

## Notice of Meeting:

I hereby give notice that an ordinary Meeting of the Council will be held on:

**Date:** Thursday 23 July 2020  
**Time:** 9.30am  
**Meeting Room:** Council Chamber  
**Venue:** Municipal Building, Garden Place, Hamilton

Richard Briggs  
Chief Executive

---

## Council *Kaunhera* OPEN AGENDA

*(Annual Plan Deliberations)*

---

### Membership

**Chairperson** Mayor P Southgate  
*Heamana*

**Deputy Chairperson** Deputy Mayor G Taylor  
*Heamana Tuarua*

<b>Members</b>	Cr M Bunting	Cr A O’Leary
	Cr M Forsyth	Cr R Pascoe
	Cr M Gallagher	Cr S Thomson
	Cr R Hamilton	Cr M van Oosten
	Cr D Macpherson	Cr E Wilson
	Cr K Naidoo-Rauf	

**Quorum:** A majority of members (including vacancies)

**Meeting Frequency:** Monthly – or as required

---

Becca Brooke  
Governance Manager  
*Menetia Mana Whakahaere*

**18 July 2020**

Telephone: 07 838 6439  
Becca.Brooke@hcc.govt.nz  
www.hamilton.govt.nz

## **Purpose**

The Council is responsible for:

1. Providing leadership to, and advocacy on behalf of, the people of Hamilton.
2. Ensuring that all functions and powers required of a local authority under legislation, and all decisions required by legislation to be made by local authority resolution, are carried out effectively and efficiently, either by the Council or through delegation.

## **Terms of Reference**

1. To exercise those powers and responsibilities which cannot legally be delegated by Council:
  - a) The power to make a rate.
  - b) The power to make a bylaw.
  - c) The power to borrow money, or purchase or dispose of assets, other than in accordance with the Long Term Plan.
  - d) The power to adopt a Long Term Plan or Annual Plan, or Annual Report.
  - e) The power to appoint a Chief Executive.
  - f) The power to adopt policies required to be adopted and consulted on under the Local Government Act 2002 in association with the Long Term Plan, or developed for the purpose of the Council's governance statement, including the 30-Year Infrastructure Strategy.
  - g) The power to adopt a remuneration and employment policy.
  - h) The power to approve or change the District Plan, or any part of that Plan, in accordance with the Resource Management Act 1991.
  - i) The power to approve or amend the Council's Standing Orders.
  - j) The power to approve or amend the Code of Conduct for Elected Members.
  - k) The power to appoint and discharge members of committees.
  - l) The power to establish a joint committee with another local authority or other public body.
  - m) The power to make the final decision on a recommendation from the Parliamentary Ombudsman, where it is proposed that Council not accept the recommendation.
  - n) The power to amend or replace the delegations in Council's *Delegations to Positions Policy*.
2. To exercise the following powers and responsibilities of Council, which the Council chooses to retain:
  - a) Resolutions required to be made by a local authority under the Local Electoral Act 2001, including the appointment of an electoral officer and reviewing representation arrangements.
  - b) Approval of any changes to Council's vision, and oversight of that vision by providing direction on strategic priorities and receiving regular reports on its overall achievement.
  - c) Approval of any changes to city boundaries under the Resource Management Act.
  - d) Adoption of governance level strategies plans and policies which advance Council's vision and strategic goals.

- e) Approval of the Triennial Agreement.
- f) Approval of the local governance statement required under the Local Government Act 2002.
- g) Approval of a proposal to the Remuneration Authority for the remuneration of Elected Members.
- h) Approval of any changes to the nature and delegations of the Committees.
- i) Approval of all Council and Committee Advisory Groups and their terms of reference.
- j) Appointments to, and removals from, CCO CCTO and CO boards;
- k) Approval of proposed major transactions or constitutional adjustments of CCOs, CCTOs and COs.
- l) Approval or otherwise of any proposal to establish, wind-up or dispose of any holding in, a CCO, CCTO or CO.
- m) Approval of city boundary changes, including in respect of Strategic Boundary Land Use Agreements.
- n) Approval Activity Management Plans.

**Oversight of Policies and Bylaws:**

- *Corporate Hospitality and Entertainment Policy*
- *Delegations to Positions Policy*
- *Elected Members Support Policy*
- *Significance and Engagement Policy*

ITEM	TABLE OF CONTENTS	PAGE
1	Apologies – <i>Tono aroha</i>	5
2	Confirmation of Agenda – <i>Whakatau raarangi take</i>	5
3	Declarations of Interest – <i>Tauaakii whaipanga</i>	5
4	Public Forum – <i>AAtea koorero (Not Required)</i>	5
5	Confirmation of the Council Annual Plan Deliberations Meeting Open Minutes - 15 July 2020	6
6	Annual Plan 2020/21 Deliberations Report	29



**1 Apologies – *Tono aroha***

**2 Confirmation of Agenda – *Whakatau raarangi take***

The Council to confirm the agenda.

**3 Declaration of Interest – *Tauaakii whaipanga***

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

**4 Public Forum – *AAtea korero* (Not Required)**

As this matter has been through consultation and a hearings process the public forum item of this meeting is not required.

# Council Report

**Committee:** Council  
**Author:** Rebecca Watson  
**Position:** Governance Advisor  
**Report Name:** Confirmation of the Council Annual Plan Deliberations Meeting Open Minutes - 15 July 2020

**Date:** 23 July 2020  
**Authoriser:** Amy Viggers  
**Position:** Governance Team Leader

<b>Report Status</b>	<i>Open</i>
----------------------	-------------

## Staff Recommendation - *Tuutohu-aa-kaimahi*

That the Council confirm the Open Minutes of the Council Annual Plan Deliberations Meeting held on 15 July 2020 as a true and correct record.

## Attachments

Attachment 1 - Council Annual Plan Deliberations Meeting Open Minutes - 15 July 2020

---

## **Council – Annual Plan Hearings**

### ***Kaunihera***

### **OPEN MINUTES**

---

Minutes of a meeting of the Council held in Council Chamber, Municipal Building, Garden Place, Hamilton on Wednesday 15 July 2020 at 9.33am.

#### **PRESENT**

<b>Chairperson</b> <i>Heamana</i>	Mayor P Southgate
<b>Deputy Chairperson</b> <i>Heamana Tuarua</i>	Deputy Mayor G Taylor
<b>Members</b>	Cr M Bunting Cr M Forsyth Cr M Gallagher Cr R Hamilton Cr D Macpherson Cr K Naidoo-Rauf Cr A O'Leary Cr R Pascoe Cr S Thomson Cr M van Oosten Cr E Wilson

<b>In Attendance</b>	Richard Briggs – Chief Executive Lance Vervoort – General Manager Community Jen Baird – General Manager City Growth David Bryant – General Manager Corporate Chris Allen – General Manager Development Eeva-Liisa Wright – General Manager Infrastructure Operations Sean Hickey – General Manager Strategy and Communications Sean Murray – General Manager Venues, Tourism and Mayor Events Blair Bowcott – Executive Director Special projects Rebecca Whitehead – Business and Planning Manager Julie Clausen – Unit Manager Strategy and Corporate Planning Cerice DeLacy – Project and Performance Coordinator Natalie Palmer – Unit Manager Communications and Marketing Amanda Banks - Policy and Strategy Advisor
----------------------	---

Council 15 JULY 2020 - OPEN

**Governance Staff** Amy Viggers – Governance Team Leader  
Carmen Fortin and Rebecca Watson – Governance Advisors

---

1. **Apologies – *Tono aroha***  
**Resolved:** (Cr van Oosten/Mayor Southgate)  
That the apologies from Cr Forsyth for partial attendance are accepted.
2. **Confirmation of Agenda – *Whakatau raarangi take***  
**Resolved:** (Cr van Oosten/Mayor Southgate)  
That the agenda is confirmed.
3. **Declarations of Interest – *Tauaakii whaipanga***  
No members of the Council declared a Conflict of Interest.
4. **Confirmation of the Council Annual Plan Open Minutes - 12 March 2020**  
**Resolved:** (Mayor Southgate/Cr van Oosten)  
That the Council confirm the Open Minutes of the Council Meeting held on 12 March 2020 as a true and correct record.
5. **Confirmation of the Council Annual Plan Meeting Open Minutes - 10 June 2020**  
**Resolved:** (Mayor Southgate/Cr van Oosten)  
That the Council confirm the Open Minutes of the Council Annual Plan Meeting held on 10 June 2020 as a true and correct record.

*Cr Naidoo-Rauf joined the meeting (10.34am) at the end of the above item. She was not present when the matter was voted on.*

*The following members of the public spoke to their submissions on the draft Annual Plan.*

**Tony Armstrong** (representing Hamilton Residents & Ratepayers Association Inc)

Mr Armstrong spoke against the proposed Annual Plan, particularly the rates rise, noting his concerns with the rising debt levels. He spoke to the current happenings in the world, particularly the government debt, to combat Covid-19 and the impact on the supply chain.

**Rod Bowman**

Mr Bowman spoke against the proposed Annual Plan, noting his concerns around rising rates, and rising debt levels which he felt will become unsustainable for residents, particularly in relation to the Housing Infrastructure Fund loan for the Peacocks development.

**Geoff Kreegher**

Mr Kreegher spoke against the proposed Annual Plan, noting his concern with the suggested increase in rates and the rising levels of debts. He outlined his concerns with the planned capital programmes, as well as some of the other planned projects such as the living wage, and the implementation of a Maaori strategy.

**Unique ID 304371593**

The submitter spoke in support of the proposed Annual Plan. She spoke to her work as a supporter of the arts, and the challenges to fund arts against other needs such as social schemes and infrastructure. She stated that the Council should not be afraid to spend money on the arts, noting the impact of Covid-19 on

Council 15 JULY 2020 - OPEN

the availability of funding, as well as the positive impact that arts have on society and mental health of the community.

**Daniel McCaffrey**

Mr McCaffrey thanked Council for the professionalism of staff and ease of making a submission to the proposed Annual Plan . He spoke against the proposed Annual Plan, noting his concerns with the term 'invest' in relation to infrastructure planned as part of the proposed Annual Plan . He noted his concerns with the refurbishment of the transport centre and other capital items which he deemed unnecessary.

*Cr O'Leary joined the meeting (10.12am) during the above submission.*

**The meeting adjourned 10.23am to 10.39am.**

*Cr Macpherson left the meeting during the above adjournment.*

**Katherine Wilson, Senior Advocacy Advisor and Brian Squair, Waikato Branch President** (Property Council Waikato)

Mr Squair and Ms Wilson spoke in support of the proposed Annual Plan, noting that all regions are showing a decrease in construction due to the current economic climate, and that in their opinion both local and central government needed to invest in construction and provide policies that enable growth and projects. Mr Squair noted the Property Council however were disappointed in the timing of the need for the 3.8% rates increase outlined in the proposed Annual Plan and questioned the need for this increase at this time. They outlined their concerns around delaying some core infrastructure in places such as Peacockes, and the possible barriers this may create to private investment. They requested that the Council look to decrease the suggested 3.8% rate increase.

**Steve Hamilton**

Mr Hamilton spoke against the proposed Annual Plan. He identified that there were a number of cell phone towers around the city which he felt were causing health issues, and he felt there was no consideration given to health and safety concerning the damage the new LED lights caused to the eyes of children. He also noted his concerns with the aerial sprays used, and the potential negative impact this had on the future generations. He stated he had concerns with the prevalence of aluminium and the chemicals being used and the increases of Alzheimer's disease as a result.

**Joanne Turner** (Hamilton Christian Nightshelter Trust)

Ms Turner spoke in favour of the proposed Annual Plan, thanking the Council for the work completed to create funding to enable organisations such as theirs to function. She outlined the work that the Hamilton Christian Nightshelter Trust was doing to assist those that needed their help. She spoke in support of the City Safe service, and asked for continued support of the nightshelter through such mechanisms as funding availability via the Long Term Plan.

**Tony Dixon**

Mr Dixon thanked the Council for the opportunity to be able to speak to the proposed Annual Plan. He spoke against the Annual Plan, specifically the proposed rates increase. He stated he felt that Council was borrowing to pay for 'pet projects', and that during the lockdown Council had denied ratepayers the ability to utilise 40% of the services that their rates paid for, therefore instead of a rate increase the Council should be looking to decrease rates by 40% for the next quarter.

**Vicki Ravlich-Horan** (Waikato Food Inc)

Ms Ravlich-Horan spoke against the proposed Annual Plan, noting that in her opinion areas such as Napier have greater support from their Councils therefore creating a regional focus as a food destination. She also highlighted that often people identified proximity to other locations such as Auckland, Raglan and Taupo as a reason for living in Hamilton but this instead should be used as a drawcard for visitors to Hamilton instead, using food outlets as an attraction.

COUNCIL 15 JULY 2020 -OPEN

Page 3 of 10

Council 15 JULY 2020 - OPEN

#### **Martin Toop**

Mr Toop spoke against the proposed Annual Plan, noting that there was a concerning lack of maintenance on the trees around the city on the berms, meaning a significant number of them are dead or dying. He also noted that there was a lack of new planting and development of parks and gullies. He spoke of his concern with the lack of parks staff, and lack of emphasis on climate change as part of the projects announced by the local and central government, and the lack of support for planting and climate change actions in places such as China and India. He noted that he felt that the Annual Plan had a lack of urgency towards climate action.

**The meeting adjourned 11.43am to 11.54am.**

#### **Rangimahora Reddy (Rauawaawa Kaumatua Charitable Trust)**

Ms Reddy and Mr Purcell (Chairman of the Trust) spoke in support of the proposed Annual Plan and thanked the council for their support during the Covid-19 lockdown, which enabled the trust to provide food to kaumatua in need during the lockdown period. They spoke to the age friendly status of Hamilton city and leadership of the Council towards this achievement. Ms Reddy asked the Council to incorporate age friendly projects and infrastructure, such as ramps and accessibility features, hearing and visibility functionality. She also noted that work was required to start or continue on footpaths and pathways to ensure those using mobility devices are able to use these safely.

**The meeting adjourned between 12.14pm to 12.18pm.**

#### **Colin Jones (Commercial & Industrial Consultants Ltd)**

Mr Jones spoke against the proposed Annual Plan and noted his concerns with the information he had been collecting over the last 2.5 years via LGOIMA regarding affordable housing. He acknowledged that the Council was in a difficult financial place and the impacts of the economic climate was going to be significant. He noted his concerns with standing orders which gave 4 days to distribute agendas, and the pressure that this placed onto Elected Members.

*Cr Bunting left the meeting (12.21pm) during the above submission.*

**The meeting adjourned 12.34pm to 1.29pm.**

#### **Ariana Simpson (Waikato Women's Refuge Te Whakaruruhau)**

Ms Simpson spoke in support of the proposed Annual Plan, and noted in her submission the request from the Waikato Women's Refuge for funding for one Full Time Equivalent staff member. She explained this would enable the refuge to continue to provide support in the Waikato area, especially with the purpose built refuge being completed currently.

#### **Kelli Pike**

Ms Pike spoke as an individual in support of the proposed Annual Plan, asking the Council to keep the living wage included in the proposed Annual Plan, despite some submitters asking for this to be removed. She spoke to the struggles of being paid less than a living wage, and suggested that the costs could be minimised by capping the increases of wages for the 250+ staff being paid over \$120,000 per annum. She asked that the Council did not freeze or drop rates, rather to move ahead with the suggested 3.8% rates increase to fund infrastructure to combat climate change and to enable living wage to be paid to council staff.

#### **Simon Leadley and Kelli Pike (Living Wage Waikato)**

Mr Leadley and Ms Pike spoke on behalf of Living Wage Waikato in support of the proposed Annual Plan, especially concerning the payment of a living wage to council staff and the positive impact that this level of income would have on people and the on flow effect that this then has on local businesses.

COUNCIL 15 JULY 2020 -OPEN

Page 4 of 10

Council 15 JULY 2020 - OPEN

**Lynne Garnham** (Tui 200 Inc)

Ms Garnham spoke in support of the proposed Annual Plan, specifically the parts of the plan referencing the Waiwhakareke Natural Heritage Park. She spoke of the background to the park and the work that Tui 2000 Inc has historically completed in this area, and thanked the Council for their support for planting in the area. She also supported the zoo entrance area, and noted that benefits of this project are significant to Hamilton, socially, economically and environmentally.

*Cr Forsyth joined the meeting (1.49pm) during the above submission.*

**Stephen Atkins**

Mr Atkins spoke against the proposed Annual Plan, noting his concerns with the proposed 3.8% rates increase, and asked the Council to revert to the 2.8% proposed rates increase. He outlined his concerns with the increasing housing unaffordability in Hamilton, with large costs and salaries within the Council.

**Don Good** (Waikato Chamber of Commerce)

Mr Good spoke in support of the proposed Annual Plan, in particular the proposed 3.8% rates increase. He noted in his opinion it was easier to absorb smaller planned increases rather than one big jump, and increments of 3.8% are easier to plan for than one big 12% jump in several years' time to make up for that lack of smaller increases. He also spoke in support of the continuation of maintenance of infrastructure to ensure that larger insurmountable issues don't come to the fore down the track. He noted that the proposed increase in rates are the average equivalent of 1 flat white every 2 weeks per ratepayer. Mr Good also asked that the Council boosts expenditure on attracting good businesses to Hamilton.

**Graham Pollard** (Friends of Hamilton Zoo)

Mr Pollard spoke in support of the proposed Annual Plan, particularly in support of the proposed new zoo entrance as part of the Annual Plan. He spoke to the current visitor experience which has some challenges, and also noted the ability for education spaces and facilities particularly to educate children on climate change, and the ability to then promote the zoo as a destination which helps the city economically.

*Cr Bunting re-joined the meeting (2.05pm) during the above submission.*

**Jason Wade** (Clarence Street Theatre Trust)

Mr Wade spoke in support of the proposed Annual Plan. He spoke about Hamilton becoming the cultural capital of New Zealand and the possibilities with this. He requested that the Council continue to invest in the arts and spoke of the importance of each theatre space and the different needs that each theatre space answers. He gave an overview of the work that Clarence Street Theatre Trust undertakes and gave an overview of what Clarence Street Theatre can bring to the community and to Hamilton.

**David Waine** (Riverlea Theatre & Arts Centre Incorporated)

Mr Waine spoke in support of the proposed Annual Plan, as part of his role as Chair of the Riverlea Theatre and Arts Centre. He spoke to the challenges of raising funding, particularly funding required for repairs necessary to remain viable. He requested that consideration is given to the set up of some form of arts and community funding pool, which would enable organisations such as Riverlea to access funding at municipal rates. He noted the challenges of accessing funding through other community organisations such as WEL Energy Trust.

**Jeremy Mayall** (Creative Waikato)

Mr Mayall spoke in support of the proposed Annual Plan, and spoke of his desire to see an continued investment in the arts as part of the recovery budget, as the arts played a significant role in health recovery in other places such as Christchurch. He also noted his support of the development of an arts fund. He gave an overview of the work that Creative Waikato completes in the community and the positive impact that they have, and the potential impact that the arts have on the wellbeings required to be considered as part of legislation. In response to questions from Elected Members he gave an overview of the arts funding

Council 15 JULY 2020 - OPEN

recently announced by central government and how this would impact on local organisations such as Creative Waikato.

**Ron Pengelly**

Mr Pengelly spoke against the proposed Annual Plan, specifically the use of rates to enable the development and purchase of capital infrastructure. He identified Part 4 of the Local Government Act which states that ratepayers should never be required to pay rates for those projects for which they do not receive any direct benefit. He noted his concerns with older, established ratepayers being required to pay rates in particular for Peacockes infrastructure.

**Margaret Evans (TOTI)**

Ms Evans spoke in support of the proposed Annual Plan, in support of preserving Founders Theatre and seeing this repurposed as a space such as a town hall. She asked for some extra time to get a proposal together for the repurposing, and to then ultimately be able to put this forward to the Long Term Plan. She spoke to the history of the Founders Theatre and some of the possibilities that could go into this space, such as a café and bar, outdoor theatre or museum.

**Staff Action:** Staff undertook to provide details of the consultation process concerning Founders Theatre to Elected Members.

**Margaret Evans (TOTI)**

Ms Evans spoke in support of the proposed Annual Plan. She outlined a project to develop a Heritage Village at Claudelands project, with various styles of houses throughout the years, in the style of Howick Village and others which are popular visitor destinations. She noted that this could also showcase Maaori history and dwellings. TOTI requested the opportunity to come back to the Council with a developed business case to then feed into the Long Term Plan. Ms Evans highlighted the potential positive economic, social development of such a project.

**The meeting adjourned 3.27pm and 3.39pm**

*Cr Forsyth retired from the meeting during the above adjournment.*

**Roderick Francis David Aldridge**

Mr Aldridge spoke in support of the proposed Annual Plan, specifically the suggested plan to pay council staff a living wage, as well as infrastructure to support alternative modes of transport such as cycling. He suggested with the right infrastructure Hamilton could become the cycling capital of NZ and lead the way in environmental change. He noted there was never going to be a better time to borrow and therefore to be able to invest in projects to make an impact and enable change.

**Garry Mallet**

Mr Mallet spoke against the proposed Annual Plan, identifying that he had concerns around infill and intensification, as well as restrictive covenants. He felt that restrictive covenants could threaten the ability to create infill and intensification of housing, as well as the negative impact on housing affordability. He asked the Council to look into the issue, as he did not have comfort that the council did not have a true indication of housing and land capacity.

**Staff Action:** Staff undertook to provide information to Elected Members concerning the mechanism on visibility of restrictive covenants.

**Tony Andres (Kirikiriroa Restoration Forum)**

Mr Andres spoke in support of the proposed Annual Plan, particularly the fund available to community organisations. He gave an overview of the work that Kirikiriroa Restoration Forum completes, and spoke of the need to keep work going on an ongoing basis, particularly in the un-developed areas like gullies where no other forms of developments can be completed. He spoke of the role of volunteers in this body of work,

COUNCIL 15 JULY 2020 -OPEN

Page 6 of 10



Council 15 JULY 2020 - OPEN

as well as the return on investment, like the return of native birds such as the kereru, the positive impact of native areas and wildlife on children, as the potential ability to create a carbon neutral city leading the country.

**The meeting adjourned at 4.20pm until 1.30pm Thursday 16 July 2020.**

**Item 5**

**Attachment 1**

Council 15 JULY 2020 - OPEN

**The meeting reconvened at 1.33pm, 16 July 2020.**

**6. Apologies – *Tono aroha***

**Resolved:** (Mayor Southgate/Cr Wilson)

That the apologies from Cr Pascoe for lateness and Cr O'Leary for absence are accepted.

**7. Engagement Response to the 'Back on track. Hamilton's COVID-19 recovery budget' Annual Plan 2020/21**

The Mayor gave an overview of the process for Elected Members to obtain further information from staff ahead of next week's Annual Plan deliberations Council meeting. Elected Members asked for further information concerning:

- Impact on the financial strategy of borrowing;
- Costs of borrowing;
- Latest update on shovel ready projects;
- Return on investment on stimulus and infrastructure projects;
- Founders Theatre consultation process;
- Comparisons of funding in arts to other metro centres;
- Different funding models for arts funding – more information concerning WEL energy funding model;
- Events funding levels;
- History of arts and events funding;
- Community Infrastructure Funding;
- Inclusion of work streams to come out of the Long Term Plan;
- Modelling redone on 2.8% vs 3.8% increases in rates;
- Commercial rates deferral – information on Auckland's process;
- Clarify potential costs in future years as a result of paying living wage;
- Impact of potential need to co-pay any shovel ready projects;
- Any modelling of the financial impact on Covid-19;
- Project manager role at Waiwhakareke being put on hold;
- Impact of any deferrals on any cycling infrastructure;
- Understanding if anything other than Eastern Pathways cycleway is being deferred;
- More information on Fairfield Hall;
- Universal design of planned projects;
- Review of Arts Policy;
- Ability to create the opportunity for creative sector to meet together;
- Support in place for the arts sector to become self sufficient; and
- Contestable funding for gully restoration.

**Resolved:** (Mayor Southgate/Deputy Mayor Taylor)

That the Council:

- a) receives the report; and
- b) notes that the verbal submissions will be considered along with the written submissions during the 'Back on track. Hamilton's COVID-19 recovery budget' Annual Plan 2020/21 deliberations meeting on 23 July 2020.

**The meeting was declared closed at 2.56pm.**

Appendix 1 – Submission from submitter Tony Armstrong

Presentation to HCC annual plan at 9.50 on 8/7/20

Good morning

Thanks for allowing this presentation

I am Tony Armstrong and have been elected as the president of the Hamilton Residents and Ratepayers Association. This is a well respected and trustworthy group that holds at its core common community values, transparency, integrity, democracy, accountability and expertise.

My working experience includes 35 years primary teaching, 40 years farming dry stock on 250 acres and our business includes several rental properties and I also have spent 6 years as a Regional Councillor representing Hamilton.

Many momentous events are unfolding right now. A global pandemic, violent social unrest, frightening socialism and the unleashing of the most destructive monetary policies in our history.

Never in NZ history has society carried so much debt. Much of which will not or cannot be repaid. In the days and months ahead, there will likely be much less stability of any kind for everyone.

All government's COVID regulations have broken supply links, put at risk all small businesses, decimated tourism and frightened society into some significant changes.

HCC is totally reliant on continual growth and a vibrant and flourishing ratepayer's base. Community's ability to pay is being put at risk now that we are moving into a global depression. Let's not forget the risk and implications of further lock downs on the economy. Even a zero rate increase may be far too high as we expect that many homeowners, central commercial and restaurant, to name a few, may have to be liquidated and that rate burden will be steadily shifted to existing ratepayer. The cost of living due to supply chain disruption, social distancing etc. suggests rates will become relatively unaffordable.

A rate rise can then be easily explained as a community bail-in. The risks of a bail-in is high as it already is in statute.

Council's \$600 million in borrowing is unsustainable, (forecast \$900m) we are all living beyond our means. Council has no ability to pay down debt under the current economic climate. Council uses community assets as collateral, in reality our assumed assets are just collateralised debt now. Council's annual plan should in essence now be overseeing the insolvency of the system that you are governing.

The community does not have much collateral left. It's all obligated debt.

Cost overruns are a sign of poor management.  
I see very very little 'cost benefit analysis' entailed in infrastructural spending exemplified by Peacocks, Founders, Rail. Neither council nor government can work out an equitable apportionment system around the "contributions process". This needs to happen.

Businesses who apply for consent are up against over-engineering the design work by the consultants with huge added cost, so as to simply get it through council processes easily. Examples earthquake remedial, engineer reports, health and safety, PS 3 reporting.

All this extra non productive charges gets added each year, one way or other, to rate payers and the public.

Government which includes local government is nearly spending half of all money the country earns, this is crushing the productive sector which is our honest market indicator and is the only sector that actually creates wealth for our wellbeing.

Unfortunately the "Public Good" aspirational concept has turned into "public sad". The promises of fulfilling our A to Z of council promises to the community are becoming a burden to us all and will sadly be written down as stranded assets

Common core community values of transparency, integrity, democracy, accountability and expertise are being called into question. When I was young it was common to chat about the weather. Now it is about the public's loss of confidence in politician's decision making process. Everyone needs to take a look at these fundamental core values and readjust otherwise it's all going to end badly for all of us.

When someone criticises, you  
Should always consider the criticism accurate.  
Tony Armstrong  
13/7/20

Presentation to HCC annual plan 8/7/20

Appendix 2 – Submission from submitter Steve Hamilton

Item 5

Attachment 1

Page 9 of 10







**Item 5**

**Attachment 1**





**Attachment 1**

**Item 5**



### Appendix 3 – Submission from submitter Stephen Atkins

#### **Covid – 19 Recovery; Submission to Hamilton City Council**

Stephen Atkins, MEdL, BSc, Dip Tchg.  
Hamilton East.

**Explosive growth equals dramatic meltdowns (Hybels, 2008).**

- 1. The recent WEL Energy Trust election has a profound message from the community to those responsible for Community finances. The results show all four 'Bring Back Discounts' affiliated nominees were in the top 5 polling candidates, (see appendix, attached).**

The message is clear, do not burden individuals (in this case ratepayers) with costs that go beyond paying for essential services and moderate growth in capital items. As Freire (1997) states "Leaders who organise the people do not have the right to arbitrarily impose their world" (p. 159).

- 2. Please take your hands off my money. Revisit the 1% reduction in the rates increase, and indeed the full 3.8% increase in rates for 2020/2021 years should be wiped as one of Council's first responses to Covid. The Government assistance and cost savings during lock down adequately allow for this.**

Local Body and Regional rates take all my net income from the pension for all of the months of January to 31 March and this is set to further extend because of the cumulative effect of the high percentage rates increases.

If as stated a 1% reduction in the rates increase amounts to \$1.85 million (Back on Track, p.02) it follows that the 3.8% increase would total \$7.03 million. This 3.8% increase is on top of 9% from the previous year which in itself was a huge percentage increase when matched with wage increases for the average worker, and the cost of living increases, together with the financial difficulty that covid has presented for many. The compound effect of this and future suggested increases places an unrealistic burden on the average income earning ratepayer and allows potential for increased borrowing by Council, such borrowing in itself, being undesirable.

- 3. Please take your hands off my grandchildren's money.**

The development costs imposed by Council that are being used in part to fund costs are therefore imposed at an immoral level. What Council is unwittingly doing is costing homeowners up to \$300,000 over the life of a 30 year mortgage while at the same time increasing rates in a way that required central government intervention, to legislate against spiralling debt levels. Development costs combined with massively increasing rate demands are consigning my grandchildren to a lifetime of paying for Council costs that have rapidly become out of control.

4. **The large increases in remuneration among top earners in the Council need to be reined in to help address Council costs, and alleviate the burden imposed on all rate payers.**

Percentage increases lead to increasing inequality whereby even a 3% increase in CEO remuneration (\$16,000 this year) amounts to a greater increase in real terms than nurses, police, teachers, fire service and so on receive even in a decade, yet the latter are the backbones of society. A recent \$60,000 increase in remuneration for the CEO is double the yearly pension and is a slap in the face for all those older people who struggle with rising costs, which includes rates which can easily amount to 25% of net pensioner annual incomes even when the earner resides in a modest home.

As Wolf (2014) states "For me the most convincing argument against the ongoing rise in economic inequality is that it is incompatible with true equality as citizens. If, as the ancient Athenians believed, participation in public life is a fundamental aspect of human self-realisation, huge inequalities cannot but destroy it. In a society dominated by wealth, money will buy power. Inequality cannot be eliminated. It is inevitable, and to a degree even desirable. But, as the Greeks argued, there needs to be moderation in all things. We are not seeing moderate rises in inequality. We should take notice" (as cited in Di Muzio, 2015, p. ii).

While it is acknowledged Council has frozen wages for those earning over \$70,000 for twelve months, this does not address the excess that exists in the top echelon.

5. **HCC needs to maintain surpluses, and should be required to pay off debt over a targeted timeframe. To increase borrowing at a time of historically low interest rates is foolhardy, and places the city at risk should interest rates swing upwards.**

Key principles of successful business operation as argued in the Leadership Axioms include the need to be profitable and the need for a 'boiler fund' to sustain the business over periods of downturn (Hybels, 2008). That Council projects an increase in debt from \$344 million in 2018/19 to \$630 million for 2020/2021 and further increasing to \$900 million by 2027/2028 is a blight on the organization given that recent rates increases were as high as 9% and are still at an unacceptable 3.8%.

One step among many towards maintaining surpluses is the need to reduce the occurrence of projects that are wasteful (for example the three times redesigning of the Thomas Rd –Gordonton Rd intersection), and the need to drop individual councilor wish lists that are arbitrarily imposed.

#### 6. Growth needs to be cut back.

On a global scale the pandemic has not taught us anything. Human population increases and activity continue to destroy the atmosphere, habitats, and biodiversity among others, and is the prime driver of global warming. The fundamental flaw is an inability for humans to control our populations on global, national and regional levels. There appears no plan on any level to address the need to curtail human population growth, a growth both local and national governments buy in to. Covid has not done its job because we have failed to listen. As such a 'covid' will happen again.

In monetary policy, there is a question of ideology that needs addressing, that is, do we fund growth from borrowing or from the equity in the system? To do the former is to make us the toys of egoists within the highly usurious society that is a hallmark of NZ (Hunter, 2002). To do the latter will stop the flow of funds to lending institutions, and allow Council to use more of its revenue in direct benefit to its citizens, where measured advances can be implemented in timely ways.

#### References:

Di Muzio, T. (2015). *The 1% and the rest of us*. London: Zed Books.

Freire, P. (1997). *Pedagogy of the Oppressed*. (M. Ramos, Tran.) New York: Continuum.

Hunter, L. (2002). *Courage to change: A case for monetary reform*. Mount Maunganui, NZ: Harbourside Publications Ltd.

Hybels, B. (2008). *Leadership Axioms*. Michigan: Zonderran.

#### Appendix: 2020 WEL Trustee election results including candidate affiliation, showing top 5 polling candidates, with 4 affiliated to Bring Back Discounts.

Received WEST, Michael Bring Back Discounts 9,164

JOHNSTON, Jan Bring Back Discounts 9,028

SILVERTON, Matt Bring Back Discounts 8,918

HAMILL, Rob Independent - Retain Assets 8,706

YAMUNANATHAN, Adrian Bring Back Discounts 7,866

Appendix 4 – Submission from submitter Martin Toop

### **Urgent Soaking up CO2 by Nation Wide Tree Planting**

In our adapting to climate change currently the emphasis is on reducing CO2 emissions. Major investment in Electric cars, solar panels, buses and biking is well underway. Tree planting is also expanding but this could be done on an urgent basis nationwide for all reasons.

How urgent is the need for change? What changes are happening in what we can grow, what food we can buy from overseas and from our fisheries? How many more people are there in the world now than this time last year? How much carbon absorbing greenery is lost to roads, houses, etc., every year?

Tree planting is a good investment, costs of tree planting and care are far outweighed by the returns. Food crops for us and livestock. Trees for fragrance and color. Trees for shelter from wind, rain, ultraviolet light, traffic noise and pollution. Timber for building and to replace steel. Trees to reduce erosion.

Tree planting for all reasons will involve far more citizens and get them on board adapting to climate change. Teachers, parents, is there room in your school grounds for more trees? Many schools should be funded to teach horticulture. Can the Department of Education encourage this? City Councils can government advise you to plant more trees around sports fields and parks. Our empty city green spaces will see more getting their exercise medication. Plant trees in home gardens on busy roads. Can homeowners ask for berm trees to replace those that have died? Supermarkets can you fill those gaps in your carparks where trees and shrubs have died. NZTA can you assist farmers with more roadside plantings to provide shelter for stock and color for tourism. The biggest need is funding and research for land use changes. Say 10% of grassland will have to be converted to orchards, timber, etc.

Research funding needs to be changed to support this emphasis on trees. rather than grass. There must be a largescale increase in tree nurseries. Not enough trees are available already. Arboriculture can be taught in prisons.

The largescale changes in land use adaptation to climate changes means rural areas would get much needed investments and jobs.

All this will help NZ regain its' clean green image. Martin Toop, March 2020.

### What NZ Govt. can do to get urgent nationwide tree planting

PM to make a speech pointing out UK will have only electric cars by 2040. What about NZ? Electric cars only, adapting to climate change and water storage reservoirs means decades of unbelievable changes. The next speech will build on this.

PM to make a speech saying it will get Govt. departments working with City and Regional Councils to get tree planting for all reasons under way. The issues of carbon absorbing link with major changes in land use and the need for reservoirs for water storage.

At present the Green Party and the Labor Party, are seen as putting climate change action far away behind poverty and in equality. The scheme billion tree planting by 2028 is unlikely to see NZ having another billion trees more than, it has at present. More trees will have been cut down. There will be another 664 million more people on earth in 8 yrs. time.

If the National Party promotes tree planting nation wide for all reasons it will get many more votes. The Green Party will not get into parliament.

Government must have the Education Department helping schools with guidelines to get many more trees in school grounds. More schools to have horticultural facilities including tree nurseries. Starting with this will get all voters waking up to the need for urgent action on changes nationwide.

The 9 government ministers who will work on the changes that are necessary are :-

Urban development, Research, Education, Health, Environment, Trade and Export Growth, Agriculture, Forestry and Climate Change.

Martin Toop, March 2020.



Climate change

## Antarctic glacier at risk of unpredictable collapse

Michael Marshall



Pine Island glacier is a weak point in the Antarctic ice

tipping point occurred when the ocean water had warmed by 1.2°C. A 2014 study found that the Amundsen Sea is warming by 0.1 to 0.3°C per decade.

However, Rosier says the 1.2°C threshold is only "a rough ballpark". He emphasises that the simulation deliberately warmed the ocean slowly, to tease out the tipping points.

"It's highly likely that things might happen over a quicker period of time," he says. Rapid ocean warming could even trigger a cascade, in which the first tipping point caused enough melting to unleash the second, and then the third.

The real challenge is that the Amundsen Sea isn't warming as if a thermostat were being turned up, says Scambos.

Instead, warmer water that used to be kept out by currents and winds is entering in pulses, controlled by shifts in winds across the Pacific Ocean.

Could we see the tipping point coming? In the model, the researchers were able to spot warning signs: Pine Island glacier became slow to respond to perturbations in ocean temperature. But they needed 300 years of data for this to work. Detailed records of the glacier only go back to the 1970s, with a smattering of older ones. That is a problem, says Rosier.

It may be possible to find out how the glacier behaved earlier in its history by studying sediment cores from the ocean floor just off Antarctica, says Scambos. This could reveal when the ice was grinding over the seabed, and when the seabed was exposed to water. ■

A MAJOR Antarctic glacier is at risk of disintegrating irreversibly if it passes a key tipping point, which could trigger the collapse of the entire West Antarctic ice sheet – and we can't say when it might happen.

Pine Island glacier is one of two glaciers flowing into Pine Island Bay, part of the Amundsen Sea off West Antarctica. The other is Thwaites glacier. Both have retreated rapidly due to climate change, contributing to rising sea levels.

"Of all glaciers around Antarctica, we believe Pine Island glacier has contributed most, so far," says Sebastian Rosier at Northumbria University in the UK. "People are very concerned."

Worse, the two glaciers are the weak point of the West Antarctic ice sheet, which sits on bedrock below sea level. A dramatic glacier retreat could let water get under the ice and thus collapse the entire ice sheet, leading to more than 3 metres of sea level rise, over centuries.

The main reason the Pine

Island glacier is retreating is a current of warmer water that now periodically flows under its floating tip, melting it from below. Because the main part of the glacier sits on rocks that are below sea level, there is nothing to stop this warmer water getting ever further under the glacier.

Rosier and his colleagues simulated the glacier's behaviour as the ocean water at its tip slowly warmed. They

### 1.2°C

Amount of ocean warming that could trigger a fast tipping point

found that it passed through not one but three tipping points. The first two both led to rapid ice loss, even if the ocean was later cooled. The third caused the glacier to collapse entirely. This couldn't be stopped by cooling the ocean (EarthArXiv, doi.org/dstt).

"Tipping point three is sort of game over," says Ted Scambos at the University of Colorado in Boulder.

In the model, the third

# UK facing 'unnatural' heatwaves unless we cut carbon emissions

By John Ingham

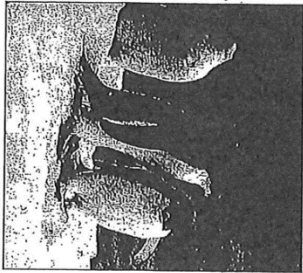
BRITAIN could face extreme and unnatural heatwaves by the end of the century unless the world cuts carbon emissions, experts warn.

The Met Office said the chances of seeing temperatures rise past 104F (40C) are now 10 times higher than if man had not affected the climate. This would pose severe health problems for millions across the country and could be unbearable for some.

The UK record temperature is 101.6F set in Cambridge in July last year. But this could soon be the norm for a British summer, researchers claimed.

The Met Office said the chances of extreme high temperatures in parts of the UK could "increase significantly" by the end of the century.

Currently, the chances of recording 104F are "extremely



**EXTREME: Heat could become a regular occurrence**

low". But it could occur every three to four years by 2100 if the world continues to pump out high levels of greenhouse gases, it was said.

If the world honours the 2015 Paris climate agreement to limit temperatures to 2C above pre-

industrial levels the chances would be "considerably lower".

The major climate study said the South Pole has warmed at more than three times the global rate since 1989. It argued this was probably intensified by increases in greenhouse gases.

Lead author Dr Nikolaos Christidis said: "We found the likelihood of extremely hot days in the UK has been increasing and will continue to do so during the course of the century."

"Climate change has already influenced the likelihood of temperature extremes in the UK."

"The chances of seeing 104F days in the UK could be as much as 10 times more likely in the current climate than under a natural climate unaffected by humans. The likelihood of exceeding 104F in the UK in a given year has also been rapidly increasing and, without curbing

greenhouse gas emissions, such extremes could be taking place every few years by 2100."

Dr Mark McCarthy, co-author and head of the Met-Office's National Climate Information Centre, said: "This research shows human-caused climate change has set us on course to see temperature extremes in the UK that would be highly unlikely under a natural climate."

He said "urgent action to reduce emissions" was required immediately.

The Committee on Climate Change - which advises the UK Government - said it has a "once in a lifetime chance" to turn the coronavirus crisis into "a defining moment" in the fight against climate change.

It called for a green economic recovery to accelerate the transition to a cleaner economy. The findings were published in the journal Nature Climate Change.

INDEPENDENT EXPRESS 8-7-20

# Siberian Arctic records off-the-charts warming

**Russia**

WT 9/7/20

June 2020 tied for the planet's warmest June on record, closely matching the anomalously toasty temperatures observed globally during June last year. But one region in particular saw heat virtually off the charts – Siberia.

Uncharacteristically warm weather thawed vast stretches of the Arctic, contributing to a flare-up in wildfires and melting away permafrost in a process set to accelerate the pace of human-induced climate change.

It was Siberia's hottest June on record, beating the previous record holders, 2018 and 2019, by a significant margin, according to the Copernicus Climate Change Service, a science division of the European Union.

Across the entirety of Arctic Siberia, June temperatures averaged about 1.2 degrees C above normal. A few places bordering the Laptev Sea in northeast Siberia spent the month 8C above normal.

The town of Verkhoyansk

reached 38C on the afternoon of June 20. The World Meteorological Organisation has preliminarily accepted the reading as legitimate, making it the hottest temperature ever observed in the Arctic.

Climate scientists have long concerned themselves with Siberia and the Arctic, zones that are outpacing almost everywhere else in the world when it comes to climate warming by a factor of almost three.

Less ice in the Arctic means there is less ice to reflect sunlight, allowing the surface to absorb more of the sun's rays and heat up disproportionately faster than the rest of the world.

That's also triggering the same positive feedback mechanism on land, by melting Siberia's snowpack and even thawing its previously untouched permafrost.

Scientists with the climate monitoring service Copernicus reported a record minimum in snowpack across Siberia during June, increasing the region's ability to heat up.

— *Washington Post*



# Council Report

Item 6

**Committee:** Council  
**Author:** Julie Clausen  
**Position:** Unit Manager Strategy and Corporate Planning  
**Date:** 23 July 2020  
**Authoriser:** Sean Hickey  
**Position:** General Manager Strategy and Communications  
**Report Name:** Annual Plan 2020/21 Deliberations Report

<b>Report Status</b>	<i>Open</i>
----------------------	-------------

## Purpose - *Take*

1. To seek the Council's approval of the 'Back on Track' Hamilton's COVID-19 Response Budget, the 2020/21 Annual Plan budget – Year 3 of the 2018-28 10 Year Plan.

## Staff Recommendation - *Tuutohu-aa-kaimahi*

That the Council:

- a) approves the following changes to Year 3 of the 2018-28 10-Year Plan, the 2020/21 Annual Plan budget:
  - (i) Reduction in growth revenue of \$9.2 million due to changed growth assumptions arising from the impact of COVID-19 consisting of \$7.4 million decrease in development contribution revenue, \$561,000 decrease in resource consent revenue and a \$1.2 million decrease in building consent revenue.
  - (ii) Additional changes to the operating budget since 10 June 2020 consisting of:
    1. deferral of interest expense of \$4.46 million arising from the Interest Rate Deferral Strategy approved by the Finance Committee on the 16 June 2020
    2. increase in budget to reflect inclusion of the decision made at Council on 28 May 2020 to allocate \$660,000 (based on 50% contribution) to deliver the business case for the Southern Metro Wastewater solution in partnership with neighbouring local authorities
    3. decrease in capital revenue of \$620,000 to reflect the forecast capital revenue in line with the capital programme of \$302.8 million
- b) notes the following recommendations from c) to e) to Year 3 of the 2018-28 10-Year Plan, the 2020/21 Annual Plan budget, as proposed on 10 June 2020;
- c) approves the inclusion of the funding of the following Community Response projects in the draft 2020/21 Annual Plan budget:
  - (i) Community welfare package of \$400,000
  - (ii) Rent relief to community groups provision of \$72,000
  - (iii) Rates relief to community groups provision of \$32,000
  - (iv) Business response centre funding of \$100,000

- (v) Business support fund of \$250,000
- (vi) The extension of the Council Rebate scheme for residential ratepayers to 2020/21 with a provision of funding of \$280,000
- d) approves \$59.8 million of savings in the capital programme for 2020/21 though changes to timing:

**Projects deferred:**

- (i) River Plan - VOTR Boardwalk: \$400,000
- (ii) Hillcrest and Newcastle Demand Management Areas: \$4.8 million
- (iii) Peacocke - Network Infrastructure: \$35.2 million
- (iv) Rotokauri - Developer upsizing – stormwater for larger developments: \$5 million
- (v) Rotokauri - Developer upsizing – various transport: \$1 million
- (vi) Rototuna - North City Road and Turakina Rise: \$1.3 million
- (vii) Rototuna Network Neighbourhood Park land: \$2.7 million
- (viii) Rototuna Network – Linear Park and Park Connection Land Purchase: \$300,000
- (ix) Ruakura - Developer upsizing – Far Eastern interceptor: \$3 million
- (x) Transport Improvements - Mass Transit: \$2.7 million
- (xi) Eastern Pathways (School Link and University Link Development): \$3.4 million
- (xii) Gordonton Road Corridor: \$4.8 million
- (xiii) Transport Centre Rejuvenation: \$1.1 million
- (xiv) Transport Model: \$1.7 million

**Projects brought forward to 2020/21**

- (xv) Peacocke Community Infrastructure: \$1.6 million
- (xvi) Ruakura Road Upgrade: \$1 million
- (xvii) Ring Road – Cambridge to Cobham: \$2 million
- (xviii) Ruakura Road West \$3 million
- e) approves inclusion of additional funding in the draft 2020/21 Annual Plan budget for the following proposals:
  - (i) resource to support the Economic Development Committee and the Central City Advisory Group to create opportunities for economic growth: \$270,000
  - (ii) resource to support environment strategy, delivery of climate action plan and sustainability programme: \$280,000
  - (iii) continuation of phase 1a (Renewal of Hamilton Zoo entrance building) and 1b (Waiwhakareke entrance and linkage) of the Hamilton Zoo/Waiwhakareke entry precinct: reduction in operational costs of \$94,000 and a reduction in capital revenue of \$724,000
  - (iv) resource to meet increased demand, and deliver business outcomes across the waters, transport and rubbish & recycling activities: \$830,000
  - (v) resource for the continuation of work to secure Infrastructure Funding and Financing opportunities for Rotokauri, support the Peacocke and Central City programmes of work: \$525,000

- (vi) resource to investigate opportunities for future use of 88 Crosby Road and the removal of the one house at 18A Ruakiwi Road: \$50,000
  - (vii) implement an increased Council minimum wage for all staff directly employed by Hamilton City Council in 2020/21 to equal the Living Wage: \$353,000
  - (viii) Natural areas fund to assist community group work. Full programme of future work developed upon completion of the Nature in the City Strategy: \$100,000
  - (ix) extending funding for existing partnerships with Maaori and the development of a Maaori strategy: \$75,000
  - (x) Enderley Park community-led development. Funding for community-led engagement on options for the Enderley Park Community Centre and preliminary investigation of options: \$35,000
  - (xi) continuation of the suburban response team: \$237,000
  - (xii) extend resourcing for City/Civic Events: \$40,000
  - (xiii) support funding for the community land trust: \$50,000
  - (xiv) reduction in expenditure from postponing Municipal Pool demolition by one year: \$600,000
  - (xv) reduction in expenditure from closure of public display houses at Hamilton Gardens Nursey: \$80,000
  - (xvi) reduction in expenditure by stopping digitisation of Library heritage collection: \$250,000
  - (xvii) increase in operational revenue from additional Central City Parking revenue: \$400,000
- f) approves the following changes to Year 3 of the 2018-28 10-Year Plan, the **draft** 2020/21 Annual Plan budget:
- (i) COVID-19 impact on operating budget of \$4.8 million consisting of a \$6.7 million reduction in revenue offset by a \$1.9 million decrease in expenditure
  - (ii) other budget adjustments resulting in a \$11.7 million decrease in revenue, \$6.3 million increase in expenditure and \$38.2 million gain, resulting in an increase in the operating surplus by \$20.2 million
  - (iii) notes the inclusion in the budget of \$7.3 million of operating savings, already accounted for in the Long Term Plan.
- g) notes that the proposed average annual rate increase remains at 3.8% for 2020/21; and
- h) notes the impact of the 2020/21 Annual Plan budget on the financial strategy targets for 2020/21 are:
- (i) \$2 million balancing the books deficit
  - (ii) 205% debt to revenue ratio
  - (iii) \$629 million debt

### **Executive Summary - *Whakaraapopototanga matua***

2. The Council was on track to adopt an Annual Plan for 2020/21 based on Year 3 of the 2018-28 10-Year Plan, adjusted for the budget changes Council had approved, along with the consideration of several proposals.

3. COVID-19 occurred during the draft 2020/21 Annual Plan development phase and Council needed to assess the potential impact of COVID-19 on the wellbeing of the city. In response Council developed the 'Back on Track' Hamilton's COVID-19 response budget which reflected a \$22 reduction in non-rates revenue, deferral of \$59.8 million of capital projects, a targeted relief package and reprioritisation of projects.
4. The 'Back on Track' Hamilton's COVID-19 response budget was open for consultation from 22 June to 10 July 2020 with 198 formal submissions being made to Council.
5. Since 10 June 2020 when the 'Back on Track' Hamilton's COVID-19 response budget was adopted, staff have reassessed the impact on the growth revenue to be 23% lower than forecast rather than 36% reduction used in the 'Back on Track' budget. The budget has been revised to increase the growth revenue by \$5m.
6. The rate increase remains at the 3.8% proposed in the 2018-28 10-Year Plan.
7. The impact of the revised 2020/21 Annual Plan budget on the financial strategy for 2020/21 is:
  - \$2 million balancing the books deficit
  - 205% debt to revenue ratio
  - \$629 million debt
8. The Annual Plan is due to be adopted on the 10 August 2020.

### **Background - *Kooreo whaimaarama***

9. The Council approved the 2018-28 10-Year Plan in June 2018 which set out the Council's direction for the next 10 years with a focus on the first three years.
10. The Council is required every year to adopt an Annual Plan. The 2020/21 Annual Plan:
  - i. provides the annual budget and funding impact statements for the year (2020/21);
  - ii. identifies any variation from the budget and funding impact statements included in the Council was on track to adopt an Annual Plan for 2020/21 based on the Year 3 of the 2018-28 10-Year Plan adjusted for the budget changes Council had approved through the Finance Committee, along with the consideration of a number of proposals for additional funding.

### **'Back on Track' Hamilton's COVID-19 Response Budget**

11. COVID-19 resulted in the Council reassessing the 2020/21 Annual Plan and approving on 10 June 2020 for consultation, the 'Back on Track' Hamilton's COVID-19 Response Budget (Annual Plan 2020/21) which incorporated:
  - i. a COVID-19 targeted relief package of \$1.134 million
  - ii. a reduced capital programme by \$59.8 million consisting of deferrals of \$67.4 million and brought forward projects of \$7.6 million
  - iii. reprioritisation of specific projects resulting in additional operating expenditure of \$1.821 million, additional operating revenue of \$400,000 and a reduction in capital revenue of \$724,000

- iv. Budget adjustments of:
  - Reduction in growth revenue due to changed growth assumptions arising from COVID-19 of:
    - \$11.2 million decrease in development contribution revenue
    - \$900,000 decrease in resource consent revenue
    - \$2.7 million decrease in building consent revenue
  - Operating budget impact arising from COVID-19 of:
    - \$6.6 million reduction in operating revenue
    - \$1.8 million reduction in operating expenditure
  - Other budget adjustments approved through the Finance Committee and 10 June 2020 Council meeting of:
    - \$11.9 million reduction in operating revenue
    - \$1.4 million increase in operating expenditure
    - \$38.2 million gain
- 12. The impact of the 'Back on Track' Hamilton's COVID-19 Response Budget on the financial strategy targets for 2020/21 were:
  - \$11 million balancing the books debt
  - 214% debt to revenue ratio
  - \$630 million debt
- 13. The proposed average annual rate increase was to remain at 3.8% for 2020/21.
- 14. Council engaged with the community on the 'Back on Track' Hamilton's COVID-19 Response Budget (Annual Plan 2020/21) from 22 June 2020 to 10 July 2020 and heard verbal submissions on 15 July 2020.

### **Adjustments to 'Back on Track' Hamilton's COVID-19 Response Budget**

- 15. Since the 10 June 2020, staff have reviewed the growth revenue assumption and identified further budget adjustments as outlined below.

### **COVID-19 Assumption Review**

- 16. Council has requested staff to review the impact of COVID-19 on the growth assumptions and the operating revenue assumptions prior to 23 July 2020 to reflect any further understanding of the impact of COVID-19.
- 17. The growth revenue assumption was a 36% reduction in forecast development contribution, resource consent and building consent. Staff have since reviewed the assumption in line of the improved development outlook and optimism compared to what was evident in March 2020 and incorporated the additional data of the actual consenting revenue over April 2020 to June 2020 period. Staff have revised the assumption to 23% reduction in growth revenue resulting in a budget adjustment of \$9.2 million, a \$5 million higher revenue than forecast in June 2020.

Revenue Type	Year 3 2018-28 10-Year Plan Revenue +/- \$000	23 July 2020 Revenue 23% Reduction +/- \$000	% Reduction Compared to 2018-28 10-Year Plan	Budget Adjustment for Annual Plan 2020/21
Development Contribution Revenue	\$29,909	\$22,506	24.8%	\$7,403
Resource Consent Revenue	\$2,453	\$1,892	22.9%	\$561
Building Consent Revenue	\$7,569	\$6,355	16.0%	\$1,214
<b>Total Growth Revenue</b>	<b>\$39,931</b>	<b>\$30,753</b>	<b>23.0%</b>	<b>\$9,178</b>

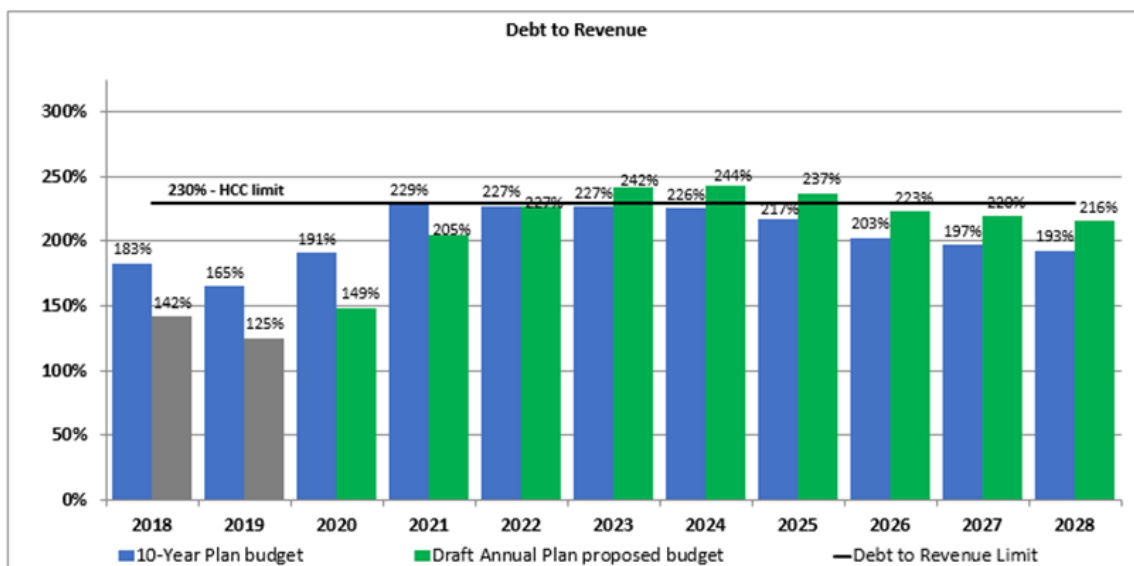
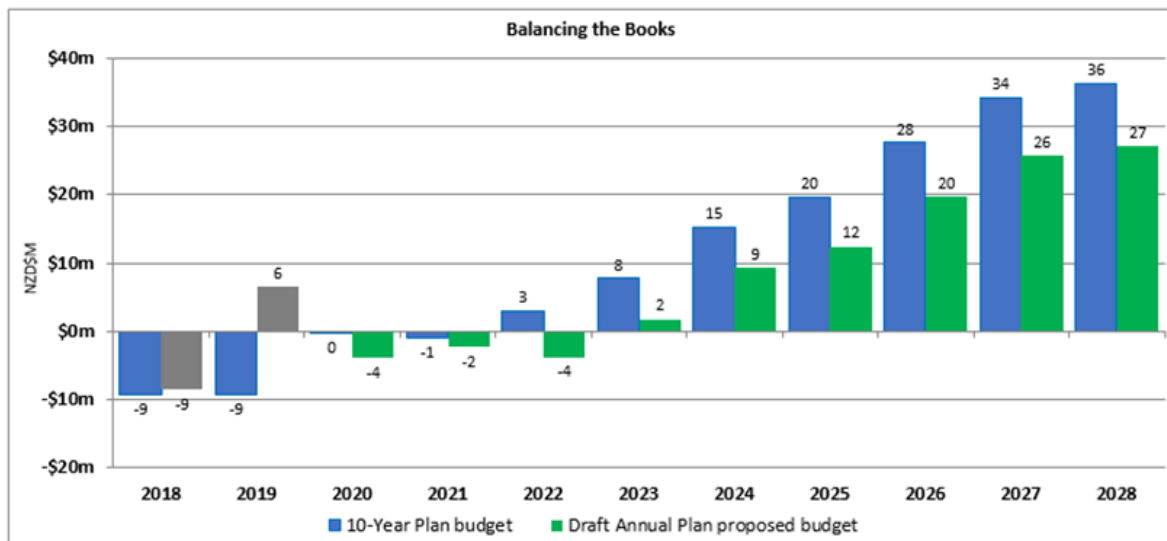
18. The operating budget assumption was the country would be in COVID-19 Alert Level 2 for six months and Alert Level 1 for six months. Staff consider this assumption remains a valid assumption based on the high level of uncertainty in relation to the country remaining in the current Level 1 Alert status, and the uncertainty of the timing of the opening of the borders to international visitors. Staff therefore are not recommending any change the operating budget adjustments arising from COVID-19.

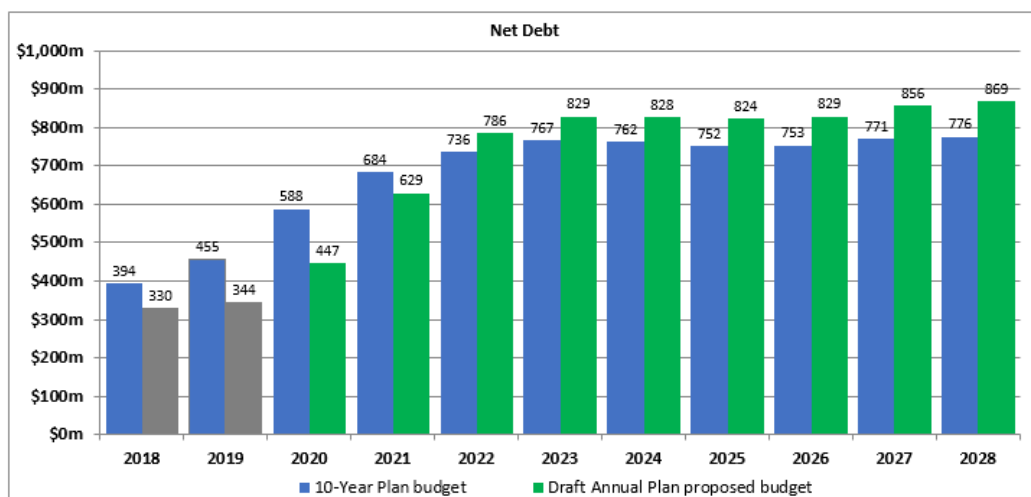
### Additional Operating Budget Adjustments

19. Since 10 June 2020, staff have identified additional changes to the budget consisting of:
- i. the following new items to reflect decisions made after the 'Back on Track' Hamilton's COVID-19 Response Budget was prepared:
    - a. deferral of interest expense of \$4.46 million arising from the Interest Rate Deferral Strategy approved by the Finance Committee on 16 June 2020. By spreading Council's existing interest cost over a longer period Council is able to bring forward interest cost savings that would not have been available until at least 2024/25.
    - b. increase in budget to reflect inclusion of the decision made at Council on 28 May 2020 to allocate \$660,000 (based on 50% contribution) to deliver the business case for the Southern Metro Wastewater solution in partnership with neighbouring local authorities
    - c. decrease in capital revenue of \$620,000 to reflect the forecast capital revenue in line with the capital programme of \$302.8 million
  - ii. The following changes to items already presented as part of Table 7. Additional budget adjustments for Year 3 2018-28 10-Year Plan
    - a. Infrastructure Funding and Financing expenditure delay due to COVID-19 reduced from \$200,000 to \$100,000 as the expenditure in 2019/20 was \$100,000 more than expected resulting in a lower amount being required in 2020/21 (noted #1 in Table 7)
    - b. depreciation from prior year approved in baseline adjustment reducing by \$2.014 million from a reduction of \$6.061 million to a reduction of \$4.037 million (noted #2 in Table 7)
    - c. alignment of financial strategy model to the detailed budget of the 2018-28 10-Year Plan amounting to \$1.229 million (noted #3 in Table 7)

## Revised Financial Position

20. The financial impact on the balancing the books measures a reduction in the balancing the books from \$11 million deficit to \$2 million deficit.
21. The impact of the revised 2020/21 Annual Plan budget on the financial strategy targets for 2020/21 are:
- \$2 million balancing the books deficit
  - 205% debt to revenue ratio
  - \$629 million debt



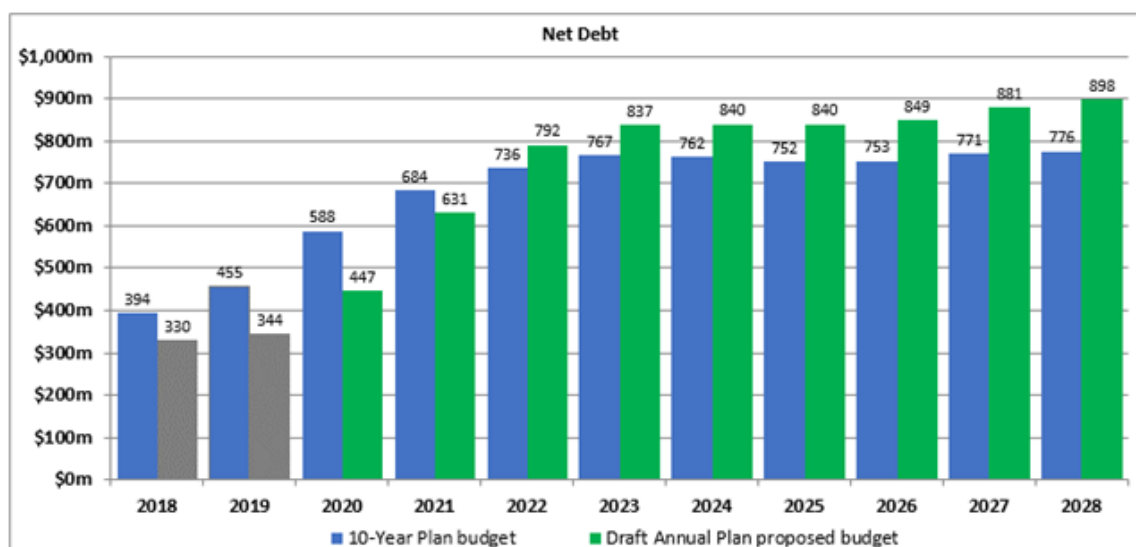
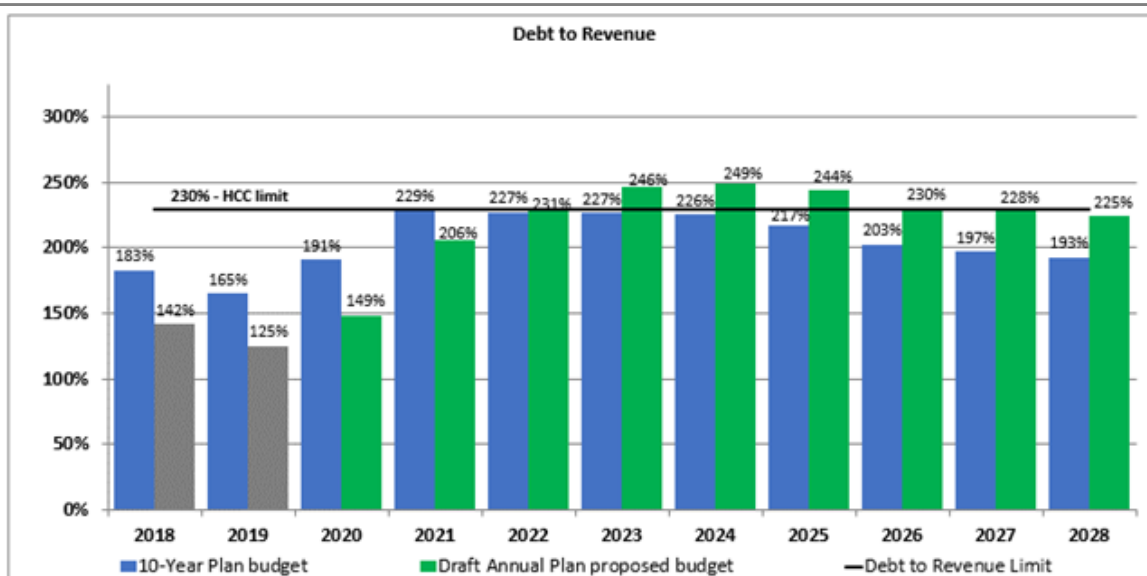
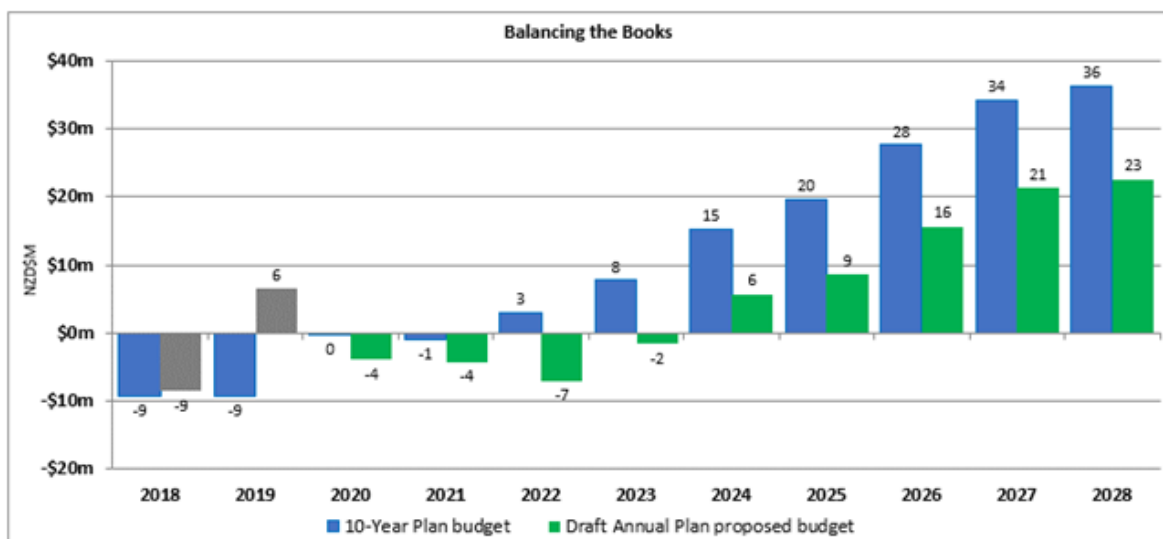


## Engagement Feedback

22. The 'Back on Track' Hamilton's COVID-19 Response Budget (Annual Plan 2020/21) was open for consultation from 22 June to 10 July 2020. The engagement campaign resulted in the following:
- 54,600 households received the consultation document via the Hamilton Press insert
  - 134,043 people saw the online campaign through the online options of 'haveyoursay' page, Facebook, Instagram, Neighbourly and LinkedIn.
  - 6,859 engaged directly with the campaign by liking, commenting or sharing the link through Facebook, Instagram, Neighbourly and LinkedIn.
  - 15,523 people viewed the 'Back on Track' Annual Plan video.
  - 2,576 people accessed the 'haveyoursay' online survey page
  - 198 formal submissions were received, and 29 submitters provided verbal submissions
23. The Submission Analysis Report can be found in Attachment A – Submission Analysis Report.
24. Following the submissions elected members raised a number of requests for clarification or further information as outlined below:

Topic: Rates
<p><b>a) The cost of 1% reduction in the proposed rates increase (3.8% to 2.8% rate increase in 2020/21)</b></p> <p><b>Response:</b></p> <p>A 1% reduction is an average \$25 per household per year lower rate bill.</p> <p>The 1% reduction in the rates increase 2020/21 equates to a \$1.85 million impact per year, resulting in an approximate \$20 million reduction in total rates revenue over the remainder of the 10 Year Plan period.</p> <p>This can be best seen in the 2028 year where:</p> <ul style="list-style-type: none"> <li>• Balancing the books has gone from \$27 million to \$23 million</li> <li>• Debt to revenue has gone from 216% to 225%</li> <li>• Net debt has gone from \$869 million to \$898 million</li> </ul>





<b>b) Clarification of the statement from a submitter that ‘rates will be \$300 million – more than double since the beginning of the 10-Year Plan’</b>
<p><b>Response:</b> As per the 2018-28 10 Year Plan, rates are:</p> <ul style="list-style-type: none"> <li>• Year 1 (2018/19) as per 10YP - \$179,713,000</li> <li>• Year 10 (2027/28) as per 10YP - \$306,645,000</li> </ul> <p>Note the increase includes forecast growth of \$50.85M over the 10 years (i.e. not ‘existing’ ratepayers). Rates growth is predominantly a result of newly created rating units through subdivision and the increase in properties capital values due to development and building consents.</p>
<b>c) Clarification of submitter statement that ‘In my opinion, the fact that Council does not appear to have adopted capital project funding plans (Refer Part 4A of the Local Government (Rating) Act 2002) for the significant infrastructure included in the capital programme for 2020/21 means that the majority of the ratepayers will be paying significantly more for rates than they should.’</b>
<p><b>Response:</b> Capital Project Funding Plans must be adopted if Council was to make the option of the lump sum contributions available. Lump sum contributions are a tool more likely used by a regional or district council where a specific capital project (i.e. an area specific wastewater scheme) requires a contribution from a select group of ratepayers. Hamilton City Council does not seek, nor invite lump sum contributions for targeted rates. Hamilton City Council uses Development Contributions and other arrangements to provide funding for infrastructure.</p>

Topic: Growth
<b>d) How will Council provide for Shovel Ready projects in this Annual Plan and have we consulted with the community on these?</b>
<p><b>Response:</b> The Shovel Ready projects submitted to Government represented an extensive range of opportunities to fast track projects that met the criteria of “shovel ready”, as an economic stimulus post COVID-19. The projects were submitted on the basis that any funding to advance or deliver these projects would be in the form of Government funding as a grant. No commitments have been given over any shovel ready proposal, and the offers made by the Government in response to the projects submitted will be considered on a case by case basis against a range of factors (including financial strategy impact) and will be the subject of a specific agreement.</p> <p>The projects submitted were sourced from a variety of plans and strategies where there has been engagement and consultation with the Community including the 2018-28 Long Term Plan, 2018-48 Infrastructure Strategy, the FutureProof Growth Strategy, various Reserve Management Plans, 2018 Update to the Waikato Regional Land Transport Plan 2015-45 as well as the emerging Hamilton-Waikato Metro Spatial Plan. A number of the Shovel Ready projects were also joint submissions with other parties, where HCC was the minor partner, or HCC had no direct involvement at all.</p>
<b>e) Staff to provide information in response to submitters statements in regard to the lack of infrastructure ready land and impact of restrictive covenants</b>
<p><b>Response:</b> The information in relation to the submitters’ statements in regard to the lack of infrastructure ready land and impact of restrictive covenants has been provided to Elected Members in previous council workshops. The consideration of options for enabling growth will continue to be developed as part of the Long Term Plan.</p>

Topic: Additional funding requests
<b>f) A number of submitters asked for the consideration of a dedicated funding pool set aside for the 'arts' – additional information for consideration of this matter</b>
<p><b>Response:</b> Staff recommend that the issues raised by the community during the 2020/21 Annual Plan around increased and specific funding opportunities for our Arts sector within Hamilton are considered through the upcoming review of the Community Assistance Policy and Long Term Plan.</p> <p>The Community Assistance Policy sets the mechanisms the Council uses to allocate contestable funding to achieve wellbeing outcomes for the city. The current policy is being reviewed, with a Councillor information session set for 2 September and associated reports to 29 September Community Committee. In this review Council has the ability to change the policy to allow a specified portion of the Single and Multi-Year Grants to be allocated to the arts sector if it so wishes. Match funding criteria can also be explored in this review process. The quantum of funding available for distribution through the Policy can be reviewed through the Long Term Plan, noting that many other community organisations in various sectors (e.g. sport clubs and organisations; social service organisations; and, environmental groups) are also facing ongoing funding sustainability issues due to increased community need and the pool of traditional sources of funding not getting any bigger.</p> <p>Over the previous 3-years the following portions of the grants administered by the Community and Social Development team (guided by the Community Assistance Policy) went to the following communities of interest or sectors; Multi-Year Community Grant (\$2,754,000):</p> <ul style="list-style-type: none"> <li>• Social Service and wider community (67%)</li> <li>• Arts &amp; Culture (28%)</li> <li>• Sport &amp; Recreation (0%)</li> <li>• Environment (5%)</li> </ul> <p>Single-Year Community Grant (\$1,042,200):</p> <ul style="list-style-type: none"> <li>• Social Service and wider community (70%)</li> <li>• Arts &amp; Culture (17%)</li> <li>• Sport &amp; Recreation (10%)</li> <li>• Environment (3%)</li> </ul> <p>The Arts Ecosystem Report from Creative Waikato was presented at the last Community Committee and can be fund under item 9, attachment one of this <a href="#">report</a>.</p>
<b>g) Submitters requested an 'infrastructure' fund that the arts (and other community groups) could apply to for a loan to maintain their buildings etc. The loan would be repaid over a term agreement</b>
<p><b>Response:</b> Specific funding dedicated to Major Capital works for community groups in Hamilton can be sought through Trust Waikato's Significant Capital Projects Fund and Lotteries Community Facilities Fund. Other Trusts do support infrastructure for groups to a lesser degree, either through their regular funding rounds or at times make a significant one-off investment outside of their usual rounds. WEL Energy Trust currently has available a community loan scheme. Repairs and maintenance is often considered as operational support so can be applied for to most funders, though each funder will consider requests using their own prioritisation criteria and this is often not a high priority or small grants are made.</p> <p>Council had a Community Centre Capital Fund from 1999-2008, allocating \$1.5million through this fund to organisations like Western Community Centre. The Loan Guarantees to Sports and Recreational Bodies Policy supported organisations doing capital projects on Council land like Waikato Badminton on Lugton Park.</p> <p>Staff recommend this request is considered through the upcoming review of the Community Assistance Policy and the Long Term Plan.</p>

<p><b>h) During Annual Plan submissions a submitter identified the Fairfield Hall as a community facility requiring investment</b></p>
<p><b>Response:</b> Due to vandalism, there is currently fire damage to the North side of the hall which houses the Police office, kitchenette and some storage areas. The repair of this damage is covered by insurance and HCC has received a quote to repair the damaged parts of the hall (Police office, kitchenette and storage areas) in like for like condition for \$94,915.25.</p> <p>In addition to this there is \$487,000.00 worth of renewal work required in the next few years to replace key components of the hall which are end of life (larger hall, kitchen, roof, gutters, down pipes, louver windows, oven, exterior walls ply, internal doors, exterior doors).</p> <p>The current layout of the building is poorly suited for use by community groups and the public toilets are located around the back side of the building, causing safety or CPTED concerns. The changing rooms are outdated and in need of repair and at present these are being used for storage space for the local Rugby League team. Community Organisation Te Whare o Te Ata who lease the space have proactive plans increase usage and bookings for the facility, however the spaces and layout often limit most booking to the larger hall area.</p> <p>Staff would like to maximise the opportunity presented by upcoming repairs and required renewals to create an improved facility for the community in Fairfield and have been working with Te Whare o Te Ata and other organisations who utilise the space (e.g. Police) to come up with a more suitable layout which creates a fit-for-purpose space, suitable for multiple community groups to book and utilise. Concept designs attached as Attachment C – Fairfield Hall Concept Design.</p> <p>Staff are currently awaiting a cost estimate for the re-design so that these can be considered through the upcoming Long Term Plan discussions, along with discussions about other community facilities need.</p>
<p><b>i) Information to consider the one-off funding requests from: Te Whakaruruhau, the Christian Nightshelter, Waikato Food Inc - \$40k, Waikato Women's Refuge - \$80k</b></p>
<p><b>Response:</b> To support consistent and informed decision making staff recommend that Council minimises one-off allocation of funding to community organisations at this time outside of our approved grants processes and that the funding matters raised by Te Whakaruruhau, the Christian Nightshelter Trust and Waikato Food Inc., are considered alongside applications from other community organisations through the upcoming Single-Year Community Grant funding round and/or future Multi-year Grants applications.</p> <p>The Council has supported Te Whakaruruhau and the Nightshelter Trust through the Multi-Year Community Grant scheme of \$20,000 each per annum since 2015/16.</p>

Topic: New Proposals
<b>j) TOTI – Proposal for use of Founders Theatre – Can you provide details of previous decisions, community consultation and cost estimates to make Founders Theatre safe</b>
<p>The timeline of the decisions relating to Founders Theatre can be seen in Attachment B – Founders Decision Timeline.</p> <p>When Founders Theatre was closed for safety concerns there were very rudimentary estimates provided on the costs of restoration including operational safety, seismic strengthening, building compliance (to today's standards) and quotes ranged anything between \$12 and \$20 million.</p> <p>Council is about to embark on a consultation process on where to next for the theatre (to remove the building or not) in line with the West Town Belt Masterplan. This public engagement was to be proposed for Council approval on 6 August 2020 and completed with a proposed outcome for Council to consider on 22 October 2020.</p> <p>During the submissions Toti undertook to develop a detailed proposal and business case for Founders Theatre for consideration by Council through the Long Term Plan, acknowledging this information would be required no later than November 2020.</p> <p>Staff suggest the proposal should be received in response to the upcoming engagement to all consideration before any decision is made on the Founders site.</p>
<b>k) TOTI – Proposal for a Heritage Park</b>
<p><b>Response:</b></p> <p>During the submissions Toti undertook to develop a detailed proposal and business case for the development of a Heritage Village at Claudelands Park for consideration by Council through the Long Term Plan, acknowledging this information would be required no later than November 2020. Staff support this approach and recommend that this matter is considered through the Long Term Plan.</p>

Topic: Environment
<b>I) Staff to provide information in response to submitters concern that more than ½ trees will die</b>
<p><b>Response:</b></p> <p>Submitter Martin Toop raised concerns in relation to the survival rate of HCC trees on Parks. The following information provided by the Parks and Recreation Team provides Councillors with an overview of the current Tree Management practices in place. Staff recommend that this submission is noted and that any future requirements for the management of trees on HCC land are considered through the Long Term Plan.</p> <p><b>Management programme for street trees:</b></p> <p>Street and parks trees are on a cyclic maintenance schedule.</p> <ul style="list-style-type: none"> <li>• Formative pruning</li> <li>• Lifting tree canopy for roads paths etc</li> <li>• Removal of damaged and, major deadwood</li> <li>• Condition assessment of tress (inspection)</li> <li>• Complete removal if dead, diseased or dying</li> </ul> <p>The staff are qualified Arborists utilising best practice and on average 45 streets and 12 parks are inspected each month with work planned as required. We have 37,000 street trees and estimated 100,000+ park trees.</p> <p>There is also a street tree renewal programme in partnership with the Infrastructure Alliance where whole streets have all their trees removed and replaced with the curb channel and footpath repaired at the same time (sometimes underground services are also renewed, if we can align with the waters programme). These are known problem streets with high levels of maintenance required and the wrong tree species planted.</p> <p>They're also responsible for reactive tree maintenance, particularly following storm events which damage trees and lead to the scattering of tree debris. Safety-related jobs will always be prioritised – for example, where people, property or traffic are at risk or disrupted by storm-related tree issues.</p> <p>Inspection programme: During the schedule visit each tree is inspected and condition assessed. The data is added to our asset's management programme via iPads in the field to build a lifetime of history for each tree which is updated every time that particular tree is worked on or inspected (only implemented this year with the tree mobility project, previously this is paper based).</p> <p>We also have an active tree risk register where trees identified at the scheduled visit or resident request etc as having some form of hazard that need a more regular inspection of 3,6 or 12 months. A scale of 1-5 is in place with any tree receiving a 5 for assessment is scheduled for removal immediately, some of the other trees on this list will have an active management programme in place. (this list is separate from the regular scheduled maintenance).</p> <p><b>Frequency:</b> Street trees: Are either on 1yr, 2yr or 3yr cycle depending on the tree species, age of the trees and condition of the trees.</p> <p>New streets with Juvenile trees are inspected 3 times a year with formative pruning undertaken. We would expect to add them into the normal schedule after 1-2 years.</p> <p>All streets with high voltage powerlines are on 1 yr cycles, all streets with Low Voltage power lines are on 2 yr cycles.</p> <p>Park trees: Are either on 6mths, 1year, 2year, or 3-year cycle.</p> <p>High profiles sites such as memorial Park, and the Lake domain are on 6-month cycles.</p> <p>(we are currently looking at moving to a 2 and 5 year split for both street and park trees, with 2 being streets with powerlines and the 5 being the rest of the streets and parks, Auckland council for example currently work on 5 years for streets and 8 years for parks).</p> <p><b>Budgets:</b> Annual Lump Sum City Parks - \$1,327,968.00 (\$110,664.00 monthly) for street and parks schedules, Juvenile trees and reactive maintenance.</p> <p>Annual street tree renewal programme - \$100,000.00 (this includes removal and replacement of tress)</p> <p>Annual street tree planting - \$50,000 (purchase and planting).</p> <p>Annual Park tree planting - \$50,000 (purchase and planting).</p>

**m) Clarification of the allocation of Natural Areas funding****Response:**

The Natural areas proposal included in the Annual Plan sets aside \$100,000 for allocation to 9 community organisations who are currently undertaking restoration work in the city's gullies. The HCC Parks and Recreation Team would administer the fund in consultation with Go Eco. Staff recommend that access to the fund is limited in the 20/21 financial to these groups who already have planned initiatives in place and that further consideration is given to expanding the scope of the fund or investment in line with the direction provided by the Nature in the City Strategy.

**Topic: Infrastructure Deferrals****n) Staff to provide information on the impact of the deferral of cycling infrastructure****Response:**

The cycling projects within the Transport Improvement Programme identified for deferral are the Eastern Pathways (School link and University link) projects and programmes which continue to progress as quickly as possible. The completion of business cases for Mass Transit (Metro Spatial Plan) and Eastern Pathways, along with the Biking and Mobility business case are expected to be completed by early 2021. These pieces of work will inform the necessary expenditure and timing to implement those programmes. This deferral ensures that funding is phased at the right time within these multi-year projects/programmes and should not impact on delivery as there is an option to bring forward funding if required.

## Items included in the 'Back on Track' Hamilton's COVID-19 Response Budget

25. The following section outlines the items approved on 10 June 2020 for inclusion in the 'Back on Track' Hamilton's COVID-19 Response Budget.

### COVID-19 Targeted Relief Package

26. Staff recommend the proposed Targeted Relief Package additional funding of \$1,134,000 remains as approved for consultation in 'Back on Track' Hamilton's COVID-19 Response Budget (Annual Plan 2020/21) on 10 June 2020. The initiatives are shown below in Table 1.

**Table 1. Targeted Relief Package Initiatives**

Initiative	2020/21 Annual Plan Funding
Community welfare package	\$400,000 *
Rent relief to community groups	\$72,000 rent relief \$32,000 rate relief
Business Response Centre	\$100,000 *
Business Support Fund	\$250,000
Council Rate Rebate extension	\$280,000
Total	\$1,134,000

Note \* indicates the funding for these projects is the balance of the funding provided for in 2019/20 that had not been spent in the 2019/20 year.

### Capital Savings

27. Staff recommend the proposed Capital Programme of \$302.8 million remains as proposed for the 'Back on Track' Hamilton's COVID-19 Response Budget (Annual Plan 2020/21) on 10 June 2020. The Programme is shown below in Table 2.

**Table 2. Capital Programme 2020/21**

Programme	2020/21 Proposed Capital Budget \$ million
Citywide Community	10.1
Citywide Waters	33.3
Peacocke	73.6
Renewals & Compliance	85.9
Rotokauri	8.7
Rototuna	27.8
Ruakura	14.5
Transport Improvement	48.8
<b>TOTAL</b>	<b>302.8</b>

28. The Capital Programme by activity is outlined in Attachment D – Capital Programme by Activity.
29. Staff recommend the proposed Capital Deferrals for 2020/21 of \$67.4 million remains as approved for consultation in 'Back on Track' Hamilton's COVID-19 Response Budget (Annual Plan 2020/21) on 10 June 2020. The deferrals are shown below in Table 3.

**Table 3. Deferrals to Capital Programme 2020/21**

Programme	Project	Year 3 2018-28 Approved Budget \$ million	Deferred \$ million	2020/21 Annual Plan \$ million
Citywide Community	River Plan – VOTR Boardwalk	0.4	0.4	0.4
Citywide Waters	Hillcrest and Newcastle Water Demand Management Areas	6.9	4.8	2.1
Peacocke	Network Infrastructure (Transport, Waste Water)	98.8	35.2	63.6
Rotokauri	Developer upsizing – stormwater for larger developments	5.0	5.0	-
	Developer upsizing – various transport	2.2	1.0	1.2
Rototuna	North City Road and Turakina Rise	7.9	1.3	6.6
	Rototuna Network Neighbourhood Park land	2.7	2.7	-
	Rototuna Network – Linear Park and Park Connection Land Purchase	0.3	0.3	-
Ruakura	Developer upsizing – Far Eastern wastewater interceptor	6.0	3.0	3.0
Transport Improvement	Mass Transit	5.4	2.7	2.0
	Eastern Pathways (School Link and University Link Development)	6.8	3.4	2.0
	Gordonton Road Corridor	7.5	4.8	2.7
	Transport Centre Rejuvenation	2.1	1.1	1.0
	Transport Model	2.2	1.7	0.5
<b>Total</b>		<b>154.2</b>	<b>67.4</b>	<b>85.1</b>



30. Staff recommend the proposed Capital Projects brought forward for 2020/21 of \$7.6 million remains as approved for consultation in 'Back on Track' Hamilton's COVID-19 Response Budget (Annual Plan 2020/21) on 10 June 2020. The brought forward projects are shown below in Table 4.

**Table 4. Projects brought Forward to Capital Programme 2020/21**

Programme	Project	Year 3 2018-28 Approved Budget \$ million	Bring Forward \$ million	2020/21 Annual Plan \$ million
Peacocke	Community Infrastructure	8.4	1.6	10.0
Ruakura	Ruakura Road Upgrade	4.9	1.0	5.9
Transport Improvement	Ring Road – Cambridge to Cobham	12.0	2.0	14.0
Ruakura	Ruakura Road West	0	3.0	3.0
<b>Total</b>		<b>25.3</b>	<b>7.6</b>	<b>32.9</b>

### Reprioritisation

31. Staff recommend the proposed Reprioritisation of projects of net \$1.4 million increase in operating budget and \$700,000 reduction in capital revenue budget remains as approved for consultation in 'Back on Track' Hamilton's COVID-19 Response Budget (Annual Plan 2020/21) on 10 June 2020. The projects are shown below in Table 5.

**Table 5. Proposals Recommended for inclusion in the draft 2020/21 Annual Plan budget**

Project	2020/21 Annual Plan +/- \$000
<b><u>Operating Revenue</u></b>	
Additional revenue from Central City Parking	400
<b><u>Operating Expenditure</u></b> (+ = adding additional cost, - = reducing cost)	
Resource to support the Economic Development Committee and the Central City Advisory Group to create opportunities for economic growth	270
Resource to support environment strategy, delivery of climate action plan and sustainability programme	280
Continuation of phase 1a (Renewal of Zoo entrance building) and 1b (Waiwhakareke entrance and linkage) of the Hamilton Zoo Waiwhakareke entry precinct	-94
Resource to meet increased demand, and deliver business outcomes across the waters, transport and rubbish and recycling activities	830
Resource for the continuation of work to secure Infrastructure Funding and Financing opportunities for Rotokauri, support the Peacocke and Central City programmes of work	525
Resources to investigate opportunities for future use of 88 Crosby Road and the removal of the one house at 18A Ruakiwi Road	50
Implement an increased Council minimum wage for all staff directly employed by Hamilton City Council in 2020/21 to equal the Living Wage	353
Natural areas fund to assist community group work. Full programme of future work developed upon completion of the Nature in the City Strategy	100
Extending funding for existing partnerships with Maaori and the development of a Maaori strategy	75

Enderley Park community-led development. Funding for community-led engagement on options for the Enderley Park Community Centre and preliminary investigation of options	35
Continuation of the suburban response team	237
Extend resourcing for City/Civic Events	40
Support funding for the community land trust	50
Postpone Municipal Pool demolition by one year	-600
Closure of public display houses at Hamilton Gardens Nursey	-80
Stop digitisation of Library heritage collection	-250
<b><u>Reduction Capital Revenue Budget</u></b>	
Continuation of phase 1a (Renewal of Zoo entrance building) and 1b (Waiwhakareke entrance and linkage) of the Hamilton Zoo Waiwhakareke entry precinct	-724

### Budget Adjustments

32. Staff recommend the proposed COVID-19 impact budget adjustments resulting in a \$6.6 million reduction in revenue offset by a \$1.8 million decrease in expenditure remains as approved for consultation in 'Back on Track' Hamilton's COVID-19 Response Budget (Annual Plan 2020/21) on 10 June 2020. The projects are shown below in Table 6.

**Table 6. Impact of COVID-19 on Year 3 2018-28 10-Year Plan Operational Budget**

Group of Activity/	Revenue +/- \$000	Expenditure +/- \$000	Net Impact +/- \$000
Venues, tourism and major events	-2,307	-1,691	-616
Visitor attractions	-2,342	-941	-1,401
Arts and community	0	375	-375
Parks and recreation	-946	-90	-856
Safety	-255	0	-255
Planning and development	0	83	-83
Transport	-225	156	-381
Rubbish and recycling	0	236	-236
Democracy	0	-40	40
Corporate and support functions	-590	58	-648
<b>Total</b>	<b>-6,665</b>	<b>-1,854</b>	<b>-4,811</b>

Note: The + means we are adding additional revenue or adding additional expenses

The – means we are taking revenue out or adding in more expenses

33. Staff recommend the proposed other budget adjustments resulting in a \$11.7 million decrease in revenue, \$6.3 million increase in expenditure and \$38.2 million gain, resulting in an increase in the operating surplus by \$20.2 million. The projects are shown below in Table 7.

**Table 7. Additional budget adjustments for Year 3 2018-28 10-Year Plan**

Item and description	Revenue +/- \$000	Expenditure +/- \$000	Gain/ (Loss)	Net Impact +/- \$000
<b>Budget adjustments arising from previous Council decisions</b>				
Deferral of demolition costs from 2019/20 to 2020/21		+700		<del>-700</del>
Introduction of minimum wage		+242		-242
Introduction of Maangai Maaori roles		+102		-102
Increase directed by independent Remuneration Authority determination		+24		-24
Contribution to the value of WRC bus operations to 30 June 2021		+65		-65
Contribution to delivery of a long-term strategic 3 waters infrastructure investment programme		+250		-250
Peacocke programme operating funding		+350		-350
Costs related to third party agreements on a Rototuna pool		+30		-30
<b>Adjustments from previous Council decisions</b>	-	<b>+1,763</b>	-	<b>-1,763</b>
<b>CEO budget adjustments</b>				
<b>Corporate: Cybersecurity and LGOIMA roles</b> Security software & monitoring of cyber risks and extension of LGOIMA role to permanent		+380		-380
<b>Security Review (PSR)</b> Transfer of budget from 2019/20 to 2020/21		+70		-70
<b>LTP external audit</b> Fee for the External Audit of the LTP originally included in 2019/20 rather than 20/21		+153		-153
<b>Cremation fees and charges</b> Impact of new competitor in the cremation market	-250			+250
<b>Strategic property</b> Increase in rental revenue to reflect current revenue streams	+400			-400
<b>Strategic Property</b> Consequential opex arising from purchase of properties in Peacocke area		+200		-200
<b>Playground programme amended</b> Alignment of the budget to the Long- Term Plan programme		-87		+87
<b>CEO budget adjustments</b>	<b>+150</b>	<b>+716</b>	-	<b>-566</b>
<b>Additional operational activity adjustments</b>				
Animal Control – savings in operations		-48		+48
Landfill provision adjustment		-309		+309
Consequential opex on properties in Peacocke area		-150		+150
Parking Technology opex		+92		-92
Offstreet Parking revenue	+77			+78
City Waters WCLASS contribution		+58		-58
Rates correction – item removed from parking	-50			-50
Founders Theatre demolition moved from Yr3 to Yr4		-809		+809
IS consequential opex budget adjustment		+400		-400
<b>Operational activity adjustments</b>	<b>+27</b>	<b>-766</b>	-	<b>793</b>
<b>Adjustments required due to COVID-19</b>				
Social housing grant deferred to 2020/21		+1,000		-1,000
Social housing grant to be spent in 2020/21		+1,000		-1,000
IFF expenditure delay due to COVID-19(note #1)		+100		-100
Waikato Theatre Grant deferred to 2020/21		+6,000		-6,000

Item and description	Revenue +/- \$000	Expenditure +/- \$000	Gain/ (Loss)	Net Impact +/- \$000
Central City Plan - work to develop a 20-year vision		+190		-190
Various Transportation Projects opex not required		-25		+25
Infrastructure Consequential opex not required		-454		+454
Refuse and recycling contract budget adjustment		-127		+127
Waikato Sub-regional 3 Waters Project		-250		+250
Rates revenue decrease - represents est rates growth of 1.67% (10YP was 2.57%)	-1,373			-1,373
<b>Adjustments required due to COVID-19</b>	<b>-1,373</b>	<b>+7,434</b>	<b>-</b>	<b>-8,807</b>
<b>Financial adjustments</b>				
HIF fair value benefit recalculation	-10,128			-10,128
Depreciation from prior year approved in baseline (note #2)		-4,037		+4,037
Alignment of financial model to the detailed budget in the 2018-28 10-Year Plan (note #3)		1,229		-1,229
Interest revenue reduction	-400			-400
Ring Rd & Resolution drive loss moved into Year 4 (2022)			+48,717	+48,717
Dixon Road roundabout loss			-10,457	-10,457
<b>Financial adjustments</b>	<b>-10,528</b>	<b>-2,808</b>	<b>+38,260</b>	<b>+30,540</b>
<b>Proposed Additional Budget Adjustments</b>	<b>-11,724</b>	<b>+6,339</b>	<b>+38,260</b>	<b>+20,197</b>

Note: The + means we are adding additional revenue or adding additional expenses

The – means we are taking revenue out or adding in more expenses

34. Notes \$7.3 million of operating savings have been included in the proposed draft 2020/21 Annual Plan budget, to be achieved without impacting services provided to the community. These savings are shown below in Table 8.

**Table 8. Savings Initiatives 2020/21**

Saving Initiatives	Savings 20/21 \$000
Capital programme optimisation (Interest and depreciation saving)	1,308
Wage freeze for staff on \$70k +	1,000
Reduced travel and training	200
Partnerships and shared funding opportunities	250
Reduced property costs (savings in future years)	0
Digital transformation	250
Business-led efficiencies (including vacancy management)	3,500
Further savings to be identified	800
<b>TOTAL</b>	<b>7,308</b>

35. It should also be noted there are still savings of \$800,000 to be identified. Staff will work closely with Elected Members to identify further savings opportunities to fill this gap.

### Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

36. Staff confirm that the recommendations of this report comply with the Council's legal and policy requirements.

## Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

37. The purpose of Local Government changed on 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
38. The subject matter of this report has been evaluated in terms of the 4 wellbeings during the process of developing this report as outlined below.
39. The recommendations set out in this report are consistent with that purpose.

### Social

40. Social wellbeing is defined as the capacity of individuals, their families, whaanau, iwi, hapuu and a range of communities to set goals and achieve them.
41. The draft 2020/21 Annual Plan budget - 'Back on track Hamilton's COVID-19 recovery budget', has been developed to provide targeted support for residents, community and businesses of Hamilton. The provision of the targeted relief through the Community Response Initiatives provides relief to residential ratepayers to support families in their homes and support to community groups who work with and within our neighbourhoods and community sectors.

### Economic

42. Economic wellbeing is defined as the capacity of the economy to generate employment and wealth necessary for present and future financial security.
43. The draft 2020/21 Annual Plan budget considers two key factors that will impact the economy of Hamilton - the impact of a possible recession from COVID-19 resulting in a reduction in forecast growth and the impact of reduced visitors to the city on the economy of the city.
44. The continuation of the delivery of Council services, and the delivery of the \$302.8 million capital programme supports employment within the city.
45. Staff have developed a model to understand the impact on economic wellbeing factors, such as jobs created, household income and gross domestic product. In general, cuts to Council's investment in its capital programme reduce overall economic wellbeing indicators.

### Environmental

46. Environmental wellbeing is defined as the capacity of the natural environment to support, in a sustainable way, the activities that constitute community life.
47. The draft 2020/21 Annual Plan budget continues the programmes outlined in the 10-Year Plan to support sustainable and alternative transport options subject to a timing deferral of \$13.8 million of transport improvements capital projects.
48. In addition the draft 2020/21 Annual Plan budget includes specific resources for the support of the Environment Committee to deliver the environment strategy, climate action plan and sustainability programme and funding for Natural Areas fund to assist community groups work on natural spaces.

### Cultural

49. Cultural wellbeing is defined as the capacity of communities to retain, interpret and express their shared beliefs, values, customs, behaviours, and identities.
50. The draft 2020/21 Annual Plan budget recognises the impact of COVID-19 on the arts sector and provides support through the community initiative fund.
51. The communities across the city will continue to be supported by Council's Community Development team.

### Risks - *Tuuraru*

52. There are no known risks associated with the decisions required for this matter.

### Significance & Engagement Policy - *Kaupapa here whakahira/anganui*

#### Significance

53. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed that the recommendation(s) in this report has/have a high level of significance.
54. Significance is defined in the Local Government Act 2002 as the degree of importance of the proposal or decision as assessed by the Council, in terms of its likely impact on, and likely consequences for, a) the city, b) any persons who are likely to be particularly affected by, or interested in, the proposal or decision, c) the capacity of the Council to perform its role, and the financial and other costs of doing so.
55. Changes to the 2020/21 Annual Plan budget arising from COVID-19 will have a significant impact on the city, will be of high interest to the community, impact a significant proportion of the community and have a high degree of impact. Hence the significance is deemed as high.

#### Engagement

56. Given the high level of significance determined, the engagement level is high. Engagement is required.
57. The final 'Back on Track Hamilton's COVID-19 recovery budget' was consulted during the period of 22 June 2020 to 10 July 2020. The engagement campaign resulted in the following:
- 54,600 households via the Hamilton Press insert
  - 134,043 people saw the online campaign through the online options of 'haveyoursay' page, Facebook, Instagram, Neighbourly and LinkedIn
  - 6,859 engaged directly with the campaign by liking, commenting or sharing the link through Facebook, Instagram, Neighbourly and LinkedIn
  - 15,523 people viewed the 'Back on Track' Annual Plan video
  - 2,576 people accessed the 'haveyoursay' online survey page
  - 198 formal submissions were received

### Attachments - *Ngaa taapirihanga*

Attachment 1 - Submission Analysis Report

Attachment 2 - Founders Decision Timeline

Attachment 3 - Fairfield Hall Concept Design

Attachment 4 - Capital Programme by Activity

## 2020-21 DRAFT ANNUAL PLAN: SUBMISSIONS ANALYSIS REPORT

REPORT PREPARED BY: PREETA CHITRE  
JULY 2020.

REVIEWED BY: JULIE CLAUSEN  
JULY 2020.

## Engagement Response

The engagement campaign included the 8-page spread in Hamilton Press along with social media posts on Facebook, Instagram, Neighbourly and LinkedIn.

People could access the submission form either via completing a paper copy or the online haveyoursay form.

The Hamilton Press was delivered to 54,600 households.

The online campaign was seen by 134,043 people through the online options (haveyoursay page, Facebook, Instagram, Neighbourly and LinkedIn). In terms of social media performance, the campaign's engagement rate ranking, conversion ranking and quality ranking were all above average.

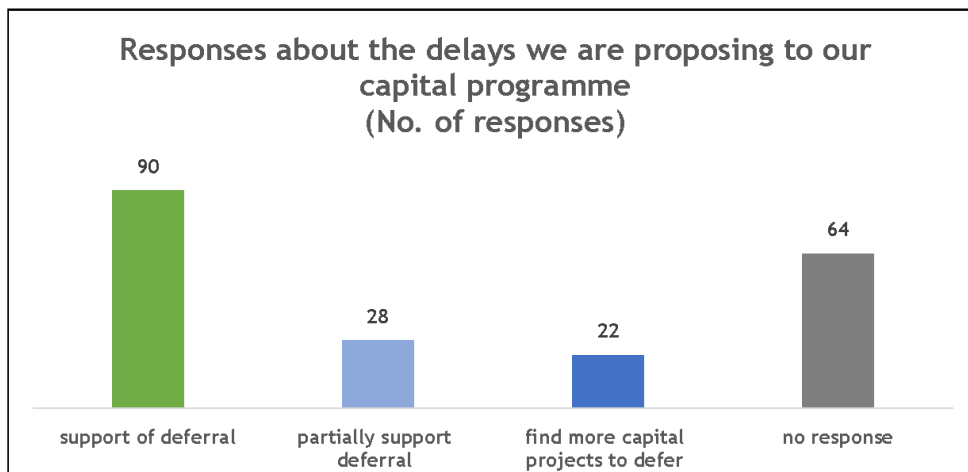
Through Facebook, Instagram, Neighbourly and LinkedIn, 6,859 people engaged directly with this campaign, whether that be commenting, liking, sharing or clicking through to read our content.

15,523 people viewed either the 'Back on Track' Annual Plan video from Mayor Paula or the Q&A webinar (on our channels).

On the haveyoursay page, 2,576 people clicked directly through to the online survey page. 198 submissions were completed (paper and online).

In summary, the campaign achieved reach.

## Changes to our capital programme

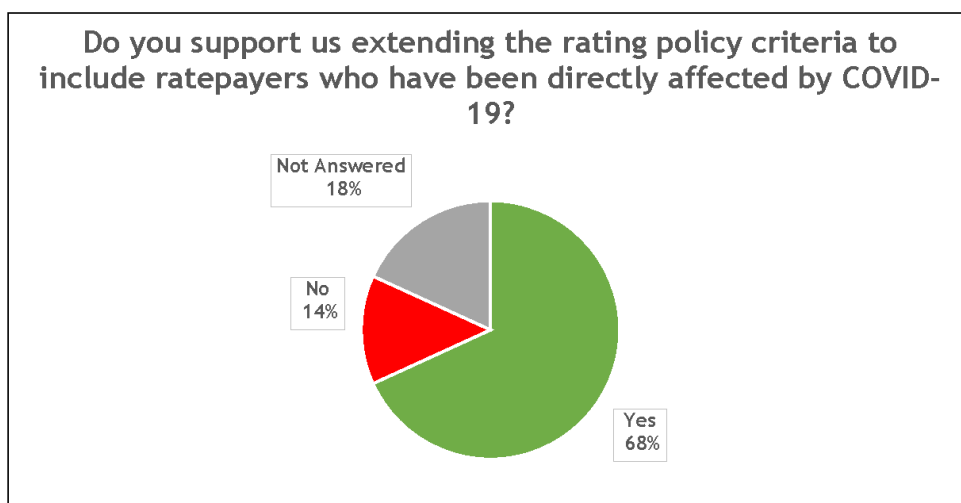
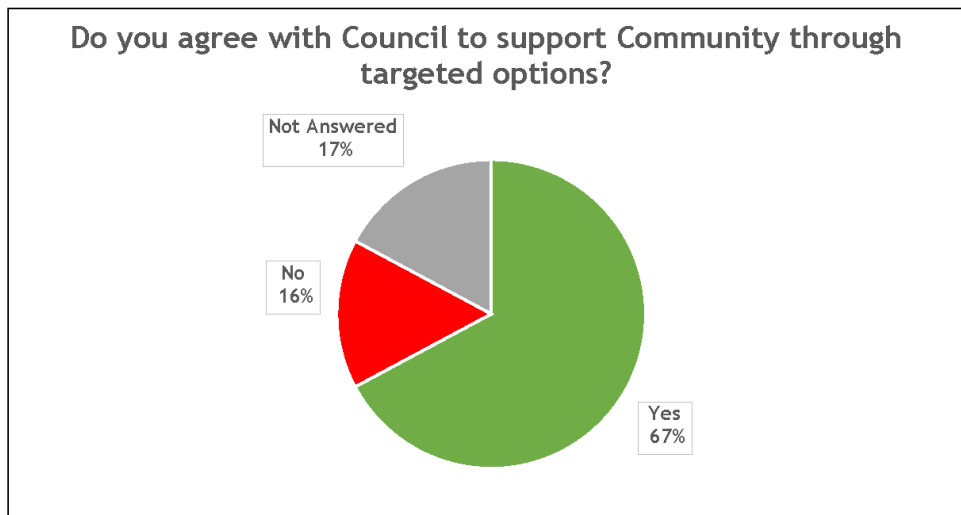


The top themes from the people that partially supported the capital deferrals were:

- Do not defer work related to cycling and road safety
- Do not defer Eastern pathways transport improvement work
- Do not defer VOTR boardwalk
- Do not defer transport centre rejuvenation



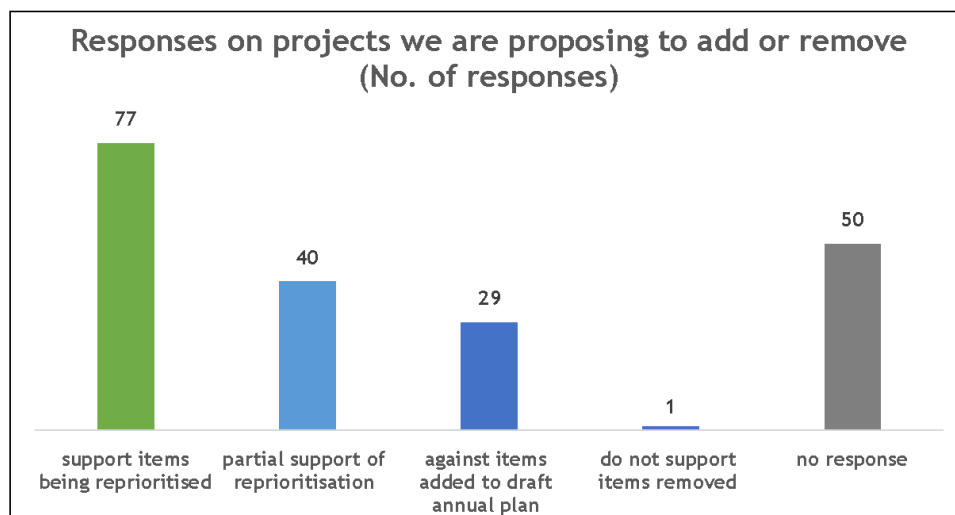
## COVID-19 targeted relief package



From the comments on the targeted relief package, the top themes were:

- Broaden relief package to all homeowners
- Exclude commercial ratepayer support from targeted relief package

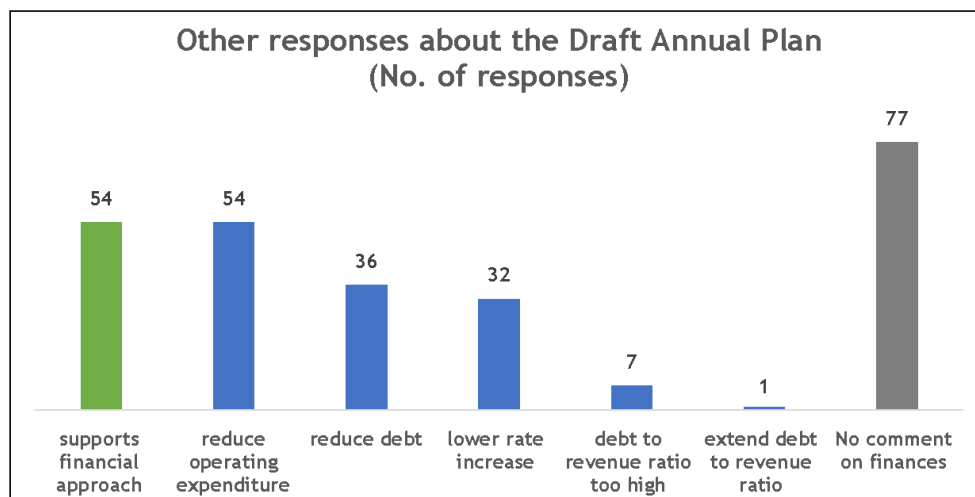
## Reprioritising



The key themes from the comments of people who partially supported the reprioritisation were:

- Do not support living wage item or delay living wage item
- Delay Maori strategy work item
- Do not close the glasshouses
- Delay Rotokauri and Ruakura work item
- Delay removal of old Council house

## The finances



## Summary of Organisation Submissions

Type of Organisation	Name of Organisation	Name of Respondent	Response ID	Key things that they are saying:
Arts & Theatre	The Meteor Theatre	Deborah Nudds	ANON-TD4W-M84H-4	(a) Council should support and keep existing community groups and venues afloat (b) Support targeted relief package being extended to arts groups and venues
	Clarence Street Theatre Trust	Jason Wade	ANON-TD4W-M8CK-P	(a) Think that now with low money lending, capital projects would be a great thing to invest in to stimulate the local economy and to upgrade and improve infrastructure especially community focussed projects. (b) Suggests a communities loan scheme be established to help community organisations complete capital projects. (c) Request for funding for maintenance and capital building work of the theatre - especailly roof. (d) Request for greater operational funding for the theatre - last three years they have recieved \$40,000 pa from multi-year grant and request that is increased to \$75,000 pa.
	Riverlea Theatre & Arts Centre Incorporated	David Waine	ANON-TD4W-M8CM-R	(a) Ask that the Council give consideration in creating a fund that can be accessed by community groups for investing into developing and maintaining the infrastructure investments of the community.

	Creative Waikato	Jeremy Mayall	ANON-TD4W-M8CN-S	<p>(a) Support all deferrals, items reprioritised, targeted relief package and our approach.</p> <p>(b) Supports the targeted relief being extended to arts organisations.</p> <p>(c) Asked if there could be a single year/multi-year grant fund set aside for 'arts' to support Hamilton as a Creative City</p> <p>(d) Asked for these things to be considered to LTP - How can the funding available for community, arts, events be increased? Is there a model for partnership? Either with business, or philanthropic funders, or national government? Is there an opportunity to utilise some of the COVID recovery fund to establish an arts fund that could encourage new participatory art, or temporary installation projects, or consider new performing arts outcomes as a component of recovery?</p>
	TOTI	Margaret Evans	ANON-TD4W-M8C7-2	<p>Halls of Heritage: To advise the Council of their interest in rehabilitating and converting Founders Theatre into a multi-purpose public space, a Town Hall for Arts, Culture and Heritage, to include galleries and community rooms, in a community process and in accordance with current building regulations and other relevant legal requirements.</p>

Business Association	Property Council Waikato Branch	Katherine Wilson, Senior Advocacy Advisor	BHLF-TD4W-M8TR-E	<p>(a) adopt a lower rate increase</p> <p>(b) focus on core infrastructure such as; upgrades to water services and roads, during the recovery period, and reassess spending on other projects as part of the 10-Year Plan 2021-31.</p> <p>(c) Investigate alternative funding mechanisms such as user charges, targeted rates, publicprivate partnerships and special purpose vehicles.</p> <p>(d) The removal of the Council's self-imposed debt to revenue ratio of 230 per cent. Council taking on more debt will provide greater relief for ratepayers.</p> <p>(e) Investigate a rates relief package, similar to Auckland Council's</p> <p>(f) Defer or reprioritise four suggested projects within this submission to the value of \$478,000 (living wage, Enderly and Fairfield Park item, civic events item and removal of old house).</p> <p>(g) Leverage the Government's depreciation policy to support ratepayers and the property sector.</p>
	Hamilton Residents & Ratepayers Association Inc	Tony Armstrong	ANON-TD4W-M8G3-2	<p>(a) Zero rates increase and zero based budgeting</p> <p>(b) Support living wage item.</p> <p>(c) Defer more capital projects.</p> <p>(d) Postpone the \$25 million donation for regional theatre until the 2021 10-year plan is finalised, full funding secured, and the theatre design finalised.</p> <p>(e) Deferral of more items- continuation of the City Safe suburban response team, for resource to support the waters, transport and rubbish and recycling activities, the development of a Maaori strategy and for extending existing partnerships, for work on Enderley Park and Fairfield Community Centre, to support the Waikato Community Lands trust, to extend resourcing for the Council and civic events programme, to continue our community-led approach to growth, progress funding and financing options for Rotokauri and be ready for further Ruakura development, to remove an old Council house at Ruakiwi Road and investigate opportunities for future community use</p>

				of a Council-owned house at Crosby Road (next to Porritt Stadium).
	Commercial & Industrial Consultants Ltd	Colin Jones	BHLF-TD4W-M8UV-K	Presentation on HCC approach to housing affordability, compliance with National Policy Statement and information to MBIE.
	PSA	Bronwyn Maxwell	BHLF-TD4W-M8UT-H	Support living wage item.

	Waikato Chamber of Commerce	Don Good	BHLF-TD4W-M8UD-1	<p>(a) Supports the proposed rates increase of 3.8%</p> <p>(b) Do not support the proposed delaying of Capital projects. They see that local investment in Capital projects spreads cash into the local economy and via local companies it ultimately reaches the families of the staff who work in those businesses. They would prefer to see those funds rerouted to an increase to the Economic development expenditure to attract business to set up in Hamilton</p> <p>(c) Support targeted relief package</p> <p>(d) Reduce operating expenditure</p> <p>(e) Do not support the living wage item</p> <p>(f) Boost expenditure on attracting new businesses to our community</p> <p>(g) Remove all Development Contribution levies</p> <p>(h) Oppose to any changes to the central city parking scheme</p>
	Hamilton Central Business Association	Vanessa Williams	ANON-TD4W-M8CY-4	<p>(a) Support the remaining capital projects committed to in the CBD including renewal programmes, transport improvements and the Civic Square upgrade project.</p> <p>(b) Support of funds being used for economic innovation to benefit business. HCBA would like to be included as a partner for any CBD initiatives in this space.</p> <p>(c) Support of the two hour free parking for the key retail and hospitality areas of the CBD which significantly contributes to the rejuvenation of the central city.</p> <p>(d) Support creating commuter parking from lesser used spaces on the outer areas of the CBD.</p> <p>(e) HCBA would like to see local businesses prioritised, particularly with shovel ready projects and city development.</p>

Community Trust/NGO	The People's Project	Carole McMinn	ANON-TD4W-M8TB-X	Support \$237,000 for the continuation of the City Safe suburban response team. They consider City Safe a vital part of a multi-agency collaboration to make homelessness in Hamilton a rare or brief occurrence, and non-recurring for people. City Safe support The People's Project to reach and connect with one of the city's vulnerable populations; those who are rough sleeping in both the central business district, and in the parks, reserves and suburbs of Hamilton. City Safe's effectiveness in working in partnership has been proven in a significant reduction of rough sleepers in the CBD, an increase in the perception of safety among constituents and the reduction of crime in our centre.
---------------------	----------------------	---------------	------------------	--



	DV Bryant Trust	Raewyn Kirkman	ANON-TD4W-M8TZ-P	<p>(a) To reconsider any deferrals that will have an impact on community facilities or buildings, for example the Hamilton Multicultural Services Trust expansion.</p> <p>(b) Support the rent relief and waiver for community groups but request to extend the timeframe.</p> <p>(c) Support these items added: gully restoration work, Enderly Park and Fairfield Community Centre (especially the old sports club rooms and hall). Waikato Community Lands Trust for a Trust Manager.</p> <p>(d) Support the funding for the Pan Pasifika Hub as a community facility for everyone.</p> <p>(e) Support environmental enhancement plans.</p> <p>(f) Encourage HCC to pay attention to including community facilities (such as community houses) in all developments, to ensure high density housing is mitigated with green space, off street parking, transport options, close to jobs, to spread high density housing across the city rather than multiple developments close to each other which risks the image in some peoples minds of housing estates and ghettos.</p> <p>(g) Encourage HCC to include philanthropic funders in conversations.</p> <p>(h) Encourage HCC to include creation of work opportunities in community organisations and facilities - achieves both outcomes of job creation and stronger community organisations.</p> <p>(i) There is no mention of the Waikato Wellbeing Project and they encourage HCC to access this work.</p>
--	-----------------	----------------	------------------	---

	Hamilton Christian Nightshelter Trust	Joanne Turner	ANON-TD4W-M8BV-Z	Contracting with HCNT may be one avenue Hamilton City Council could consider. As a result of the housing shortage, financial crises and the lack of affordable homes, homelessness is going to become more of an issue for the City. The HCNT can no longer afford to pick up the tab for the costs associated with housing vulnerable people, maintaining a safe environment whilst also supporting them to achieve positive changes in their lives - all whilst the City gets to the opportunity to thrive and show off its centre without having to worry about homeless people on the doorsteps of shops.
	Len Reynolds Trust	Melissa Gibson	ANON-TD4W-M8BY-3	(a) Reconsider any deferrals for community benefit. (b) Support the local response with targeted relief package. (c) Support living wage item, gully restoration item, the environmental, climate change and sustainability programme, the development of a Maaori strategy, work on Enderley Park and and Fairfield Community Centre.
	Rauawaawa Kaumatua Charitable Trust	Rangimahora Reddy	ANON-TD4W-M89F-7	(a) Embed an age friendly approach to all infrastructure developments. (b) With above in mind please allocate capital investment in Age friendly community infrastructure like ours (Rauawaawa Kaumatua Charitable Trust) and Age Concern. The demand placed on both our organizations during this COVID-19 era has been significant and hindered by the age and capability of our facilities.
	Waikato Women's Refuge Te Whakaruruhau	Karen Whiteman	ANON-TD4W-M843-F	Request 1 FTE (\$80,000.00) per annum to support the 24/7 residential service (it was a requirement of the Council resource consent process that we have a staff member on site at all times at the residential safehouse; such a requirement equates to 4.2 FTE).
	Living Wage Waikato	Simon Leadley and Kelli Pike	BHLF-TD4W-M8CA-C	Support living wage item.
Education	University of Waikato	Panos Patros	ANON-TD4W-M8F6-4	(a) Promote cycling and do not delay cycleways. (b) Debt to revenue ratio is too high.

Environment (Includes groups for animal conservation )	The Garden History Research Foundation	Marilyn Yeoman	BHLF-TD4W-M89H-9	(a) Like the focus on development of Hamilton Gardens. (b) Urge completing the enclosed gardens, as a matter of urgency. (c) Agree to the continuation and the completion of the Egyptian Garden, the Palm Court and the Summerhouse wall with adequate access.
	Go Eco	Jo Wrigley and Alice Tiffany	BHLF-TD4W-M8C6-1	(a) Adequately fund the Climate Action Plan. (b) Support work to develop Maori strategy. (c) Request for a Project Manager to be appointed at Waiwhakareke. (d) Support gully restoration work. (e) Do not support deferral of any work to do with cycling infrastructure. (f) Support living wage item.
	Waikato Biodiversity Forum	Sam Mcelwee	ANON-TD4W-M8Q5-E	(a) Support gully restoration work. (b) Support the environmental, climate change and sustainability programme. (c) Support Hamilton Zoo and Waiwhakareke Natural Heritage Park, and Development of Natural Gully Networks shovel ready projects.
	Kirikiroa Restoration Forum	Kirikiroa Restoration Forum	BHLF-TD4W-M8CR-W	Support gully restoration work.
	Tui 2000 Inc	Lynne Garnham	BHLF-TD4W-M8UK-8	(a) Support upgrade of entrance precinct of Zoo and Waiwhakareke. (b) Support gully restoration work.
	Friends of Hamilton Zoo	Graham Pollard	BHLF-TD4W-M8C5-Z	(a) Support upgrade of entrance precinct for Hamilton Zoo and Waiwhakareke. Request for it to be prioritised and funded regardless of it not being successful through shovel ready funds. (b) Continued description and promotion of the Hamilton Zoo for investment and as a key visitor destination.
Hospitality	Waikato Food Inc	Vicki Ravlich-Horan	ANON-TD4W-M8GK-T	(a) Do not support funds for economic development programme and civic events work item. (b) Request to support and fund Waikato Food Inc.

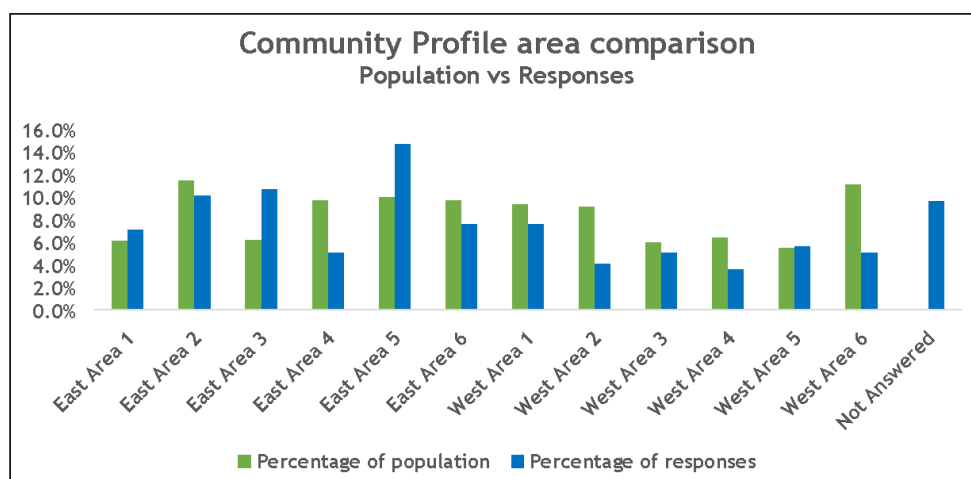
Sport & Recreation	Sport New Zealand	Brent Sheldrake	BHLF-TD4W-M8TY-N	<p>(a) Support further rates and rent relief to sports groups who have occupancy leases with HCC.</p> <p>(b) Support to waiver sports field and court booking fees for sports groups up until 30 December 2020.</p> <p>(c) Support continuation of upgrades to sports fields and playgrounds in the capital programme.</p> <p>(d) Support capital expenditure for development and upgrades of cycleways and walkways.</p> <p>(e) Support work with the University of Waikato on another indoor recreation facility.</p> <p>(f) Support continued collaboration and partnership by HCC with Sport Waikato, Sport NZ and neighbouring local authorities on initiatives to increase physical activity in all sectors of our community.</p>
	Htown Skate Project	Diana	ANON-TD4W-M89T-N	Request to support a central city skatepark.
Travel & Tourism	Sarah Weaver Travel Managers	Sarah Weaver	ANON-TD4W-M8TT-G	Extend rates relief to all homeowners.

## Demographics

### Respondents vs Hamilton City Profile- Location

We had a high representation from the following areas: Claudelands, Hamilton East, Peachgrove, Chartwell, Chedworth, Harrowfield and Queenwood.

We had a low representation from the following areas: Enderley, Fairfield, Fairview Downs, Frankton, Maeroa and Swarbrick.

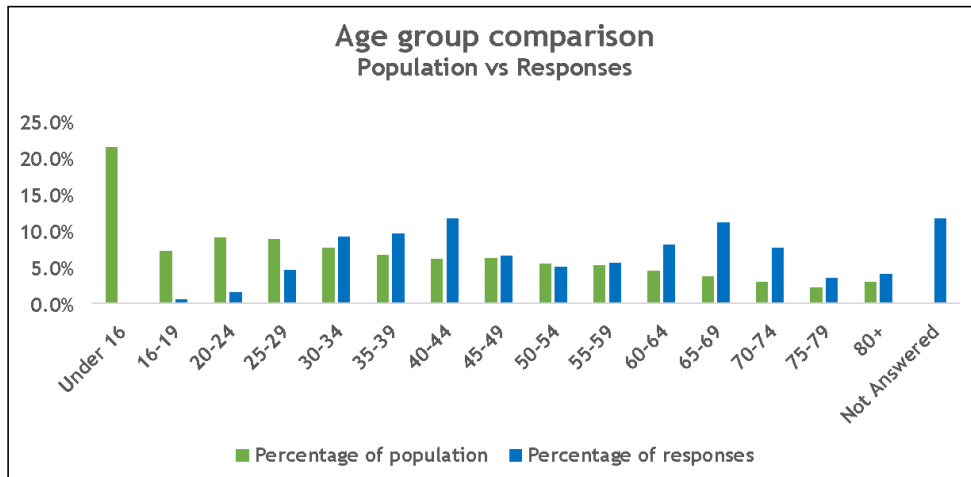


Community Profile Area	List of Suburbs
East Area 1	Flagstaff
East Area 2	Callum Brae, Huntington, Rototuna, Rototuna North
East Area 3	Chartwell, Chedworth, Harrowfield, Queenwood
East Area 4	Enderley, Fairfield, Fairview Downs
East Area 5	Claudelands, Hamilton East, Peachgrove
East Area 6	Hillcrest, Ruakura, Riverlea, Silverdale
West Area 1	Avalon, Beerescourt, Forest Lake, Northgate, Pukete, St Andrews, Te Rapa
West Area 2	Crawshaw, Grandview Heights, Nawton, Rotokauri, Western Heights
West Area 3	Aberdeen, Dinsdale, Temple View
West Area 4	Frankton, Maeroa, Swarbrick
West Area 5	Hamilton Central, Hamilton Lake, Hospital, Whitiora
West Area 6	Bader, Deanwell, Fitzroy, Glenview, Melville, Peacocke

#### Respondents vs Hamilton City Profile- Age group

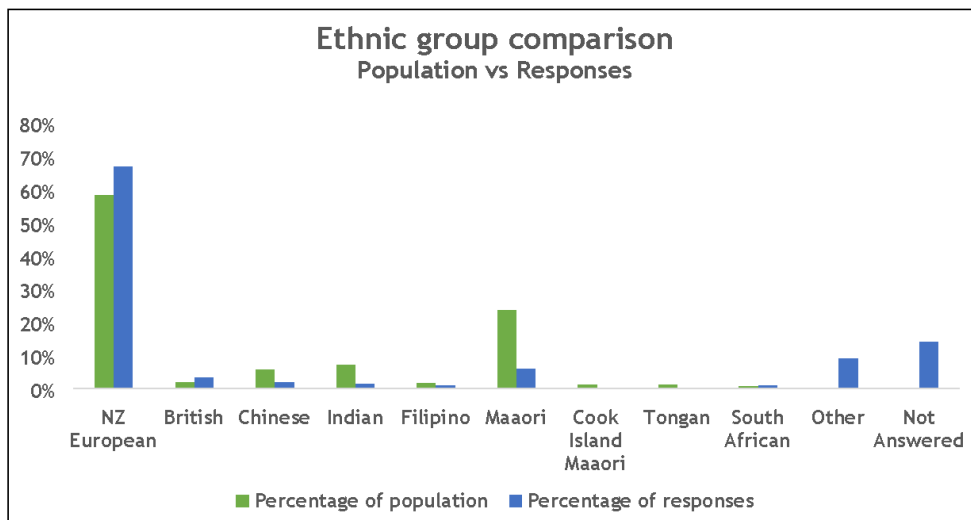
We do not have responses from people who are under 16 years old. This was expected.

We had a low representation from people under 30 year old.



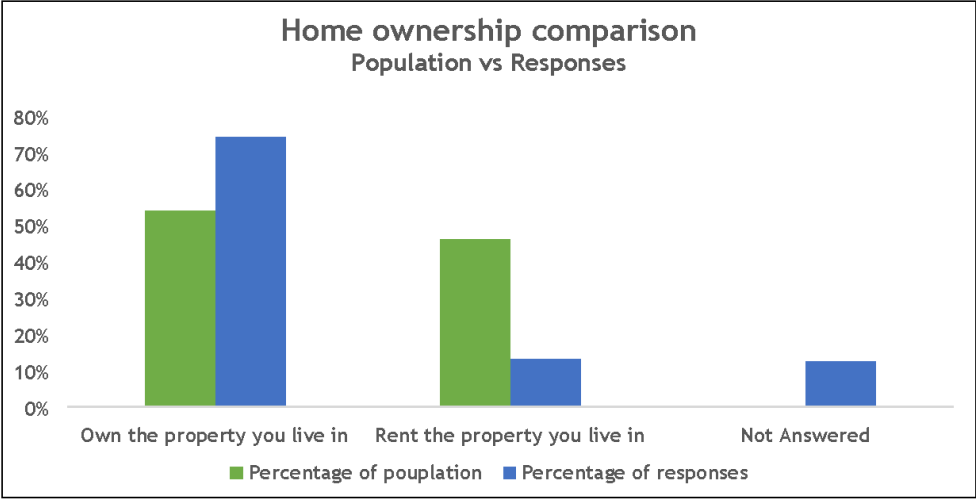
#### Respondents vs Hamilton City Profile- Ethnic group

We have a low representation from Maaori, Indian, Chinese, Filipino, Cook Island Maaori, and Tongan ethnic groups.



**Respondents vs Hamilton City Profile- Own/rent**

We had a low representation from those who live in properties they rent.







Founders Theatre: A timeline

Founders Theatre was Hamilton’s premier and largest performing arts venue, identified as a regional facility serving the wider Waikato region prior to its closure in 2016. The 1,249-seat theatre had an anticipated lifespan of 50 years when it was built in 1962.

Date	Description	Supporting Documents
2013 -2014	Issues surrounding Founders Theatre were signalled in reports to Council, including The Hamilton City Theatres Review (The Stafford Report 2013) and the Shand Shelton Report (2014) which formed the basis of 2015-2025 10-Year Plan discussions on future budgets for the asset.	<a href="#">Hamilton City Theatres Review</a> <a href="#">Shand Shelton Report</a>
	The completed review of Hamilton City Theatres (The Stafford Report 2013) concluded that Council should exit two of its three owned and operated theatres (Clarence Street Theatre and Meteor Theatre) retaining only the Founders Theatre as the sole flagship theatre in Hamilton. Public feedback was received on the Stafford Report with 76% of submitters recommending the upgrade of Founders Theatre. 6 submissions opposed an upgrade.	
	Although Founders was at the end of its useful life, it was expected that the Theatre could remain open for a few more years with the right intervention from staff and contractors.	
Feb 2015	As part of the 2015- 2025 10- Year Plan, Council approves \$13.8m in 2021/22 and 2022/23 for capital works to bring the theatre “up to date”. Council also resolves to invest \$100k in a business case review to explore all options in detail and identify the best outcome and requests the upgrade and refurbishment of Founders is included in the 2016/17 Annual Plan review based on a completed business case.	<a href="#">Council report</a>
Feb 2015 - Feb 2016	It was during this business case review work that several detailed investigations were undertaken that ultimately led to a decision to the close the Theatre.	<a href="#">Business case</a> <a href="#">Securius Safety report</a>
	Securius Safety conducted a health and safety audit of the flying system and its impact on employees and others in the theatre. Their audit recommended the flying system was de-loaded and decommissioned until it received written engineering certification that it was safe for use. Invasive detailed work is also started by Dunning Thornton Consultants to complete a Detailed Seismic Design Assessment (DSA) on the Theatre. It is worth re-stating that management concerns over the seismic strength of the building were not a driving factor in the closure of the theatre and this discovery came as a part of investigations into a theatre refurbishment assessment.	
Mar 2016	HCC Chief Executive closes Founders Theatre on 1 March due to a range of immediate safety concerns with the flying system and its ability to carry loads to hoist scenery and lighting above the stage safely.	
	PWC were engaged to review all expert reports to clarify and summarise the issues. It validated the decision to close the theatre.	<a href="#">PWC Report</a>
	A report to Council on 31 March 2016 introduces three options for consideration: – Re-opening the theatre and operating it as it was prior to closure; use an existing venue to replace Founders or re-open the theatre with limited operations. These are all discounted. Subsequent future options are introduced:  1) Redevelop Founders Theatre - \$20.4m over three years commencing 2016/17 FY 2) Demolish and build a new Theatre – indicative cost \$48m - \$52m 3) Permanently close Founders Theatre and demolish the building  At this meeting several speakers spoke in the public forum supporting a performing arts venue in Hamilton to replace Founders. Council resolves to report back in April 2016 with a plan for public engagement on the future of Founders and by end of June with details of the DSA assessment.	<a href="#">Council Report and Attachments: page 23 to 157</a> <a href="#">Council minutes:</a>
April 2016	A report to Council on 28 April 2016 presented a plan for public engagement on the future of Founders for a period of 4 weeks to include Hamilton residents, Waikato residents, the arts community and relevant organisations plus advice from the Arts Forum Advisory Panel. The Council resolved to further improve the engagement document with assistance of several councillors and report back to Strategy and Policy Committee 3 May 2016, with agreement to engage on this with the public during May and June for a minimum of 4 weeks.	<a href="#">Council report</a> <a href="#">Council minutes</a>
May 2016	The Engagement Document was improved with the assistance of Councillors Macpherson, Chesterman and O’Leary.  It was presented to the Strategy and Policy Committee 3 May 2016. The document explained the issues with Founders and the options (refurbish, build new or close and demolish) available to Council to address including financial impacts. Further changes to the document were requested and the document was ultimately approved subject to these changes being made. A motion at the meeting was attempted to have engagement suspended until the Founders DSA report was received but this motion was lost.	<a href="#">Council report</a> <a href="#">Engagement document</a> <a href="#">Council minutes</a>
6 May - 30 June 2016	Public engagement was carried out as per the Council resolution. In summary: <ul style="list-style-type: none"><li>• The engagement document was inserted in the City News and delivered directly to all households in Waipa, Waikato and Matamata District Councils.</li><li>• Three forms of feedback were used to capture the community views on the options<ul style="list-style-type: none"><li>○ Survey available online “have your say” link on the website or by completing a paper submission.</li><li>○ An independent telephone survey of 1600 residents, (1000 in Hamilton City and 600 spread across Waikato, Waipa and Matamata Piako Districts. The telephone survey asked the same questions as the “have your say” link.</li><li>○ Focus groups held by Creative Waikato with users of the facility from the local creative sector. Creative Waikato ran 12 workshops with a total 126 participants and held two public meetings.</li></ul></li></ul>	

	On 7 and 8 July 2016, Council held hearings in support of the above submissions received. 11 groups and 25 individuals spoke to their submissions, including a verbal proposal from Momentum Waikato with an offer to convene the delivery of a new theatre in Hamilton.	<a href="#">Hearing schedule and submissions 7 - 8 July 2016</a>
	<p>At the Council meeting on 28 July 2016, Council received a report with an update on Founders Theatre's condition, a summary of the public engagement feedback and an alternative option for Council's consideration from Momentum Waikato (now known as Waikato Regional Theatre WRT)</p> <p><u>Engineers Report – Detailed Seismic Assessment:</u> The DSA advised that Founders has a seismic strength rating of 15-25% National Building Standard (NBS). This rating saw the building officially classified as 'earthquake prone' (less than 33% NBS) according to government legislation. At the time, current Council policy required the building to be strengthened to an appropriate level by 2020. However new central government legislation proposed (to be enacted in February 2017) would supersede this policy and require the work to be completed within 12 years of receipt of the engineer's report taking the date to 2028. Council's insurers advised at the time of the report there was no cover for failure of the stage house, nor full replacement value in a seismic event, plus no public liability insurance cover. Accordingly, the building remained closed to the public.</p> <p><u>Heritage Assessment:</u> Council's Heritage Advisory Panel recommended that a Heritage Assessment report be prepared to provide some certainty over any heritage value placed on the building design and features. The report confirmed Founders was not classified as having any heritage value in the District Plan. As such there is no protection in place for the building. The assessment indicates that the building has heritage value at a low level and if it were to be included into the District Plan the recommendation would be a B ranking. Staff did not propose to notify Founders in the District Plan.</p> <p><u>Public Engagement:</u> A full summary of all the engagement feedback was provided to Council – including 2279 online and paper submissions, telephone survey responses and summarised feedback from 12 focus group sessions with community and local users of the facility and two open public meetings held by Creative Waikato. There was also feedback provided from the University of Waikato, Arts Forum Advice, Youth Advisory Panel and the Older Persons Advisory Panel Feedback.</p> <p>Feedback through the public engagement process very clearly indicated that Hamilton and Waikato residents valued the need for a performing arts theatre and saw such a facility as vitally important community infrastructure. Feedback relevant to the future of Founders Theatre was:</p> <ul style="list-style-type: none"> <li>○ If the Council's contribution was capped at \$30million, there was more support for building a new theatre ("build new")</li> <li>○ Feedback favoured the option to Refurbish (49%) with Build New selected by 34% of the respondents.</li> <li>○ A secondary question was asked of those that opted for Refurbish as to whether they would consider Build New with a fixed cap of \$30million on the Council's contribution. There was a significant shift in the response with 23% of the respondents changing from the Refurbish to the Build New option.</li> <li>○ Based a \$30m cap on Council spend, 58% of the community would prefer a new build theatre, compared to 26% who wish to retain and refurbish Founders.</li> </ul> <p><u>Momentum Waikato Proposal:</u> It was at this meeting that Momentum Waikato confirmed in writing a proposal of a "new build of an iconic world class theatre for an estimated cost of \$55million with a Council contribution of \$30million." Momentum Waikato would commit to raise the balance of \$25million and oversee delivery of the new theatre. Momentum also requested funding for provisionary planning work. Momentum's proposal was based on the results of public engagement gave Council confidence if funding was limited to \$30m, there was community support for a new theatre.</p> <p><u>Founders Theatre – Future Use</u> Due to all the above, staff did not assess any alternative options, costs and likely demand for the use of Founders Theatre in the interim period or permanently, in the event the Council decided to build a new theatre at another location. Some submitters suggested the theatre should be retained for community use. The report advised that significant costs would have to be incurred to make good on other safe code of compliance concerns balanced against likely use/demand.</p> <p><u>Resolution relating to a new theatre:</u> At this meeting Council received the full report and accepted the proposal from Momentum Waikato, delegated the CE to prepare a HoA and approved \$100k towards a contribution for the cost of concept design work. Council also committed in principal a maximum of \$30m plus GST contribution towards a new build.</p> <p><u>Resolution Relating to Founders:</u> Staff were asked to investigate the following options for Founders Theatre, including any capital costs required and annual operating costs, and report back to the Council on 29 September 2016:</p> <ul style="list-style-type: none"> <li>a) Re-opening Founders in the interim period, including demand for the different use options;</li> <li>b) Retaining Founders in the long term, including demand for use options;</li> <li>c) To demolish Founders.</li> </ul>	<p><a href="#">Council report</a></p> <p><a href="#">Engineers Report – Seismic Assessment Report Dunning Thornton Consultants</a></p> <p><a href="#">Heritage Assessment - Richard Knott Limited</a></p> <p><a href="#">Submission Report (659 pages)</a></p> <p><a href="#">Versus Research – Telephone survey</a></p> <p><a href="#">Engagement Feedback from online and hard copy submission forms</a></p> <p><a href="#">Performance Arts Focus Groups Feedback - Creative Waikato</a></p> <p><a href="#">Momentum Proposal to Council</a></p> <p><a href="#">Minutes</a></p>

<p><b>September 2016</b></p>	<p>Staff reported back to Council on the consideration of options including – reopening, retaining or demolishing the building and the associated financial implications of each other. The report did not recommend:</p> <ul style="list-style-type: none"> <li>any interim use or re-opening of the theatre due to the inability to obtain insurance and the cost of remedial work required.</li> <li>any refurbishment for limited use due to the costs and the timing of finalising the Momentum replacement option and what this means for the existing theatre.</li> <li>re-purposing the existing building due to the costs and the timing of finalising the Momentum replacement option and what this means for the existing theatre.</li> <li>considering demolition at this stage due timing of finalising the Momentum replacement option and what this means for the existing theatre.</li> </ul> <p>The overall recommendation of this report was that Council did not recommend a decision on the future of Founders until the outcome of Momentum Waikato’s plan to build a new theatre is known in later 2017. Management’s second recommendation in this report was that Council note if a new theatre is to be built at a new location, that Founders Theatre building should be demolished.</p> <p>An amendment to management’s request for Council to note a demolition option was amended and Council requested that “a final proposal for Founders Theatre will be taken to Council in 2017 once the outcome of the Momentum Waikato plan for a new Waikato Regional Theatre is known, including options for a community arts hub.”</p>	<p><a href="#">Council report</a></p> <p><a href="#">Minutes</a></p>
<p><b>September 2016 – August 2017</b></p>	<p>Work on the Momentum Waikato proposal continues and is described as “well advanced” with a location announced (old Hamilton Hotel site), features and design elements of the new theatre, possible ownership and management models for the new theatre announced.</p>	
<p><b>August 2017</b></p>	<p>At a Council meeting on 24 August 2017, staff reported on WRT progress and reminded Council that the future of Founders remained to be determined. Further details on the costs and logistics of several options (such as re-opening the building for a different use, reinstating Founders or demolishing and returning land to a green open space) were proposed to be reported back to Council in September 2017.</p> <p>Staff also noted the future of the Founders Theatre itself remained a matter of high public interest and as such should be considered under the public consultation process at the same time as the consultation on the proposed new Waikato Regional Theatre.</p>	<p><a href="#">Report</a></p>
<p><b>September 2017</b></p>	<p>At the Council meeting on 21 September 2017, staff presented three options for the basis of public consultation on the future of Founders Theatre, a plan and budget.</p> <p><b>Option 1: Complete Demolition \$802,100</b></p> <ul style="list-style-type: none"> <li>Demolish the entire building and return the site to greenspace.</li> </ul> <p><b>Option 2: Partial Demolition and Re-use \$1,197,718</b></p> <ul style="list-style-type: none"> <li>Demolish the stage house, auditorium and stage house, but retain the existing dressing room building for re-use. Integrate the building with the surrounding park.</li> </ul> <p><b>Option 3: Reinstate for Community Use \$5.7m - \$12m</b></p> <ul style="list-style-type: none"> <li>Undertake earthquake strengthening and compliance upgrades and cut down the height of the stage house with the balance of the building to be retained in its current state.</li> </ul> <p>One further option mooted was the refurbishment of the Founders Theatre to be a fully operable community-based theatre facility. This was discounted primarily due to cost (estimated at \$19-\$23 m to make code compliant and operable roughly in its current format), the fact that a new and modern regional theatre is proposed to be built and that a range of other smaller theatre format facilities exist across the city. A reinstated Founders Theatre would return Hamilton back into an over-supply position with the potential to cannibalise utilisation rates for other theatres notably a new Waikato Regional Theatre.</p> <p>The public engagement consisted of two distinct activities during October and November 2017:</p> <ul style="list-style-type: none"> <li>a quick online survey which would ask the public to pick their preferred option</li> <li>a formal submission process for community groups and other organisations to prepare a submission using a guide template, with initial submissions to be reviewed by an Elected Member panel and then any viable options would be asked to present to Council.</li> </ul> <p>This consultation process was specially designed to encourage community groups to put forward feasible alternate scenarios including how they proposed to fund them for the use of Founders to be considered by Council.</p> <p>The consultation plan was approved, with findings to be reported back to a meeting in December 2017, with a recommended approach for the future of Founders.</p>	<p><a href="#">Report</a></p> <p><a href="#">Consultation Options</a></p>

<b>December 2017</b>	<p>At the Council meeting on 12 December 2017, the outcome of the public consultation conducted during October and November 2017 was reported back to Council.</p> <p>In total 336 responses were received. Of the 336 survey responses received, 148 responses provided additional comment and advice to council.</p> <p>12. The engagement was conducted via paper forms (available from Libraries, Pools and Creative Waikato) and by an online survey which asked the respondent to pick their preferred option. The survey was promoted through social media and online.</p> <p>43% of respondents chose option 3 – re-instate for community use, with a spread of themes on who should pay for this cost. 26% thought the community group/organisation should solely fund the cost to reinstate and 10% thought the ratepayers should solely pay the cost to reinstate.</p> <p>Business Proposal Expressions of Interest were also reported back on.</p> <p>The consultation process also invited expressions of interest from organisations or groups interested in taking over the operation and/or ownership of Founders Theatre.</p> <p>Those interested to do so were asked to provide an outline of their business plan and how they see their proposal being funded and operated.</p> <p>In total eight business proposal expressions of interest were received. A number of these indicated interest from the creative sector and it was deemed appropriate to further explore conversations with the sector to see if a creative community hub could be established. Council were also reminded of existing support provided to community trusts across Hamilton. (Clarence Street, Meteor and Gallagher Performing Arts Academy)</p> <p>This report also states although the recommendations have a high level of significance due to the high public interest in the future of the Founders Theatre, no further public consultation is required as two consultations have already been undertaken regarding Founders Theatre.</p> <p>Council resolved to have staff facilitate a discussion with the creative sector noting that Council would require a full Business Case and Financial Proposal to be submitted to Council by the 30 March 2018. Council also resolved to refrain from demolition any part of Founders Theatre until this consultation was complete and a business case had been reported back to Council.</p>	<p><a href="#">Report</a></p> <p><a href="#">Consultation Form</a></p> <p><a href="#">Summary of responses (336)</a></p> <p><a href="#">Business Proposals Expressions of Interest October and November 2017</a></p> <p><a href="#">Minutes</a></p>
<b>March - June 2018</b>	<p>Staff facilitated discussions amongst the creative sector. No viable business case or financial proposal is received by Council and this option does not progress any further.</p> <p>A budget amount for the demolition work was formally deferred from 2018/19 (Y1 10-YP) to 2020/21 (Y3 10-YP), pending WRT progress.</p> <p>Founders remains closed.</p>	
<b>June 2018</b>	<p>Council approves via the 2018-2028 10-year plan, \$25 million towards building a regional theatre, with a further \$5 million coming from the wider Waikato region via Waikato Regional Council. Council will also fund \$1.1m per year for 20 years towards a maintenance fund for WRT.</p>	
<b>June 2018 – June 2019</b>	<p>Founders Theatre is considered within work and subsequent consultation in Council’s West Town Belt Masterplan – character area 4.</p> <p>It is noted as an overall opportunity to increase the quality of publicly open space by consideration of reclaiming areas such as Founders and is referred to as the “Founders Site”. It is recommended to be integrated with Boyes Park and Hinemoa Park to “stitch the WTB heart character area together” as a “leafy green heart”.</p> <p>It is noted in this masterplan that the future of Founders is yet to be determined and options for the site could include but should not be limited to:</p> <ul style="list-style-type: none"> <li>A. Retention of the building for community use (which would require building works to remedy health and safety risks) and associated parking; or</li> <li>B. Partial building demolition and repurposing suitable parts of the building for other community uses, including retention any heritage elements, and reduction of car park; or</li> <li>C. Complete demolition of building and reduction of car park and return land to open space (which may include informal recreation opportunities). An additional option to retain and reuse some of the materials from the building for future development of the park.</li> </ul> <p>In all options, ensure the Dame Hilda Ross Fountain and any other relevant built form with heritage values, is maintained, celebrated and integrated with the future uses of the parks.</p> <p>There were two periods of public consultation on the West Town Belt Draft Masterplan in August 2018 and throughout April - May 2019. Of the 160 submissions received, 17 make mention of Founders, with most in favour of demolition and return to greenspace. No further submissions from the creative sector or other user is received for the retention of the building or partial use (option A&amp;B).</p>	<p><a href="#">Final West Town Belt Masterplan 2019</a></p>
<b>August 2019 – Sept 2019</b>	<p>The West Town Belt Masterplan is recommended for approval by Council by the Community Services and Environment Committee and this takes place in September 2019.</p>	
<b>October 2019</b>	<p>Momentum Waikato update Council at a briefing on the WRT project and report it is on track for 2021 opening. On 31 October 2019, the government confirms \$12m in PGF funding for WRT.</p>	
<b>2020</b>	<p>Briefing with EMs - 26 Feb</p> <p>Council approval of engagement plan – 19 March</p> <p>??</p>	

Job No. 202005 - PCP24/0020 1500 @ A2 Drawing No. SK.01 DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.

Project

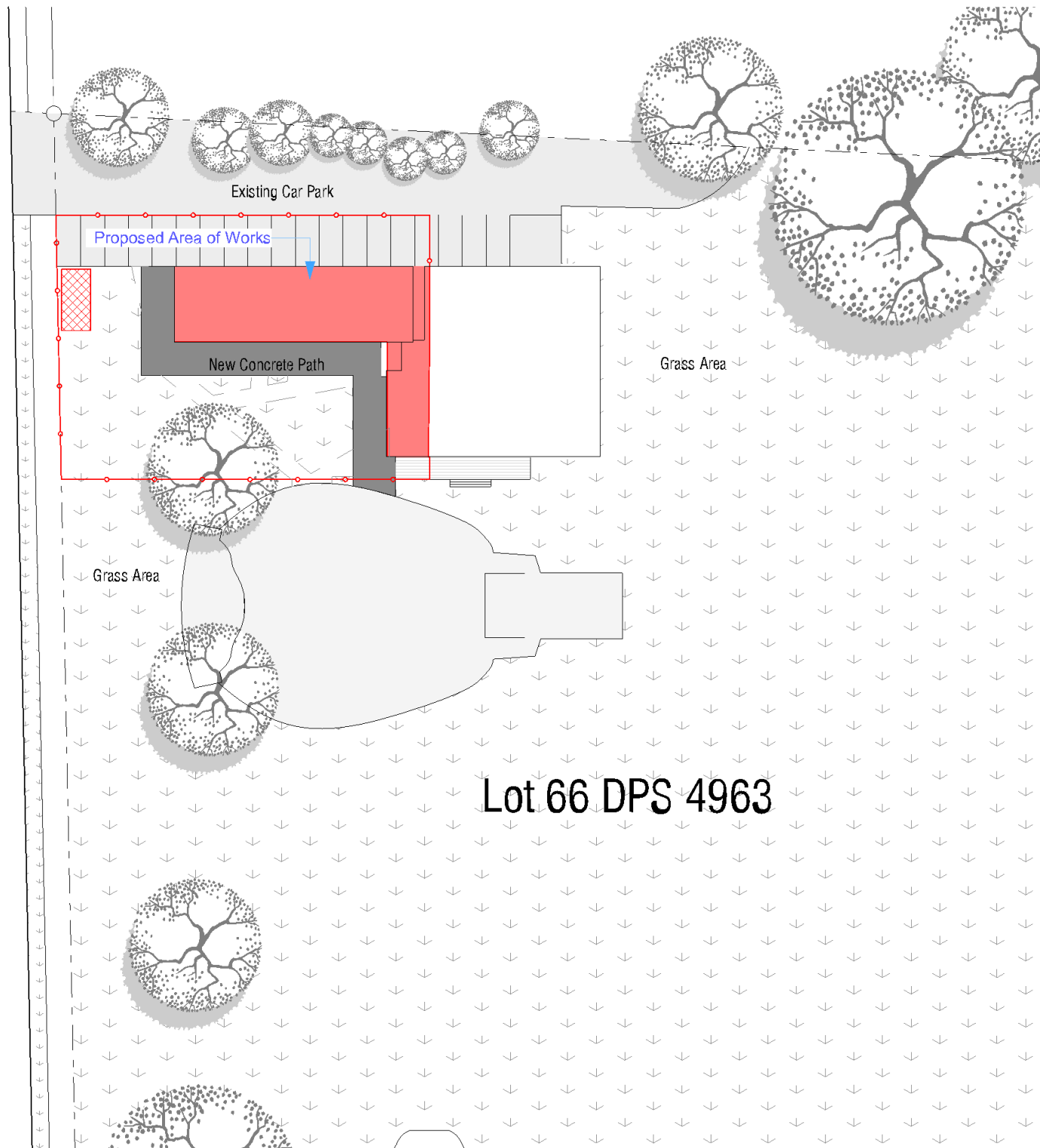
Fairfield Community Hall (RC)

Title

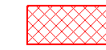


Site Plan

1 Site Plan  
Scale 1:500

Clarkin Road



LOCATION & SITE PLAN LEGEND:

-  STORAGE OF MATERIAL AND EQUIPMENT  
Contractor is to supply for storage of material and equipment, temporary toilets and all temporary works.
-  WORK AREA FENCING  
Contractor is to provide 2m high chainlink fencing to work area. Internal areas are to be partitioned.
-  PROPOSED AREA OF WORKS:  
Contract to inspect site for extent of work.

PROJECT NAME: FAIRFIELD COMMUNITY HALL - REFURBISHMENTS

SITE ADDRESS: 214 CLARKIN ROAD

TERRITORIAL AUTHORITIES: HAMILTON CITY COUNCIL

LEGAL DESCRIPTION: LOTS 66 DPS 496

SITE AREA: 33,748m<sup>2</sup>

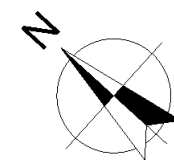
WIND ZONE: MEDIUM (NZS:3604:2011)

CLIMATE ZONE: ZONE 2 (NZS:4218:2009)

DURABILITY ZONE: ZONE B (NZS:3604:2011)

NEW BUILDING AREA: 0m<sup>2</sup>

NEW DECK/PATIO AREA: 0m<sup>2</sup>



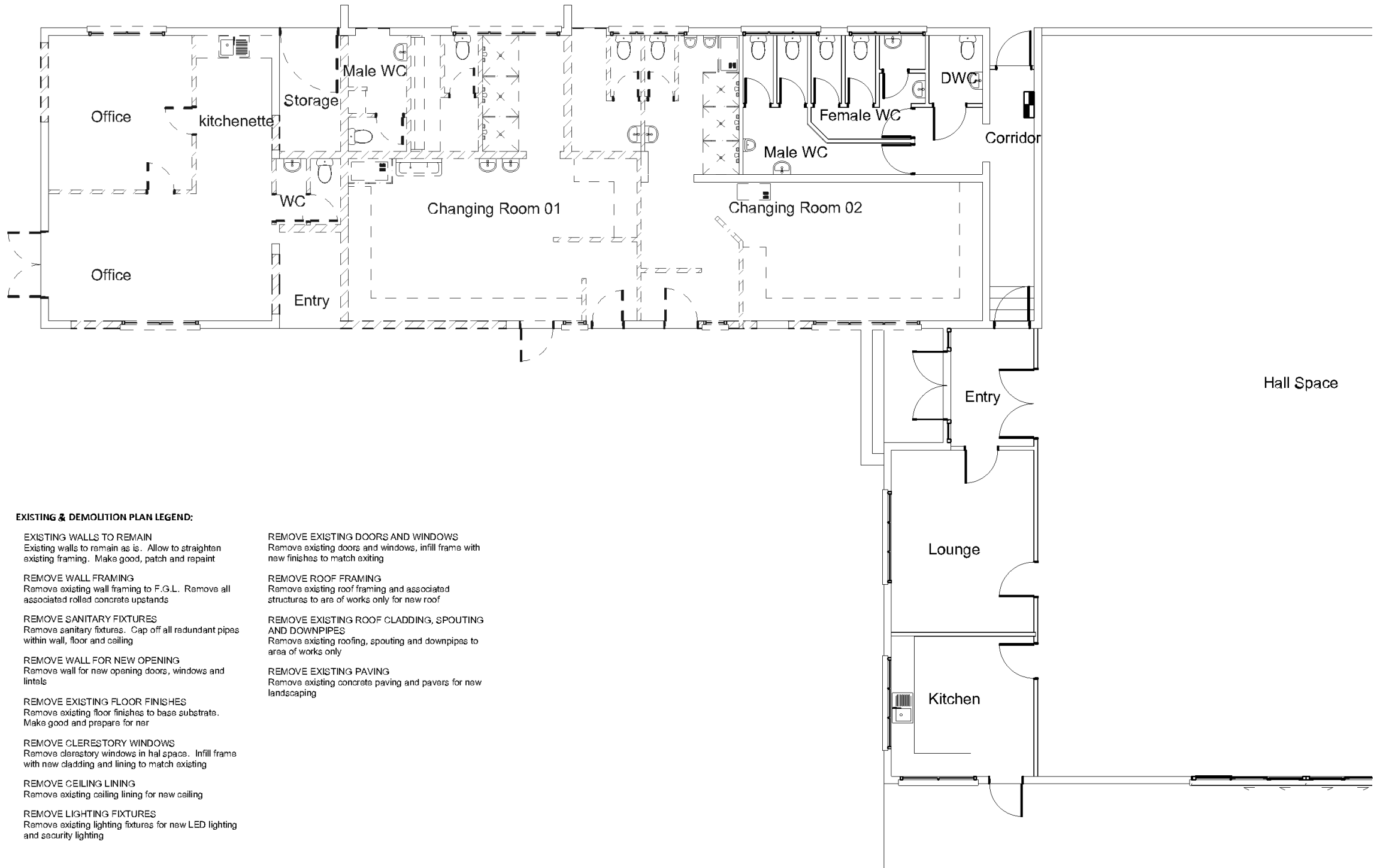
peddlethorp architects

PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz





Job No. 202005 - PPT240020 1:100, 1:1 @ A3 Drawing No. 25.02  
DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.



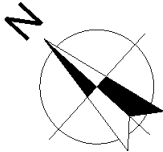
1 Ground Floor Plan - Existing/Demolition  
Scale 1:100

Project

Fairfield Community Hall (RC)

Title

Floor Plan - Existing/Demolition

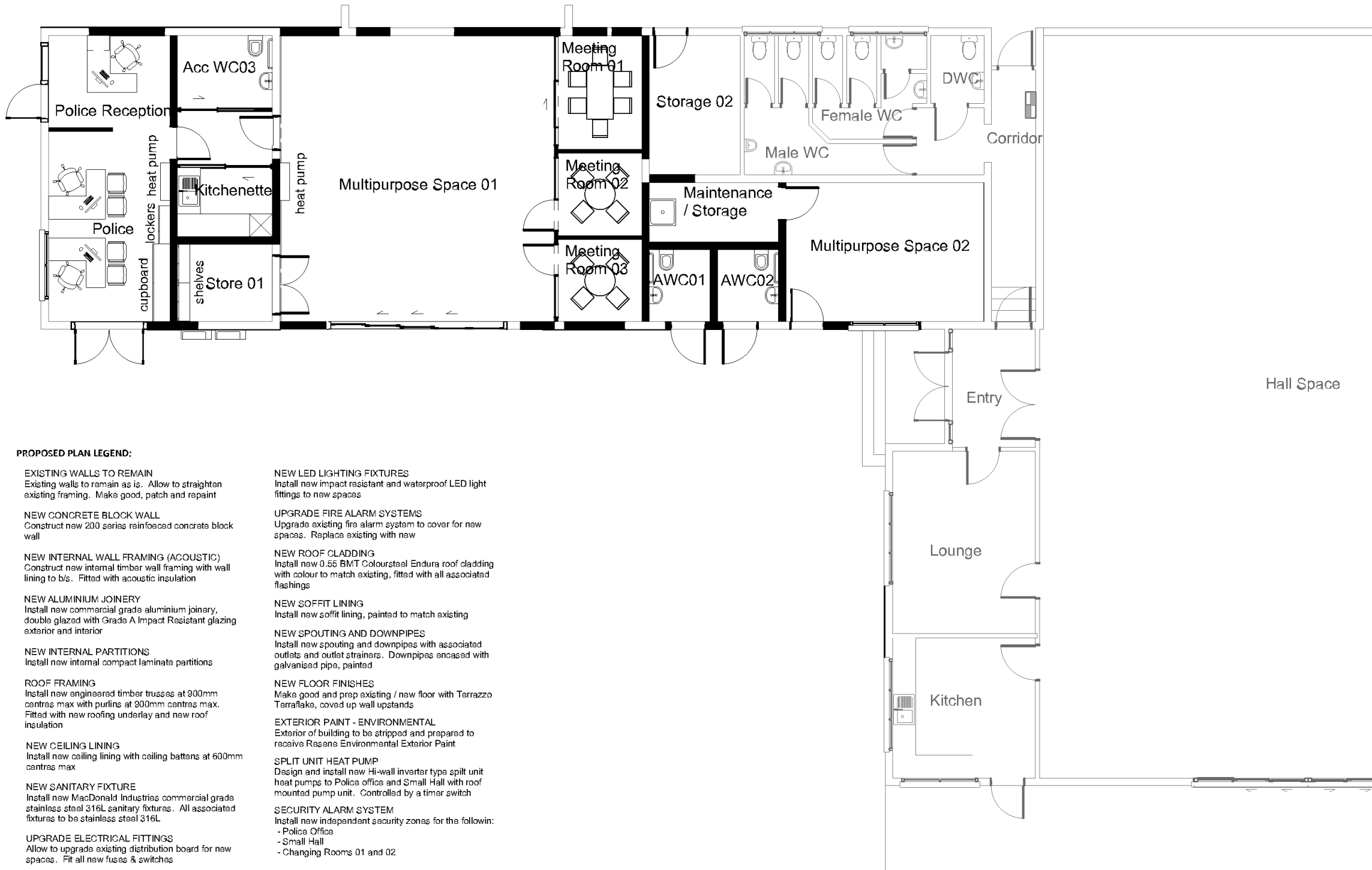


peddlethorp architects

PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz



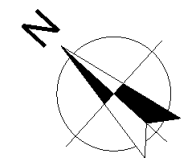
Job No. 202005 - PCP2848020 1:100, 1:1 @ A3 Drawing No. 2503  
DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.



1 Ground Floor - Proposed  
Scale 1:100

Project  
Fairfield Community Hall (RC)

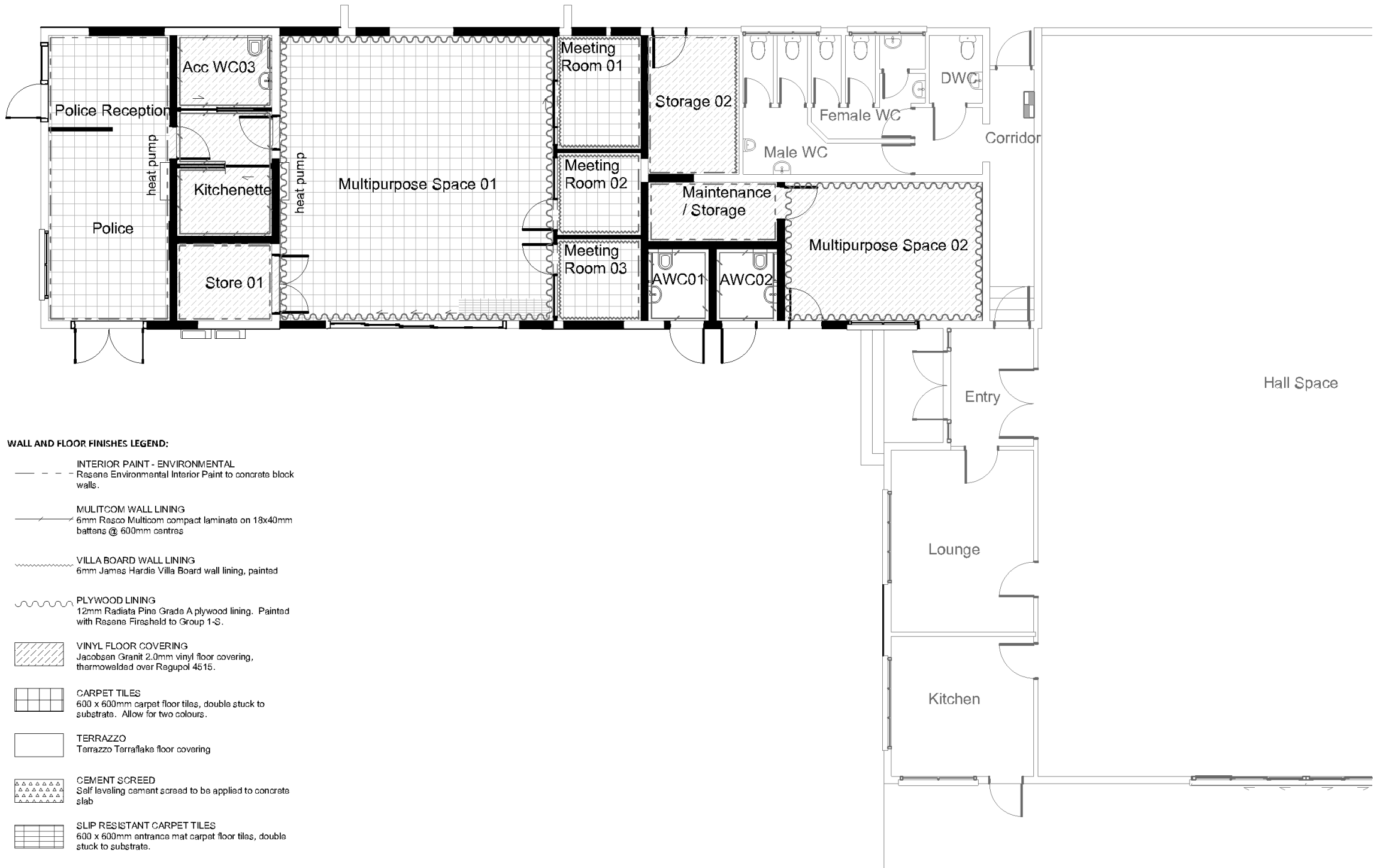
Title  
Floor Plan



**peddlethorp architects**  
PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz



Job No. 202005 - PCP2848020 1:100, 1:1 @ A3 Drawing No. SC04  
DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.

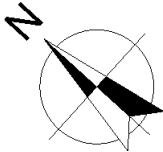


Project

Fairfield Community Hall (RC)

Title

Wall & Floor Finishes Plan



peddlethorp architects

PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz





Job No. 202005 - PCP2848020 1:100 @ A2 Drawing No. SK05 DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.

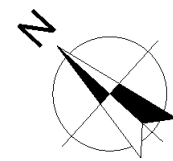
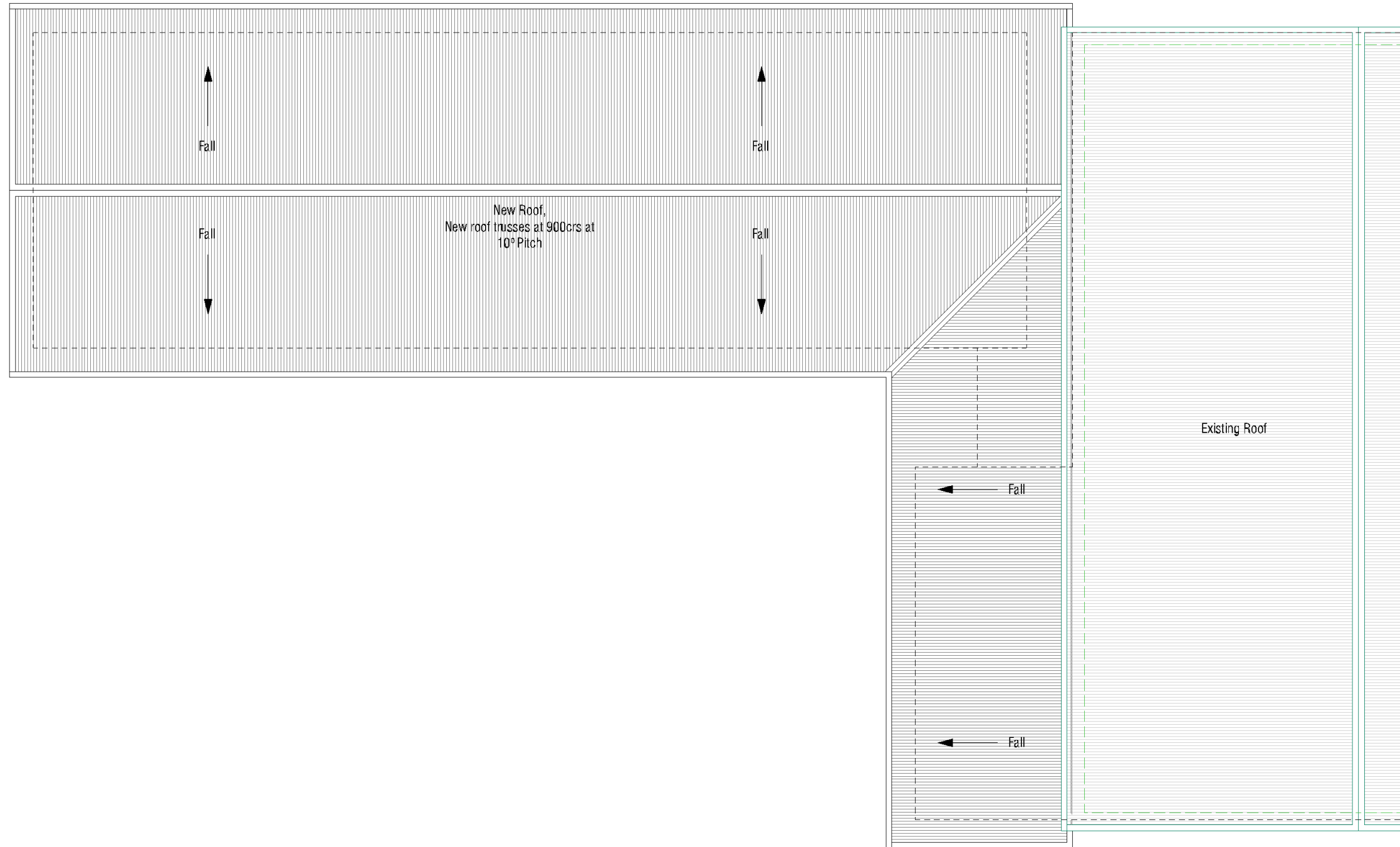
Project

Fairfield Community Hall (RC)

Title

Roof Plan

1 Roof Plan  
Scale 1:100

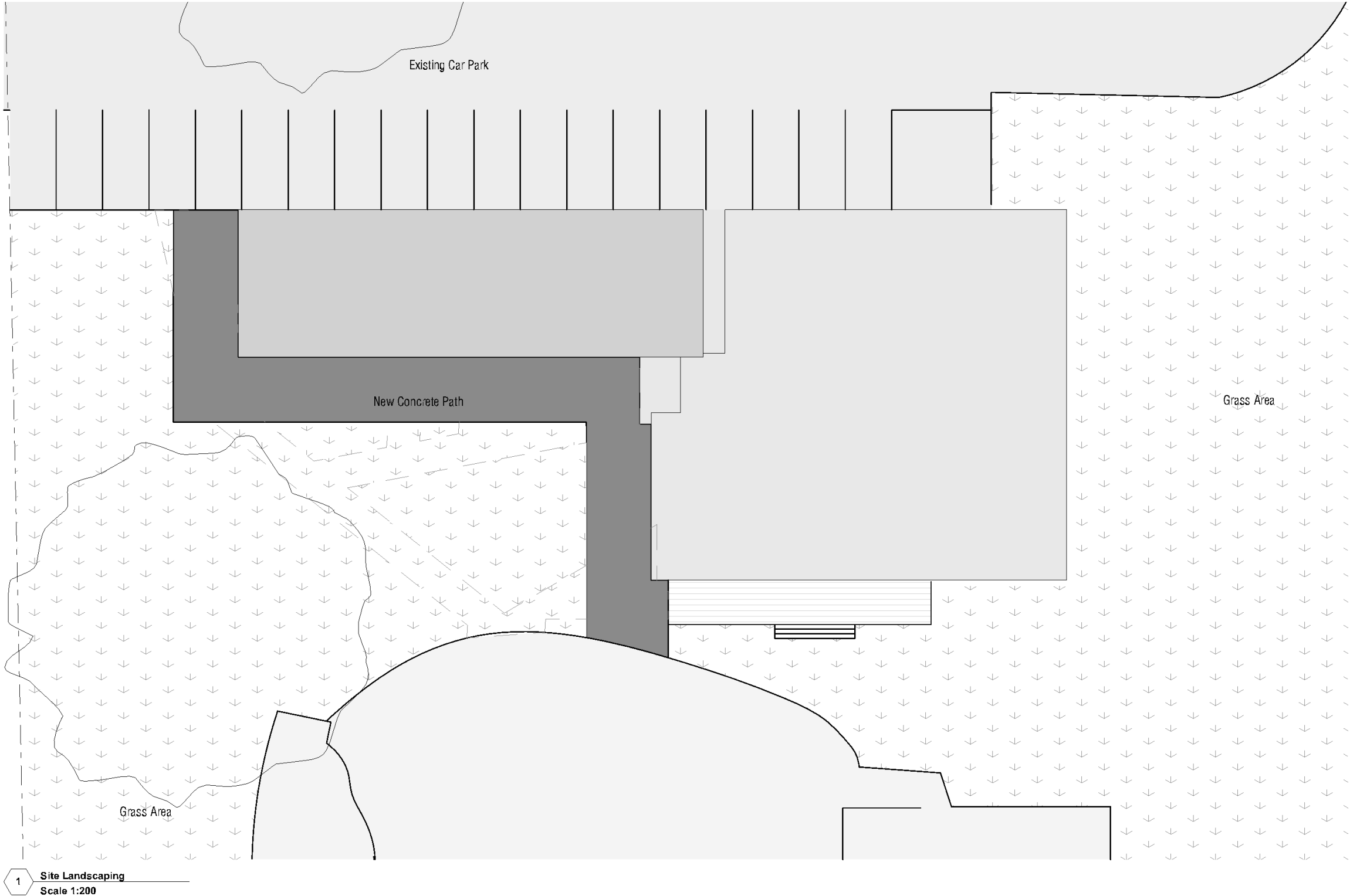


**peddlethorp** architects

PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz



Job No. 202005 - PCP24/0020 1:200 @ A2 Drawing No. SK06 DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.

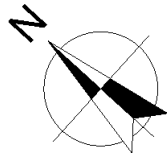


Project

Fairfield Community Hall (RC)

Title

General Landscaping Plan

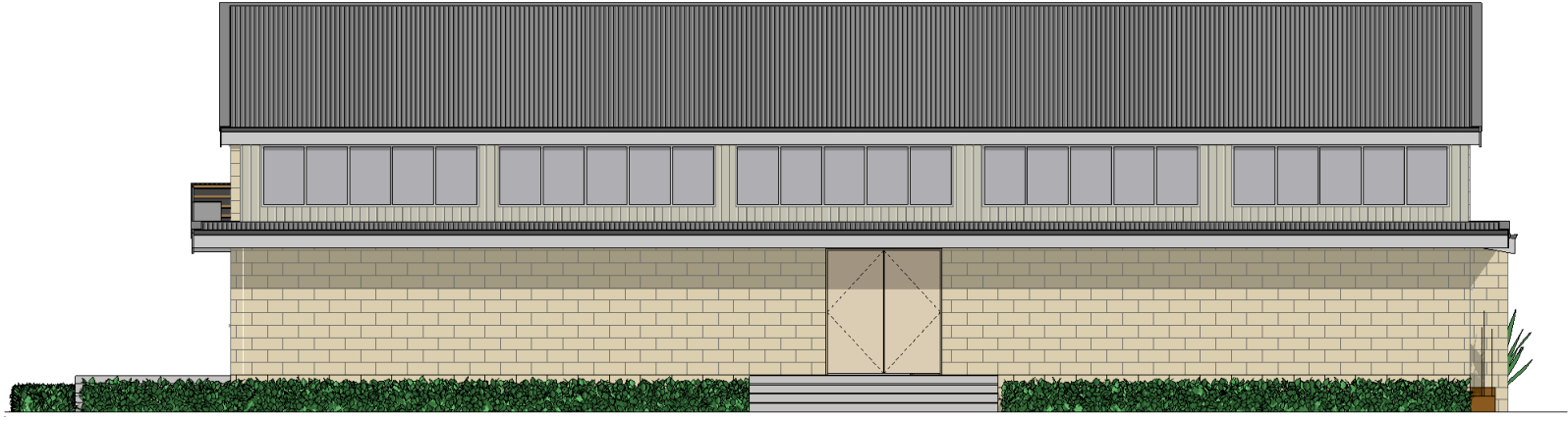


**peddlethorp** architects  
PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz





1 North Elevation  
Scale 1:100



2 North Elevation  
Scale 1:100

Job No. 202005 - PCP24/0020 1:100 @ A2 Drawing No. SK07 DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.

Project

Fairfield Community Hall (RC)

Title

Exterior Elevations

1.

peddlethorp architects

PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz





1 North Elevation  
Scale 1:100



2 North Elevation  
Scale 1:100

Job No. 202005 - PCP24/0020 1:100 @ A2 Drawing No. SK08 DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.

Project

Fairfield Community Hall (RC)

Title

Exterior Elevations

1.

peddlethorp architects

PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz





Job No. 202005 - PCP2848020 @ A3  
Drawing No. SK09  
DO NOT SCALE FROM DRAWINGS.  
IF IN DOUBT - ASK.



1 Aerial View

Project

Fairfield Community Hall (RC)

Title

3D Perspective

**peddlethorp** architects

PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz





Job No. 202005 - PCP240020 @ A3 Drawing No. SK-10 DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.



1 3D View 01

Project	Title
Fairfield Community Hall (RC)	3D Perspective



**peddlethorp architects**  
PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz





Job No. 202005 - PCP240020 @ A3  
Drawing No. SK.11  
DO NOT SCALE FROM DRAWINGS.  
IF IN DOUBT - ASK.



1 3D View 02

Project	Title
Fairfield Community Hall (RC)	3D Perspective

1.

**peddlethorp architects**  
PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz





Job No. 202005 - PCP2848020 @ A3 Drawing No. SK12 DO NOT SCALE FROM DRAWINGS. IF IN DOUBT - ASK.



1 3D View 03

Project	Title
Fairfield Community Hall (RC)	3D Perspective

**peddlethorp architects**  
PO Box 12068 Hamilton New Zealand  
Telephone : (07) 834 0376  
Email: Hamilton@pta.co.nz





# LIST OF CAPITAL PROJECTS

R - Renewals  
LOS - Levels of Service  
G - Growth

Type	Annual Plan 2019/20	10-Year Plan 2020/21	Approved Changes 2020/21	Deferrals 2020/21	Annual Plan 2020/21	Forecast Revenue 2020/21
	\$000	\$000	\$000	\$000	\$000	\$000
<b>Arts and Culture</b>						
CE10005 - Library collection purchases	R	1,182	1,229	-	1,229	-
CE10006 - Library asset renewal	R	152	147	-	147	-
CE10007 - Library building asset renewal programme	R	540	742	-	893	-
CE10013 - Technical services equipment renewals	R	362	352	-	422	-
CE19015 - Libraries facilitation plan	LOS	-	-	-	-	-
CE19016 - Libraries strategic plan	LOS	1,340	-	-	-	-
CE19017 - Rototuna community facilities	G	1,405	9,743	(243)	9,500	-
CE19070 - Community Facilities building renewals	R	-	-	-	-	-
<b>Total Arts and Culture</b>		<b>4,981</b>	<b>12,214</b>	<b>(23)</b>	<b>12,192</b>	<b>-</b>
<b>City Planning and Development</b>						
CE10037 - CCTV renewals and development	R	52	54	-	54	-
CE19017 - Rototuna community facilities	G	-	-	-	-	-
<b>Total City Planning and Development</b>		<b>52</b>	<b>54</b>	<b>-</b>	<b>54</b>	<b>-</b>
<b>Corporate Services</b>						
CE10006 - Library asset renewal	R	8	-	-	-	-
CE10022 - Renewal of crematorium assets	R	126	-	-	-	-
CE10030 - Building renewals parks and open spaces	R	10	124	-	124	-
CE10053 - Tenancy inducement renewals	R	78	81	-	109	-
CE10151 - Renewals program	R	1,910	671	-	2,271	-
CE10152 - Network and infrastructure	R	1,856	877	-	2,023	-
CE10153 - Core business applications	R	654	780	-	1,498	-
CE10154 - Minor applications	R	130	49	-	64	-
CE10156 - Lease funding of equipment	R	913	1,344	-	1,578	-
CE10158 - Replacement of fleet vehicles	R	3,174	1,886	-	2,372	-
CE15024 - Hamilton Park cemetery, burial and ash lawn extensor	G	60	-	-	33	-
CE15155 - Mobility and eservices	R	944	92	-	564	-
CE17001 - Customer Service Projects	R	-	-	-	51	-
CE19024 - IS major upgrades	R	1,634	476	-	1,467	-
CE19025 - Smart Hamilton Initiatives	LOS	286	271	-	271	-
CE19032 - Civic Square upgrade project	R	-	541	-	541	-
CE19033 - Duke Street workshop replacement	R	-	-	-	60	-
CE19034 - Key Control project	R	-	-	-	-	-
CE19035 - Building Management Systems Council upgrade projec	R	-	-	-	-	-
CE19070 - Community Facilities building renewals	R	-	-	-	-	-
<b>Total Corporate Services</b>		<b>11,784</b>	<b>7,191</b>	<b>-</b>	<b>13,025</b>	<b>-</b>
<b>Parks and Recreation</b>						
CE10001 - Aquatic facilities building renewals	R	57	20	-	320	-
CE10003 - Waterworld operational asset renewals	R	247	366	-	366	-
CE10004 - Gallagher Aquatic Centre operational asset renewal	R	45	12	-	57	-
CE10016 - Zoo building renewals	R	-	-	-	-	-
CE10021 - Building renewals cemeteries	R	820	-	-	-	-
CE10022 - Renewal of crematorium assets	R	-	137	-	137	-
CE10023 - Hamilton Park east and west cemeteries renewals	R	329	43	-	282	-
CE10028 - Hamilton Gardens building renewals	R	80	12	-	12	-
CE10029 - Toilet and changing room renewals	R	127	86	-	113	-
CE10030 - Building renewals parks and open spaces	R	65	-	-	-	-
CE10031 - Sports area renewals	R	979	1,673	(5)	1,668	-
CE10032 - Parks and open spaces assets and playgrounds renewa	R	1,396	1,785	-	1,850	-
CE15024 - Hamilton Park cemetery, burial and ash lawn extensor	G	64	-	-	64	-
CE15035 - Rototuna Park development	G	2,581	-	-	699	-
CE15036 - Playground development programme	LOS	893	2,599	(1,899)	700	(100)
CE17004 - River Plan	LOS	867	-	-	935	-
CE19001 - Hamilton Park cemetery accessible toilet block	LOS	206	-	-	-	-
CE19002 - Cemetery land acquisition	G	-	-	-	-	-
CE19003 - Parks Toilets development/upgrade	LOS	2,178	1,874	-	2,068	-
CE19004 - Destination Parks Renewals	R	3,610	4,130	-	4,426	-
CE19005 - Sports Park development	G	604	1,562	-	2,166	-
CE19006 - Te Rapa Sportsdrome building renewals	R	-	-	-	-	-
CE19007 - Peacocke Parks development	G	224	8,636	-	9,994	-
CE19009 - Rototuna Parks development	G	2,491	466	(466)	-	-

Item 6

Attachment 4

	Type	Annual Plan 2019/20	10-Year Plan 2020/21	Approved Changes 2020/21	Deferrals 2020/21	Annual Plan 2020/21	Forecast Revenue 2020/21
CE19010 - Te Manatu Park development	G	-	402	-	-	402	-
CE19012 - Day's Park erosion remediation	LOS	-	-	-	-	-	-
CE19013 - Pooches and Parks	LOS	-	-	-	95	95	-
CE19014 - Waiwhakareke Natural Heritage Park development	LOS	-	-	-	-	-	-
CE19022 - Alternative Weed Control	LOS	412	-	-	-	-	-
CE19070 - Community Facilities building renewals	R	16	-	-	-	-	-
CE19071 - Sports Park Drainage	LOS	1,562	1,624	-	(263)	1,361	-
<b>Total Parks and Recreation</b>		<b>19,852</b>	<b>25,426</b>	<b>-</b>	<b>2,287</b>	<b>27,712</b>	<b>(100)</b>
<b>Rubbish and Recycling</b>		<b>1,323</b>	<b>281</b>	<b>-</b>	<b>1,223</b>	<b>1,503</b>	<b>-</b>
CE10054 - Replacement of closed landfill assets	R	973	179	-	966	1,144	-
CE10056 - Replacement of RTS & HOC assets	R	272	31	-	207	239	-
CE15055 - Closed landfill management	LOS	78	27	-	50	77	-
CE19027 - Refuse drop off points	G	-	43	-	-	43	-
<b>Total Rubbish and Recycling</b>		<b>1,323</b>	<b>281</b>	<b>-</b>	<b>1,223</b>	<b>1,503</b>	<b>-</b>
<b>Sewerage</b>							
CE10100 - Replacement of wastewater pump stations	R	956	680	-	126	806	-
CE10101 - Replacement of wastewater assets	R	2,952	4,471	-	281	4,751	-
CE10115 - Replacement of wastewater treatment plant assets	R	3,169	2,123	-	(81)	2,042	-
CE15090 - Roading upgrades and development in Rotokauri stage	G	-	-	-	-	-	-
CE15103 - Increase capacity of wastewater pump stations	LOS	1,378	914	-	559	1,473	-
CE15104 - Wastewater pipe upgrade - growth	G	312	325	-	-	325	-
CE15105 - Increase capacity of wastewater network - Rototuna	G	738	197	-	428	625	-
CE15106 - Wastewater network upgrades to allow development	G	83	87	-	-	87	-
CE15107 - Increase capacity of network in Rotokauri stage 1	G	546	40	(20)	929	949	-
CE15109 - Increase capacity of network in Peacocke stage 1	G	1,660	524	-	35	559	-
CE15111 - Increase capacity of network throughout the city	G	-	-	-	-	-	-
CE15117 - Upgrade wastewater treatment plant (Pukete 3)	G	15,313	-	3,650	4,520	8,170	-
CE15120 - Wastewater treatment plant compliance	LOS	2,144	1,954	-	1,300	3,253	-
CE15121 - Wastewater customer connections to the network	G	52	54	-	-	54	(54)
CE15160 - Wastewater model	R	428	623	-	-	623	-
CE15161 - Wastewater master plan	G	208	163	-	-	163	-
CE19029 - Wastewater seismic strengthening	LOS	156	108	-	-	108	-
CE19040 - Increase capacity network Peacocke Stage 2	G	2,891	6,775	-	6,246	13,022	-
CE19041 - Increase capacity WW far east network	G	610	2,166	-	790	2,956	-
CE19042 - Increase capacity WW south network	G	13,718	17,868	-	(7,584)	10,283	-
CE19043 - Increase capacity WW west network	G	22,606	4,566	-	6,719	11,285	-
CE19044 - Increase capacity WW east network	G	2,158	1,260	-	1,825	3,085	-
CE19050 - Increase capacity WW central network	G	3,372	70	-	1,865	1,935	-
CE19072 - Increase capacity of network in Te Rapa	G	-	-	-	-	-	-
<b>Total Sewerage</b>		<b>75,451</b>	<b>44,966</b>	<b>3,630</b>	<b>17,956</b>	<b>66,553</b>	<b>(54)</b>
<b>Stormwater</b>							
CE10058 - Replacement of stormwater assets	R	585	542	-	45	587	-
CE15059 - Rototuna stormwater infrastructure	G	3,313	2,646	-	1,045	3,691	-
CE15060 - Rotokauri stormwater infrastructure stage 1	G	961	4,812	-	(4,039)	773	-
CE15062 - Peacocke stormwater infrastructure stage 1	G	1,233	33	-	895	927	-
CE15063 - Peacocke stormwater infrastructure stage 2	G	7,939	6,515	-	1,762	8,277	-
CE15064 - Stormwater pipe upgrade - growth	G	156	163	-	-	163	-
CE15066 - Existing network improvements in new areas	G	109	114	-	-	114	-
CE15067 - Comprehensive stormwater consent implementation	LOS	52	54	-	20	74	-
CE15068 - Stormwater customer connections to the network	G	52	54	-	-	54	(54)
CE15162 - Integrated catchment management plan	G	1,000	921	-	30	951	-
CE19026 - Erosion control works	LOS	3,725	3,585	-	(1,384)	2,200	(50)
<b>Total Stormwater</b>		<b>19,124</b>	<b>19,437</b>	<b>-</b>	<b>(1,626)</b>	<b>17,811</b>	<b>(104)</b>
<b>Transport</b>							
CE10069 - Resurfacing off street carparks	R	66	55	-	(55)	-	-
CE10070 - Replacement of parking enforcement equipment	R	157	114	-	300	414	-
CE10071 - Parking building renewal	R	164	60	-	-	60	-
CE10072 - Replacement of footpath	R	4,809	5,079	-	-	5,079	(2,555)
CE10074 - Replacement of drainage (kerb and channel)	R	1,617	1,708	-	-	1,708	(820)
CE10075 - Replacement of road base	R	1,260	1,330	-	-	1,330	(673)
CE10076 - Road resurfacing	R	5,268	5,563	-	-	5,563	(2,831)
CE10077 - Replacement of bridges and culverts	R	2,056	278	-	2,270	2,548	(1,299)
CE10080 - Replacement of lighting	R	2,430	950	-	1,910	2,860	(1,458)
CE10081 - Replacement of traffic equipment	R	402	436	-	(33)	402	(191)

	Type	Annual Plan 2019/20	10-Year Plan 2020/21	Approved Changes 2020/21	Deferrals 2020/21	Annual Plan 2020/21	Forecast Revenue 2020/21
CE10098 - Building and property renewals	R	5	13	-	-	13	-
CE15085 - Minor improvements to transport network	LOS	2,082	2,166	-	-	2,166	(1,105)
CE15086 - Bus stop infrastructure	LOS	677	704	-	-	704	(359)
CE15087 - Network upgrades to allow new development	G	182	190	-	-	190	-
CE15088 - Roading upgrades and development in Peacocke stage	G	6,982	4,145	-	(1,238)	2,907	(1,482)
CE15089 - Roading upgrades and development in Peacocke stage	G	38,410	20,160	-	5,582	25,742	(12,910)
CE15090 - Roading upgrades and development in Rotokauri stage	G	11,716	745	-	11,914	12,659	(3,343)
CE15092 - Roading upgrades and development in Rototuna	G	14,348	7,390	-	4,509	11,899	(184)
CE15093 - Roading upgrades and development in Ruakura	G	726	5,004	1,000	2,850	8,854	(2,985)
CE15095 - Integrated transport initiatives	G	3,272	1,625	-	850	2,475	(1,262)
CE15096 - Cross city connector	G	-	-	-	-	-	-
CE15097 - Northern river crossing	G	-	-	-	-	-	-
CE19036 - Ring Road	G	15,478	2,977	2,000	9,000	13,977	(10,101)
CE19037 - Hamilton transport model	G	546	1,625	-	(1,125)	500	(255)
CE19038 - Rotokauri rail platform	G	1,920	-	-	500	500	(378)
CE19052 - Intersection safety upgrade programme	LOS	1,850	1,625	-	256	1,881	(959)
CE19054 - Bridge safety improvements	LOS	479	3,357	-	407	3,764	(1,920)
CE19057 - Biking plan implementation	G	14,120	8,664	-	1,786	10,450	(5,330)
CE19058 - Mass transit	G	3,742	5,415	-	462	5,877	(3,773)
CE19062 - Bridge resilience programme	LOS	641	1,516	(2,157)	641	-	-
CE19063 - Intersection capacity upgrade programme	G	552	-	-	452	452	(230)
CE19064 - Transport Centre rejuvenation	LOS	6,270	-	()	1,407	1,407	(718)
CE19065 - Modal access on bridges programme	G	-	-	-	-	-	-
<b>Total Transport</b>		<b>142,227</b>	<b>82,892</b>	<b>843</b>	<b>42,645</b>	<b>126,380</b>	<b>(57,122)</b>
<b>Venues Tourism and Major Events</b>							
CE10040 - Business administration plant and equipment	R	52	33	-	-	33	-
CE10041 - Claudelands plant and equipment	R	135	503	-	-	503	-
CE10042 - Seddon Park plant and equipment	R	34	-	-	-	-	-
CE10043 - Waikato Stadium plant and equipment	R	402	133	-	223	356	-
CE10044 - Turf services plant and equipment	R	75	54	-	-	54	-
CE10046 - Seddon Park property renewals	R	18	314	-	-	314	-
CE10047 - Waikato Stadium property renewals	R	1,663	504	-	75	579	-
CE10048 - Stadia building renewals	R	1,826	339	420	560	1,319	(200)
CE10049 - Claudelands building renewals	R	1,033	636	-	138	774	-
CE15050 - Claudelands capital improvement programme	LOS	167	49	-	-	49	-
CE15051 - Stadia capital improvement function	LOS	357	29	-	400	429	-
CE19022 - Alternative Weed Control	LOS	-	-	-	-	-	-
CE19023 - Hamilton Gardens development	LOS	80	-	-	-	-	-
CE19031 - i-Site building renewals	R	54	54	-	(54)	-	-
<b>Total Venues Tourism and Major Events</b>		<b>5,896</b>	<b>2,646</b>	<b>420</b>	<b>1,342</b>	<b>4,408</b>	<b>(200)</b>
<b>Visitor Attractions</b>							
CE10001 - Aquatic facilities building renewals	R	8	-	-	-	-	-
CE10003 - Waterworld operational asset renewals	R	320	-	-	44	44	-
CE10004 - Gallagher Aquatic Centre operational asset renewal	R	-	-	-	-	-	-
CE10008 - Museum asset renewal	R	76	52	-	-	52	-
CE10009 - ArtsPost earthquake strengthening	LOS	-	-	-	-	-	-
CE10010 - Public art support fund	R	31	33	-	99	132	-
CE10011 - Museum activity building renewals	R	766	326	-	207	533	-
CE10015 - Zoo animal enclosure renewals	R	586	521	-	(209)	312	-
CE10016 - Zoo building renewals	R	25	13	-	-	13	-
CE10017 - Property renewals	R	43	18	-	-	18	-
CE10020 - Zoo animal replacement	R	63	65	-	96	161	-
CE10026 - Hamilton Gardens renewals	R	99	168	-	-	168	-
CE10028 - Hamilton Gardens building renewals	R	-	-	-	-	-	-
CE19018 - Museum loading bay	LOS	-	-	-	-	-	-
CE19019 - Zoo safety improvements	LOS	1,581	-	-	1,014	1,014	-
CE19020 - Hamilton Zoo improvement programme	LOS	79	81	-	-	81	-
CE19021 - Water and stormwater reticulation	R	98	45	-	148	193	-
CE19023 - Hamilton Gardens development	LOS	3,286	2,058	-	956	3,014	(100)
CE19028 - Collection acquisition fund	R	52	54	-	43	97	-
CE19030 - Zoo and Waiwhakareke Entrance Precinct	LOS	1,562	4,115	-	1,361	5,477	(900)
CE19070 - Community Facilities building renewals	R	-	128	-	-	128	-
<b>Total Visitor Attractions</b>		<b>8,671</b>	<b>7,678</b>	<b>-</b>	<b>3,760</b>	<b>11,437</b>	<b>(1,000)</b>
<b>Water Supply</b>							
CE10001 - Aquatic facilities building renewals	R	19	-	-	-	-	-
CE10056 - Replacement of RTS & HOC assets	R	-	-	-	-	-	-

	Type	Annual Plan 2019/20	10-Year Plan 2020/21	Approved Changes 2020/21	Deferrals 2020/21	Annual Plan 2020/21	Forecast Revenue 2020/21
CE10115 - Replacement of wastewater treatment plant assets	R	-	-	-	-	-	-
CE10123 - Replacement of watermain	R	2,332	2,792	-	(500)	2,292	-
CE10124 - Replacement of water meters, valves and hydrants	R	1,182	1,229	-	868	2,097	-
CE10138 - Replacement of treatment plant and reservoir assets	R	2,167	1,937	-	1,032	2,969	-
CE10145 - Tools of trade renewals	R	52	54	-	-	54	-
CE15092 - Roading upgrades and development in Rototuna	G	-	-	-	-	-	-
CE15120 - Wastewater treatment plant compliance	LOS	-	-	-	-	-	-
CE15126 - Upgrade or build new watermain in Rototuna	G	1,817	1,042	-	484	1,526	-
CE15127 - Water pipe upgrade - growth	G	312	325	-	-	325	-
CE15128 - Upgrade/build new watermain in Rotokauri stage 1	G	-	-	-	61	61	-
CE15130 - Upgrade/build new watermain in Peacocke stage 1	G	78	-	-	-	-	-
CE15132 - Water network upgrades to allow new development	G	83	87	-	-	87	-
CE15133 - Water demand management - network water loss	LOS	-	-	-	-	-	-
CE15134 - Water demand management - Pukete reservoir zone	G	-	-	-	-	-	-
CE15135 - Upgrade/build distribution watermain in Peacocke	G	118	649	-	(26)	623	-
CE15137 - Water demand management - Newcastle reservoir zone	G	4,854	6,090	-	(3,777)	2,313	-
CE15139 - Water treatment plant compliance - minor upgrades	LOS	1,570	782	-	1,307	2,089	-
CE15141 - Water demand management - Hillcrest reservoir zone	G	1,127	-	-	-	-	-
CE15144 - Upgrade water treatment plant	G	3,581	9,151	(3,650)	(3,443)	2,058	-
CE15146 - Water customer connections	G	52	54	-	-	54	(54)
CE15148 - Upgrade or build new watermain in Ruakura	G	206	217	-	-	217	-
CE15158 - Water model	R	98	585	-	-	585	-
CE15159 - Water master plan	G	96	-	-	-	-	-
CE16004 - Eastern Bulk Main Slip	G	1,008	-	-	658	658	-
CE19045 - Ruakura reservoir & associated bulk mains	G	12,680	43	-	2,443	2,486	-
CE19046 - Upgrade/build new watermain in Peacocke Stage 2	G	141	1,090	-	182	1,272	-
CE19047 - Water Demand Management - Maeroa reservoir zone	G	-	-	-	-	-	-
CE19048 - Water Demand Management - Hamilton South reservc	G	666	-	-	-	-	-
CE19049 - Water Demand Management - Fairfield reservoir zone	G	-	-	-	-	-	-
CE19073 - Upgrade/build new watermain in Te Rapa	G	-	-	-	-	-	-
<b>Total Water Supply</b>		<b>34,241</b>	<b>26,128</b>	<b>(3,650)</b>	<b>(710)</b>	<b>21,768</b>	<b>(54)</b>
<b>Grand Total</b>		<b>323,603</b>	<b>228,912</b>	<b>1,244</b>	<b>72,688</b>	<b>302,844</b>	<b>(58,634)</b>