Historical sites and events**
 - Protect and celebrate historical sites.
 - Prominent display of information boards/signage with Maaori history. If using digital mechanisms (e.g., QR codes), it should eventually show information in multiple languages.
 - Citizens have a greater understanding of the Maaori history of Kirikiriroa and that history is "visible" and accessible within the city.
 - Recognise Hamilton's prosperity has been brought about by European settlers.

- Reclaim some of the history of the city, e.g., kai gardens at the St Andrews Golf Course.
 - The history of Kirikiriroa is shared and celebrated to create a city identity that embraces all cultural backgrounds.
 - Utilise capacity and capabilities of Waikato Museum as a central vehicle in this Strategy, e.g., exhibitions telling Iwi stories.
 - Recognising areas of cultural significance and prioritising the cultural heritage of these places.
 - Acknowledge historical events (no matter how uncomfortable they are).
 - Add statues of important Maaori in the city.
 - Carved Pou on every roundabout. Identifying the historic chief/hapu of that area.
 - A plaque in Te Reo with an English translation explaining what the meaning of the pillar is for tourists and those that need to embrace our culture.
 - Incorporate colours that would suit heritage in arts/relics around the city.
- b) Education on history**
- Educate people/increased awareness about history surrounding this city (includes education on land wars, a lot of pre- and post-colonisation history occurred outside of conflict (e.g., gardening, trade, architecture, sports, environmental management) and these should be equally or more prominent than the conflict-centric history (which can be traumatising).
 - Educate about Maaori history in schools.
 - Fully incorporate Te Reo, Maaori values and beliefs in schools.
 - Education around history of the land and the area.
 - Information on Maaori history/land wars through tours.
- c) Events and tourism**
- Need more Maaori events within the communities.
 - Encourage/enable more Maaori events or festivals – such as Matariki.
 - Increased support for Maaori cultural events and activities that broaden and strengthen the cultural tourism attributes of the city/region.
 - Encourage non-Maaori to be involved in Maaori events etc.
 - Celebrating Maaori contributing to the Waikato.
 - Training and education around cultural competency in such a culturally diverse environment such as Aotearoa – for non-Maaori Hamiltonians.
- d) Kiingitanga**
- Educate people around what Kiingitanga is.
 - Update wording to reflect Kiingitanga is more of a Waikato thing than whole of New Zealand.
 - Council should support (financially and promotion of) Kiingitanga events.
- e) Review of street/city name and crest**
- Stop honouring those who colonialised, e.g., statues, street names.
 - Renaming of city to Kirikiriroa.
 - Return to original names of areas and streets.
 - Programme to review the city crest to see if it represents what people feel about the city.
- f) Te Reo**
- Normalising Te Reo throughout the city.

- Support those who do not know Te Reo to understand/use the language.
- Encourage use of Te Reo and its correct pronunciation.
- Staff need to have a "working knowledge" of Te Reo.
- It is important that Kiingitanga and Te Reo Maaori are respected and celebrated in our society, but not to the exclusion of other cultures.
- Bilingual signs.
- Make learning Te Reo compulsory in schools in Aotearoa.

g) Arts and culture

- Support Maaori arts and culture (includes performing arts).
- Seek contribution from Maaori for arts and culture.
- Expand the narrative behind any Maaori art in the city.
- To ensure Maaori artists are celebrated too.
- Give equal importance to all kinds of art and culture.

h) Other cultures

- Also recognise other cultures – ensure diversity and representativeness.
- The pillar needs to be balanced, i.e., include all New Zealand heritage, not just Maaori.
- People should be able to pick their own 'source of pride'.

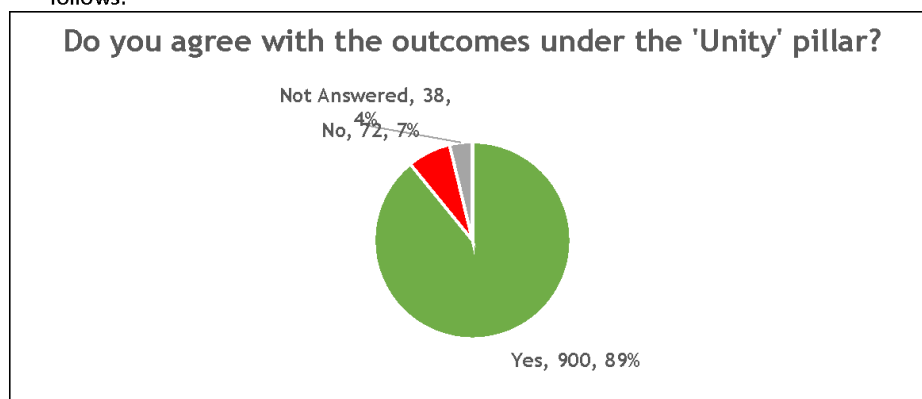
i) Other suggestions

- Need more information on action plans supporting these outcomes.
- Make the outcomes easy to understand.
- Having measurable outcomes, e.g., a specific Maaori arts festival which can promote art and culture at an international stage, and we can measure its success by attendance of visitors, exchange of ideas and artists as well as monetary benefit to the local community from such a festival.
- Add Maaori literature and histories to the first point under outcome.

Unity - He Pou Toorangapuu Maaori

A pillar that gives recognition to Maaori values, knowledge, and aspirations. Maaori are equal partners and contributors to the wellbeing of people, place, environment, and our shared future.

1. The overall goal of this pillar is: Maaori representation in local decision-making continues to be supported.
2. The outcomes listed under this pillar are:
 - a. Increased representation of Maaori in senior management roles within Council.
 - b. Increased representation of Maaori in senior leadership roles within Council.
 - c. Increased role of Maatauranga Maaori (Maaori knowledge) to inform infrastructure, community, and organisational development.
3. We asked people if they agreed with the above outcomes. Their responses were as follows:



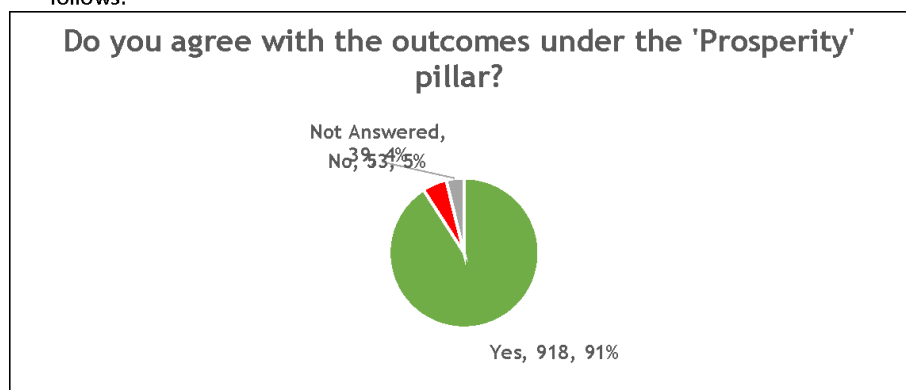
4. We asked if there were any other outcomes that people felt were important to include under this pillar. People's verbatim responses were a mix of suggested outcomes and activities. We have noted these below:
 - a) **Representation of Maaori within Council and engagement with Maaori**
 - Majority of leadership should be Maaori.
 - Increased representation of Maaori in customer-facing roles across Council not just senior roles.
 - Share information on current representation.
 - Implementation of Maaori wards.
 - Give Mangaai Maaori equal voting on Council.
 - The proposed increase in Maaori representation needs to also be equitable and favourable towards Maaori/community-wide development.
 - Setting up a working group of people with expertise across Council, i.e., Museum, Library, Planners, etc. that can interface with Iwi.
 - Council staff are trained and supported in Maaori responsiveness.
 - There needs to be a clear process and pathway for Maaori who aspire to take up leadership roles within Council.
 - Council structures and processes are re-evaluated in the light of Tainui decision-making traditions and practices.
 - Support and develop a safe environment for Maaori to engage with Council at different levels.
 - Increase knowledge of Maaori ways of working within Council and/or development programmes for staff.
 - Educate/increase awareness amongst staff around history and culture.
 - Ensure opportunities for all races, cultures, gender – truly diverse and inclusive.
 - Create a framework of work, responsibilities for the said appointees so that they are also responsible for benefit of the entire community and not just Maaori.

- Need more input from our lower decile areas. Reach out to them and ask what can be done to help them.
 - Better involvement at grassroots level – so people know how they can contribute in a timely manner.
- b) Maatauranga Maaori**
- Education/awareness around what Maatauranga Maaori means.
 - Recognition of Maatauranga Maaori in decision-making processes.
 - Involve/consult with Maaori elders in decision-making.
 - Ensure there is mana whenua involvement into any city developments.
 - Ensure we are clear about who we communicate with/engage with re mana whenua interests.
 - Enable Iwi participation at all levels of local government, and that development toward procurement for services and projects should also be included.
 - Acknowledge the maataa waka Maaori in Hamilton and not just Tainui, i.e., who do not have connection with Tainui but are Maaori.
 - Get tikanga and marae protocol information.
- c) Other cultures**
- Embrace these objectives considering all cultures.
 - Information and support for non-Maaori residents so they understand the importance of these outcomes for all.
- d) Other suggestions**
- Have more measurable outcomes.
 - Ensure action plans for these outcomes are monitored.
 - Council needs to educate itself around the difference between The Treaty and Te Tiriti.
 - More thought around how we advertise and promotes things.
 - Encourage Maaori voter participation.

Prosperity - He Pou Manawa Taurikura

A pillar that provides safety, security, and opportunity for individuals, whaanau, communities to live their best lives, and to prosper spiritually and economically.

1. The overall goal of this pillar is: Maaori and people of all cultural backgrounds have equal access to housing, health, employment, and educational opportunities.
2. The outcomes listed under this pillar are:
 - a. Increased wellbeing of Maaori in Kirikiriroa/Hamilton.
 - b. Increased Maaori economic and business activity through procurement.
 - c. Increased employment and career pathways through partnerships and projects we deliver.
3. We asked people if they agreed with the above outcomes. Their responses were as follows:



4. We asked if there were any other outcomes that people felt were important to include under this pillar. People's verbatim responses were a mix of suggested outcomes and activities. We have noted these below:
 - a) **Youth involvement in Council**
 - Create a Maaori Rangatahi advisory panel.
 - Creation of a youth council.
 - More youth involvement in community development.
 - b) **Employment opportunities / Opportunities to learn and grow**
 - Help young Maaori get into the workforce.
 - Internship opportunities within Council.
 - Enable younger people to work/increase job opportunities.
 - Encourage school to work programmes.
 - Helping young Maaori get into the workforce/mentoring/programmes to support next generation.
 - Increasing Maaori employment.
 - Increase understanding of Maaori culture within Council/organisations so these workplaces are more attractive to Maaori.
 - Less discrimination of Maaori in workplaces.
 - Address lack of visibility of Maaori in many fields of work.
 - Reduce/remove barriers for access to extracurricular activities in school for Maaori.
 - c) **Housing**
 - Ensure affordable housing.
 - Increased social housing.
 - Reduce/remove barriers for access to housing for Maaori.
 - Addressing homelessness/provide support to homeless.

- New developments such as Peacockes have consideration for providing housing and amenities to a wide range of different household types, incomes, and cultural practices. This may mean requiring a range of housing and at different pricing to avoid the development of monocultural suburbs.
- Build-up – look at doing this sooner rather than later to prevent housing crisis.
- Increased housing density near Central Business District (CBD).

d) Social outcomes

- Improved health and safety outcomes for Maaori in Hamilton.
- Food security outcomes.
- Sharing of power and resources with dedicated funding to enhance Maaori wellbeing through projects that raise the social, economic, health and wellbeing of Maaori.
- Maaori wardens help to lower crime rate in suburbs.
- Controlling gaming licences in neighbourhoods with high alcohol addiction.
- Equal access to opportunities for Maaori in housing, employment, health care and education.
- Mental health support- easily accessible even at early stages.
- Support Iwi in raising standards for Maaori people for employment and education.
- Developing strategies and streams of financial, wellbeing, environmental, economic, and educational support by Maaori, for Maaori.
- Helping cultural competence amongst our healthcare providers to help attain better wellbeing for our Maaori members in addition to supporting Maaori health providers directly to engage with Maaori patients.
- The establishment of an equity committee made up of Maaori health, housing, employment, education, Iwi, and mana whenua experts to ensure the outcomes in this pou are achieved.
- Support existing community groups.
- Increase community grants.
- Seek involvement from Tainui for financial assistance for these outcomes.
- Need more information on avenues re spiritual prosperity.
- Partnership with other organisations (includes social services, schools).
- Suggested addition of this outcome – retention of Maaori in Hamilton/Kirikirihoa as evidenced through demographic change/figures.
- Need a collaborative effort to achieve equity across our communities. The differences in socio-economic and health outcomes are shameful.
- Give importance to these four pillars instead of the four well beings.
- Understand what prosperity (living their best lives) looks like to Maaori community.
- Address the poverty in areas where Maaori are prominent. Places like Enderley upgrading of playground and sports field and courts.

e) Business activity

- Support and resource external organisations and plan to deliver projects for the wellbeing of Maaori.
- Improve funding for Maaori organisations and organisations who serve Maaori communities.
- Mentoring support for Maaori businesses.
- Support small Maaori businesses/promote Maaori businesses.
- Review Council's procurement policy.
- Allow Maaori businesses to flourish – thinking locally when it comes to awarding Council contracts.

f) Other cultures

- Ensure these outcomes are set for all cultures.
- Equal opportunities for all ethnic groups.
- Focus these on those who need more support regardless of race/cultural background.

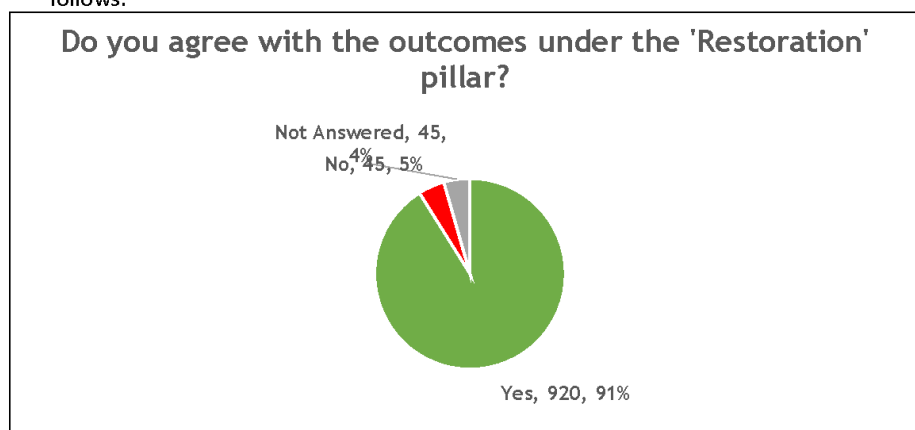
g) Other suggestions

- Ensure any service is well promoted and is accessible.
- Involve Maaori to design action plans for these outcomes.
- Ensure prosperity includes happiness and family values – not just growth and money.
- Need information on activities under these outcomes.
- Have more measurable outcomes.

Restoration - He Pou Manawa Taiao

A pillar that reminds us of our connection to, reliance on, and responsibility to care for the natural and physical world.

1. The overall goal of this pillar is: Maaori continue to be the kaitiaki (guardians) of Hamilton's natural and physical environment.
2. The outcomes listed under this pillar are:
 - a. Native flora and fauna species numbers are increased year on year.
 - b. Agreed climate change strategy with Iwi, mana whenua and maataa waka.
 - c. Increased application of Maatauranga Maaori (Maaori knowledge) to develop environmental enhancement solutions and mitigations to infrastructure growth challenges.
 - d. Increased private-public engagement (PPE) opportunities with Iwi to deliver key city and community infrastructure.
 - e. Increased co-management arrangements with Iwi and mana whenua to deliver best environmental practices and results.
3. We asked people if they agreed with the above outcomes. Their responses were as follows:



4. We asked if there were any other outcomes that people felt were important to include under this pillar. People's verbatim responses were a mix of suggested outcomes and activities. We have noted these below:
 - a) **Protect the river and waterways**
 - Improve quality of our waterways.
 - Improved utilisation of our river.
 - Improve quality of the river includes better waste management initiatives along the river.
 - Need signs re rāhui on the river.
 - b) **Native flora and fauna**
 - Improve gullies/protect gullies.
 - Decrease of non-native flora and fauna year on year.
 - Plantings at the lake/replanting required in all streams.
 - Increase plant cover.
 - Reducing pests that kill native flora and fauna.
 - Protect wetlands.
 - c) **Addressing climate change**
 - Reduce car trips year on year.
 - Designing the city such that cars are not needed.

- Increased public transport.
 - Rainwater storage.
 - Increased housing density to protect green spaces.
 - Ensure there are plenty green spaces/nature to balance building/developments.
 - More recycling options.
 - Champion a circular economy.
 - Support buying natural products (support more about recycling, anything that can support natural, like buying reusable paper, in a cheaper price, or more support from Government when buy something natural).
 - Work with environment agencies to reduce pollution caused by dairy farming.
 - A commitment and resources for Maaori to participate in the clean-up of the Waikato river and its tributaries.
- d) Maaori knowledge**
- Involve mana whenua.
 - Creating special advisors to advise on Maaori ways of working.
 - The balance of historical practices and scientifically verified practical ways of caring for our natural world is crucial for allowing community buy-in for natural restoration and cohesive direction.
 - More info for public about traditional practices, e.g., prevention of erosion of sand dunes at Raglan, restoration of Maaori medicinal plants.
- e) Private-Public Engagement (PPE) opportunities/other cultures**
- Climate change strategy must be agreed with everybody. This is not exclusively a Maaori issue.
 - No issues with PPE, just so long as the opportunities are subject to open to all commercial interests and subject to supervised independent tender processes to ensure the best economic outcomes are achieved for all Hamilton ratepayers.
 - Encourage all cultures to live their indigenous values.
 - Enable everyone (all cultures) to contribute to this pillar.
 - Increase in private-public engagement should be with the community in general, regardless of race.
 - Partner with schools.
 - Enhance collaboration with Waikato Regional Council.
- f) Other suggestions**
- Have more measurable outcomes.
 - Strategy needs to outline how disagreements will be resolved.
 - Make this a living document.
 - Restoration of heritage sites/items should be an outcome of this pillar.
 - Council to consider a review timetable and process for this document going forward.
 - Have delegated authority so that processes are not delayed.
 - All developments need to explain or show how they are actively mitigating environmental issues - even ones that in the future arising from the use of or conditions supported by their development.
 - Community gardens/education around gardening-food production.

Feedback from organisations

Below is a summary of what people said who submitted on behalf of organisations.

Response ID	Name	Organisation name	Summary
BHLF-CF45-R9HB-7	Brent Nielsen	Age Concern Hamilton Celebrating Age Centre	Kaumātua and kuia, our older people are treasured and respected, i.e., focus on older people. Support all outcomes mentioned in the draft Strategy.
BHLF-CF45-RP8R-X	Annie Williams	Annie's Corner	Support all outcomes mentioned in the draft Strategy. Suggested additional outcomes under history is inclusion of Māori crafts such as weaving fishing nets/basketry/mat/cloak/clothes, carving. Suggested additional outcome under Unity is a Council of 'Elders' Nga Kaumatua (includes kuia).
ANON-CF45-R9NN-S	Lee Ann Muntz	Aotearoa Experience Ltd	Māori Art and Cultural Experiences are offered and supported. Support all outcomes mentioned in the draft Strategy.
ANON-CF45-R9KY-1	Jason Cargo	BTW Company (Waikato)	History: Agree and have supported the initiatives of Mesh and Wintec wall public art from Māori artists. Unity: Agree as has already been shown in the Council committee structure. Prosperity: Agree and supported by good policy. Restoration: Support initiative with good policy. Support all outcomes mentioned in the draft Strategy.
ANON-CF45-R9UZ-C	Holly Snape	Community Waikato	Support all outcomes mentioned in the draft Strategy. Additional comment: History: Can Council facilitate or partner to create learning opportunities for the community? Prosperity: Agree with each of these and see them as fundamental to prosperity, but also curious about the detail of improving wellbeing from a Council perspective, e.g., structural inequities that compromise wellbeing, and if so, how that will be achieved. Restoration: Would like to see the role of mana whenua in the protection and use of the awa being clear here.
ANON-CF45-R997-D	Michael Moore	Creative Waikato	Support all outcomes mentioned in the draft Strategy. Suggested additional outcome under unity: Remuneration for the use of Maatauranga Māori in services and organisations that currently use tiikanga Māori frameworks and to enhance their capabilities.

Response ID	Name	Organisation name	Summary
ANON-CF45-R9UM-Y	Jeremy Mayall	Creative Waikato	Support all outcomes mentioned in the draft Strategy. Under the history pillar, would be good to understand how this will be actioned. Unity: Of interest is the connection to Maatauranga Maaori within this context and how that holistic understanding connects with the broader ecosystem. Prosperity: The focus on wellbeing is vital and acknowledging the interwoven nature of this will further empower the understanding of wellbeing from a holistic viewpoint, rather than in siloed understanding.
BHLF-CF45-R9HH-D	Tuura Rewha	E Tuu	Support all outcomes mentioned in the draft Strategy. History: Equal representation of representatives e.g., Waheene Tane, Rangatahi Paakeke. Unity: Kotahitanga as in across representation equality and not quantity drive. Prosperity: Futuristically we do need a succession plan. Restoration: Natural reposition, natural restoration.
BHLF-CF45-R9KQ-S	Maria C. De Rezende	Emerge Aotearoa	Do not support outcomes in the draft Strategy. Raised points about social issues (emergency housing, domestic violence, food, and housing security) among the Maaori community which need to be addressed and recognised there is a big gap for Maaori to be equal.
ANON-CF45-R92W-6	George Lusty	Friends of Mangaonua Esplanade Silverdale	Support all outcomes mentioned in the draft Strategy. Suggested additional outcomes – History: Visible signs, e.g., pou, prefer the name Kirikiriroa, increased information boards in parks, gullies etc., showing local hapuu history and knowledge of flora and fauna. Prosperity: Affordable housing, community-based housing. Restoration: Use gullies as carbon sinks and claim the carbon credits. Protect the gullies as public spaces and stop consenting for building in the gullies.
BHLF-CF45-R9QS-1	Ruth Holmes	Glenview Governance Cttee	Totally support all the goals. Hamilton will be a better place with these in place.
BHLF-CF45-R97H-V	Inia Murch	HAIP	Support all outcomes mentioned in the draft Strategy. Acknowledge Kirikiriroa's pa sites and abundant history from the "Nga Iwi" people to Ngati Maahanga/Ngati Wirere – "Nga Tapuware o Hotumea".

Response ID	Name	Organisation name	Summary
ANON-CF45-R9MP-T	M. Matenga	Hamilton Cook Islands Association	Support all outcomes mentioned in the draft Strategy. History: Be courageous in sharing our unique history, even if it is not positive. Unity: Huge outcomes and aspirations for Maaori leadership. Council needs to change within and understand how they may need to change, to attract Maaori leadership. Prosperity: Create opportunities that relate to the Maaori communities, to live their best lives. Council must understand what is 'best lives' how Maaori communities see themselves to bring life to this Pou.
BHLF-CF45-R9RR-1	Dr Tawhanga Nopera	Health Promotions Coordinator, Student Health Services University of Waikato	Support all outcomes mentioned in the draft Strategy. Prosperity: Wellbeing needs to be defined in its broadest sense. This pou could be enhanced by defining some measures that could be used to emphasis individual wellness in relation to community/collective wellness, i.e., what does safety, security and opportunity look like at a collective level as opposed to an individual level.
BHLF-CF45-R9HY-X BHLF-CF45-R9HT-S	Amy Tuhoro Harry Lutery	K'aute Pasifika	Support all outcomes mentioned in the draft Strategy.
BHLF-CF45-R9HJ-F	Terina Waitohi Toi	Kirikiroa Maori Wardens Sub Association	Support prosperity and restoration outcomes in the draft Strategy.
BHLF-CF45-R93H-R	Adam Kitii	Kirikiroa Marae	Support history and unity outcomes in the draft Strategy. They have ideas and visions of artwork to identify history of our area. History: Carved pou on every roundabout, identifying the historic chief/hapuu of that area in an art form. Unity: Promote tourism. Prosperity: More wananga held on marae to teach Te Reo Tikanga/kawa, life skills etc. Restoration: More community gardens.
BHLF-CF45-R9EC-5	Maria Davis	Kirikiroa Marae Reservation Charitable Trust	Support all outcomes mentioned in the draft Strategy. History: Give Council workers more time to talk with the people. Prosperity: Understand the true history of Kirikiroa Marae and marae around Kirikiroa. Allow for the true history and relationships of maataa waka to be heard. Restoration: Be truthful and grateful for what we have in Kirikiroa instead of destroying it.

Response ID	Name	Organisation name	Summary
BHLF-CF45-R9HZ-Y	Riki Nia	Māori Equity and Health Improvement – Waikato District Health Board	<p>He Pou Manawa Ora is written from a strengths-focused perspective that clearly embeds Maaori voices into this Strategy for the future. We are supportive of the overarching Strategy, the four pou, and the development process alongside Iwi and maataa waka. The strategic direction is strong and is strongly aligned to the determinants of health, which will improve health and wellbeing for our whaanau. Recommend that The Executive Leadership Team endorse the feedback on He Pou Manawa Ora in response to the Hamilton City Council's consultation process, noting the following main points of feedback:</p> <ul style="list-style-type: none"> • Change the document to reference "Te Tiriti" (the Maaori language text). • Update the Principles to reflect latest guidance. • Commit to further pro-equity actions, including Te Reo education, differential policies, and buying from Māori businesses throughout the implementation of this Strategy. • Ensure the sign-off process for the document centres the Maaori voices in the decision making partnership.
ANON-CF45-R9SK-U	Dr Gaurav Sharma	Member of Parliament	<p>Support all outcomes mentioned in the draft Strategy. History: Have measurable outcomes, e.g., a specific Maaori arts festival which can promote art and culture at an international stage, and we can measure its success by attendance of visitors, exchange of ideas and artists as well as monetary benefit to the local community from such a festival. Unity: Ensure succession planning. Support leadership programs at schools, university, Wintec for young Maaori to develop/nurture next generation of Maaori leaders. Prosperity: Ensure development and support of Maaori economic activity and sustainability also at small to medium business level. Help cultural competence amongst our healthcare providers to attain better wellbeing for our Maaori members. Restoration: Putting tangata whenua and their deep relationship with nature in the centre of our climate change strategy, rather than as an afterthought.</p>
ANON-CF45-R972-6	Kelvyn Eglinton	Momentum Waikato Community Foundation	<p>Support all outcomes mentioned in the draft Strategy. History: Citizens have a greater understanding of the Maaori history of Kirikiriroa and that history is "visible" and accessible within the city. Prosperity: Monitoring stats as Maaori are represented in all health, education, and deprivation stats.</p>

Response ID	Name	Organisation name	Summary
ANON-CF45-R9DD-5	Katrina Bevan	Ngaa Puawai Koiora, Centre for Hauaa Tamariki Research and Advocacy	Support all outcomes mentioned in the draft Strategy. History: Maintain sustainable demonstration of historically factual Maaori history. Unity: Increased representation of Maaori employees and of Maaori on Council Committees. Increased representation to adopt Outcomes for Maaori children and young persons, disabled persons participation in Council – Governance, Operations, Committee. Increase representation Hauaa Maaori in Governance and Council. Prosperity: Increase participation of Maaori into employment Pathways direct with Council and a similar strategy adopted for Council. Restoration: Increase allocation of Council resources to assist Maaori Mana Motuhake, increase participation through clear access by Maaori to Council run/owned service resources, increase Budget allocation to Maaori priorities working in alignment with Private, Public, and local Government as an initiative to build sustainable outcomes.
BHLF-CF45-R9H4-S	Jamie Clark	Ngaruawahia Maori Warden	Support all outcomes mentioned in the draft Strategy.
BHLF-CF45-R9ZP-7	Richard Slade	NZ Maaori Warden Kirikiriroa	Support all outcomes mentioned in the draft Strategy.
ANON-CF45-R9UJ-V	Te Kopa King	Protect Nukuhau.	Support unity, prosperity, and restoration outcomes in the draft Strategy. History: There needs to be acknowledgement of who mana whenua are whether on the Kiingitanga or not. Consultation with tika pono, and aroha need to be included in that Strategy but not just through the Hamilton City Council but also Kiingitanga entities such THaWK, Waikato Tainui and te maata waka. Noted additional recommendations in submission.
BHLF-CF45-R9Q4-2	Gemma Weston	Pukete Neighbourhood house	Support all outcomes mentioned in the draft Strategy.
BHLF-CF45-R9AF-4	Tare Makope	Real Waikato	Support all outcomes mentioned in the draft Strategy.
BHLF-CF45-R9PX-5	Fazeel Aqil	Red Cross New Zealand	Support all outcomes mentioned in the draft Strategy. People who are new in New Zealand will get a chance to learn more about Maaori history and culture. It will also decrease stereotyping if everyone gets equal opportunities.

Response ID	Name	Organisation name	Summary
BHLF-CF45-R9JN-N	Ritch K O'Dwyer	Rioja Limited	Support all outcomes mentioned in the draft Strategy. Prosperity: Have more career pathways in Transport and Security. Restoration: Focus on river/lake water quality, plantings at lake.
ANON-CF45-R9NG-J	Dan Tairaki	River Riders Ltd T/A electrify.nz Hamilton Waikato	Support all outcomes mentioned in the draft Strategy.
ANON-CF45-R9SG-Q	Lance Kendrick	Social & Ecumenical Action Committee of the Parish Council of St Andrew's Presbyterian Church Hamilton	Support all outcomes mentioned in the draft Strategy. History: Pleasing to see various sculptures, installations and murals starting to recognise this history. We also support bilingual signage and naming of places. These are such impactful specific "outcomes" that we think they deserve listing as a separate outcome Sought. Unity: Welcome the introduction of a Maaori ward (having several City Councillors) rather than just Maangai Maaori appointments to Council committees. Prosperity: If Hamilton is "to prosper spiritually and economically", a diversity of faith perspectives would need to be acknowledged in Council's ongoing policy and practice. Restoration: Collaboration with the Waikato Regional Council should be enhanced.
ANON-CF45-R9FW-T	Craig Muntz	Tainui Waka Tourism Inc.	Support all outcomes mentioned in the draft Strategy. History: Local history is shared, and cultural sites of significance are promoted throughout the city. Unity: There is a role for Council to help advocate for similar outcomes throughout its wider stakeholder community. Prosperity: Increased support for Maaori cultural events and activities that broaden and strengthen the cultural tourism attributes of the city/region.
BHLF-CF45-R9PW-4 BHLF-CF45-R9PS-Z	Naraia Elkington India Gilmore-Johnson	Te Ahurei A Rangatahi	Support all outcomes mentioned in the draft Strategy. History: Educate about pakanga/land wars and confiscation. Asked to be updated on future projects.

Response ID	Name	Organisation name	Summary
ANON-CF45-R9C6-P ANON-CF45-R9CS-K ANON-CF45-R9PT-1 ANON-CF45-R9R1-Z	Atawhai Wharawhara Roha Wharawhara John Thompson Darrin Hamiona	Te Hauora o Ngati Haua	Support all outcomes mentioned in the draft Strategy. History: Decolonisation is an important process that will need to be invested in. Applaud Council for the courageous step toward decolonising New Zealand that will enable us to move forward in a unified way as equal citizens of Aotearoa. Unity: Support introduction of Maangai Maaori. Prosperity: Local and central government need to consider better local solutions to ensure equality and equity. Restoration: Recognition of Maaori knowledge base as equal to that of Western science. Both working together to achieve great environmental outcomes.
ANON-CF45-R9CJ-A	T A Wharawhara	Te Iti O Haua Marae	Support all outcomes mentioned in the draft Strategy. Unity: The Treaty is a Partnership. Prosperity: Reduction in crime. Restoration: Return our tuna and koura.
ANON-CF45-R9DN-F	Lady Tureiti Moxon	Te Kohao Health Ltd	Support all outcomes mentioned in the draft Strategy. History: Recognition of Te Tiriti o Waitangi in all facets of Council. Implementation of the Articles and Principles of Te Tiriti of partnership, active protection, equity, and options. Recognition of the unique relationship with the Kiingitanga, Waikato-Tainui and nga maataa waka. Implementation of Maaori Wards. Unity: Sharing of power and resources with dedicated funding to enhance Maaori wellbeing through projects that raise the social, economic, health and wellbeing of Maaori. Prosperity: Dedicated resources to lift the standard of living of Maaori in Kirikiriroa so they can participate fully in society. Dedicated funding for Maaori business development and new businesses. Maaori participation at all levels of decision making. Restoration: Growth and development of Iwi, hapuu, marae in environmental issues as participants. Creating specialised tikanga advisors. A commitment and resources for Maaori to participate in the clean-up of the Waikato River and its tributaries.

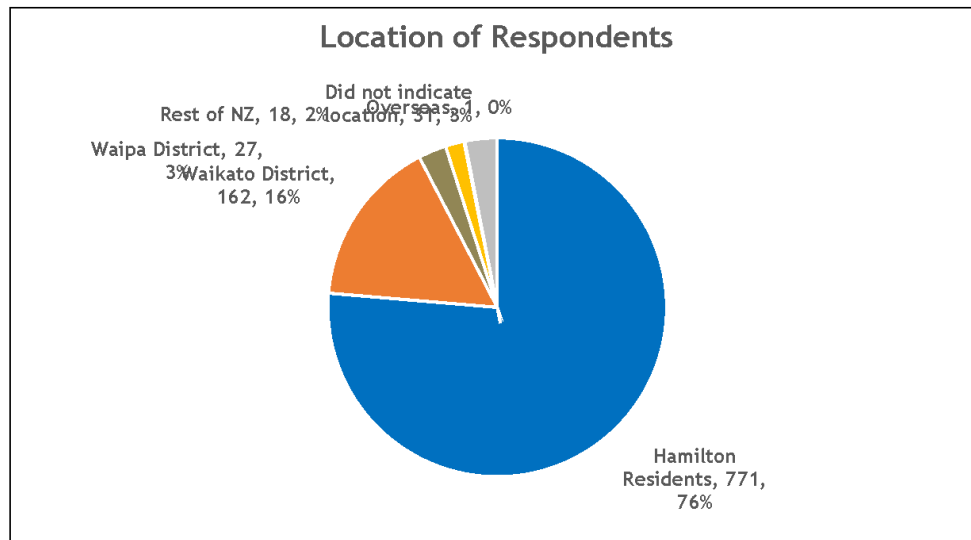
Response ID	Name	Organisation name	Summary
ANON-CF45-R9SH-R	Marleina Ruka	Te Ohu Whakaita Charitable Trust Inc.	Support all outcomes mentioned in the draft Strategy. History: Happy to be working with Council and Ngaa Whaa Whakatupu Ake to bring to fruition plans for celebrating Matariki in the Waikato. Support and celebrate other Maaori cultural festivities throughout the year. Unity: Increasing Maaori in seats within the Council that have decision-making mandate is critical to progressing towards true Tiriti partnerships. Needs to be a clear process and pathway for Maaori who aspire to take up leadership roles within the Council. Prosperity: See the Matariki celebrations and other Maaori cultural events in Hamilton as an important component to uplifting wellbeing and coming together as a community to look after each other. The establishment of an equity committee made up of Maaori health, housing, employment, education, Iwi, and mana whenua experts to ensure the outcomes in this pou are achieved. Restoration: The Maaori world view revolves around and is guided by the maramataka. They acknowledge responsibility alongside other stake holders to ensure an increase in environmental engagements, an increase in the planting of native flora and fauna.
ANON-CF45-R9N7-2	Era Peihopa	Te Papanui Enderley Community Trust	Support all outcomes mentioned in the draft Strategy with suggested additions and amendments to activities in their letter. Also put forward some recommendations for the Enderley and surrounds community, e.g., building repairs, better play spaces, need more public art, safety (streetlights and crossings).
ANON-CF45-R956-8	Aaron Hardy	Te Rautini	Support all outcomes mentioned in the draft Strategy. Unity: This should be not just a 50/50 thing. If the Council is a Treaty-governed institution, then most of its leadership should be Maaori, and at least 50 percent of its overall staff. Prosperity: If it comes underneath Kiingitanga directives.
ANON-CF45-R9P9-6	Mel	Te Whakaruruhau	Support all outcomes mentioned in the draft Strategy.
BHLF-CF45-R9PJ-Q	Duncan	The Karioi Project	Support all outcomes mentioned in the draft Strategy. History: Learn from this history so we make changes now to inform future. Restoration: Encourage Pakeha to find and embrace and live via their indigenous roots.
BHLF-CF45-R9PZ-7	Jae Parker	Tuakau Youth Centre	Support all outcomes mentioned in the draft Strategy.
BHLF-CF45-R93Y-9	Janny Puamanuka	United Families for Justice	Support all outcomes mentioned in the draft Strategy but have mentioned they would feel like they were encouraging separatism under the unity pillar.

Response ID	Name	Organisation name	Summary
ANON-CF45-R9CA-1	Jewell Campbell	Waikato DHB	Support all outcomes mentioned in the draft Strategy. Unity: Acknowledge and integrate a kaupapa Maaori decision-making process.
ANON-CF45-R965-8	Kelli Pike	Waikato Environment Centre T/A Go Eco	Support all outcomes mentioned in the draft Strategy. History: Waikato stories must include the ongoing process of colonisation and impacts of confiscation, however uncomfortable. Pronounce Kirikiriroa, Waikato and significant names correctly. Nga Tapuwae o Hotumauea plan implemented and expanded. The vision of Kiingi Tāwhiao of Kirikiriroa expressed as a place of abundance (particularly of kai) is promoted as a vision for the city. Identify and protect heritage sites in the District Plan. Remove colonial statues and street names. Unity: Mana of He Pou Manawa Ora to be lifted above other Council strategies and to be used as a tool for all Council decision-making – in place of the four well beings. Increased recruitment of Maaori to improve Maatauranga in all decision-making across Council. Implement Maaori wards and maintain support for Maangai Maaori representation. Improve funding for Maaori organisations and organisations who serve Maaori communities. Improve procurement process to give weight to Maaori businesses. Ensure all policies and processes support outcomes of equity between Maaori and Paakehaa Restoration: Take guidance from Tai Timu, Tai Pari Taiao for an environmental plan. Support mana whenua training and internships in this space to build capacity and capability that is led by hapuu as Kaitiaki.
ANON-CF45-R9P2-Y	Ngawhariki Jacobs	Waikato Women's Refuge Te Whakaruruhau	Support all outcomes mentioned in the draft Strategy.
BHLF-CF45-R9FT-Q BHLF-CF45-R9FZ-W BHLF-CF45-R9FX-U BHLF-CF45-R9F5-R BHLF-CF45-R9ZW-E BHLF-CF45-R9Q8-6 BHLF-CF45-RPMG-8 BHLF-CF45-R9FH-B	Dazzler Johnstone Katerina Raiha Barton-Tangiora Kaleo Benavides Thushen Pahadula Marrin Haggie Carol Turhau Claudine Waitere Peter Rameka	Wintec	Support all outcomes mentioned in the draft Strategy. History: Provide more support to promote history of our Kiingitanga. Encourage all Council staff to register and participate in this culturally safe, locally based, Te Reo and tikanga Wananga led opportunity, based at our site marae Te Koopu Mania o Kirikiriroa. Maaori language should be compulsory. Unity: should be more representation of Maaori in leadership roles. Having reps who know what our people need and want. Prosperity: Providing more avenues for our people who need extra support and understanding around employment options. More support with Maaori Tikanaga. Restoration: Offer better support for tangata whenua. Maaori land problems should be revisited.

Response ID	Name	Organisation name	Summary
BHLF-CF45-R93F-P BHLF-CF45-R91C-H	Philippa Entwisle Melanie Brookfield	Workbridge	Support all outcomes mentioned in the draft Strategy. History: Educate about history of the city. Prosperity: Need to be something added to one of the pillars about looking after your own mental wellbeing.

Demographic Comparison

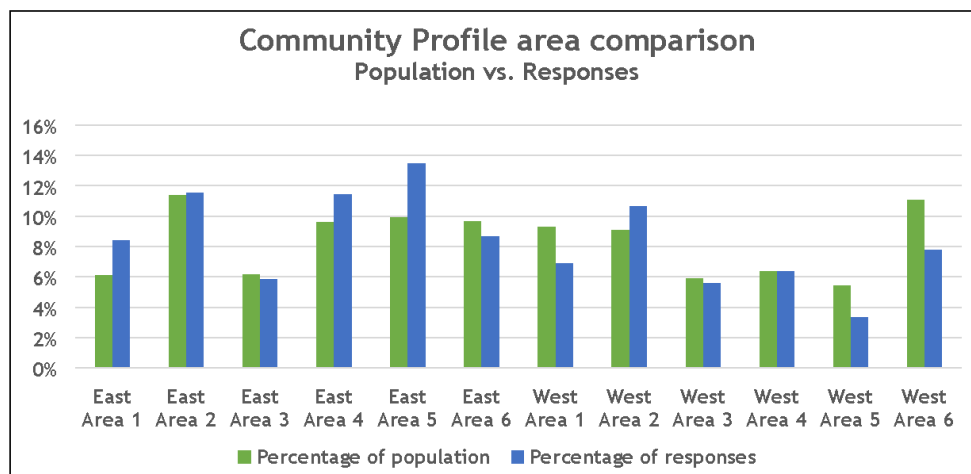
The location of respondents is shown in the below graph:



A comparison of the profile of respondents living in Hamilton with their population profile is shown in the following graphs.

RESPONDENTS VS HAMILTON CITY PROFILE* – LOCATION

We had a low representation from East Areas 3 and 6, West Areas 1, 5 and 6. See table below for a list of suburbs in these community profile areas.



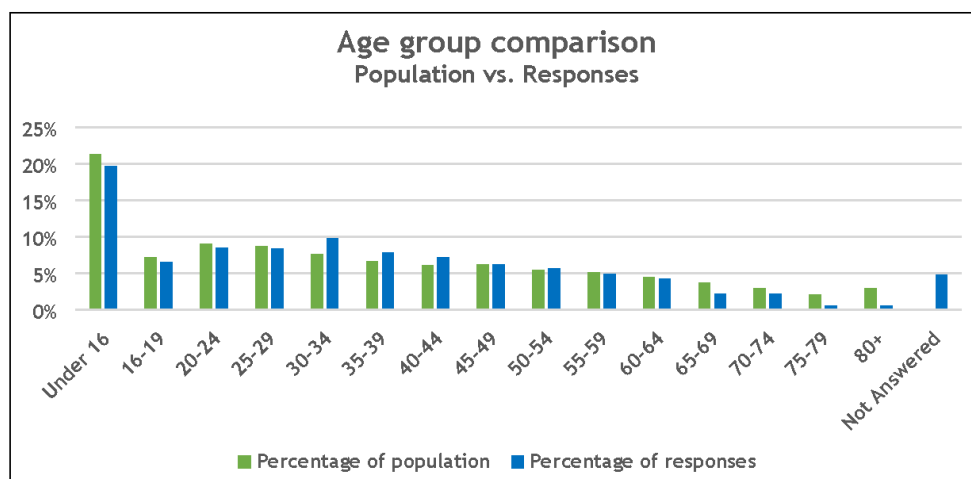
*Hamilton city profile statistics are from the 2018 Census published by Statistics NZ.

Community Profile Area	List of suburbs
East Area 1	Flagstaff
East Area 2	Callum Brae, Huntington, Rototuna, Rototuna North

East Area 3	Chartwell, Chedworth, Harrowfield, Queenwood
East Area 4	Enderley, Fairfield, Fairview Downs
East Area 5	Claudlands, Hamilton East, Peachgrove
East Area 6	Hillcrest, Ruakura, Riverlea, Silverdale
West Area 1	Avalon, Beerescourt, Forest Lake, Northgate, Pukete, St Andrews, Te Rapa
West Area 2	Crawshaw, Grandview Heights, Nawton, Rotokauri, Western Heights
West Area 3	Aberdeen, Dinsdale, Temple view
West Area 4	Frankton, Maeroa, Swarbrick
West Area 5	Hamilton Central, Hamilton Lake, Hospital, Whitiara
West Area 6	Bader, Deanwell, Fitzroy, Glenview, Melville, Peacocke

RESPONDENTS VS HAMILTON CITY PROFILE* – AGE GROUP

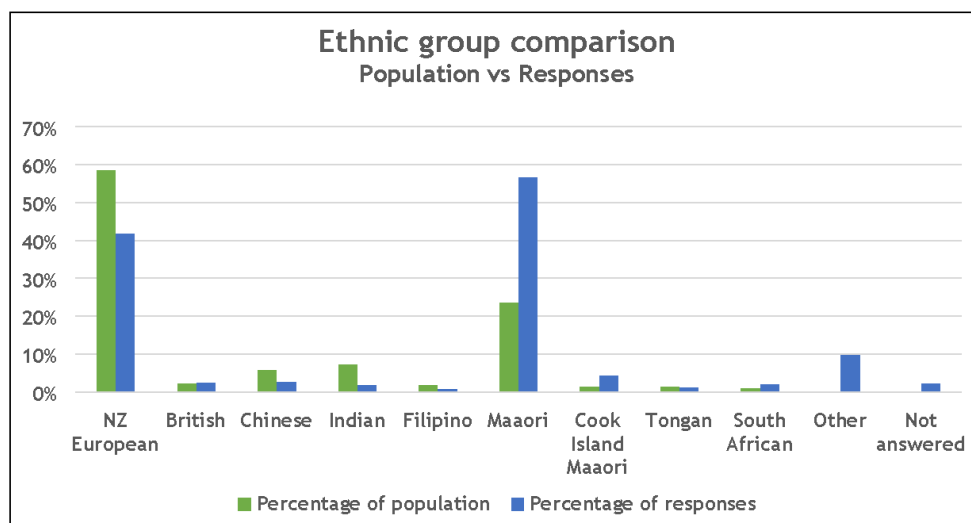
We had a good representation across most age groups except those 65 years and over. We received a high number of responses from those under 19 years old, which we have not seen in past consultations.



*Hamilton city profile statistics are from the 2018 Census published by Statistics NZ.

RESPONDENTS VS HAMILTON CITY PROFILE* – ETHNIC GROUP

We had a low representation from NZ European, Chinese, Indian and Filipino ethnic groups. We received a high number of responses from Maaori, Cook Island Maaori and Tongan ethnic groups which we have not in past consultations, notably of Maaori respondents who were majority of the respondents.



*Hamilton city profile statistics are from the 2018 Census published by Statistics NZ.

FEEDBACK FROM SOCIAL MEDIA

We received 305 comments (including replies to comments) on social media posts on Facebook. Fifty of these had relevant feedback to the consultation. The key messages that emerged from these relevant comments were:

- Ensuring all cultures are represented in this Strategy.
- If using Te Reo, making sure translated versions are available so more people can understand.
- Encourage the use of Te Reo/be willing to learn the language.
- Support of the draft Strategy.

WHAT'S NEXT

Community feedback on *He Pou Manawa Ora – Pillars of Wellbeing* and the updated Strategy will be presented at Council's Community Committee (Dates TBC) for further discussion and refinement, before going to Council to decide to formally adopt the Strategy or not.

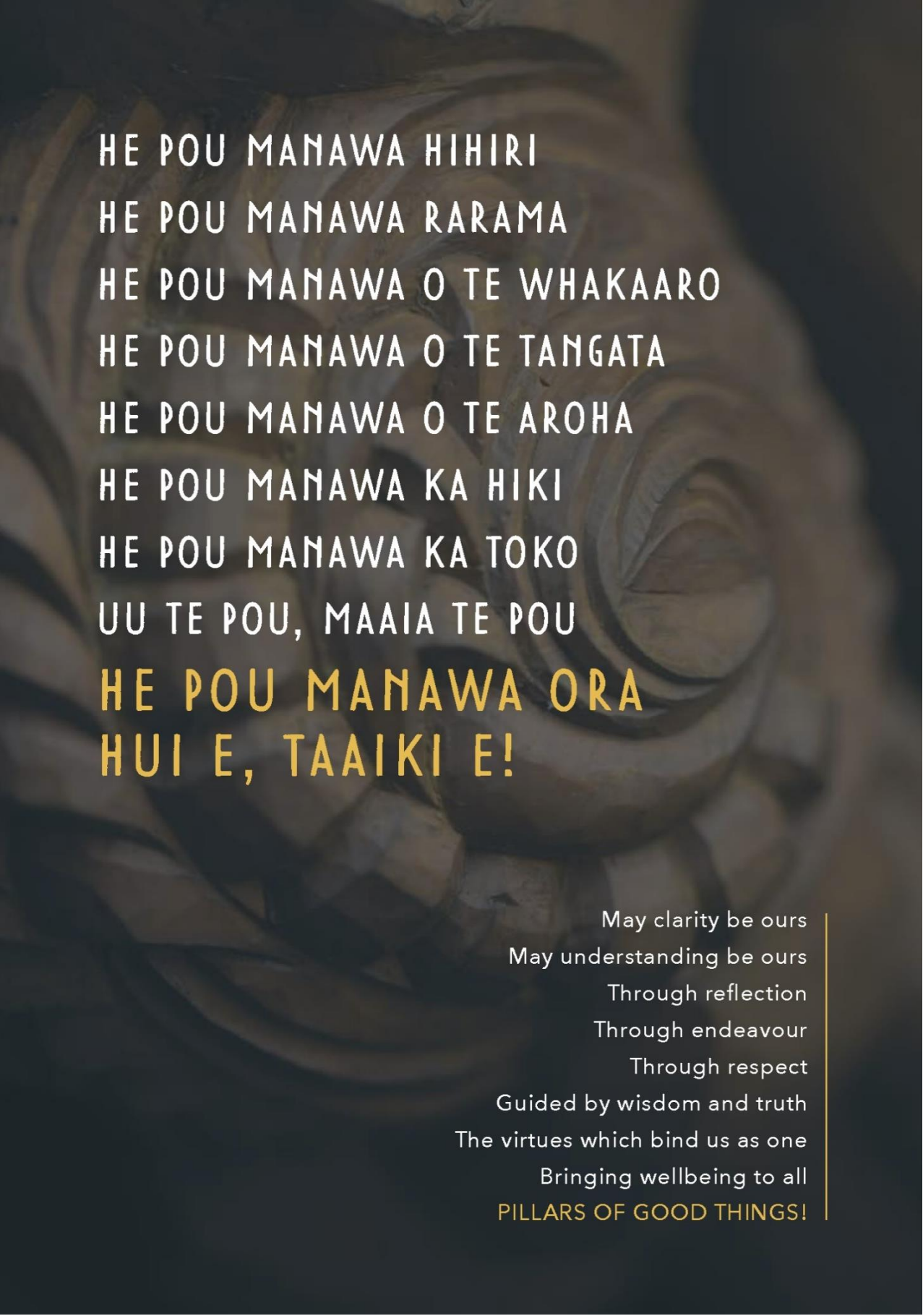
HE POU MANAWA ORA

PILLARS OF WELLBEING

DRAFT



**Hamilton
City Council**
Te kaunihera o Kirikiriroa




HE POU MANAWA HIHIRI
HE POU MANAWA RARAMA
HE POU MANAWA O TE WHAKAARO
HE POU MANAWA O TE TANGATA
HE POU MANAWA O TE AROHA
HE POU MANAWA KA HIKI
HE POU MANAWA KA TOKO
UU TE POU, MAAIA TE POU
**HE POU MANAWA ORA
HUI E, TAAIKI E!**

May clarity be ours
May understanding be ours
Through reflection
Through endeavour
Through respect
Guided by wisdom and truth
The virtues which bind us as one
Bringing wellbeing to all
PILLARS OF GOOD THINGS!



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A woman with dark hair, wearing a grey long-sleeved shirt and dark pants, is holding a young child in her arms. They are standing in a forest with tall, thin trees. The woman is pointing her right index finger towards the trees. The child is looking in the same direction. The background is dark and filled with the trunks of many trees.

NAA TOOU ROUROU.
NAA TOOKU ROUROU.
KA ORA TE IWI.

Through our collective commitment the people prosper.

2

HE POU MANAWA ORA | Pillars of Wellbeing

Item 12

Attachment 2

INTRODUCTION

He Pou Manawa Ora - Pillars of Wellbeing is a strategy which outlines Hamilton City Council's vision for a city that celebrates its whole history, including its unique Maaori heritage, and ensures everyone has a voice in developing its future.

Developed in consultation with Waikato-Tainui, Te Rūnanga Ō Kirikirōroa (TROC) and mana whenua, this strategy discusses how Council will use the pillars of History, Unity, Prosperity and Restoration to build a proud and inclusive city for the wellbeing of all its people.

The strategy sets out our high-level direction but is not intended to be a detailed workplan. We will need to work together with our Maaori partners and the whole community to deliver the outcomes in He Pou Manawa Ora. Funding for specific initiatives will be considered through our annual planning cycles and we will also use this document to encourage others to lead initiatives that deliver on our shared aspirations for Kirikirōroa/Hamilton.

This historical partnership is committed to the overall outcomes of ensuring:

- Hamilton's unique Maaori history and culture is shared, protected and celebrated (Pillar of History)
- Maaori voice in local decision-making continues to be supported (Pillar of Unity)
- Maaori and people of all cultural backgrounds have equal access to the infrastructure, services and support they need to prosper (Pillar of Prosperity)
- Mana whenua are respected in their role as kaitiaki (guardians) of the natural environment and supported by the community in this role. (Pillar of Restoration).

The Principles of Te Tiriti Ō Waitangi / The Treaty of Waitangi (Partnership, Protection, Participation and Prosperity) will help guide this partnership on its journey towards creating a more socially, economically and environmentally diverse city for future generations to be immensely proud of.



HISTORY OF MAAORI IN KIRIKIROA/HAMILTON TIMELINE

PRE-EUROPEAN

The Kirikiriroa/Hamilton area has a history of 700-800 years of Maaori occupation and settlement. Hamilton was originally known as Kirikiriroa. It was a large paa located on the western side of the Waikato River.

1830-1850

This was a relatively peaceful period when Maaori and settlers (Paakehaa) lived and traded with each other. Waikato tribes grew and shipped large amounts of produce (wheat, pigs, maize, fruit and vegetables) as well as dressed flax to Auckland for both the local and international markets.

1858

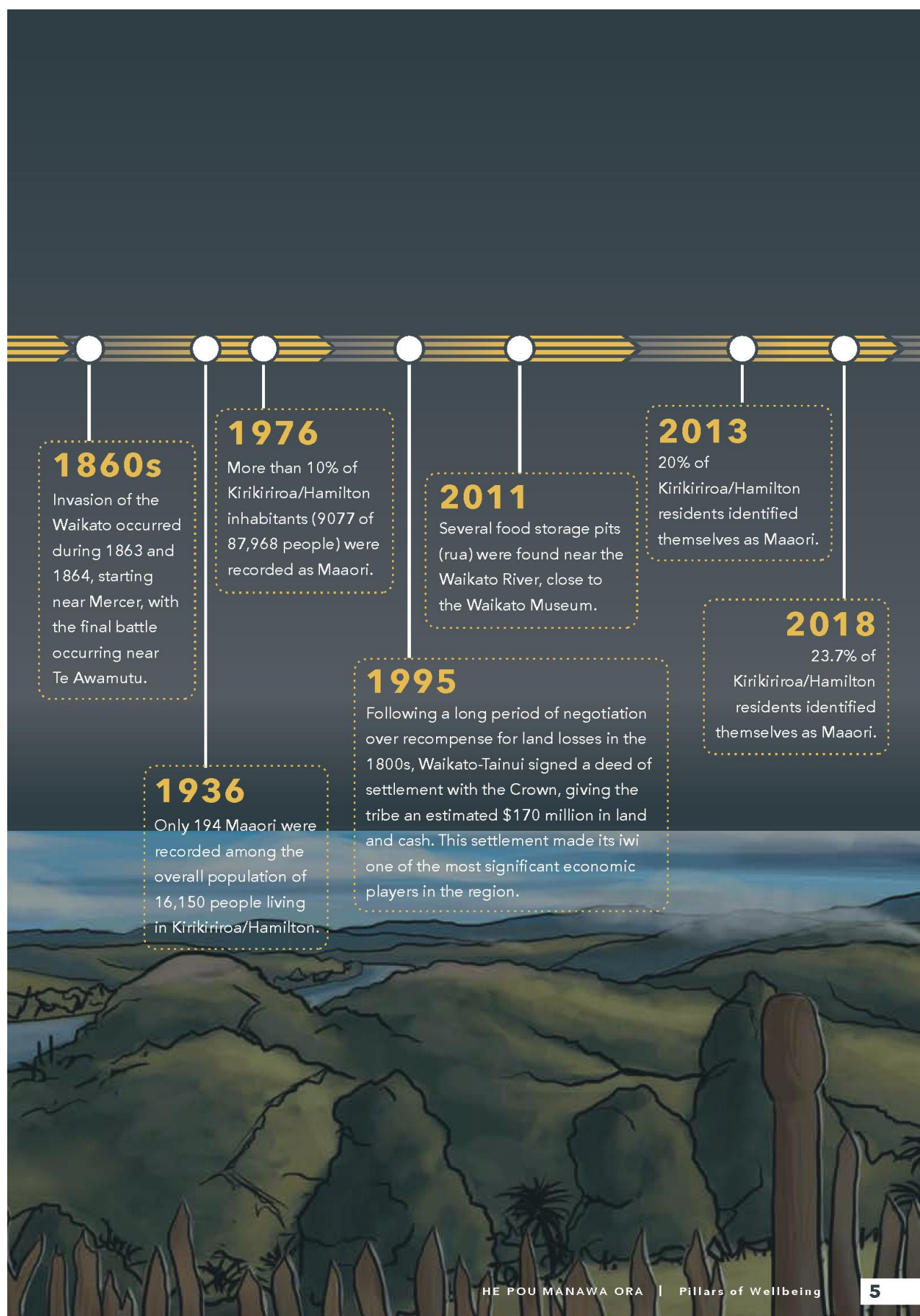
The first Maaori King, Pootatau Te Wherowhero, was appointed. This was the beginning of the kiingi movement (Kiingitanga) and its centralisation within the Waikato.

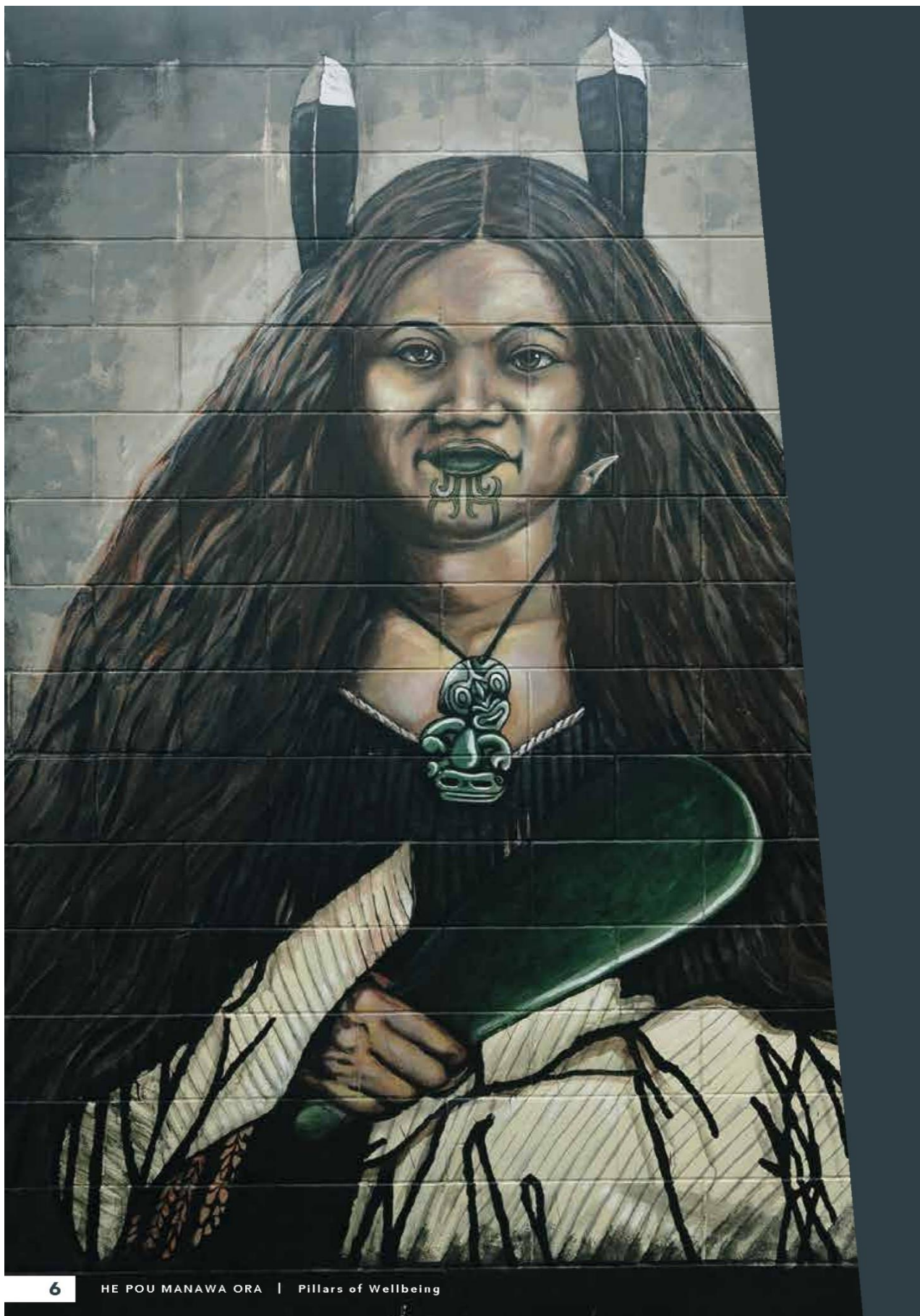
1800s

Between the 1400s and up until the invasions of the 1860s several hapuu of Tainui ancestry settled and occupied the area we know today as Kirikiriroa/Hamilton. Many paa (settlements) and mara (gardens) featured along the Waikato River which acted as the main transport corridor to Auckland. Today, Ngaati Maahanga, Ngaati Tamainupo, Ngaati Wairere, Ngaati Korokii Kahukura and Ngaati Hauaa are regarded as the mana whenua of Kirikiriroa/Hamilton.

1863

The New Zealand Settlement Act enabled land to be taken from Maaori by the Crown. This resulted in 1.2 million hectares of land being confiscated in the Waikato region, and part of this land provided the basis for European settlement in Kirikiriroa/Hamilton.





A SNAPSHOT OF KIRIKIROA/HAMILTON MAAORI COMMUNITY

38,112 Maaori

lived in Hamilton (2018)



with a median age of
23.8
years (2018)

4.9%

of New Zealand's Maaori
population lived in
Hamilton
(2018)



23.7%
(2018)

of Hamiltonians
identified as Maaori



52%

of Hamilton's
Maaori population
were aged
Under 25 years
(2016)



The city had
6%
te reo Maaori speakers
(2018)

45.4%

of Maaori over 15 years
were employed fulltime
(2018)



30%

of Hamilton's population is
projected to identify as
Maaori by 2038

13%

of Maaori have a Bachelor's
degree or higher as their
highest qualification
(Hamilton average for all ethnic groups is 25%)

31.8%

of Maaori are studying full time



93% of these are under
25 years old

Figures from Statistics New Zealand: 2013, 2016 and 2018.

TE TIRITI O WAITANGI PRINCIPLES

Hamilton City Council (Te Kaunihera o Kirikiriroa) supports the Principles of Te Tiriti o Waitangi / The Treaty of Waitangi offered and agreed to by Maaori and the Crown. Through articles II and III, Council recognises Maaori as tangata whenua (indigenous people) with kaitiakitanga (guardianship) status and interests regarding land, and that Maaori are assured the same rights as all citizens.

He Pou Manawa Ora – Pillars of Wellbeing and its consideration of the Treaty's Principles, including Partnership, Participation, Protection and Prosperity, acknowledge the significance of Maaori as key partners in the future direction of Hamilton, alongside Hamilton City Council, other key stakeholders and the wider community. It recognises the value of Maaori culture and its connection to Hamilton, and the importance of providing equitable support and opportunities for Maaori wellbeing and growth alongside those of all Hamiltonians.

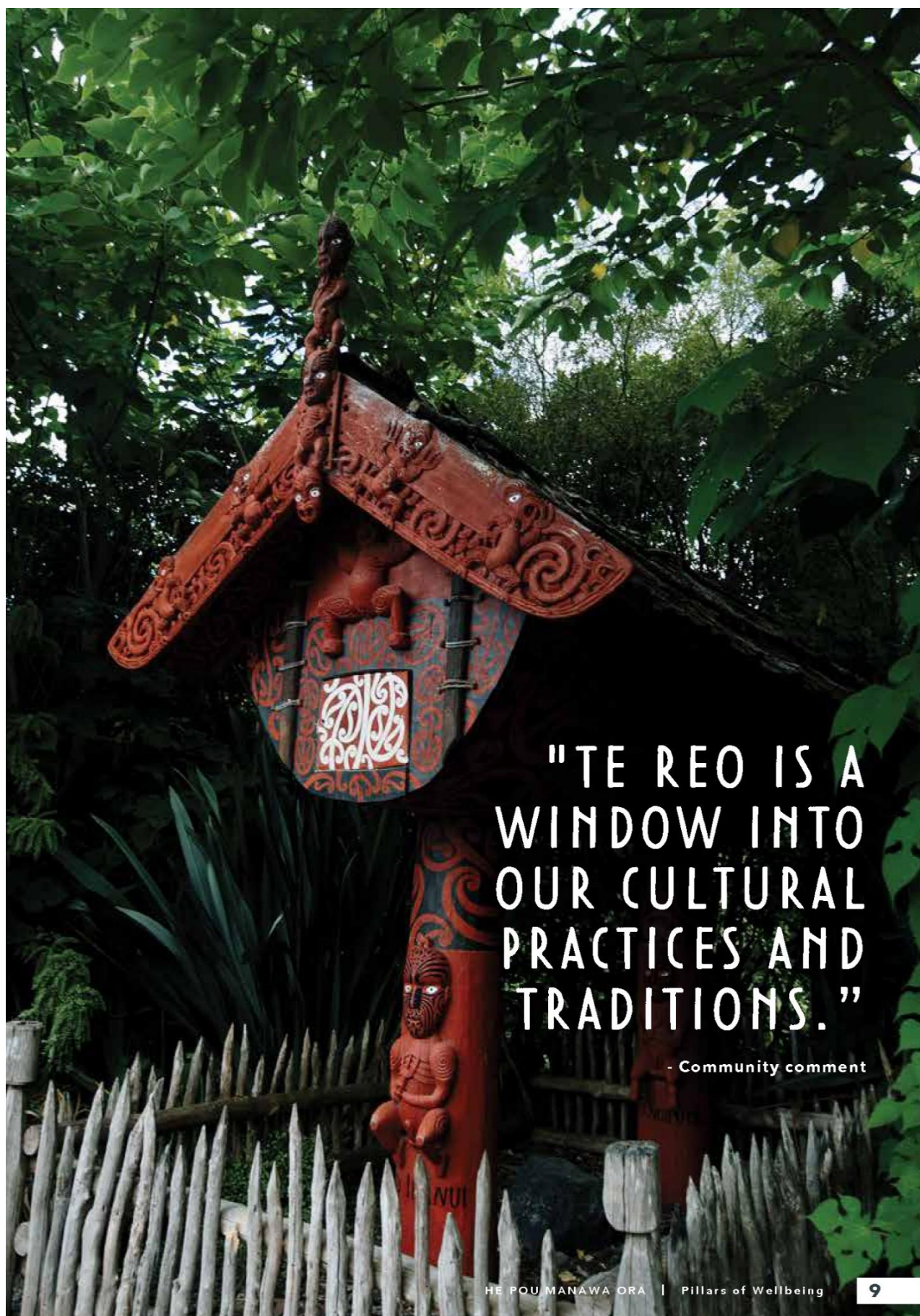
The principles of Partnership, Participation, Protection and Prosperity underpin the relationship between the Government and Maaori under Te Tiriti o Waitangi / The Treaty of Waitangi.

PARTNERSHIP involves working together with iwi, hapuu, whaanau and Maaori communities reasonably and with good faith on major issues of common concern.

PARTICIPATION encourages and has the need for Maaori to be involved at all levels of every sector, including in the decision-making, planning, development and delivery of services.

PROTECTION involves the Government working to ensure Maaori have at least the same level of opportunity and access to services as non-Maaori, and safeguarding Maaori cultural concepts, values and practices.

PROSPERITY recognises the importance of providing equitable support and opportunities for Maaori to improve their current and future economic health alongside those of all New Zealanders.



"TE REO IS A
WINDOW INTO
OUR CULTURAL
PRACTICES AND
TRADITIONS."

- Community comment

WORKING IN PARTNERSHIP WE CAN'T DO THIS ALONE

Council is committed to honouring the Principles of Te Tiriti o Waitangi / The Treaty of Waitangi through its relationship with Kiingitanga, Waikato-Tainui, mana whenua and maataawaka within Kirikiriroa/Hamilton.

KIINGITANGA

MAAKU ANOO E HANGA
TOOKU WHARE
KO TOONA TAAHUU, HE
HIINAU
OONA POU HE MAAHOE, HE
PATATEE

*I will build my house
Its ridge pole will be made of hiinau
Its posts will be made of maahoe and
patatee*

One of New Zealand's most enduring political institutions, the Kiingitanga was founded in 1858 with the crowning of the first Maaori King, Kiingi Pootatau Te Wherowhero, as a structure to unify the people. Today, Kiingi Tuuheitia Pootatau Te Wherowhero VII continues the role of Monarch of Aotearoa to unify all people. Hamilton City Council's Kaumatua, Tame Pokaia, is appointed by Kiingi Tuuheitia to provide cultural support and advice to Hamilton's Mayor and its elected members.

TE WHAKAKITENGA O WAIKATO-TAINUI (iwi)

"AMOHIA AKE TE ORA O TE
IWI KA PUTA KI TE WHEIAO"

*To protect the wellbeing of the people is
paramount*

- Kiingi Tuuheitia Pootatau Te Wherowhero VII

Te Whakakitenga o Waikato-Tainui is the mandated local iwi authority, representing 75,000 iwi beneficiaries, 33 hapuu and 68 marae across several local authority boundaries. Te Whakakitenga o Waikato-Tainui's primary focus is on the cultural, social, economic and environmental wellbeing of its people. Waikato-Tainui is the biggest landowner in Hamilton and contributes significantly to the social, cultural, economic and environmental wellbeing of the city.

MANA WHENUA O KIRIKIROA

E WHAKAWHITI ATU AI I TE
KOOPUU MAANIA O
KIRIKIROA ME OONA
MAARA KAI, TE NGAAWHAA
WHAKATUPU AKE O TE
WHENUA MOOMONA

*Across the smooth belly of Kirikiriroa
Its gardens bursting with the fullness of
good things*

Te Ha O te Whenua O Kirikiriroa (THAWK) promotes the views of Kirikiriroa/Hamilton's mana whenua, Ngaati Wairere, Ngaati Maahanga, Ngaati Hauaa, Ngaati Tamainupoo and Ngaati Korokii-Kahukura, who hold a historical and traditional bond with the natural and physical landscapes within Hamilton. Mana whenua advocates commemorating traditional landmarks, sharing of historical stories to build positive and vibrant relationship between Maaori and non-Maaori, and environmental protection and enhancement.

MAATAAWAKA (urban Maaori)

In the 1980s, Wikuki Te Uranga o Te Ra Kingi saw the opportunity for Kirikiriroa Marae to develop a government recognised organisation that best suited urban Maori and Pacific people in Kirikiriroa Hamilton. Wikuki first sought the guidance from the late Maaori Queen Te Arikinui Te Atairangikaahu who said to him, "If you can take care of yourselves, do so".

In late 1985, after many meetings and negotiations Wikuki was able to convene a confirmation meeting on the Marae Atea of Kirikiriroa Marae that saw a memorandum of understanding signed

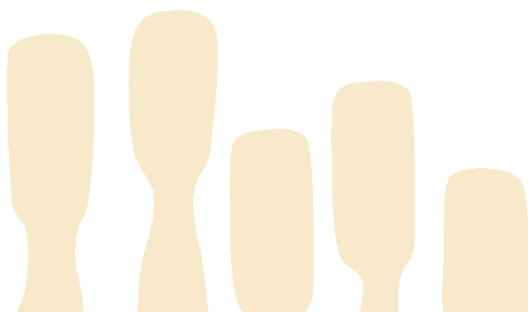
between the Maaori Queen Te Atairangikaahu who chaired this important meeting and His Worship the Mayor the late Sir Ross Jansen. A constitution and Trust Deed were developed in 1988 and Te Runanga o Kirikiriroa was established as a Charitable Trust. TROK continues to represent and is representative of Maaori (maataawaka) and Pasifika peoples living in Kirikiriroa/Hamilton.

As a result of this mandate, TROK has maintained a collegial relationship with the Hamilton City Council and has a history of advocating for Maaori wellbeing within Kirikiriroa/Hamilton.

MAANGAI MAAORI

KO TE REO KIA MAAORI

Let my voice be Maaori



Maangai Maaori, meaning the voice of Maaori, were first appointed to (five) Council committees with full voting rights in 2018. Maangai Maaori now sit on eight committees and an advisory group, to align with the Council's new governance structure. The Maangai Maaori represent and are chosen by iwi (Waikato-Tainui) and maataawaka (urban Maaori) organisation Te Runanga Ō Kirikiriroa. Maangai Maaori are selected based on skill, knowledge and experience. Maangai Maaori is an initiative that was developed by Hamilton City Council to give effect to its Treaty partnership with Maaori. Maangai Maaori has now been introduced at Waikato District Council.

HE POU MANAWA ORA

PILLARS OF WELLBEING

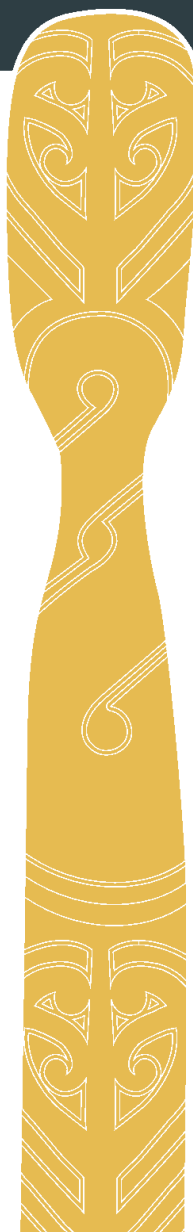
We have identified four pillars or pou to deliver on our collective aspirations for the city (and deliver on the Principles of the Treaty).



PILLAR OF HISTORY

HE POU MANAWA KOORERO

A pillar that reminds us of the value of our unique history of language, people, place and our commitment to acknowledge and respect our uniquely different values and qualities.



PILLAR OF UNITY

HE POU TOORANGAPUU MAAORI

A pillar that gives recognition to Maaori values, knowledge and aspirations. Maaori are equal partners and contributors to the wellbeing of people, place, environment and our shared future.



**PILLAR OF
PROSPERITY**
**HE POU
MANAWA
TAURIKURA**

A pillar that provides safety, security and opportunity for individuals, whaanau, and communities to live their best lives and prosper spiritually and economically.



**PILLAR OF
RESTORATION**
**HE POU
MANAWA
TAIAO**

A pillar that reminds us of our connection to, reliance on, and responsibility to care for the natural and physical world.



PILLAR OF HISTORY

HE POU MANAWA KOORERO

Kirikiroa/Hamilton values the heritage and history of our city. Māori heritage and history is captured in place, time and events over the last 700-800 years. We are committed to sharing, protecting and celebrating our unique Māori heritage.

CURRENT SITUATION

Māori heritage in Kirikiriroa/Hamilton dates back to the arrival of the Tainui canoe in 1350AD. It comprises a wide range of different places and items from the physical and tangible to the natural environment and the intangible.

Kirikiriroa/Hamilton and its original inhabitants have a rich and deep connection with the places, waterways, forests and native wildlife scattered throughout the city.

In 2022, the New Zealand school curriculum will include New Zealand history. Therefore it is critically important that the history of Kirikiriroa/Hamilton be shared and celebrated to create a city identity that embraces all cultural backgrounds.

OUTCOMES SOUGHT

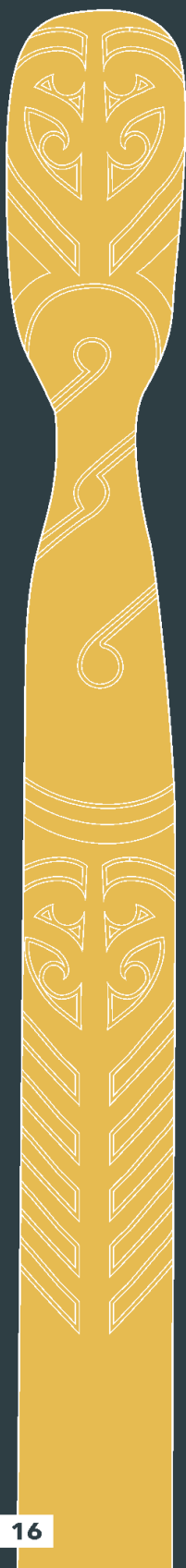
- 1 Māori art, literature, and culture is actively supported as a key part of the city's cultural scene and a source of pride for all Hamiltonians.
- 2 Te Reo Māori is seen, heard and celebrated in everyday Council practice and throughout the city.
- 3 Māori history and historical sites throughout the city are visible, protected and celebrated through storytelling as integral to the identity of the city.
- 4 Kīngitanga is respected and celebrated as one of New Zealand's most enduring internationally recognised institutions.

WHAT WE WILL DO

- 1 Review and expand the Nga Tapuwae o Hotumauea plan that provides historical context and guidance to appropriately recognise Māori landmarks on riverside reserves.
- 2 Invest in celebrating local Māori history/stories throughout the city, i.e. art, memorials, storyboards, architecture and events.
- 3 Increase Māori heritage sites listed and protected through the Council's District Plan.
- 4 Increase bilingual signage throughout the city.
- 5 Normalise the use of te reo Māori in Council communications.
- 6 Review the Naming of Roads, Open Spaces and Council Facilities Policy.
- 7 Through a review of our Public Art Policy, recognise the appropriateness of public art versus memorials.
- 8 Support and celebrate Māori and bicultural events including the Matariki Festival and Waitangi Day.
- 9 Support the history and place of Kīngitanga to be respected and celebrated.

MEASURES TO MONITOR OUR PROGRESS

- 1 Percentage of the population who report that they could hold a conversation in Te Reo Māori.
- 2 Number of Council facilities that feature bilingual signage.
- 3 Number of local Māori history installations.
- 4 Number of attendees and participants celebrating significant Māori events.
- 5 Percentage of Māori heritage sites protected under the District Plan.
- 6 Independent assessment of Council's Māori responsiveness and capability (to be developed).
- 7 Percentage of new streets that have Te Reo Māori names.



PILLAR OF UNITY

HE POU TOORANGAPUU MAAORI

Hamilton City Council supports
Maaori input into local
decision-making.

CURRENT SITUATION

Māori currently make up 23.7% of Hamilton's population but often represent less than 5% of respondents to Council's community engagement on strategies, plans and policies. The Local Government Act requires Hamilton City Council to provide opportunities for Māori to contribute to its decision-making and to foster the development of Māori capacity to do so.

In 2018, Hamilton City Council was the first in the country to introduce representatives of local iwi, hapuu and maataawaka to Council committees. These representatives, known as Maangai Māori, have full voting rights at their respective committees but do not sit on full Council.

Hamilton City Council also has a statutory requirement to work with iwi and mana whenua on a broad range of planning and cultural issues that contribute to city growth, visitor attraction, heritage protection and environment enhancement. Currently, both iwi and mana whenua provide valued advice on such matters. As the city continues to grow, engagement with iwi and mana whenua is expected to increase.

OUTCOMES SOUGHT

- 1 Increased representation and visibility of Māori in a full and diverse range of roles within Council including senior management and leadership positions.
- 2 Increased understanding and application of Maatauranga Māori (Māori knowledge) to inform infrastructure, community and organisational development with support from iwi, mana whenua and maataawaka.
- 3 Māori in the community are better supported to understand and be represented in Council decision-making processes in a way that is appropriate for them.

WHAT WE WILL DO

- 1 Continue the Maangai Māori model and consider options for increasing Māori input into Council decision making.
- 2 Maximise Council's Maangai Māori relationships when engaging on key policies, plans and strategies.
- 3 Promote and increase use of te reo Māori in key Council communications, including consultation and engagement activity.
- 4 Target more of our consultation and engagement activity toward Māori, including working with our Māori partners to do so.
- 5 Embed Māori cultural and wellbeing considerations and the Principles of Te Tiriti o Waitangi / The Treaty of Waitangi in the review and development of Council strategies, plans and policies.
- 6 Include Maatauranga Māori (Māori knowledge) considerations in relevant Council reports and recommendations.
- 7 Improve the capability and capacity of Hamilton City Council staff to understand and appreciate cultural issues and engage with our Māori partners.

MEASURES TO MONITOR OUR PROGRESS

- 1 Percentage of Māori participating in Council engagement activities.
- 2 Percentage of Māori voting in local body elections.
- 3 Percentage of Māori who have confidence that Council makes decisions in the best interests of the city.
- 4 Independent assessment of Council's Māori responsiveness and capability (to be developed).
- 5 Regular feedback from our Māori partners as to the effectiveness of the partnership.



PILLAR OF PROSPERITY

HE POU MANAWA TAURIKURA

Access to housing, health, employment, education, environment and identity are hugely important to individual, whaanau and community wellbeing. Council aims to take responsibility as an enabler and leader in the wellbeing conversations. We recognise that we are a part of a partnership approach to supporting Maaori wellbeing.

CURRENT SITUATION

Māori make up 23.7% of Hamilton's population. This is expected to grow to 30% by 2038. Approximately 52% of the current Māori population is aged under 25.

Māori are less likely to own their own homes, increasingly likely to be unemployed and homeless, more likely to leave school having attained NCEA Level 2 as their highest grade, and are more likely to require access to medical services. (*TROK Five-Year Strategic Plan 2020-2025.*)

Māori businesses in Hamilton contributed \$472 million (34%) to the overall Māori Gross Domestic Product (GDP) in the Waikato region in 2012. This contribution largely came from activities in the health and community services (24% of Māori GDP in Hamilton) and property and business services industries (19%). (*Te Puni Kōkiri Māori Economy Waikato Summary Report.*)

Hamilton City Council is committed to contributing to the overall health and wellbeing of Māori within Kirikiriroa/Hamilton.

OUTCOMES SOUGHT

- 1 Increased understanding of what wellbeing means to Māori in Kirikiriroa/Hamilton.
- 2 Increased collaboration with existing community groups, iwi, maataa waaka and social service entities working to enable improved wellbeing outcomes and reduce inequity.
- 3 Increased Māori economic and business activity and success through Council procurement processes and other support mechanisms.
- 4 Increased employment and career pathways through partnerships and projects we deliver.

WHAT WE WILL DO

- 1 Support Te Waka - the Waikato Economic Development Agency - to deliver Te Whare Ohaoa (its Māori Economic Development Plan) for Kirikiriroa/Hamilton.
- 2 Support Te Maihi o te Whare Māori - the Māori and iwi Housing Innovation Framework for Action (MAIHI) and, work in partnership with housing providers, including Waikato-Tainui, mana whenua, maataawaka and the Waikato Community Lands Trust, to reduce Māori housing stress.
- 3 Advocate inter-agency collaboration to support Māori wellbeing goals.
- 4 Work in partnership with iwi, hapuu and maataawaka to identify and implement solutions to achieve Māori wellbeing.
- 5 Review Council's Procurement Policy.
- 6 Advocate for legislative change that positively impacts Māori in Kirikiriroa/Hamilton.

MEASURES TO MONITOR OUR PROGRESS

- 1 Percentage of Māori rating their overall quality of life positively.
- 2 Percentage of Māori who rate their physical and mental health positively.
- 3 Percentage of Māori who feel they have suitable, affordable housing.
- 4 Percentage of young Māori in employment, education or training.
- 5 Independent assessment of Council's Māori responsiveness and capability (to be developed).



PILLAR OF RESTORATION

HE POU MANAWA TAIAO

Council recognises the role of Maaori as kaitiaki (guardians) of the natural and physical environment, working in partnership to promote the protection and enhancement of Kirikiriroa/Hamilton.

CURRENT SITUATION

Hamilton City Council has partnered with iwi and mana whenua to help manage the city's natural and physical resources for future generations.

Mana whenua are key environmental advisors to Council on projects that may impact directly or indirectly on the environment. The engagement process provides mana whenua the opportunity to apply Maatauranga Maaori values to all projects of Council.

Our partnership with Waikato-Tainui is based on Te Mana o te Wai, Te Mana o te Whenua and Te Mana Whakahaere, which recognise the iwi relationship with the environment and empower their participation in the management of natural resources through policy setting direction.

OUTCOMES SOUGHT

- 1 The quality and wairua of the Waikato River, gully systems and wetlands are restored and protected.
- 2 Native areas are restored through increases in native flora and fauna species numbers, decreased planting of exotic species and active control of pest species.
- 3 Agreed climate change strategy developed with iwi, mana whenua, maataawaka and the wider community.
- 4 Council practices, regulation and policy design support an increase in behaviour in the community that addresses climate change.
- 5 Increased application of Maatauranga Maaori (Maaori knowledge) with support from iwi, mana whenua and maataawaka, to develop environmental enhancement solutions and mitigations to infrastructure growth challenges.
- 6 Increased private-public engagement (PPE) opportunities with iwi to deliver key city and community infrastructure.
- 7 Increased co-management arrangements with iwi and mana whenua to deliver best environmental practices and results.

WHAT WE WILL DO

- 1 Develop and implement our Nature in the City Strategy alongside iwi.
- 2 Increase planting and maintenance of native flora in gullies, Waiwhakareke Natural Heritage Park and throughout the city.
- 3 Develop and implement the Climate Action Strategy.
- 4 Work in partnership with Waikato-Tainui and the Waikato River Authority to restore and protect the health of the Waikato River for all.
- 5 Ensure our city growth and infrastructure planning models high environmental standards.
- 6 Work with Waikato-Tainui and mana whenua to address cultural Resource Management Act (RMA) and heritage legislative challenges and barriers to city growth and development.

MEASURES TO MONITOR OUR PROGRESS

- 1 Percentage of land covered by ecologically significant habitat (National Policy Statement).
- 2 Water quality of the Waikato River and urban streams.
- 3 Air quality in Kirikiriroa / Hamilton.
- 4 Independent assessment of Council's Maaori responsiveness and capability (to be developed).



SUMMARY

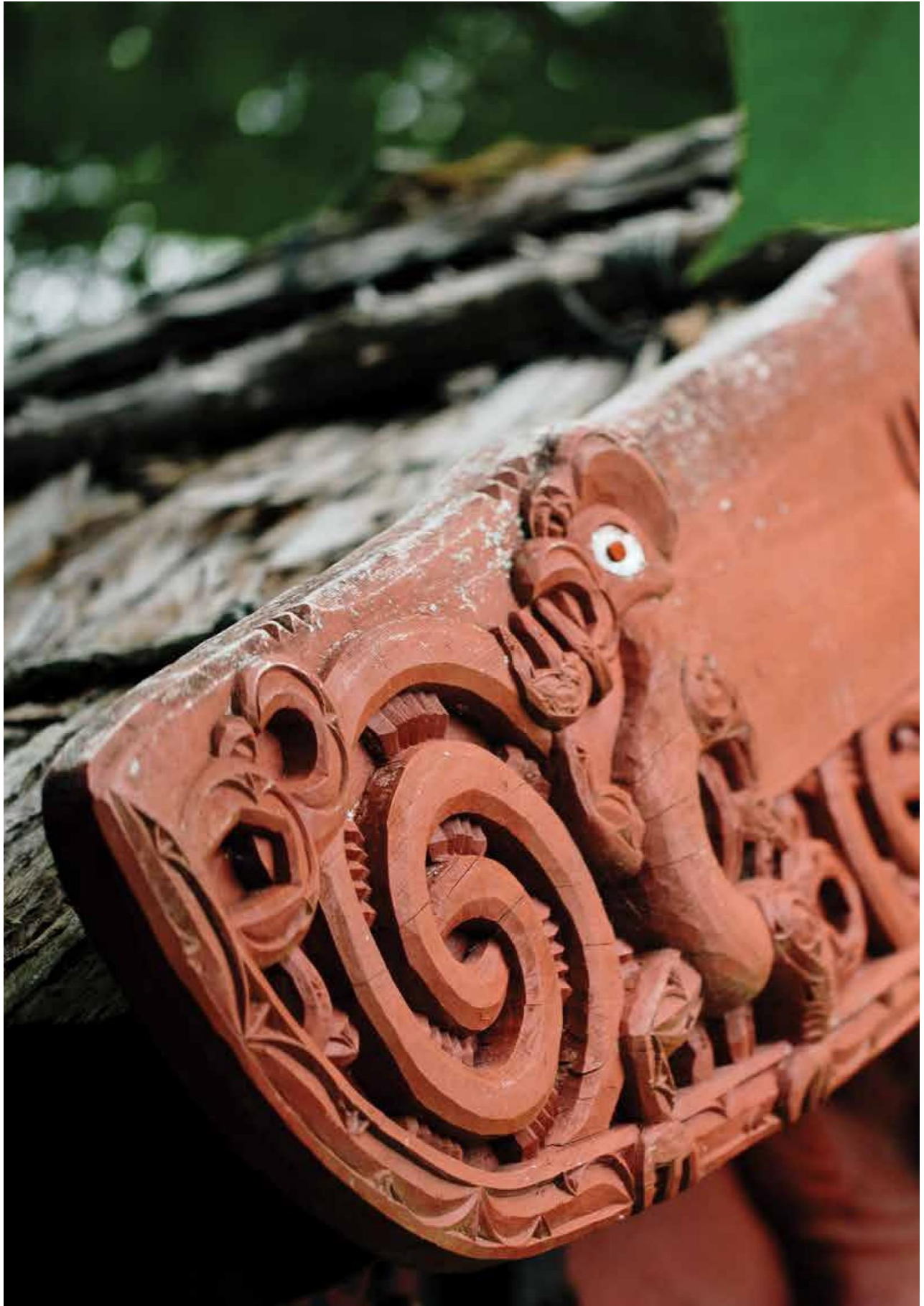
The time is right to have a broad community conversation about the role of Maaori and Maaori heritage and culture in the city's future. He Pou Manawa Ora - Pillars of Wellbeing marks the beginning of brave new conversations that will help us all recognise and realise our city's past, present and future.

This Strategy signals a new way of working with our tangata whenua and the wider community on common goals, while recognising Maaori as key partners within and outside Council in determining Kirikiriroa/Hamilton's future. It will bring all people of Kirikiriroa/Hamilton together for mutual benefit - and ensure the voices of Maaori, along with all Hamiltonians, are heard at all levels of Council's decision-making.

He Pou Manawa Ora's pillars of History, Unity, Prosperity and Restoration will support and enable economic growth and prosperity by providing an environment for economic leadership and partnership opportunities for all. The Strategy also underpins Council's commitment to cultural wellbeing by ensuring decisions of cultural significance are considered in a careful and measured way.

Until we understand all sides of our city's past, we cannot fully understand its present. Until we do that, we won't be able to build a better city for everyone who lives here. Ultimately, we believe this Strategy will provide Council and those who engage with us with clear guidance on how to create and/or maintain a consistent, respectful, well-informed, measured, fair and focused approach: one that contributes to citywide wellbeing outcomes for all Hamiltonians.





Item 12

Attachment 2



**“KI TE MOEMOEAA AHAU
KO AHAU ANAKEE. KI TE
MOEMOEAA E TAATOU KA
TAEA E TAATOU”**

***IF I DREAM I DREAM ALONE. IF WE DREAM
TOGETHER WE SHALL PROSPER TOGETHER.***

- PRINCESS TE PUEA HEERANGI, CBE


GLOSSARY

TE REO MAAORI	ENGLISH
HE POU MANAWA ORA	<i>Pillars of Wellbeing</i>
KAITIAKITANGA	<i>guardians</i>
KIRIKIROA	<i>Hamilton</i>
MAATAAWAKA	<i>urban Maaori</i>
MAATAURANGA MAAORI	<i>Maaori knowledge</i>
MANAAKITANGA	<i>hospitality</i>
MARA	<i>garden</i>
MIHI	<i>greeting</i>
MOMO MAAORI	<i>native species</i>
PAA	<i>settlement</i>
PEPEHA	<i>way of introducing oneself, one's story</i>
TANGATA WHENUA	<i>indigenous people</i>
TAONGA MAAORI	<i>treasures</i>
TE MANA O TE WAI	<i>the life force of water</i>
TE MANA O TE WHENUA	<i>traditional occupants</i>
TE MANA WHAKAHAERE	<i>authority</i>
TE REO	<i>Maaori language</i>
TIKANGA MAAORI	<i>Maaori protocols</i>
TUUPUNA AWA	<i>ancestral river</i>
WAAHI TAONGA	<i>protected treasures</i>
WAAHI TAPU	<i>sacred place</i>
WAAHI TUUPUNA	<i>ancestral site</i>
WAIATA	<i>song</i>
WHAANAU	<i>family</i>
WHAKAPAPA	<i>genealogy</i>

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SUMMARY OF CHANGES TO HE POU MANAWA ORA

Page 3 (Introduction)

- **ADD EXTRA PARAGRAPH (AFTER PARA 2 ON LEFT HAND-SIDE):** The strategy sets out our high-level direction but is not intended to be a detailed workplan. We will need to work together with our Maaori partners and the whole community to deliver the outcomes in He Pou Manawa Ora. Funding for specific initiatives will be considered through our annual planning cycles and we will also use this document to encourage others to lead initiatives that deliver on our shared aspirations for Kirikiriroa/Hamilton.
- Hamilton's unique Maaori history and culture is shared, protected and celebrated.
- Maaori and people of all cultural backgrounds have equal access to housing, health, employment and educational opportunities the infrastructure, services and support they need to prosper.
- Maaori continue to be the kaitiaki (guardians) of Hamilton's natural and physical environment. Mana whenua are respected in their role as kaitiaki (guardians) of the natural environment and supported by the community in this role.

Page 11 (Maataa Waka) **replace current text with**

In the 1980s, Wikuki Te Uunga o Te Ra Kingi saw the opportunity for Kirikiriroa Marae to develop a government recognised organisation that best suited urban Maori and Pacific people in Kirikiriroa Hamilton. Wikuki first sought the guidance from the late Maaori Queen Te Arikini Te Atairangikaahu who said to him, "If you can take care of yourselves, do so".

In late 1985, after many meetings and negotiations Wikuki was able to convene a confirmation meeting on the Marae Atea of Kirikiriroa Marae that saw a memorandum of understanding signed between the Maaori Queen Te Atairangikaahu who chaired this important meeting and His Worship the Mayor the late Sir Ross Jansen. A constitution and Trust Deed were developed in 1988 and Te Runanga o Kirikiriroa was established as a Charitable Trust. TROK continues to represent and is representative of Maaori (maataa waka) and Pasifika peoples living in Kirikiriroa Hamilton.

As a result of this mandate, TROK has maintained a collegial relationship with the Hamilton City Council and has a history of advocating for Maaori wellbeing within Kirikiriroa Hamilton

Page 15 (Pillar of History)

Edits Under "OUTCOMES SOUGHT":

- Maaori art, literature, and culture is actively supported as a key part of the city's cultural scene and a source of pride for all Hamiltonians
- Te reo Maaori is seen, heard and celebrated in everyday Council practice and throughout the city.
- Maaori history and historical sites throughout the city are visible, protected and celebrated through storytelling as integral to the identity of the city

Edits under "WHAT WE WILL DO"

- Review our Road Naming Policy the Naming of Roads, Open Spaces and Council Facilities Policy

Edits under "MEASURES TO MONITOR OUR PROGRESS"

- Percentage of the population who report that they could hold a conversation in Te Reo Maaori
- ~~Percentage of public bilingual signage.~~ Number of Council facilities that feature bilingual signage
- Percentage of staff that can recite their pepeha and perform a basic mihi and waiata
- Percentage Number of local Maaori history installations
- Number of attendees and participants celebrating ~~Percentage of funding support to celebrate significant Maaori events.~~
- Percentage of Maaori community groups supported.
- Independent assessment of Council's Maaori responsiveness and capability (to be developed)

Page 17 (Pillar of Unity)

Edits Under "OUTCOMES SOUGHT":

- ~~Increased representation of Maaori in senior management roles within Council.~~
- ~~Increased representation of Maaori in senior leadership roles within Council.~~
- Increased representation and visibility of Maaori in a full and diverse range of roles within Council including senior management and leadership positions.
- Increased ~~understanding and application~~ role of Maatauranga Maaori (Maaori knowledge) to inform infrastructure, community and organisational development ~~with support from iwi, mana whenua and maataa waaka.~~
- Maaori in the community are better supported to understand and be represented in Council decision-making processes in a way that is appropriate for them.

Edits under "MEASURES TO MONITOR OUR PROGRESS"

- Percentage of Hamilton City Council staff self-assessing as 'capable' of engaging in 'mana enhancing' relationships with iwi, mana whenua and maataa waka.
- Percentage of Council policies, strategies and plans that reflect or include Maaori wellbeing outcomes.
- Independent assessment of Council's Maaori responsiveness and capability (to be developed)

Page 19 (Pillar of prosperity)

Edits Under "OUTCOMES SOUGHT":

- Increased wellbeing of ~~understanding of what wellbeing means to~~ Maaori in Kirikiriroa/Hamilton.
- Increased collaboration with existing community groups, iwi, maataa waaka and social service entities working to enable improved wellbeing outcomes and reduce inequity.
- Increased Maaori economic and business activity ~~and success~~ through Council procurement processes and other support mechanisms.
- Increased employment and career pathways through partnerships and projects we deliver.

Edits under "MEASURES TO MONITOR OUR PROGRESS"

- Percentage of Maaori rating their overall quality of life ~~positively as improved.~~
- Percentage of Maaori who rate their physical and mental health positively
- Percentage of Maaori who rate their citizenship in Kirikiriroa/Hamilton positively.

- Percentage of Maaori who **feel they** have access to healthy, safe and **suitable**, affordable housing.
- ~~Percentage of Maaori who feel they have equal opportunity in employment, career pathways and quality education.~~
- **Percentage of young Maaori in employment, education or training**
- Percentage of Council policies, plans and strategies that either reflect or include Maaori wellbeing outcomes.
- **Independent assessment of Council's Maaori responsiveness and capability (to be developed) – including**
-

Page 21 (Pillar of restoration)

Edits Under "OUTCOMES SOUGHT":

- **The quality and wairua of the Waikato river, gully systems and wetlands are restored and protected.**
- ~~Native flora and fauna species numbers are increased year on year.~~ **Native areas are restored through increases in native flora and fauna species numbers, decreased planting of exotic species and active control of pest species.**
- Agreed climate change strategy **developed** with iwi, mana whenua, maataa waaka **and the wider community.**
- **Council practices, regulation and policy design support an increase in behaviour in the community that addresses climate change.**
- Increased application of Maatauranga Maaori (Maaori knowledge) **with support from iwi, mana whenua and Maataawaka**, to develop environmental enhancement solutions and mitigations to infrastructure growth challenges.

Edits under "WHAT WE WILL DO"

- Develop and implement the Climate Action Plan **Strategy**

Edits under "MEASURES TO MONITOR OUR PROGRESS"

- ~~Number of native flora and fauna, taonga species, including water and air quality across Kirikiriroa/Hamilton.~~
- **Water quality of the Waikato River and urban streams**
- **Air quality in Kirikiriroa / Hamilton**
- ~~Increased percentage of environmental engagements and outcomes involving iwi and mana whenua.~~
- ~~Increased percentage of decisions influenced by Maatauranga Maaori.~~
- ~~Number of partnerships supporting best environmental practice and outcomes.~~
- **Independent assessment of Council's Maaori responsiveness and capability (to be developed)**

Council Report

Item 13

Committee: Community Committee

Date: 22 June 2021

Author: Lance Vervoort

Authoriser: Lance Vervoort

Position: General Manager Community

Position: General Manager Community

Report Name: General Manager's Report

Report Status	Open
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Purpose - *Take*

1. To the Community Committee's approval to defer the decision on the future use of three dwellings located in City Parks at 57 Memorial Drive, 103 Memorial Drive, and 88 Crosby Road.
2. To seek a recommendation from the Community Committee to the Council to approve of the Draft Terms of Reference for the Community Grants Allocation subcommittee.

Staff Recommendation - *Tuutohu-aa-kaimahi* (Recommendation to the Council)

3. That the Community Committee:
 - a) receives the report;
 - b) approves the deferral of a decision on the future use of three dwellings located in City Parks at 57 Memorial Drive, 103 Memorial Drive, and 88 Crosby Road until the need for these buildings as community spaces is established through the Community Facilities Strategy; and
 - c) recommends that the Council approves the draft Terms of Reference for the Community Grants Allocation Sub-Committee with the Chair and Deputy Chair of the Community Committee along with Councillor xxxx and Maangai xxx to make up the membership of this Committee.

Executive Summary - *Whakaraapopototanga matua*

4. To inform the Community Committee of topical issues, areas of concern, and items which need to be brought to the Member's attention, but which do not necessitate a separate report.
5. Staff consider the have low significance and that the recommendations comply with the Council's legal requirements.

Discussion - *Matapaki*

Council Owned Dwellings on Parks

6. Council manages three dwellings located in the City Parks at 57 Memorial Drive, 103 Memorial Drive, and 88 Crosby Road.

7. These dwellings are coming to the end of their asset lives, over the next 10 years renewal investment will be required to keep them habitable. Immediate improvements for each property are also required to ensure compliance with Healthy Homes.
8. At the 19 May 2020 Community Committee, it was resolved that:

*“The Community Committee request a business case be brought back by the September 2020 meeting of the Community Committee which considers the redevelopment of houses at **57 and 103 Memorial Drive** into a community leased space and a cafe, as well as the possible sale of these properties taking into account the First Rights of Refusal considerations.”*

*“The Community Committee recommends that the Council requests staff to carry out investigations on opportunities for future use of **88 Crosby Road** and report back to the Community Committee with recommendation(s), with funding of \$10,000 to be provided through the 2020/21 Annual Plan to enable the investigations.”*
9. Staff have completed initial investigations into possible future use of the dwellings. Works completed to date indicate that a business case at this time provides minor benefit. However, there are opportunities in the future where further investigation and decision making will be warranted.
10. The following table summarises financial information collected to date.

	57 Memorial	103 Memorial	88 Crosby
Income			
Market rental per annum	\$23,000	\$25,000	\$23,000
Annual maintenance and leasing costs	\$9,500	\$11,500	\$8,000
Net income	\$13,500	\$13,500	\$15,000
Estimated Capital Cost Options			
Healthy home improvements	\$5,000	\$5,000	\$7,000
Renewals over next 10 Yrs	\$65,000	\$102,000	\$55,000
Community Facility Development	\$110-\$420k	\$90-325k	\$60-\$190k
Café Development	\$285-\$485k		N/A
Restaurant Development	\$800-\$900k		N/A
Complementary Use – Porritt only – training facility, café, sports medicine clinic	N/A	N/A	Dependant on final use
Removal and return to greenspace	\$80,000	\$80,000	\$80,000

11. The location of 57 Memorial Drive provides Council with development opportunity coinciding with the construction of a footbridge linking the city centre to Parana and Memorial Park. Staff recommend a public expression of interest is undertaken at this time to determine if development is viable.
12. 103 Memorial Drive and 88 Crosby Road could be developed into community facilities or with 88 Crosby Road complementary use to the sports park could be considered. The total cost of redevelopment would be dependent on the end use.
13. The Community Facilities Strategy was approved by the Committee on 17 November 2020. This strategy will help guide funding proposals for community facilities into the future. Staff recommend that the future use of these two dwelling is carried out in conjunction with the development and implementation of the strategy actions.

14. Staff will be briefing Elected members in June/July on the current list of requests for community space and new facilities along with an analysis of the open space network and where new facilities might be best situated if needed.
15. Staff do not recommend the sale of any of the dwellings as each would impact on the amenity values of the park in which it is located.
16. Staff recommended the Committee defer a decision on the future use of these dwellings until the need for these buildings as community spaces is established.

Community Grants Allocation Sub-Committee TOR

17. At the 18 May 2021 Community Committee meeting the Committee considered the revised Community Assistance Policy (full report is available [here](#)) and resolved the following
That the Community Committee:
 - a) receives the report; and
 - b) recommends that the Council approves the revised Community Assistance Policy (Attachment 1 of the staff report), with an amendment to the policy that the allocation sub-committee comprises of 4 Elected Members (TBC), that make recommendations to Community Committee for final decisions on allocation of funds; and
 - c) notes that a draft terms of reference for the allocation sub-committee will come back to a future meeting of the Community Committee for consideration and recommendation to Council.
18. The proposed Draft Terms of Reference (Attachment 1) have been formed based on feedback from Members at the 18 May 2021 Community Committee Meeting and in consultation with the Governance Unit.
19. As was agreed at the meeting the terms of reference the purpose of the Community Grants Allocation subcommittee is to assess and provide recommendations to the Community Committee concerning the allocation of the following Community grants in line with the Community Assistance Policy 2021:
 - Community Event Fund
 - Multi-Year Community Grant
 - Single-Year Community Grant
 - Creative Partnerships Fund
20. The subcommittee would have no decision making powers.
21. Staff recommend that in light of the suggested Terms of Reference that the membership of the subcommittee be Crs Bunting and Naidoo-Rauf with 2 other places to be filled from other Councillors and Maangai.

Options

22. There are no options for the Committee to consider for the decisions required in this report.

Financial Considerations - *Whaiwhakaaro Puutea*

There are no financial considerations required for the decisions required in this report.

Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

24. Staff confirm that the recommendation in this report complies with the Council's legal and policy requirements.

Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

25. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
26. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report as outlined below.
27. The recommendations set out in this report are consistent with that purpose.
28. There are no social, economic, environmental and social considerations required with the decisions required in this matter.

Risks - *Tuuraru*

29. There are no known risks associated with the decisions required for this matter.

Significance & Engagement Policy - *Kaupapa here whakahira/anganui* **Significance**

30. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed that the recommendation(s) in this report has/have a low level of significance.

Engagement

31. Given the low level of significance determined, the engagement level is low. No engagement is required.

Attachments - *Ngaa taapirihanga*

Attachment 1 - Community Assistance Sub-Committee DRAFT Terms of Reference

Community Grants Allocation Sub-Committee

Reports to:	Community Committee
Chairperson:	Cr Bunting
Deputy Chairperson:	Cr Naidoo-Rauf
Membership:	TBC TBC
Meeting frequency:	As required.
Quorum:	A majority of members (including vacancies)

Purpose:

The Community Grants Allocation Sub-Committee is responsible for providing recommendations to the Community Committee on the allocation of Community Grants in compliance with the Community Assistance Policy 2021.

Terms of Reference:

To assess and provide recommendations to the Community Committee concerning the allocation of the following Community grants in line with the Community Assistance Policy 2021:

- Community Event Fund
- Multi-Year Community Grant
- Single-Year Community Grant
- Creative Partnerships Fund

The Committee is delegated the following powers to act:

- The sub-committee has no decision-making powers.
- The sub-committee must make recommendations to the Community Committee on all matters relating to the allocation of community grants.

The Committee is delegated the following recommendatory powers:

- The Sub-Committee may make recommendations to Community Committee.

Recommendatory Oversight of Policies and Bylaws:

- N/A

Resolution to Exclude the Public

Section 48, Local Government Official Information and Meetings Act 1987

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. Confirmation of the Public Excluded Community Committee Minutes - 18 May 2021) Good reason to withhold) information exists under) Section 7 Local Government) Official Information and) Meetings Act 1987)	Section 48(1)(a)

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Item C1.	o prevent the disclosure of use of official information for improper gain or improper advantage	Section 7 (2) (j)
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