

**Notice of Meeting:**

I hereby give notice that an ordinary Meeting of the Council will be held on:

**Date:** Tuesday 20 February 2024  
**Time:** 9:30 am  
**Meeting Room:** Council Chamber and Audio-Visual Link  
**Venue:** Municipal Building, Garden Place, Hamilton

Lance Vervoort  
Chief Executive

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## **Council Kaunihera OPEN AGENDA**

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**Membership**

**Chairperson** Mayor Paula Southgate  
*Heamana*

**Deputy Chairperson** Deputy Mayor Angela O’Leary  
*Heamana Tuarua*

<b>Members</b>	Cr Maxine van Oosten	Cr Geoff Taylor
	Cr Moko Tauariki	Cr Sarah Thomson
	Cr Ewan Wilson	Cr Emma Pike
	Cr Mark Donovan	Cr Melaina Huaki
	Cr Louise Hutt	Cr Anna Casey-Cox
	Cr Andrew Bydder	Cr Kesh Naidoo-Rauf
	Vacancy	

**Quorum:** A majority of members (including vacancies)

**Meeting Frequency:** Monthly – or as required

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Amy Viggers  
Mana Whakahaere  
Governance Lead

**12 February 2024**

Telephone: 07 838 6727  
Amy.Viggers@hcc.govt.nz  
www.hamilton.govt.nz

## Purpose

The Council is responsible for:

1. Providing leadership to, and advocacy on behalf of, the people of Hamilton.
2. Ensuring that all functions and powers required of a local authority under legislation, and all decisions required by legislation to be made by local authority resolution, are carried out effectively and efficiently, either by the Council or through delegation.

## Terms of Reference

1. To exercise those powers and responsibilities which cannot legally be delegated by Council<sup>1</sup>:
  - a) The power to make a rate.
  - b) The power to make a bylaw.
  - c) The power to borrow money, or purchase or dispose of assets, other than in accordance with the Long Term Plan.
  - d) The power to adopt a Long Term Plan or Annual Plan, or Annual Report.
  - e) The power to appoint a Chief Executive.
  - f) The power to adopt policies required to be adopted and consulted on under the Local Government Act 2002 in association with the Long Term Plan or developed for the purpose of the Council's Governance Statement.
  - g) The power to adopt a remuneration and employment policy.
  - h) The power to approve or change the District Plan, or any part of that Plan, in accordance with the Resource Management Act 1991.
  - i) The power to approve or amend the Council's Standing Orders.
  - j) The power to approve or amend the Code of Conduct for Elected Members.
  - k) The power to appoint and discharge members of committees.
  - l) The power to establish a joint committee with another local authority or other public body.
  - m) The power to make the final decision on a recommendation from the Parliamentary Ombudsman, where it is proposed that Council does not accept the recommendation.
  - n) The power to amend or replace the delegations in Council's *Delegations to Positions Policy*.
2. To exercise the following powers and responsibilities of Council, which the Council chooses to retain:
  - a) Resolutions required to be made by a local authority under the Local Electoral Act 2001, including the appointment of an electoral officer and reviewing representation arrangements.
  - b) Approval of any changes to Council's vision, and oversight of that vision by providing direction on strategic priorities and receiving regular reports on its overall achievement.
  - c) Approval of any changes to city boundaries under the Resource Management Act 1991.
  - d) Adoption of governance level strategies plans and policies which advance Council's vision and strategic goals.

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<sup>1</sup> [Clause 32, Schedule 7, Local Government Act 2002](#)

- e) Approval of the Triennial Agreement.
- f) Approval of the local governance statement required under the Local Government Act 2002.
- g) Approval of a proposal to the Remuneration Authority for the remuneration of Elected Members.
- h) Approval of any changes to the nature and delegations of the Committees.
- i) Approval or otherwise of any proposal to establish, wind-up or dispose of any holding in, a CCO, CCTO or CO.
- j) Approval of city boundary changes, including in respect of Strategic Boundary Land Use Agreements.
- k) Approval of Activity Management Plans.
- l) Sister City relationships.

**Oversight of Strategies, Plans and Reports:**

- Long Term Plan
- Annual Plan
- Annual Report
- Shaping Hamilton Kirikiriroa Together
- Our Climate Future
- He Pou Manawa Ora

**Oversight of Policies and Bylaws:**

- *Corporate Hospitality and Entertainment Policy*
- *Delegations to officers specific to the Resource Management Act 1991*
- *Delegations to Positions Policy*
- *Elected Members Support Policy*
- *Significance and Engagement Policy*
- *Climate Change Policy*
- *Any Community Engagement Policies*

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**1 Apologies – *Tono aroha***

**2 Confirmation of Agenda – *Whakatau raarangi take***

The Council to confirm the agenda.

**3 Declaration of Interest – *Tauaakii whaipanga***

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

**4 Public Forum – *Aatea koorero***

Not applicable

# Council Report

**Committee:** Council

**Date:** 20 February 2024

**Author:** Arnold Andrews

**Authoriser:** Michelle Hawthorne

**Position:** Governance Advisor

**Position:** Governance and Assurance  
Manager

**Report Name:** Confirmation of the Council Open Minutes - 28 November 2023

<b>Report Status</b>	<i>Open</i>
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## Staff Recommendation - *Tuutohu-aa-kaimahi*

That the Council confirm the Open Minutes of the Council Meeting held on 28 November 2023 as a true and correct record.

## Attachments - *Ngaa taapirihanga*

Attachment 1 - Council Unconfirmed Open Minutes - 28 November 2023

## Council *Kaunihera* OPEN MINUTES

Minutes of a meeting of the Council held in Council Chamber and Audio-Visual Link , Municipal Building, Garden Place, Hamilton on Tuesday 28 November 2023 at 9:30 am.

### PRESENT

**Chairperson** Mayor Paula Southgate  
*Heamana*

**Deputy Chairperson** Deputy Mayor Angela O’Leary  
*Heamana Tuarua*

**Members**

- Cr Maxine van Oosten
- Cr Moko Tauariki
- Cr Ewan Wilson
- Cr Mark Donovan
- Cr Louise Hutt
- Cr Andrew Bydder
- Cr Geoff Taylor
- Cr Sarah Thomson (partially via Audio visual Link)
- Cr Emma Pike (partially via Audio visual Link)
- Cr Melaina Huaki (via Audio visual Link)
- Cr Anna Casey-Cox (via Audio visual Link)
- Cr Kesh Naidoo-Rauf (partially via Audio visual Link)

**In Attendance:**

- Lance Vervoort – Chief Executive
- David Bryant – General Manager Business Services
- Sean Murray – General Manager Venues, Tourism & Events
- Sean Hickey – General Manager People, Performance & Culture
- Helen Paki – General Manager Customer & Community
- Blair Bowcott – General Manager Strategy, Growth & Planning
- Andrew Parsons – General Manager Infrastructure & Assets
- Nicole Nooyen – Acting General Manager Partnerships, Communication & Maaori
- Chris Allen – Executive Director Development
- Eeva-Liisa Wright – Executive Director Infrastructure Operations
- Tracey Musty – Financial Director
- James Clarke – Unit Manager Strategy & Planning
- Michelle Hawthorne – Governance & Assurance Manager
- Greg Cartsens – Growth Funding & Analytics Unit Manager
- Muna Wharawhara – Amorangi Maaori Lead
- Natasha Yarrall – Senior Mayoral Advisor
- Louise Lukin – Chief Executive & Mayoral Office Director

**Governance Team:**

- Amy Viggers – Governance lead
- Nicholas Hawtin, Arnold Andrews and Keryn Phillips – Governance Advisors

Council 28 NOVEMBER 2023 - OPEN

*Cr Tauariki opened the meeting with a Karakia Timatanga*

1. **Apologies – Tono aroha**  
**Resolved:** (Mayor Southgate/van Oosten)  
 That the apologies for partial attendance from Cr Naidoo-Rauf and Pike are accepted.
2. **Confirmation of Agenda – Whakatau raarangi take**  
**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)  
 That the agenda is confirmed noting that the:
  - a) order of items will be flexible and adjusted based on the direction of Members; and
  - b) final debate for item 6 (Draft 2024-2034 Long-Term Plan Budget) is increased to 5 minutes.
3. **Declarations of Interest – Tauaakii whaipaaanga**  
 No members of the Council declared a Conflict of Interest.
4. **Public Forum – Aatea koorero**  
 No applicable.
5. **Chair's Report**  
**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)  
 That the Council receives the report.
6. **Draft 2024-2034 Long-Term Plan Budget**  
**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)  
 That the Council:
  - a) receives the report;
  - b) notes that this budget has been formed in line with the direction set by the Mayor in consultation with Councillors for the 2024-34 Long-Term Plan in her Chair’s report;
  - c) notes that Council’s five priorities were reaffirmed as the Community Outcomes for the 2024-34 Long-Term Plan at the Council meeting of 3 August 2023, and inform the direction for the next 10 years;
  - d) notes Maaori partners’ priorities for the 2024-34 Long-Term Plan as set out in paragraph 71 of the staff report;
  - e) notes the assumptions that have been used in developing the proposed budget, as covered in paragraphs 44-47 of the staff report and set out in full in the Significant Forecasting Assumptions report being considered at this meeting – in particular that Council will deliver water services for the first two years (only) of the 2024-34 Long-Term Plan;
  - f) notes that staff have developed an alternative ‘Scenario B’ budget, for the scenario in which Council continues to deliver water services in all 10 years of the 2024-34 Long-Term Plan, but that this scenario is for Elected Members’ reference only and will not form part of the draft 2024-34 Long-Term Plan, which must be based on the law as it currently stands;
  - g) notes the Development Contributions Policy reports being considered at this meeting;
  - h) notes that the **Development Contributions revenue** assumed in the proposed 2024-34 Long-Term Plan is \$248 million over the 10 years, and that the total Development Contributions revenue may change once final levies are determined through the Development Contributions policy at the 14 March 2024 Council meeting;

- i) notes, for the purposes of preparing the proposed 2024-34 Long-Term Plan budget, the balancing the books, debt to revenue and net debt position, assuming annual rates rises of 4.9% as per the 2021-31 Long-Term Plan, as set out in the following table:

2024/25 \$000	2025/26 \$000	2026/27 \$000	2027/28 \$000	2028/29 \$000	2029/30 \$000	2030/31 \$000	2031/32 \$000	2032/33 \$000	2033/34 \$000
-75	-85	-77	-86	-98	-97	-108	-111	-106	-102
311%	332%	279%	318%	358%	386%	393%	417%	455%	466%
1248	1460	986	1141	1329	1482	1657	1852	2050	2235

- j) notes, for the purposes of preparing the proposed 2024-34 Long-Term Plan budget, the average rates rises that would be required to balance the books in one, three and five years in Table 5 of the staff report.

**The meeting adjourned from 10:52am to 11:15am during the discussion of the above motion.**

**The meeting adjourned from 12:52pm to 1:57pm during the discussion of the above motion.**

#### **Base Capital Programme**

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council approves, for the purposes of preparing the proposed 2024-34 Long-Term Plan budget:

- the 'base' capital programme shown in Attachment 2 of this report, with the exception of any changes made during this meeting.; and
- notes that the 'base' capital programme includes overall saving of \$129.6 million over the first three years and \$100.6 million over the full 10 years compared to the first base capital programme presented to Elected Members at the 11 October 2023 workshop, following further direction from the Mayor and Chief Executive.

#### **Base Operating Budget savings**

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council notes, for the purposes of preparing the proposed 2024-34 Long-Term Plan budget, that the 'base' operating budget includes \$332,000 savings compared to the budget presented to Elected Members at the 11 October workshop, following direction from the Mayor and Chief Executive.

#### **PRIORITY ONE – A city that's easy to live in:**

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council, for the purposes of financial modelling:

- approves the proposed base capital programme in Attachment 7 of the staff report, with the exception of:
  - 1.8.3 LCLR Road to Zero – Programme A;
  - 1.8.4 LCLR Walking - Programme A;
  - 1.8.7 452 Eastern Pathways – School Link ( Te Aroha St, Ruakura Rd);
  - 1.8.8 452 Biking and Micro Mobility Strategic Routes Programme A;
  - 1.8.9 LCLR – PT Improvements – High Frequency Routes – Strategic;
  - 1.8.12 Bus Rapid Transit Business Cases;
- notes the additional capital projects to consider in Attachment 11 (Unfunded Capital Programme) of the staff report *the addition 'a city that's easy to live in', under citywide transport programme, recommended – Unfunded 452 Eastern Pathways school link (Peachgrove Road) \$16m gross \$7.84m net;*
- notes the proposed operating budget in Table 9 of this report.

**Base Capital Programmes****Motion:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council approves, for the purposes of financial modelling, the following base capital programmes in Attachment 7 of the staff report :

- I. 1.8.3 LCLR Road to Zero – Programme A;
- II. 1.8.4 LCLR Walking - Programme A;
- III. 1.8.8 452 Biking and Micro Mobility Strategic Routes Programme A;
- IV. 1.8.9 LCLR – PT Improvements – High Frequency Routes – Strategic; and
- V. 1.8.12 Bus Rapid Transit Business Cases;

**Amendment:** (Cr Wilson/Cr Bydder)

That the Council approves, for the purposes of financial modelling, the following base capital programmes in Attachment 7 of the staff report to commence in 2027-28 financial year (*deferred by three years*):

- I. 1.8.3 LCLR Road to Zero – Programme A;
- II. 1.8.4 LCLR Walking - Programme A;
- III. 1.8.8 452 Biking and Micro Mobility Strategic Routes Programme A;
- IV. 1.8.9 LCLR – PT Improvements – High Frequency Routes – Strategic; and
- V. 1.8.12 Bus Rapid Transit Business Cases.

**The Amendment was put.**

**Those for the Amendment:** Councillors Bydder, Pike, Taylor, Naidoo-Rauf, Donovan and Wilson

**Those against the Amendment:** Mayor Southgate Deputy, Mayor O'Leary, Councillors Hutt, Casey-Cox, van Oosten, Thomson, Huaki and Tauariki

**The Amendment was declared LOST.****Foreshadowed Amendment:** (Cr Naidoo-Rauf/Cr Donovan)

That the Council approves, for the purposes of financial modelling, the following base capital programmes in Attachment 7 of the staff report with a 50% reduction across each budget for each year of the Long-Term Plan (2024-34):

- I. 1.8.3 LCLR Road to Zero – Programme A;
- II. 1.8.4 LCLR Walking - Programme A;
- III. 1.8.8 452 Biking and Micro Mobility Strategic Routes Programme A;
- IV. 1.8.9 LCLR – PT Improvements – High Frequency Routes – Strategic'; and
- V. 1.8.12 Bus Rapid Transit Business Cases.

**The Foreshadowed Amendment was put.**

**Those for the Foreshadowed Amendment:** Councillors Bydder, Pike, Taylor, Naidoo-Rauf, Donovan and Wilson

**Those against the Foreshadowed Amendment:** Mayor Southgate, Deputy Mayor O'Leary, Councillors Hutt, Casey-Cox, van Oosten, Thomson, Huaki and Tauariki.

**The Foreshadowed Amendment was declared LOST.**

**The Motion was then put and declared CARRIED.**

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council approves, for the purposes of financial modelling, the following base capital programmes in Attachment 7 of the staff report :

- I. 1.8.3 LCLR Road to Zero – Programme A;
- II. 1.8.4 LCLR Walking - Programme A;
- III. 1.8.8 452 Biking and Micro Mobility Strategic Routes Programme A;
- IV. 1.8.9 LCLR – PT Improvements – High Frequency Routes – Strategic; and
- V. 1.8.12 Bus Rapid Transit Business Cases.

**Those for the Motion:** Mayor Southgate, Deputy Mayor O'Leary, Councillors Hutt, Casey-Cox, van Oosten, Thomson, Huaki and Tauariki.

**Those against the Motion:** Councillors Bydder, Pike, Taylor, Naidoo-Rauf, Donovan and Wilson.

**The meeting adjourned from 3:02pm to 3:10pm following the above resolution.**

**1.8.7 452 Eastern Pathways – School Link ( Te Aroha St, Ruakura Rd)**

**Motion:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council approves, for the purposes of financial modelling, '1.8.7 452 Eastern Pathways – School Link (Te Aroha St, Ruakura Rd)' base capital programme in Attachment 7 of the staff report.

**Amendment:** (Cr Wilson/Cr Bydder)

That the Council approves, for the purposes of financial modelling, '1.8.7 452 Eastern Pathways – School Link ( Te Aroha St, Ruakura Rd)' base capital programme in Attachment 7 of the staff report to commence in 2027-28 financial year (*deferred by three years*).

**The Amendment was put.**

**Those for the Amendment:** Councillors Bydder, Pike, Taylor, Naidoo-Rauf, Donovan and Wilson.

**Those against the Amendment:** Mayor Southgate, Deputy Mayor O'Leary, Councillors Hutt, Casey-Cox, van Oosten, Thomson, Huaki and Tauariki.

**The Amendment was declared LOST.**

**Foreshadowed Amendment:** (Cr van Oosten/Cr Thomson)

That the Council approves, for the purposes of financial modelling, '1.8.7 452 Eastern Pathways – School Link (Te Aroha St, Ruakura Rd)' with the addition of \$16million capex (for the inclusion of for Peachgrove Road from Clyde Street through to Te Aroha Street/Ruakura Road (excluding the intersections) in Year 4 (2027-28) of the Long-Term Plan to the base capital programmes.

**The Foreshadowed Amendment was put.**

**Those for the Foreshadowed Amendment:** Councillors Bydder, Pike, Taylor, Naidoo-Rauf, Donovan and Wilson.

**Those against the Foreshadowed Amendment:** Mayor Southgate Deputy, Mayor O'Leary, Councillors Hutt, Casey-Cox, van Oosten, Thomson, Huaki and Tauariki.

**The Foreshadowed Amendment was declared LOST.**

**The Motion was then put and declared CARRIED.**

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)  
That the Council approves, for the purposes of financial modelling, '1.8.7 452 Eastern Pathways – School Link (Te Aroha St, Ruakura Rd)' base capital programme in Attachment 7 of the staff report.

**Those for the Motion:** Mayor Southgate, Deputy Mayor O'Leary,  
Councillors Hutt, Casey-Cox, van Oosten,  
Thomson, Huaki and Tauariki.

**Those against the Motion:** Councillors Bydder, Pike, Taylor, Naidoo-  
Rauf, Donovan and Wilson.

**The meeting adjourned from 3:33pm to 3:46pm following the above resolution.**

#### **Claudeland Power Resilience Programme**

**Resolved:** (Cr van Oosten/Cr Pike)  
That the Council approves, for the purposes of financial modelling, the addition of \$600,000 capex over the Long-Term Plan period (2024-34) for the Claudelands Power Resilience Programme.

#### **Landscape and Verge Maintenance**

**Resolved:** (Cr Bydder/Deputy Mayor O'Leary)  
That the Council requests staff identify low maintenance alternatives for corridors or sites where the cost of traffic management which is considered to be disproportionately higher than usual for Landscape and Verge Maintenance and organise a Briefing with Members prior to the Long-Term Plan Deliberations meeting in May 2024 to discuss.

#### **Catchpit Cleaning**

**Resolved:** (Cr Bydder/Deputy Mayor O'Leary)  
That the Council approves, for the purposes of financial modelling, the addition of \$5,540,000 opex over the Long-Term Plan period (2024-34) for Catchpit Cleaning.

#### **Cycleway Sweeping**

**Resolved:** (Cr Bydder/Cr Hutt)  
That the Council approves, for the purposes of financial modelling, the addition of \$370,000 opex per year of the Long-Term Plan period (2024-34) Cycleway Sweeping.

During the discussion the above item 6 (Draft 2024-2034 Long-Term Plan Budget) the matter was adjourned at the request of staff.

### **7. 2024-34 Long-Term Plan Significant Forecasting Assumptions**

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)  
That the Council:

- a) receives the report; and
- b) approves the use of the significant forecasting assumptions outlined in **Attachment 1** to develop the draft 2024-34 LTP budget and consultation document.

### **8. 2024/25 Development Contributions Policy Review - options and recommendations**

#### **Staff Recommendation - Tuutohu-aa-kaimahi**

That the Council:

- a) receives the report;
- b) approves, for the purpose of preparing a Proposed Development Contributions Policy 2024/25 (Proposed Policy), to:
  - i. extend the CBD remission for a further three years to 30 June 2027 but reduce the percentage remission from 50% to 33.3%;
  - ii. extend the 100% CBD high-rise remission for a further three years to 30 June 2027;
  - iii. phase development contribution charges over three years;
  - iv. amend the non-residential capped charges provisions to narrow their scope to include only commercial and retail neighbourhood centres as zoned in the District Plan;
  - v. introduce actual demand charging criteria for developments that use higher than the assumed demand in principle, subject to further legal review;
  - vi. amend the calculation basis for stormwater development contribution charges for all residential dwellings to be 1 Household Unit Equivalent (HUE);
  - vii. amend the social housing remission criteria to ensure that developments receiving the remission will remain social housing in perpetuity;
  - viii. index development contribution charges to reflect the diminishing purchasing power of money over time; and
  - ix. make other technical or minor changes as necessary;
- c) notes that a Proposed Development Contributions Policy 2024/25, which will include the levies, will be reported to the 14 March Council meeting seeking approval to go out for consultation alongside the 2024/2034 Long-Term Plan:
  - i. a staff recommendation regarding supporting the principles set out in the Preamble to Te Ture Whenua Maaori Act 1993 in accordance with Section 102(3A) of the LGA 2002, to allow staff to consult further with Iwi and legal advisors;
  - ii. an option to introduce provisions into the Proposed Development Contributions Policy 2024/25 to incentivise affordable housing is deferred until feedback is received from the Affordable Housing Working Group, then the Development Contributions Working Group;
  - iii. other matters recommended by the Development Contributions Working Group;
- d) notes a recommendation to support community organisations developing new spaces with public benefit through a community remission or grant has not been included due to feedback from the Development Contributions Working Group given the current financial circumstances; and
- e) notes that the approved 2024/25 Development Contributions Policy will be operative from 1 July 2024 and that none of the recommendations in this report will immediately be operative in the Development Contributions Policy.

During the discussion the above item 8 (2024/25 Development Contributions Policy Review - options and recommendations) the item was adjourned to accommodate the discussion of item C1 (2024/25 Development Contributions Policy – DC charges).

#### 9. Resolution to Exclude the Public

**Resolved:** (Cr van Oosten/Cr Hutt)

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. 2024/25 Development Contributions Policy - DC charges	) Good reason to withhold information exists under Section 7 Local Government Official Information and Meetings Act 1987	Section 48(1)(a)

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

**The meeting moved into public excluded at 4:43pm.**  
**The meeting returned to open meeting at 5:08pm.**

**The meeting adjourned from 5:09pm Tuesday 28 November to 9:00am Wednesday 29 November.**

*Cr Naidoo-Rauf left the meeting during the above adjournment.*

**8. 2024/25 Development Contributions Policy Review - options and recommendations – Continued**

**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)  
That the Council:

- a) receives the report;
- b) approves, for the purpose of preparing a Proposed Development Contributions Policy 2024/25 (Proposed Policy), to:
  - i. extend the CBD remission for a further three years to 30 June 2027 but reduce the percentage remission from 50% to 33.3%;
  - ii. extend the 100% CBD high-rise remission for a further three years to 30 June 2027;
  - iii. phase development contribution charges over three years;
  - iv. amend the non-residential capped charges provisions to narrow their scope to include only commercial and retail neighbourhood centres as zoned in the District Plan;
  - v. introduce actual demand charging criteria for developments that use higher than the assumed demand in principle, subject to further legal review;
  - vi. amend the calculation basis for stormwater development contribution charges for all residential dwellings to be 1 Household Unit Equivalent (HUE);
  - vii. amend the social housing remission criteria to ensure that developments receiving the remission will remain social housing in perpetuity;
  - viii. index development contribution charges to reflect the diminishing purchasing power of money over time; and
  - ix. make other technical or minor changes as necessary;
- c) notes that a Proposed Development Contributions Policy 2024/25, which will include the levies, will be reported to the 14 March Council meeting seeking approval to go out for consultation alongside the 2024/2034 Long-Term Plan:

- i. a staff recommendation regarding supporting the principles set out in the Preamble to Te Ture Whenua Maaori Act 1993 in accordance with Section 102(3A) of the LGA 2002, to allow staff to consult further with Iwi and legal advisors;
- ii. an option to introduce provisions into the Proposed Development Contributions Policy 2024/25 to incentivise affordable housing is deferred until feedback is received from the Affordable Housing Working Group, then the Development Contributions Working Group;
- iii. other matters recommended by the Development Contributions Working Group;
- d) notes a recommendation to support community organisations developing new spaces with public benefit through a community remission or grant has not been included due to feedback from the Development Contributions Working Group given the current financial circumstances; and
- e) notes that the approved 2024/25 Development Contributions Policy will be operative from 1 July 2024 and that none of the recommendations in this report will immediately be operative in the Development Contributions Policy.

**6. Draft 2024-2034 Long-Term Plan Budget – Continued**

**School travel planning**

**Resolved:** (Cr Thomson/Cr Hutt)

That the Council, for the purposes of financial modelling:

- a) approves the reallocation of funding from Road safety education activity programme for years 1-3 of the draft 2024-34 Long-Term Plan to fund 2.21- School travel planning at \$156.7k (local share \$76.7k) per year for years 1 to 3;
- b) approves opex funding of \$156.7k per year (\$76.7k local share) for School travel planning from year 4 onward of the Long-Term Plan; and
- c) notes that School travel planning funding in a) and b) above is subject to Waka Kotahi subsidy of 51% and should it not be subject to the subsidy it will be reported back to the appropriate Committee.

**Those for the Motion:**

Mayor Southgate, Deputy Mayor O’Leary,  
Councillors Pike, Casey-Cox, Thomson,  
Donovan, Huaki, Wilson, Hutt, van  
Oosten and Tauariki.

**Those against the Motion:**

Councillors Taylor and Bydder.

**Workplace Planning**

**Resolved:** (Cr Thomson/Cr Hutt)

That the Council approves, for the purposes of preparing the proposed 2024-34 Long-Term Plan budget, the addition of \$75k opex per year for workplace travel planning activities, noting revenue from fees of \$75k with a neutral impact on balancing the books.

**PRIORITY TWO – A city where our people thrive:**

**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)

That the Council, for the purposes of financial modelling:

- a) approves the proposed base capital programme in Attachment 7 of the staff report, with a total budget of \$100.7 million over the 10 years with the exception of:
  - i. Nature in the City Portfolio Programme Delivery Projects
- b) notes the additional capital projects to consider in Attachment 11 of the staff report;
- c) notes the proposed operating budget in Table 15 of the staff report.

**Hamilton & Waikato Tourism Limited**

**Motion:** (Mayor Southgate/Deputy Mayor O’Leary)  
That the Council approves, for the purposes of financial modelling the reduction in funding for Hamilton & Waikato Tourism Limited be 20% of existing funding levels (as outlined on page 156 of the staff report).

**Amendment:** (Cr Wilson/Cr Bydder)  
That the Council approves, for the purposes of financial modelling the reduction in funding for Hamilton & Waikato Tourism Limited be 50% of existing funding levels (as outlined on page 156 of the staff report).

**The Amendment was put.**

<b>Those for the Amendment:</b>	Councillors Bydder, Pike, Casey-Cox, Taylor, Thomson, Donovan, Huaki and Wilson.
<b>Those against the Amendment:</b>	Mayor Southgate, Deputy Mayor O’Leary, Councillors Hutt, van Oosten and Tauariki.

**The Amendment was declared CARRIED.**

**The Amendment as the Substantive Motion was then put and Declared CARRIED.**

**Resolved:** (Cr Wilson/Cr Bydder)  
That the Council approves, for the purposes of financial modelling the reduction in funding for Hamilton & Waikato Tourism Limited be 50% of existing funding levels (as outlined on page 156 of the staff report).

<b>Those for the Amendment as the Substantive Motion:</b>	Mayor Southgate Councillors Bydder, Pike, Casey-Cox, Taylor, Thomson, Tauariki, Donovan, Huaki, and Wilson.
<b>Those against the Amendment as the Substantive Motion:</b>	Deputy Mayor O’Leary, Councillors van Oosten and Hutt.

**Te Waka Funding**

**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)  
That the Council approves, for the purposes of financial modelling the reduction in funding for Te Waka Limited be 20% (rather than 50%) of existing funding levels (as outlined on page 156 of the staff report).

<b>Those for the Motion:</b>	Mayor Southgate, Deputy Mayor O’Leary Councillors Bydder, Hutt, Taylor, Thomson, Huaki, Tauariki, Wilson and van Oosten.
<b>Those against the Motion:</b>	Councillors Casey-Cox, Pike and Donovan.

**Nature in the City Portfolio Programme Delivery Projects**

**Motion:** (Cr Taylor/Cr Wilson)

That the Council approves, for the purposes of financial modelling, the deferral of 'Nature in the City Portfolio Programme Delivery Projects' in Attachment 7 of the staff report to commence in 2027-28 financial year (deferred by three years).

**The Motion was put.**

**Those for the Motion:** Councillors Bydder, Pike, Taylor, Donovan and Wilson.

**Those against the Motion:** Mayor Southgate, Deputy Mayor O'Leary, Councillors Hutt, Casey-Cox, van Oosten, Thomson, Huaki and Tauariki.

**The Motion was declared LOST.**

**Emerging areas – industrial land supply**

**Resolved:** (Cr Bydder/Cr Donovan)

That the Council, for the purposes of financial modelling, approves the addition of \$497,000 (\$111k Year 1, \$111k Year 2, \$130k Year 3, \$85k Year 4, and \$60k Year 5) Opex over the Long-Term Plan period (2024-34) for 2.27 Emerging areas – industrial land supply.

**Those for the Motion:** Councillors Bydder, Pike, Taylor, Donovan Wilson, Hutt, Casey-Cox, van Oosten, Thomson, Huaki and Tauariki.

**Those against the Motion:** Mayor Southgate, and Deputy Mayor O'Leary.

**Momentum Waikato's Affordable Housing Fund**

**Resolved:** (Cr Wilson/Cr Casey-Cox)

That the Council requests staff investigate with the Housing Working Group an investment in a Affordable Housing Fund to be reported back to the Council for consideration in the 2025-26 Annual Plan.

**The meeting adjourned from 10:23am to 10:38am.**

**Civil Defence Emergency Management**

**Resolved:** (Cr Pike/Cr Hutt)

That the Council approves, for the purposes of financial modelling:

- a) the addition of \$285,000 Opex over the Long-Term Plan period (2024-34) for the Civil Defence Emergency Management (CDEM) Readiness project; and
- b) the addition of \$295,000 Opex over the Long-Term Plan period (2024-34) for the Civil Defence Emergency Management (CDEM) Hazard Research.

**Partnerships, Communication and Maaori**

**Resolved:** (Cr Tauariki/Cr Huaki)

That the Council approves, for the purposes of financial modelling inclusion of the Partnerships, Communication and Maaori to ensure that meaningful engagement with mana whenua of \$200,000 opex (which includes the original \$134,000 opex) for years 1-10, with the addition amount being tagged for consent matters.

**Resolved:** (Cr Tauariki/Cr Huaki)  
That the Council approves, for the purposes of financial modelling inclusion of the Partnerships, Communication and Maaori to ensure Council will support Te Tiriti O Waitangi events of \$100,000 opex per year for years 1-10.

<b>Those for the Motion:</b>	Mayor Southgate, Councillors Hutt, Casey-Cox, van Oosten, Thomson, Huaki and Tauariki.
<b>Those against the Motion:</b>	Deputy Mayor O’Leary, Councillors Wilson, Taylor, Donovan, Pike and Bydder.

**Sister Cities/International Relations**

**Resolved:** (Cr Wilson/Mayor Southgate)  
That the Council approves, for the purposes of financial modelling inclusion of the \$50,000 opex per year over the Long-Term Plan period (2024-34) for existing Sister Cities, Friendship Cities and International Relations.

<b>Those for the Motion:</b>	Mayor Southgate, Deputy Mayor O’Leary Councillors Casey-Cox, van Oosten, Thomson, Wilson, Donovan, Pike, Bydder, Huaki and Tauariki.
<b>Those against the Motion:</b>	Councillors Taylor and Hutt.

**PRIORITY THREE – A central city where people love to be:**

**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)  
That the Council notes that all Council activities and key capital projects (including those funded by the Infrastructure Acceleration Fund grant that Council received from central government) contribute to the activation of the central city, therefore, no specific group of activities has been allocated to priority three – a central city where people love to be.

**City Safe Support**

**Motion:** (Cr Naidoo-Rauf/Cr Casey-Cox)  
That the Council approves, for the purposes of financial modelling, the addition of \$300,000 per annum from year 1, a total of \$3M opex across the Long-Term Plan (2024-34) for City Safe Support to cover the Waikato River and the three key sites, Hamilton Gardens, Te Kaaroro Nature Precinct and Waterworld.

**Amendment:** (Cr van Oosten/Cr Thomson)  
That the Council approves, for the purposes of financial modelling, the addition of \$130,000 opex per year across the Long-Term Plan (2024-34) for the continuation of the City Safe Support River Safety Trial.

<b>The Amendment was put.</b>	
<b>Those for the Amendment:</b>	Councillors van Oosten, Thomson and Tauariki.
<b>Those against the Amendment:</b>	Mayor Southgate, Deputy Mayor O’Leary, Councillors Bydder, Hutt, Casey-Cox, Taylor, Naidoo-Rauf, Donovan, Huaki and Wilson.

**The Amendment was declared LOST.**

**The Motion was put.**

**Those for the Motion:** Deputy Mayor O’Leary, Councillors Thomson and Tauariki, Huaki, Naidoo-Rauf, Casey-Cox.

**Those against the Motion:** Mayor Southgate, Councillors Bydder, Hutt, van Oosten, Taylor, Donovan, and Wilson.

**The Motion was declared LOST.**

*Cr Pike left the meeting (12:16pm) during the discussion on the above item. She was not present when the matter was voted on.*

**The meeting adjourned at 12:46pm to 1:53pm.**

*Cr Pike re-joined the meeting during the above adjournment.*

**PRIORITY FOUR: A fun city with lots to do:**

**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)

That the Council, for the purposes of financial modelling:

- a) approves the proposed base capital programme in Attachment 7 of the staff report, with a total budget of \$90.8 million over the 10 years;
- b) notes the additional capital projects to consider in Attachment 11 of the staff report;
- c) notes the proposed operating budget in Table 21 of the staff report.

**Park Tree**

**Motion:** (Cr Casey-Cox/Cr Thomson)

That the Council approves, for the purposes of financial modelling, the addition of \$345,000 per year in Years 1-3 to carry out Park Tree inspections, capture Tree data and complete associated works on Park Trees and \$690,00 per year in Years 4-10 to enable more proactive priority Park Tree Maintenance.

**Amendment:** (Cr Hutt/Cr van Oosten)

That the Council approves, for the purposes of financial modelling, the addition of \$90,000 in Years 1-3 to carry out Park Tree inspections, capture Tree data on Park Trees to enable more proactive priority Park Tree Maintenance.

**The Amendment was put.**

**Those for the Amendment:** Mayor Southgate, Councillors Hutt, van Oosten, Thomson, Tauariki, Huaki, Naidoo-Rauf, Casey-Cox.

**Those against the Amendment:** Deputy Mayor O’Leary, Councillors Bydder, Wilson, Taylor, Donovan, and Pike.

**The Amendment was declared LOST.**

**The Motion was then put.**

**Those for the Motion:** Councillors Thomson and Casey-Cox.

**Those against the Motion:** Mayor Southgate, Deputy Mayor O’Leary, Councillors Pike, Bydder, Donovan, Taylor, van Oosten, Wilson, Hutt, and Tauariki.

**The Motion was declared LOST.**

**PRIORITY FIVE: A green city****Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council, for the purposes of financial modelling:

- i. approves the proposed base capital programme in Attachment 7 of the staff report, with a total budget of \$179.2 million over the 10 years, noting that this only includes the first two years of the three waters activity;
- ii. notes the additional capital projects to consider in Attachment 11 of the staff report;
- iii. notes the proposed operating budget in Table 27 of the staff report.

**Matters not included in the Base Budget****Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council notes, for the purposes of preparing the proposed 2024-34 Long-Term Plan budget:

- i. the operating expenditure Change Requests not currently included in the base budget in Tables 13, 18, 24, and 28 of the staff report with the exception of any changes made during this meeting;
- ii. the additional service level reductions to consider in Tables 14, 19, 25, and 29 of the staff report with the exception of any changes made during this meeting.

**Renewals and Compliance****Motion:** (Mayor Southgate/Cr Wilson)

That the Council, for the purpose of financial modelling:

- a) approves the proposed base renewals and compliance capital programme in Attachment 7 of the staff report with a total budget of \$938.5 million over the 10 years, including \$305.7 million over the first three-year period 2024-27; and
- b) notes the additional \$27.5 million of renewals and compliance funding to consider as in paragraph 111 of the staff report.

**Amendment:** (Deputy Mayor O'Leary/Cr Thomson)

That the Council approves, for the purpose of financial modelling:

- a) the proposed base renewals and compliance capital programme in Attachment 7 of the staff report with a total budget of \$938.5 million over the 10 years, including \$305.7 million over the first three-year period 2024-27; and
- b) an additional \$27.5million of funding for renewals and compliance programme consisting of \$5 million Year 1 (2024-25), \$10 million Year 2 (2025-26) and \$12.5 million Year 3 (2026-27).

**The Amendment was put.****Those for the Amendment:**

Deputy Mayor O'Leary, Councillors Pike, Huaki, Bydder, Taylor, van Oosten, Hutt, Tauariki, Thomson and Casey-Cox.

**Those against the Amendment:**

Mayor Southgate, Councillors Donovan and Wilson.

**The Amendment was declared CARRIED.****The Amendment as the Substantive Motion was put and declared Carried.**

**Resolved:** (Deputy Mayor O’Leary/Cr Thomson)

That the Council approves, for the purpose of financial modelling:

- a) the proposed base renewals and compliance capital programme in Attachment 7 of the staff report with a total budget of \$938.5 million over the 10 years, including \$305.7 million over the first three-year period 2024-27; and
- b) an additional \$27.5million of funding for renewals and compliance programme consisting of \$5 million Year 1 (2024-25), \$10 million Year 2 (2025-26) and \$12.5 million Year 3 (2026-27).

**Those for the Amendment as the Substantive Motion:**

Mayor Southgate, Deputy Mayor O’Leary, Councillors Pike, Huaki, Donovan, Bydder, Taylor, van Oosten, Hutt, Tauariki, Thomson and Casey-Cox.  
Councillor Wilson.

**Those against the Amendment as the Substantive Motion:**

#### Other Matters

**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)

That the Council:

- a) requests staff to continue work considering asset sales, and to provide an update to the Long-Term Plan Council Deliberations meeting in May 2024;
- b) requests staff to continue work considering the lease of vacant areas of the Municipal Building complex to commercial and not-for-profit organisations, and to provide an update to the Long-Term Plan Council Deliberations meeting in May 2024;
- c) approves the management of the capital programme as a three-year programme, consistent with how renewals and compliance are currently undertaken.
- d) requests staff to keep an annual watch over the Waikato Regional Airport Limited shareholding and our beneficial interest in WEL energy trust.

#### Parking CBD

**Resolved:** (Cr Wilson/ Mayor Southgate)

That the Council:

- a) for the purposes of financial modelling and proposed fees and charges approves the inclusion of demand-responsive parking pricing from **Year 1 (2024-25)** specifically for:
  - i. short-term parking, with a starting price point of \$3 per hour for the first two hours (and \$6 per hour thereafter) where parking spaces generally have greater than 85% occupancy, and \$1 per hour for the first two hours (and \$6 per hour thereafter) where parking spaces generally have less than 85% occupancy;
- b) notes that the introduction of demand-responsive pricing would mean that the two hours free parking trial in the central city **end on 1 January 2025**;
- c) notes that the central city rate will be \$72,500 set to be collected over the full 2024/25 financial year;
- d) notes that prior to the end of 2 hour free parking trial, once the technology has been implemented, there will be a transition to customer self-validation of their parking event within the central city;

- e) notes the additional parking capital improvements including license plate recognition, vehicle camera equipment and installations, and the additional parking operating and maintenance, and resourcing operating expenditure change requests (including consequential operating expenditure) are included in the 'base' capital programme; and
- f) notes that staff are currently preparing a Parking Pricing Policy as outlined in the Hamilton Parking Policy for consideration of the Infrastructure and Transport Committee in early 2024.

**Those for the Motion:**

Mayor Southgate, Deputy Mayor O'Leary,  
Councillors Pike, Bydder, van Oosten,  
Hutt, Tauariki, Thomson, Wilson and  
Casey-Cox.

**Those against the Motion:**

Councillor Taylor and Donovan.

**The meeting adjourned at 3:03pm to 3:25pm during the discussion of the above item.**

*Cr Huaki left the meeting (3:36pm) during the discussion of the above item. She was not present when the matter was voted on.*

**Parking All Day Fringe Parking**

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council:

- a) approves that demand-responsive pricing for the purposes of financial modelling and proposed fees and charges, the inclusion of demand-responsive parking pricing specifically for:
  - i. all day paid parking, enabling prices to be set between \$6 and \$12 to achieve 85% occupancy, together with increased parking enforcement activity, in accordance with the Hamilton Parking Policy;
- b) notes the additional parking capital improvements including license plate recognition, vehicle camera equipment and installations, and the additional parking operating and maintenance, and resourcing operating expenditure change requests (including consequential operating expenditure) are included in the 'base' capital programme;
- c) notes that staff are currently preparing a Parking Pricing Policy as outlined in the Hamilton Parking Policy for consideration of the Infrastructure and Transport Committee in early 2024.

**Targeted Rates**

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council:

- a) notes that staff will provide further advice on which costs can be paid for from the Government compliance targeted rate; and
- b) approves, for the purposes of preparing the draft 2024-34 Long-Term Plan budget, the introduction of a swimming pool safety inspection targeted rate.

**Hamilton Central Business Association (HCBA)**

**Resolved:** (Cr Thomson/Mayor Southgate)

That the Council, for the purposes of financial modelling:

- a) the HCBA Change Request to increase the Business Improvement District (BID) targeted rate each year by the same amount as the approved general rate increase, capped at 5%, effective from 1 July 2024;

- b) approves **Option 2B** to increase rates for commercial properties in the Central City BID Boundary from 95% of Commercial rates to 100%, transitioned over three years (96% in year 1; 98% in year 2; and 100% in year 3 onwards), and add the additional revenue to the base;
- c) notes the outcome of Hamilton Central Business Association's BID poll on extending the BID area was invalid, and that this proposal is therefore not included in the draft Long-Term Plan, but also notes the possibility of reconsidering this issue ahead of the Long-Term Plan deliberations meeting in May 2024, subject to a change to the BID Policy; and
- d) approves the addition of \$150,000 opex per annum to improve general upkeep and/or improve of the Central City surrounds, to be prioritised in consultation with HCBA.

**Rating Options/Changes Working Group**

**Resolved:** (Cr Thomson/Cr Bydder)

That the Council:

- a) notes that in developing this long-term plan process staff and Elected Members identified a number of rates funding option that were not reasonably practicable to implement at this time.
- b) requests staff develop a plan to:
  - i. identify the cost and implications of developing new rates (e.g. district plan changes)
  - ii. review the matters listed in C.
  - iii. workshop staff advice and provide feedback from Elected Members, as required.
  - iv. complete the process in a timely manner to allow for consultation on any proposed changes to rates and associated policies or long-term plan amendment for the 2025/26 Annual Plan.
- c) notes matters to be considered, in the context of increasing the rating base:
  - i. Underdeveloped Land – including new subdividable land and vacant land and underdeveloped commercial land.
  - ii. Short-term accommodation with district plan alignment.
  - iii. Equity of rates on land with multiple separately used and inhabited parts of a rating unit.
  - iv. Assessment of exceptional land use for example high users or negative impacts.
- d) notes that the above process will be completed within the existing budget.

**The meeting adjourned at 4:03pm to 4:10pm.**

**Procedural Motion**

**Motion:** (Cr Wilson/Cr Taylor)

That the meeting be adjourned until Tuesday 2 December 1.00pm.

**Those for the Procedural Motion:** Councillors Pike, Bydder, Wilson, Taylor and Donovan.

**Those against the Procedural Motion:** Mayor Southgate, Deputy Mayor O'Leary, Councillor van Oosten, Thomson, Hutt, Tauariki and Casey-Cox.

**The Procedural Motion was declared LOST.**

**Community Infrastructure Targeted Rate**

**Resolved:** (Cr Casey-Cox/Cr van Oosten)

That the Council approves, for the purposes of providing the community with options for increased service levels above the recommended base budget:

- a) a 'Unbudgeted Proposed Community Infrastructure Targeted Rate' which is in addition to the proposed rates increase, to be set on capital value, differentiated in the same way as the general rate;
- b) these options would be calculated based on additional rates of \$0.40, \$0.60 or \$0.80 per week for the median residential property with a Council preferred rate of \$0.40 per week; and
- c) the community would have the opportunity to submit their support or not as this is an unbudgeted item added on top of the base budget and which project it would be; and
- d) that the projects will be identified from the unfunded list of programmes and in future annual plans.

<b>Those for the Motion:</b>	Mayor Southgate, Deputy Mayor O'Leary, Councillor van Oosten, Thomson, Hutt, Huaki, Tauariki, Casey-Cox, Pike, and Donovan.
<b>Those against the Motion:</b>	Councillors Wilson, Bydder and Taylor.

*Cr Huaki re-joined the meeting (4:58pm) during the discussion of the above item. She was present when the matter was voted on.*

**Community Resilience and Extreme Weather Targeted Rate**

**Resolved:** (Cr Hutt/Cr Thomson)

That the Council approves, for the purposes of providing the community with options for increased service levels above the recommended base budget:

- a) an 'Unbudgeted Proposed Community Resilience and Extreme Weather Targeted Rate which is in addition to the proposed rates increase, to be set on capital value, differentiated in the same way as the general rate;
- b) these options would be calculated based on additional rates of \$0.40 or \$0.80 per week for the median residential property with a Council preferred rate of \$0.40 per week;
- c) the community would have the opportunity to submit their support or not as this is an unbudgeted item added on top of the base budget; and
- d) that the projects will be identified from the unfunded list of programmes and in future annual plans.

<b>Those for the Motion:</b>	Mayor Southgate, Deputy Mayor O'Leary, Councillor van Oosten, Thomson, Hutt, Huaki, Tauariki, Casey-Cox, Pike, and Donovan.
<b>Those against the Motion:</b>	Councillors Wilson, Bydder and Taylor.

**Catering**

**Motion:** (Cr Pike/Cr Wilson)

That the Council, for the purposes of financial modelling, a reduction in Council's catering budget to achieve an opex savings of \$51,000 per year / \$510,000 over 10 years:

- i. Staff \$29,000 (to allow for basic provisions/hosting);
- ii. Councillors & Mayors office \$5,000 (small allocation for special events for hosting);
- iii. CE \$5,000 (special events for hosting); and
- iv. Amorangi Maaori \$5,000 (for hosting).

**Amendment:** (Cr Thomson/Cr Hutt)

That the Council, for the purposes of financial modelling, a reduction in Councillor's catering budget to \$8000 each year over the Long-Term Plan year plan.

**The amendment was put.**

**Those for the Amendment :** Mayor Southgate, Councillor Hutt, Casey-Cox and Thomson.

**Those against the Amendment:** Deputy Mayor O'Leary, Councillors van Oosten, Huaki, Tauariki, , Pike, Donovan, Wilson, Bydder and Taylor.

**The Amendment was LOST.**

**The Motion was then put.**

**Those for the Motion:** Councillors Pike, Donovan, Wilson, Bydder and Taylor.

**Those against the Motion:** Mayor Southgate, Deputy Mayor O'Leary, Councillors van Oosten, Huaki, Tauariki, Hutt Thomson and Casey-Cox.

**The Motion was declared LOST.**

**The meeting was adjourned 5.25pm to 5.45pm following the above motion.**

**Previously resolved financial modelling decisions**

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council:

- a) approves for the purposes of preparing the 2024-34 Long-Term Plan the 'Nature in the City Portfolio Programme Delivery Projects' in Attachment 7 of the staff report;
- b) approves the following previously resolved decisions (recorded above) made for the purposes of financial modelling are changed to be 'approves for the purposes of preparing the 2024-34 Long-Term Plan', noting the original votes for each of the decisions stand:
  - i. PRIORITY ONE – A city that's easy to live in including;
    - a. 1.8.3 LCLR Road to Zero – Programme A
    - b. 1.8.4 LCLR Walking - Programme A
    - c. 1.8.8 452 Biking and Micro Mobility Strategic Routes Programme A
    - d. 1.8.9 LCLR – PT Improvements – High Frequency Routes – Strategic'
    - e. 1.8.12 Bus Rapid Transit Business Cases
    - f. 1.8.7 452 Eastern Pathways – School Link (Te Aroha St, Ruakura Rd)'

- g. Claudelands Power Resilience Programme
- h. Catchpit Cleaning
- i. Cycleway Sweeping
- j. School travel planning
- k. Workplace Planning
- ii. PRIORITY TWO – A city where our people thrive including;
  - a. Hamilton & Waikato Tourism Limited
  - b. Te Waka Funding
  - c. Emerging areas – industrial land supply
  - d. Civil Defence Emergency Management
  - e. Partnerships, Communication and Maaori
  - f. Sister Cities/International Relations
- iii. PRIORITY THREE – A central city where people love to be;
- iv. PRIORITY FOUR: A fun city with lots to do;
- v. PRIORITY FIVE: A green city
- vi. Renewals and Compliance
- vii. Parking CBD
- viii. Parking All Day Fringe Parking
- ix. Hamilton Central Business Association (HCBA)

**Consultation document**

**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)

That the Council approves the Chief Executive to prepare a draft Consultation Document (for approval at the 14 March 2024 Long-Term Plan Council meeting) on the basis of the approved draft 2024-34 Long-Term Plan budget, in consultation with the Mayor Southgate, Deputy Mayor O’Leary and Councillors van Oosten, Wilson, Hutt and Tauariki that includes:

- i. the option of introducing a Community Infrastructure targeted rate;
- ii. the option of introducing a Community Resilience and Extreme Weather targeted rate; and
- iii. questions concerning the period over which Council should balance the books, and whether to add additional targeted rates as set out in resolutions ii) i and ii, as well as any other key issues identified at this meeting.

**The meeting was adjourned 5.37pm to 6.00pm.**

*Cr Huaki retired from the meeting during the above adjournment.*

*Cr Naidoo-Rauf joined the meeting during the above adjournment.*

**Financial Strategy****Motion:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council:

- approves the inclusion of an additional financial principle, specifying that 'Rates increases will consider Local Government inflation and interest cost levels to ensure a prudent financial position is maintained';
- approves the amendment of the existing financial principle 'Rates certainty will be a key consideration' to 'Rates certainty will be considered', for consistency with the language of the other financial principles;
- approves, for the purposes of preparing the draft 2024-34 Long-Term Plan budget, to Balance the Books over three years, with the average rates increases over the 10 year as set out below:

Rates %	18.6%	15.2%	15.2%	5.7%	5.7%	5.0%	5.0%	5.0%	5.0%	5.0%
BTB	-42,312,163	-16,323,724	2,000,000	5,665,931	2,000,000	9,735,570	6,202,981	11,286,022	24,344,920	37,351,768
DtR	280%	270%	193%	199%	209%	210%	203%	205%	212%	206%

\*notes that in Year 3 relating to waters exit has not been applied prior to applying an increase to the remaining rates base

- agrees, for the purposes of preparing the proposed draft 2024-34 Long-Term Plan, to not seek to balance the books using the alternative government measure in Year 1; and
- notes a staff recommendation regarding supporting the principles set out in the Preamble to Te Ture Whenua Maaori Act 1993 in accordance with Section 102(3A) of the LGA 2002, to allow staff to consult further with Iwi and legal advisors.

**Amendment:** (Cr Wilson/Cr Donovan)

That the Council:

- approves the inclusion of an additional financial principle, specifying that 'Rates increases will consider Local Government inflation and interest cost levels to ensure a prudent financial position is maintained';
- approves the amendment of the existing financial principle 'Rates certainty will be a key consideration' to 'Rates certainty will be considered', for consistency with the language of the other financial principles;
- approves, for the purposes of preparing the draft 2024-34 Long-Term Plan budget, to Balance the Books to the Government Measure in Year 1, with the average rates increases over the 10 year as set out below:

Rates %	25.5%	12.9%	8.7%	6.3%	6.3%	5.0%	5.0%	5.0%	5.0%	5.0%
BTB	-24,554,148	2,000,000	2,000,000	3,829,003	2,049,797	10,197,386	6,656,936	11,795,421	24,900,889	37,947,8
DtR	265%	254%	185%	192%	202%	203%	197%	199%	205%	200
GOVT BTB	2,000,000	37,854,050	-1,641,802,065	25,405,604	20,155,259	16,750,185	27,256,058	32,356,173	29,961,196	44,394,8

\*note that in Year 3 relating to waters exit has not been applied prior to applying an increase to the remaining rates base

- agrees, for the purposes of preparing the proposed draft 2024-34 Long-Term Plan, to not seek to balance the books using the alternative government measure in Year 1; and
- notes a staff recommendation regarding supporting the principles set out in the Preamble to Te Ture Whenua Maaori Act 1993 in accordance with Section 102(3A) of the LGA 2002, to allow staff to consult further with Iwi and legal advisors.

**The Amendment was put.**

**Those for the Amendment :** Councillors Tauariki, Naidoo-Rauf, Pike, Donovan, Wilson, Bydder, Taylor, Hutt and Thomson.

**Those against the Amendment:** Mayor Southgate, Deputy Mayor O’Leary, Councillors van Oosten and Casey-Cox.

**The Amendment was declared CARRIED.**

**The Amendment as the Substantive Motion was then put and declared CARRIED.**

**Resolved:** (Cr Wilson/Cr Donovan)  
That the Council:

- approves the inclusion of an additional financial principle, specifying that ‘Rates increases will consider Local Government inflation and interest cost levels to ensure a prudent financial position is maintained’;
- approves the amendment of the existing financial principle ‘Rates certainty will be a key consideration’ to ‘Rates certainty will be considered’, for consistency with the language of the other financial principles;
- approves, for the purposes of preparing the draft 2024-34 Long-Term Plan budget, to Balance the Books to the Government Measure in Year 1, with the average rates increases over the 10 year as set out below:

Rates %	25.5%	12.9%	8.7%	6.3%	6.3%	5.0%	5.0%	5.0%	5.0%	5.0%
BTB	-24,554,148	2,000,000	2,000,000	3,829,003	2,049,797	10,197,386	6,656,936	11,795,421	24,900,889	37,947,8
DTR	265%	254%	185%	192%	202%	203%	197%	199%	205%	200
GOVT BTB	2,000,000	37,854,050	-1,641,802,065	25,405,604	20,155,259	16,750,185	27,256,058	32,356,173	29,961,196	44,394,8

\*note that in Year 3 relating to waters exit has not been applied prior to applying an increase to the remaining rates base

- agrees, for the purposes of preparing the proposed draft 2024-34 Long-Term Plan, to not seek to balance the books using the alternative government measure in Year 1; and
- notes a staff recommendation regarding supporting the principles set out in the Preamble to Te Ture Whenua Maaori Act 1993 in accordance with Section 102(3A) of the LGA 2002, to allow staff to consult further with Iwi and legal advisors.

**Those for the Amendment as the Substantive Motion:** Councillors Tauariki, Naidoo-Rauf, Pike, Donovan, Wilson, Bydder, Taylor, Hutt, van Oosten, Casey-Cox and Thomson.

**Those against the Amendment as the Substantive Motion:** Mayor Southgate and Deputy Mayor O’Leary.

*Cr Tauariki closed the meeting with a Karakia Whakamutunga.*

**The meeting was declared closed at 7.03pm.**

# Council Report

Item 6

**Committee:** Council

**Date:** 20 February 2024

**Author:** Arnold Andrews

**Authoriser:** Michelle Hawthorne

**Position:** Governance Advisor

**Position:** Governance and Assurance  
Manager

**Report Name:** Confirmation of the Council Open Minutes - 14 December 2023

<b>Report Status</b>	<i>Open</i>
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## Staff Recommendation - *Tuutohu-aa-kaimahi*

That the Council confirm the Open Minutes of the Council Meeting held on 14 December 2023 as a true and correct record.

## Attachments - *Ngaa taapirihanga*

Attachment 1 - Council Unconfirmed Open Minutes - 14 December 2023



**Council  
Kaunihera  
OPEN MINUTES**

**Minutes of a meeting of the Council held in Council Chamber and Audio Visual Link , Municipal Building, Garden Place, Hamilton on Thursday 14 December 2023 at 9.36am.**

**PRESENT**

<b>Chairperson</b>	Mayor Paula Southgate
<b>Heamana</b>	
<b>Deputy Chairperson</b>	Deputy Mayor Angela O’Leary
<b>Heamana Tuarua</b>	
<b>Members</b>	Cr Maxine van Oosten Cr Moko Tauariki Cr Ewan Wilson Cr Mark Donovan (Via visual Audio-link) Cr Louise Hutt Cr Andrew Bydder Cr Geoff Taylor Cr Sarah Thomson Cr Emma Pike Cr Melaina Huaki Cr Anna Casey-Cox (Via visual Audio-link) Cr Kesh Naidoo-Rauf (Via visual Audio-link)

<b>In Attendance</b>	Lance Vervoort – Chief Executive David Bryant – General Manager Business Services Sean Murray – General Manager Venues, Tourism & Events Helen Paki – General Manager Customer & Community Blair Bowcott – General Manager Strategy, Growth & Planning Nicole Nooyen – Acting General Manager Partnerships, Communication & Maaori Dan Silverton – Acting Head of Communication and Engagement Michelle Hawthorne – Governance & Assurance Manager James Clarke - Unit Manager - Strategy & Planning, Strategy Aimee Haycock - Parks Planner Stafford Hodgson – Project Manager – Growth Programmes Unit
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<b>Governance Team:</b>	Amy Viggers – Governance lead Nicholas Hawtin, Arnold Andrews and Keryn Phillips – Governance Advisors
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*Tame Pokaia opened the meeting with a karakia.*

1. **Apologies – Tono aroha**  
**Motion:** (Cr Van Oosten/Deputy Mayor O’Leary)  
That the apologies for partial attendance from Crs Huaki and Wilson and early departure from Cr Wilson and Cr Naidoo-Rauf be accepted.
2. **Confirmation of Agenda – Whakatau raarangi take**  
**Motion:** (Mayor Southgate/Deputy Mayor O’Leary )  
That the Council confirms the agenda, noting that the late verbal report item 15 ‘(audit Engagement Letter)’ is accepted. A late verbal update was sought due to the delay in the information from external parties.
3. **Declarations of Interest – Tauaakii whaipanga**  
Cr Donovan, Cr Wilson, Cr Tauariki and Deputy Mayor O’Leary declared a conflict of interest to Item 10 (Independent Commissioners). They noted they would not take part in discussion or vote on the matter.
4. **Public Forum – Aatea koorero**  
No members of the public spoke in the public forum
5. **Confirmation of the Council Open Minutes - 31 October 2023**  
**Resolved:** (Cr Wilson/Cr Pike)  
That the Council confirm the Open Minutes of the Council Meeting held on 31 October 2023 as a true and correct record.
6. **Chair's Report**  
Mayor Southgate spoke to the report highlighting the year.  
**Resolved:** ( Mayor Southgate/Cr Wilson )  
That the Council receives the report.
7. **Ashurst Park Reclassification - Decision Report**  
The Parks Planner took the report as read. She responded to questions from Elected Members concerning what learnings staff had taken from the consultation process, design processes and central government funding.  
**Resolved:** (Deputy Mayor O’Leary/Mayor Southgate)  
That the Council:  
a) receives the report;  
b) declines the reclassification of the portion of Ashurst Avenue adjoining Ashurst Avenue;  
c) directs staff to progress Option 2A (Te Rapa Sportsdrome standalone) and approves the commencement of the legislative process to change the classification of that part of Ashurst Park; and  
d) that staff bring the draft detailed design to an Elected Member Briefing confirming within the current estimated budget the refit of the kitchen, allowing for appropriate indoor/outdoor space for Pukete Neighbourhood House to operate a 'social good' cafe.

*Cr Wilson left the meeting from 9:56am and was not present for the vote of the above resolution.*

**8. 2024-54 Infrastructure Strategy – Direction**

The Project Manager – Growth Programmes Unity took the report as read. He responded to questions from Elected Members regarding the asset management plan, planning processes, community assets, infrastructure assets and the prioritisation of unfunded projects.

**Resolved:** (Deputy Mayor O’Leary/Mayor Southgate)

That the Council:

- a) receives the report;
- b) approves the proposed approach to develop the Draft 2024-54 Infrastructure Strategy as set out in the staff report;
- c) requests that staff work in consultation with Mayor Southgate, Deputy Mayor O’Leary and Crs Hutt, van Oosten, Wilson and Tauariki on the Draft 2024-54 Infrastructure Strategy; and
- d) notes that the Draft 2024-54 Infrastructure Strategy will be reported to the 14 March 2024 Long-Term Plan Council meeting for approval as a supporting document for inclusion as part of the Long-Term Plan consultation.

**9. Significance and Engagement Policy Review**

The Governance & Assurance Manager and Acting Head of Communication and Engagement took the report as read. Staff responded to questions from Elected Members regarding how to increase clarity around the policy for the public, consideration of the migrant communities, how community interest is determined and community awareness.

**Resolved:** (Mayor Southgate/Deputy Mayor O’Leary)

That Council:

- a) receives the report;
- b) approves the draft Significance and Engagement Policy; and
- c) notes that consultation is not required, as Council has sufficient information concerning community interests and preferences to enable the purpose of the policy to be achieved.

*Cr Taylor left the meeting at 10:25am and was not present during the vote of the above item.*

*Cr Taylor re-joined the meeting at 10:32am at the conclusion of the above item.*

*Cr Wilson re-joined the meeting at 10:32am at the conclusion of the above item.*

**10. Independent Hearings Commissioners' Panel - extension to contract**

The City Planning Manager took the report as read.

**Resolved:** ( Mayor Southgate/Cr Van Oosten)

That the Council:

- a) receives the report;
- b) approves an extension to the term of the current Independent Hearings Commissioners' Panel by 6 months to 29 October 2024 (**Option 1** of the staff report);
- c) notes that the request is to extend the date only – no other amendments will be made to the contract;
- d) notes that a full review of the Independent Hearings Commissioners' Panel will be undertaken in early 2024, which will result in a new contract to start on 29 October 2024; and
- e) notes that the decision and information in relation to this matter be released at the appropriate time, to be determined by the Chief Executive.

*Cr Wilson, Cr Donovan, Cr Tauariki and Deputy Mayor left the meeting prior the discussion of the above item due to declared conflicts of interest.*

**The meeting adjourned at 10:34am until 11:06am.**

*Cr Wilson, Cr Donovan, Cr Tauariki and Deputy Mayor re-joined the meeting post the adjournment.*

**11. Future of Local Government - LGNZ Special General Meeting**

The Governance & Assurance Manager and Deputy Mayor spoke to the report, highlighting the Local Government Special General meeting.

**Motion:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council receives the report.

**12. 2024 East Ward By-Election - Order of Candidates names**

The Governance & Assurance Manager spoke to the report highlighting the different voting options. She responded to questions from Elected Members regarding cost differences.

**Resolved:** (Mayor Southgate/Deputy Mayor O'Leary)

That the Council:

- a) receives the report; and
- b) approves the names of the Hamilton City Council Candidates for the 2024 East Ward By-Election to be arranged on the voting documents to be random order.

13. Recommendations from Open Committee Meetings

Strategic Risk and Assurance Committee meeting of 6 December 2023

Resolved: (Cr Wilson/Cr van Oosten)

That the Council:

- a) receives the Safety and Wellbeing Report – 1 August 2023 to 31 October 2023; and
- b) receives the Risk Management Report.

During the confirmation of the agenda Item 15 ‘Audit Engagement Letter (Late verbal report)’ was confirmed to be taken prior to Item 14 ‘Resolution to Exclude the Public’.

15. Audit Engagement Letter (Late verbal report)

The Unit Manager - Strategy & Planning spoke to the verbal report explaining that there was a delay in the arrival from the letter from the Office of the Auditor General and highlighted the requirement for the letter.

Resolved: (Cr Wilson/Cr van Oosten)

That the Council:

- a) receives the verbal report;
- b) delegates the Chief Executive and Mayor to approve and sign the engagement letter; and
- c) notes that the final letter will be reported back to Elected Members.

14. Resolution to Exclude the Public

Resolved: (Cr Wilson/Cr Hutt)

Section 48, Local Government Official Information and Meetings Act 1987

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. Confirmation of the Council Public Excluded Minutes 31 October 2023	) Good reason to withhold ) information exists under ) Section 7 Local Government	Section 48(1)(a)
C2. Confirmation of the Elected Member Briefing Public Excluded Notes - 1 November 2023	) Official Information and ) Meetings Act 1987 )	

- C3. Confirmation of the Elected Member Briefing Public Excluded Notes - 15 November 2023
- C4. PlanIT Software Testing Contract Renewal
- C5. IBIS Contract Renewal
- C6. Rotokauri Stage 1 - Private Developer Agreements
- C7. Recommendations from Public Excluded Committee Meetings

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Item C1.	to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (j)
Item C2.	to enable Council to carry out negotiations to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (i) Section 7 (2) (j)
Item C3.	to enable Council to carry out negotiations to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (i) Section 7 (2) (j)
Item C4.	to enable Council to carry out commercial activities without disadvantage	Section 7 (2) (h)
Item C5.	to enable Council to carry out commercial activities without disadvantage to enable Council to carry out negotiations	Section 7 (2) (h) Section 7 (2) (i)
Item C6.	to enable Council to carry out commercial activities without disadvantage	Section 7 (2) (h)
Item C7.	to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (j)

**The meeting was moved into Public Excluded at 11:18am.**

**The meeting was declared closed at 12:41pm.**

# Council Report

**Committee:** Council

**Date:** 20 February 2024

**Author:** Amy Viggers

**Authoriser:** Amy Viggers

**Position:** Governance Lead

**Position:** Governance Lead

**Report Name:** Chair's Report

<b>Report Status</b>	<i>Open</i>
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## Recommendation - *Tuutohu*

That the Council receives the report.

## Attachments - *Ngaa taapirihanga*

Attachment 1 - Chair's Report



## Chair's Report

20 February 2024

Happy New Year and welcome back. I hope everyone had a safe and restful break.

The Long-Term Plan must remain our core focus over the coming months. We are no doubt aware of the community unrest and national reaction following the proposed 25.5 percent rates increase. While costs are largely driven by increased interest, inflation, depreciation, and government compliance costs, we need to continue to work together to bring this number down, while maintaining crucial levels of service and investment in our city.

In December 2023, the Minister of Local Government, Hon Simeon Brown, wrote to Councils confirming that all legislation related to waters' services will be repealed, with the bill expected to be tabled this month (February). The bill includes temporary modifications to local government legislation for the transitional period affecting the 2024-2034 Long Term Plan. This has changed the calculation again.

On 25 January, I had a constructive meeting with Minister Brown where he was clear the Government would be asking local councils to put forward financially sustainable proposals for waters' infrastructure. He noted this would need to include sustainable ways to deal with growth and must be transparent and affordable for ratepayers. It remains unclear at this point how this will be funded.

Since this directive, staff have worked to add waters finances and planning back into our Long-Term Plan. Prior to this, we were only required to report on two years of 3 Waters costs. The numbers are sobering but demonstrate the true cost of waters for the Council and our growing city. This is something I consider a priority for Council to work with government on to get right. I will continue to call for the right tools and to look at what options there are, including potentially centralised funding, balance sheet separation, easier ways to partner with neighbouring or other councils to find efficiency.

I also spoke to the Minister about win-win solutions for our city and region through a city deal – and have followed up with a formal letter. The exchange was positive, and we are both looking forward to seeing what can be achieved together through funding partnerships. Without this our fast-growing city will struggle to build the infrastructure and housing it needs over the next 30 years.

What is clear to me is that the funding mechanism for local government is broken. I continue to advocate for sustainable funding solutions.

How and what we fund to build an efficient, safe and accessible transport system has also been hotly debated in the context of our Long-Term Plan. Parts of the community feel as though their voices haven't been heard on transport projects that affect them locally. I take this seriously. As Mayor, I am committed to listening closely to the community and maintaining an open, honest, and transparent dialogue with Hamiltonians.

I have begun work to take stock of Council's transport programme, along with Chair of Transport, Deputy Mayor, O'Leary. This includes revisiting our plans and processes around transport projects to

ensure they are fit for purpose. I personally don't like all the projects that have been completed, are underway or planned. I have voted against some and found a few hard to understand. I recognise it is hard to please everyone and it's important to find the right balance as we move forward.

I have asked the Chief Executive to look again at the consultation process, so that we have confidence that we are considering all feedback received and reflecting this to Elected Members in a balanced way.

Sustainable infrastructure, affordable housing, and city safety must, and will, remain the other priorities for me this year. Hamilton's population grew by 3.4% in 2023 - faster than every other metro in New Zealand. This is a credit to our great city, and I want to make sure Council provides for our growth.

I look forward to working with you all this year, including our newly elected Councillor. I know that we can continue to make progress on the key issues that Hamiltonians have asked of us and make a real difference for this city.

**Chair's Recommendation**

That the Council receives the report.

**Paula Southgate**

Mayor of Hamilton

# Council Report

Item 8

**Committee:** Council

**Date:** 20 February 2024

**Author:** James Clarke

**Authoriser:** Lance Vervoort

**Position:** Unit Manager Strategy and Planning

**Position:** Chief Executive

**Report Name:** Updated Draft Long-Term Plan

<b>Report Status</b>	Open
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## Purpose - *Take*

1. To inform the Council of changes affecting the 2024-34 Long-Term Plan, in particular the provision of water services, since the draft budget was adopted at the 28/29 November 2023 Council meeting.
2. To seek the Council's approval of an updated draft 2024-34 Long-Term Plan budget ahead of the formal community consultation in March-April 2024.

## Staff Recommendation - *Tuutohu-aa-kaimahi*

3. That the Council:
  - a) receives the report;
  - b) notes the changes affecting the 2024-34 Long-Term Plan since the draft budget was approved at the 28 November 2023 Council meeting;
  - c) approves, for the purposes of preparing the draft 2024-34 Long-Term Plan budget, the updated draft Significant Forecasting Assumptions at **Attachment 3**;
  - d) approves, for the purposes of preparing the draft 2024-34 Long-Term Plan budget, the addition of the three waters capital and operational budgets, as set out in paragraphs 25-59 of the staff report;
  - e) approves, for the purposes of preparing the draft 2024-34 Long-Term Plan budget, the addition of the Water Demand Management – Universal Water Meters Programme, noting that this is a funding provision only, and the first step would be a detailed business case, which would be reported to the Council prior to a decision on this matter;
  - f) approves the amendment to the *Rates Remissions and Postponements Policy* to:
    - i. enable the savings threshold for the rates rebate to increase annually above Consumer Price Index (CPI);
    - ii. increase the savings threshold for 2024-25 to be \$30,000 for a rates rebate; and
  - g) approves, for the purposes of preparing the draft 2024-34 Long-Term Plan budget, the average rates increases over the 10 year as set out below:

	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6	YR 7	YR 8	YR 9	YR 10
Rates %	25.5%	14.1%	14.1%	14.1%	14.1%	9.5%	5.0%	5.0%	5.0%	5.0%
Median residential rates increase per week	\$14	\$8	\$8	\$8	\$8	\$5	\$3	\$3	\$3	\$3

## Executive Summary - *Whakaraapopototanga matua*

4. At the 28-29 November 2023 Council meeting, Council adopted a draft 2024-34 Long-Term Plan, for consultation in March-April 2024. This was predicated on Council delivering three water services in the first two years only, in line with the law as it currently stands.
5. Staff knew at the time it was likely that the coalition government would seek to introduce a legislative change requiring Council to deliver water services in all 10 years of the Long-Term Plan. Staff developed an illustrative 'Scenario B' budget with waters included in all 10 years, but this was not the assumption on which the Council resolutions were made.
6. The government has now confirmed that it intends to imminently repeal the previous legislation that transferred responsibility for delivering water services from councils to ten new entities. Council will therefore remain responsible for delivering water services for all 10 years of the 2024-34 Long-Term Plan. The Council are required to adopt an updated draft budget.
7. The government has indicated that when it makes this legislative change it will also remove the requirement for our 2024-34 Long-Term Plan Consultation Document to be audited. This allows time to add water services into the draft budget (at this meeting) and consult with the community on the updated draft Long-Term Plan as planned in March-April 2024. Audit NZ will conduct a full audit ahead of Council adopting the final Long-Term Plan in June 2024.
8. As staff foreshadowed in the 'Scenario B' modelling, the impact of including three waters delivery in all 10 years of the Long-Term Plan is that higher rates rises will be required for a longer period. This is to meet the rising costs of water infrastructure that, under the previous government's policy, would have been the responsibility of the new water services entities. There have also been some other changes that affect the Long-Term Plan finances since November requiring further (generally smaller) adjustments to the proposed rates rises.
9. Given the statutory requirement to consult, staff have not considered the key considerations under the Significance and Engagement Policy. The recommendations comply with the Council's legal requirements.

## Background - *Koorero whaimaarama*

### *Long-Term Plan Process*

10. The staff report to the 28-29 November 2023 Council meeting set out the requirements and process for the 2024-34 Long-Term Plan. That report ([link](#)) and its various attachments (from page 79) remain an important source of information, as do the briefing material from 7 November 2023 ([link](#)) and 8 November 2023 ([link](#)), as well as the workshop on 11 October (**Attachment 1**).
11. The revisions to the draft 2024-34 Long-Term Plan proposed in this report reflect policy direction from the government in relation to costs for water services delivery. The current draft Long-Term Plan was established on the basis that water service delivery costs would be excluded from Year 3. That has now changed, and inclusion of waters revenue and costs throughout the draft Long-Term Plan will significantly change the financial projections.
12. Following this meeting, staff will work to finalise the Consultation Document, ensuring it reflects the resolutions of this meeting, and engaging with the Elected Member Consultation Document Working Group as required. At the 14 March 2024 Council meeting, Council will be asked to adopt the Consultation Document. Community consultation is scheduled to run from 19 March until 21 April 2024.

### ***Government announcement on waters delivery***

13. In 2023, legislation was passed by the previous government to remove the costs and responsibility for water services delivery from councils, and transfer these to new organisations, in stages. The wider reform also introduced new regulatory requirements. The reform of service delivery recognised the costs of meeting new regulatory requirements and upgrading infrastructure was unlikely to be affordable under the status quo.
14. It was intended that Hamilton City Council would join a new entity in 2025, and legislation prevented Council from including water service delivery costs beyond Year 2 in the draft 2024-34 Long-Term Plan.
15. Following the 2023 general election, the government announced it will not proceed with the new entities and water service delivery will remain the responsibility of councils. The Government has indicated, however, that it will retain much of the new regulatory and compliance requirements and has indicated further economic regulation will be introduced – both of which are expected to place further cost pressures on Council.
16. In December 2023, the Minister of Local Government Simeon Brown wrote to Councils (letter attached at **Attachment 2**), noting:
  - a. all legislation relating to water services entities will be repealed.
  - b. the repeal bill is expected to be introduced in February 2024 and enacted as soon as possible; and
  - c. the repeal bill will include temporary modifications to local government legislation for the transitional period affecting the 2024-34 long-term plans (see next section).
17. Government has indicated a new direction for reform in the sector, under the banner of 'Local Water Done Well'. The Minister says key principles of the Local Water Done Well policy include:
  - a. introducing greater central government oversight and economic and quality regulation;
  - b. fit-for-purpose service delivery models and financing tools, such as improving the current council-controlled organisation (CCO) model and developing a new class of financially separate CCOs;
  - c. setting rules for water services and infrastructure investment; and
  - d. ensuring water services are financially sustainable. Financial sustainability means revenue sufficiency, balance sheet separation, ring-fencing and funding for growth.
18. The government has indicated that councils can look to work together to create regional or sub-regional entities to assist in managing these costs. Council has not allocated funding to investigate a CCO or similar partnership involving Hamilton. Establishing any new entity would take time and would likely require significant funding.
19. New legislation (beyond the expected legislative changes this month) would be required to achieve balance sheet separation between a waters CCO and Council. This will likely require a select committee consultative process, through which Council would have the opportunity to make a submission. It appears unlikely any new legislation would be in place in the first half of 2024.
20. At the time of writing, the government has not provided any further detail in relation to their Local Water Done Well policy for water services.
21. In response to the government announcement, three waters capital and operational budget provisions have been revisited, and our draft Significant Forecasting Assumptions relating to the provision of water services updated. This can be found at **Attachment 3**.

### ***Government flexibility***

22. The government has said that the legislation it brings forward will exempt councils from the usual requirement for the Long-Term Plan Consultation Document to be audited. This frees up significant time, allowing staff to build water services into the draft Long-Term Plan and still meet our planned consultation in March-April 2024.
23. At the time of writing, Audit NZ are awaiting instruction from the Office of the Auditor General before issuing an audit engagement letter and confirming the audit fees. However, staff are working with Audit NZ in the background to ensure it is well positioned to perform a full audit of the final Long-Term Plan before it is adopted on 27 June 2024.
24. The government announcement on three waters provided two further points of flexibility regarding long-term plans, but we do not believe these are either helpful or necessary.
  - a. The first is to consult on a draft Long-Term Plan with waters only included in the first two years (i.e., the draft Long-Term Plan as adopted in November 2023), and add water services to the subsequent years post-consultation.

Staff feel this would severely impact the relevance and value of the consultation and create public uncertainty, as we would know that the draft budget out for consultation would be subject to further significant change.

- b. The second is to delay the adoption of the Long-Term Plan by up to three months, to 30 September 2024.

Because the requirement for the Consultation Document to be audited has been removed, we do not need extra time at this stage. Moreover, delaying the adoption of the Long-Term Plan would also require a change to our rates invoicing cycle, involving disruption for ratepayers and extra administration costs for Council. Staff do not recommend this option.

### **Discussion – *Matapaki***

#### ***Building three waters into the 2024-34 Long-Term Plan***

25. The 10-year financial impact of three waters activities have now been incorporated into the draft Long-Term Plan.
26. The 'Scenario B' presented to Council at the 28-29 November 2023 Council meeting primarily utilised data provided to the Department of Internal Affairs in March 2023 to enable water entity asset management planning.
27. In keeping with our general approach to the draft Long-Term Plan, the capital programme presented in Scenario B was grouped into "Base", "Recommended", "Consider" and "Unfunded" categories. Only the expenditure for programmes and projects in the "Base" category were included in the Scenario B financial modelling and this approach was continued in the revised programme.
28. The data provided to DIA was not a full representation of the three waters needs, as DIA indicated that they would apply any additional entity considerations, such as staff resourcing, overheads, and inflationary adjustments that were relevant to each entity.
29. Since the DIA programme was developed, new and emerging factors have been taken into consideration when preparing three waters programmes for the draft Long-Term Plan. These factors include inflationary impacts to reflect 2023 contract rates, prioritisation based on criticality, the complexity of undertaking renewals in an increasingly constrained environment, and alignment of renewals.

30. Three waters activities continue to face strategic issues that continue to guide the development of capital programmes. These issues are:
  - a. meeting our regulatory obligations including Te Ture Whaimana and the Drinking Water Regulations;
  - b. the growth that Hamilton is expected to continue to experience;
  - c. our ongoing approach to look after what we have;
  - d. affordability – financial sustainability;
  - e. changing compliance expectations; and
  - f. resilience – including climate change and water allocation.

*Three Waters Capital Programme (excluding Renewals and Compliance)*

31. Hamilton has consistently been one of New Zealand's fastest-growing areas. Housing affordability is impacted by the affordability of developable land, which in turn requires three waters strategic infrastructure. Effective investment in three waters growth infrastructure also provides network resilience and supports our ability to deliver levels of service.
32. The provision of three waters strategic infrastructure has a long lead time and needs continued investment in planning, design and consenting to allow staged and timely construction of the built assets.
33. The three waters 10-year capital programme was included in the staff report for the 28-29 November Council meeting. As noted above, only the expenditure for programmes and projects in the "Base" category were included in the Scenario B financial modelling. Programme summaries for the projects that commenced within Years 1 and 2 were included as **Attachment 4** of that report.
34. In response to the government's change in direction, the three waters capital programme has been reviewed and updated to include the full 10-year programme. The 10-year programme proposed for the draft Long-Term Plan has adopted the same prioritisation process used in November. Summaries for the full 10-year three waters programme (categorised into "Base", "Recommended", "Consider" and "Unfunded") can be found in **Attachment 4**.
35. No changes to the draft budget adopted in November 2023 have been made to Years 1 and 2. The prioritisation criteria and methodology used to determine the "Base" programme has been retained for the remainder of the 10-year programme.
36. Staff have reviewed the delivery and spend profile of several larger programmes in the capital programme to offset the proposed increases to the Renewals and Compliance programme captured in the proposed full 10-year three waters programme. Amendments have been made to extend the timing of some investments including:
  - a. the Pukete Wastewater Treatment Plant Upgrade (investment programme delivery extended from 10 years to 15 years to reflect the need to maintain an operational wastewater treatment plant while implementing significant upgrades on a constrained site);
  - b. proactive network upgrade programmes for intensification in the central city (halved the proposed investment programme in the 10-year period);
  - c. reduced Strategic Stormwater Network Programme to focus only on Enderley/Fairfield; and
  - d. reduced Brownfields Stormwater Network Programme.

37. Although these investments are still required, the timing has been spread over a longer period. This has resulted in an overall \$164 million reduction in the three waters capital programme (excluding renewal and compliance) over the 10-year period when compared to Scenario B and the subsequent council decision made in November 2023. Infrastructure costs beyond the 10-year horizon of the 2024-34 Long-Term Plan are considered in the Infrastructure Strategy, which is developed and consulted on in parallel to the Long-Term Plan (the draft Infrastructure will be presented to the 14 March 2024 Council meeting, along with the draft Long-Term Plan).
38. When considered alongside renewal and compliance programme increases (outlined in paragraphs 45-54 of this report), also factoring in Council decisions made in November 2023, the overall net increase in capital funding above what was outlined in Scenario B is \$74 million.
39. Staff have reviewed and refined consequential operating expenditure associated with the capital programme as part including the full 10-year waters programme.

#### *Water Demand Management*

40. Council's 2021-51 Infrastructure Strategy identifies the need to further invest in water demand management through the "Water Demand Management – Universal Water Meters Programme". This programme includes the development of a business case that considers the benefits of universal water meters as a mechanism to further reduce peak water demand. Once developed the business case would be presented to Council for guidance and decision making.
41. The Water Demand Management - Universal Meters Programme was recommended in the proposed Long-Term Plan in November 2023, but not included in the "Base" programme. At that time, it was anticipated that water metering would be considered by the new water entity, and there was considered to be little benefit in Council starting this project immediately prior to transition.
42. Given the government's direction, there is an opportunity for Council to choose to reconsider including a funding provision within the draft Long-Term Plan for the Water Demand Management – Universal Water Meters Programme at an estimated cost of \$53 million over the 10-year period. This is a funding provision only. The first step would be a detailed business case, commencing in year 3, which would be presented to council for further input and decision making prior to any implementation of the programme.
43. A summary of water demand management benefits and options are outlined in **Attachment 5**. It is recommended that Council consider Option 3 - Investment in business case and provision for capital intervention commencing in Year 3 for inclusion in the draft Long-Term Plan.
44. Staff have modelled the financial implications of including the Water Demand Management - Universal Meters in the 10-year Long-Term Plan, at **Attachment 6**.

#### *Three Waters Renewal and Compliance Programme*

45. At the Council meeting of 28-29 November 2023, the Council approved the proposed base renewals and compliance capital programme covering all activities of Council with a total budget of \$938.5 million over the 10 years, including \$305.7 million over the first three-year period 2024-27.
46. In addition to this base budget, the Council resolved to add \$27.5 million of renewals funding over the first three-year period 2024-27 to assist in mitigating the risks that were outlined with funding only at the base option level. This resulted in the updated gross Renewals and Compliance Programme from the 28-29 November 2023 meeting for Years 1-3, covering all activities of Council, being \$333.2 million.

	Year 1 (\$million)	Year 2 (\$million)	Year 3 (\$million)	Total Years 1-3 (\$million)
Base Renewals and Compliance option (28-29 November 2023)	110	110	85.7	305.7
Additional Renewals and Compliance (28 November 2023 decision)	5	10	12.5	
<b>Total renewals and compliance</b>	<b>115</b>	<b>120</b>	<b>98.2</b>	<b>333.2</b>

47. The renewals and compliance draft budgets have been adjusted since November 2023 to reflect this additional funding decision. The revised programme still requires prioritisation of renewals and even with this level of funding, some assets would be pushed beyond their recommended life cycle.
48. The additional funding has meant that the renewals budgets for Years 1-3 are based on a medium risk profile – there is some in-built resilience to help deal with unexpected shocks and allows agility within the programme to re-prioritise works appropriately. Staff will manage risk through accommodating unbudgeted reactive renewals or compliance needs through reprioritisation of the wider renewals and compliance programme.
49. The indicative Renewal and Compliance Programme included in Scenario B in the 28-29 November 2023 report did not fully incorporate three waters renewal and compliance requirements.
50. Council has aging three waters assets of which some are coming to the end of their useful life. Continued investment is required over the next 10 years and beyond to replace these assets to ensure we can continue to deliver water services to the community.
51. In response to the government's direction, a review of the three waters renewal and compliance requirements for the full 10 years of the 2024-34 Long-Term Plan has been undertaken, based on best practice asset management principles.
52. Inflationary increases, the complexity of works and compliance requirements are impacting the replacement cost of these assets. An additional budget provision of \$260 million (above Scenario B and subsequent Council decisions in November 2023) has been included in the updated draft budget to support the timely replacement of these assets. Years 1 and 2 funding have remained unchanged. The impact of these anticipated increases has been partially offset through reductions in the wider three waters capital programme (as noted above) to align as closely as possible to the indicative Scenario B and subsequent Council decisions in November 2023.
53. As outlined in the November 2023 report, the risks and consequential impacts for Hamilton in further deferring replacement of three waters assets will be increased asset failures which will result in service disruptions, increased reactive replacement costs, compliance breaches and reputational damage. These impacts are currently reported as being experienced by other Councils and three water suppliers (CCOs) within New Zealand.
54. Three waters Renewal and Compliance Programmes primarily contribute to Priority 5 – A green city. An updated schedule of the renewal funding to support this priority that includes water services requirements in Years 3-10 can be found in **Attachment 7**.

#### *Three Waters Operational Programme*

55. The future compliance requirements of three water services continue to be uncertain as the government is proposing changes in policy, legislation and regulation that impact the way in which three water services will be delivered.

56. A conservative operational budget has been developed with a focus on base requirements to enhance asset management maturity, enhancing data, demand management, condition assessment, quality and risk management approaches to increase the operational resilience of three waters services.
57. The operational impact of the proposed capital works programme has been revisited to more accurately represent the future cost of operating new infrastructure and anticipated revenue updated.
58. The proposed operating budget (excluding allocation of general rate revenue) for the activities that have been associated to this Priority 5 can be found in **Attachment 8**.

*Further Information*

59. As well as the attachments referenced above, we have included updated attachments showing Base Capital (**Attachment 9**), Capital Programme Breakdown by Priority (**Attachment 10**) and Unfunded Capital Programme Breakdown by Priority (**Attachment 11**).

**Other changes**

*Climate Emergency Response Fund – Transport Choices*

60. In December 2023, the government announced it was withdrawing the funding for uncommitted projects under the Climate Emergency Response Fund (CERF) Transport Choices. There are 13 projects which will not continue. This funding was due to have been received in the current year, but the reduction in the capital programme in 2023-24 results in a reduction of approximately \$1 million per year of depreciation throughout the 2024-34 Long-Term Plan period.

*Eastern Pathways School Link*

61. Given the government's stated priorities on transport, staff believe there is a growing risk that NZTA Waka Kotahi will not provide the expected subsidy of \$14 million over the first three years of the Long-Term Plan for the Eastern Pathways School Link (Te Aroha St) project.
62. As well as meaning that project would not be able to go ahead (unless we can find replacement funding), this would have a significant impact on our debt to revenue ratio – noting we are already close to our limits. Every \$1 million of revenue that Council loses represents \$2.8 million it cannot spend.
63. In keeping with general practice, we are unlikely to find out whether we will receive funding for the project until after we adopt the 2024-34 Long-Term Plan. We recommend keeping the project in the draft Long-Term Plan, and reviewing the situation following the public consultation period. If the project remains in the Long-Term Plan following consultation, and if the subsidy is subsequently removed, staff recommend not transferring the 'local share' onto other (unsubsidised) projects.
64. Alternatively, the Council could make a decision now to remove it from the draft Long-term Plan Budget.

*Rates Remissions and Postponements Policy*

65. Staff are recommending a change to the Council Rates Rebate within the Rates Remissions and Postponements Policy. The Council Rates Rebate is a rates remission available to ratepayers on a low income. We are one of the few Councils to offer such a remission, which is additional to the Government Rates Rebate scheme.
66. For 2023-24 the maximum amount of the Council Rates Rebate is \$676. This is increased annually by the rates increase percentage, and would increase by 25.5% to \$848 for 2024-25 based on the decisions at the 28-29 November 2023 Council meeting.

67. Qualifying criteria for the rebate include:

- a. the applicant must be the owner of the property where they were living at 1 July;
- b. properties owned by trusts or companies are not eligible;
- c. the applicant must not own any other property;
- d. gross household income must be below the income threshold (increased annually by the change to single living alone superannuation). Applicants with higher rates may qualify with higher income, as shown in the examples below:

<b>Annual rates</b>	<b>To qualify for full rebate Income less than</b>	<b>To qualify for partial rebate Income less than</b>
2,000	34,290	39,540
2,500	36,950	42,200
3,000	39,620	44,870
3,500	42,290	47,540
4,000	44,950	50,200

- e. the applicant must have savings and investments of less than \$24,381 (increased annually by Consumer Price Index (CPI)). This includes the principal amount of any bank accounts, term deposits, shares, stocks, and bonds. Funds in a KiwiSaver account are not taken into account.
68. The total budget for the Council Rates Rebate is increased each year by the rates increase percentage. However, the total value of rates rebates granted each year has not increased by as much as the budget, and a significant part of the budget is not being spent. For 2022-23 the Council Rates Rebate budget was \$335,000 and \$202,000 of rebates were granted. The budget for 2023-24 is \$351,000 and is proposed to increase by 25.5% to \$441,000 for 2024-25.
69. Staff recommend a policy update to allow the savings and investments limit to be increased by an amount greater than CPI each year. This will allow staff to make considered annual proposed changes to increase the number of ratepayers qualifying for the rebate without exceeding the budget. For any instances in which staff are proposing a change other than increasing by CPI, the recommendation would be brought to Council as part of the Annual Plan or Long-Term Plan process.
70. Staff recommend an increase to the savings and investments limit from \$24,381 in 2023-24 to \$30,000 for 2024-25.

*Significant Forecasting Assumptions*

71. At the 28-29 November 2023 meeting, the Council approved the use of the draft significant forecasting assumptions for the development of the draft 2024-34 Long-Term Plan.
72. It was noted that the assumptions presented were the initial assumptions and would continue to evolve as the Long-Term Plan developed. This evolution would take into account the impact of the 2023 general election, specifically key legislation, and more detailed analysis of the level of uncertainty associated with each of the assumptions and quantification of the potential effect of that uncertainty on the financial estimates.
73. No new assumptions have been added as a result of legislative changes introduced or signalled since the draft Long-Term Plan was adopted. However, three assumptions have been removed. Predominantly, changes to the assumptions are related to government's announcement on three waters.

74. One of the key updated assumptions is Development Contributions (DC) revenue. We are now projecting less revenue, which has an impact on our financial position (see next section). The lower projected DC revenue in the early years of the Long-Term Plan is related to new Council proposed remissions and the impact of phasing new proposed DC charges in. These decisions are still under consideration by the Council, and charges generally are subject to change as the Long-Term Plan develops. There is a briefing on this issue on 13 February 2024. The draft DC policy will come to Council for approval on 14 March 2024, alongside the draft Consultation Document and other underlying information.

### Financial Considerations - *Whaiwhakaaro Puutea*

75. As we foreshadowed in Scenario B in the November 2023 report, the inclusion of water services from Year 3 extends the period over which double digit rates rises are required compared to the scenario in which Council is no longer responsible for delivering water services. This is to meet the rising costs of water infrastructure that, under the previous government's policy, would have been the responsibility of the new water services entities. Large rates rises are required to generate surpluses to repay debt and remain within our Debt to Revenue limits whilst continuing to meet current levels of service.
76. In addition, increased debt in our starting position compared to what we were projecting in November 2023, combined with reduced Development Contribution revenue projections, bring us closer to our Debt to Revenue limit in Year 1. This means that even if we weren't seeking to balance the books under the government measure in Year 1 as per the November 2023 Council resolution, we would require at least a 20.4% rates rise in Year 1 to remain within our Debt to Revenue limit.
77. Adding three waters services to all years of the Long-Term Plan whilst applying the rates rises agreed at the 28-29 November 2023 Council meeting leaves us with the following scenario, in which we would significantly breach our debt to revenue limit of 280% in every year from year 4, and only balance our books in two of the 10 years:

	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6	YR 7	YR 8	YR 9	YR 10
<b>Rates increase %</b>	<b>25.5%</b>	<b>12.9%</b>	<b>8.7%</b>	<b>6.3%</b>	<b>6.3%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>
Median residential rates increase per week	\$14	\$7	\$5	\$3	\$3	\$3	\$3	\$3	\$3	\$3
BTB	(\$24m)	(\$3m)	\$3m	\$5m	(\$3m)	(\$9m)	(\$14m)	(\$22m)	(\$32m)	(\$34m)
DtR	269%	265%	276%	302%	351%	383%	395%	405%	418%	427%
GOVT BTB	\$2m	\$32m	\$60m	\$63m	\$11m	(\$11m)	(\$2m)	(\$9m)	(\$36m)	(\$35m)
Net Debt	\$1224m	\$1383m	\$1639m	\$1915m	\$2217m	\$2514m	\$2818m	\$3068m	\$3280m	\$3563m
Total rates revenue	\$324m	\$372m	\$411m	\$443m	\$480m	\$513m	\$547m	\$584m	\$621m	\$663m

78. Council could decide not to update the rates increases that were adopted at the 28-29 November 2023 meeting in the revised draft Long-Term Plan. This would mean that – while we engage with government and the Local Government Funding Agency (LGFA) on funding and financing solutions such as increased debt to revenue limits – we would consult on a draft Long-Term Plan that, absent any such changes, would leave us in breach of our debt covenants, with the significant challenges and costs that would bring.
79. Staff do not recommend this option, as the draft Long-Term Plan Council consults on would not represent an accurate picture of what we propose to adopt in the final Long-Term Plan. Engagement with government and the LGFA on these issues is likely to be an ongoing discussion, rather than something we can expect to be resolved in time for the adoption of the final Long-Term Plan (see next section).

80. In the financial modelling that follows, staff have endeavoured to retain two scenarios broadly similar to the two scenarios that were put forward as the motion and amendment at the 28-29 November 2023 Council meeting:

- Balancing the books under the government measure in the Year 1, balancing the books under our own stricter measure in Year 2, and then being guided by remaining within our debt to revenue limit (280%, with a 5% buffer bringing our suggested limit to \$275%) in all subsequent years.
- Balancing the books under our own measure in Year 3, and then being guided by remaining within our debt to revenue limit (as above) in all subsequent years.

81. A revised rates increase schedule, similar to that adopted in November 2023, updated to ensure we remain within our Debt to Revenue limits (scenario a. above) is as below:

	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6	YR 7	YR 8	YR 9	YR 10
<b>Rates increase %</b>	<b>25.5%</b>	<b>14.1%</b>	<b>14.1%</b>	<b>14.1%</b>	<b>14.1%</b>	<b>9.5%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>
Median residential rates increase per week	\$14	\$8	\$8	\$8	\$8	\$5	\$3	\$3	\$3	\$3
BTB	(\$24m)	\$1m	\$27m	\$66m	\$103m	\$130m	\$134m	\$136m	\$137m	\$146m
DtR	269%	262%	260%	263%	275%	275%	272%	266%	261%	255%
GOVT BTB	\$2m	\$36m	\$85m	\$124m	\$117m	\$128m	\$146m	\$149m	\$132m	\$145m
Net Debt	\$1224m	\$1379m	\$1610m	\$1825m	\$2021m	\$2180m	\$2336m	\$2427m	\$2470m	\$2574m
Total rates revenue	\$324m	\$376m	\$435m	\$503m	\$583m	\$649m	\$692m	\$738m	\$786m	\$838m

82. A revised rates increase schedule in which we balance the books more slowly, updated to ensure we remain within our Debt to Revenue limits (scenario b. above) is as below:

	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6	YR 7	YR 8	YR 9	YR 10
<b>Rates %</b>	<b>20.4%</b>	<b>15.7%</b>	<b>15.7%</b>	<b>15.7%</b>	<b>15.7%</b>	<b>9.0%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>
Median residential rates increase per week	\$11	\$9	\$9	\$9	\$9	\$5	\$3	\$3	\$3	\$3
BTB	(\$37m)	(\$9m)	\$21m	\$65m	\$111m	\$136m	\$141m	\$143m	\$144m	\$154m
DtR	280%	272%	267%	268%	275%	275%	271%	265%	258%	252%
GOVT BTB	(\$11m)	\$26m	\$79m	\$124m	\$124m	\$134m	\$153m	\$156m	\$139m	\$152m
Net Debt	\$1237m	\$1402m	\$1639m	\$1855m	\$2043m	\$2195m	\$2345m	\$2429m	\$2466m	\$2562m
Total rates revenue	\$312m	\$366m	\$429m	\$503m	\$591m	\$654m	\$698m	\$745m	\$793m	\$845m

83. Should Councillors wish to consider further savings options, the 28-29 November 2023 report and its attachments set out details of the base capital programme, as well as potential operating expenditure savings. The rule of thumb remains that 1% of rates equals \$2.4 million of operating expenditure.

### **Government advocacy**

84. As was indicated in the report for the 28-29 November 2023 Council meeting, alongside the consultation process the Mayor, supported by senior Councillors and staff, will engage with central government on how it can alleviate some of the pressures Hamilton faces as a growing city. The inclusion of water services across the Long-Term Plan, and the higher rates rises this brings, makes this engagement the more important.

85. The Mayor had a meeting with the Minister for Local Government, the right honourable Simeon Brown, in January 2024, at which she explained some of the challenges facing us, and set out the case for 'city-deal' type arrangements, rather than the current ad hoc arrangements, as well as other funding and financing solutions.

86. Of particular note, the Mayor requested greater flexibility around debt to revenue limits. Using debt to spread the cost of long-term capital projects over generations of ratepayers is appropriate. Had the delivery of water services become the responsibility of the new entities as proposed by the previous government, it is highly likely that they would have had debt to revenue limits of far greater than 280%. If we had a similarly higher debt to revenue ratio for waters-related debt, we could have significantly lower rates rises once our balancing the books position is addressed over the first one to three years. Staff will continue to support the Mayor and senior Councillors to continue to engage with the government and LGFA on these issues, and update Council as appropriate.

### **Legal and Policy Considerations - *Whaiwhakaaro-aa-ture***

87. Staff confirm that the recommendations in this report comply with the Council's legal and policy requirements, noting the qualification of the risks section of the report.

### **Climate Change Impact Statement**

88. Staff have assessed this option against the Climate Change Policy for both emissions and climate change adaptation. Staff have determined no adaptation assessment is required.

### **Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga***

89. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the four wellbeings').
90. The subject matter of this report has been evaluated in terms of the four wellbeings during the process of developing this report. The recommendations set out in this report are consistent with that purpose.

### **Risks - *Tuuraru***

91. Staff have worked at significant pace since the government announcement in December 2023 to build water services into Years 3-10 of the Long-Term Plan, and the future legislative and regulatory requirements for three waters activities continues to be uncertain. There is a risk that further amendments will need to be made in subsequent annual plans and long-term plans, particularly as the government sets out more details of its Local Water Done Well policy and Council further considers how to respond.
92. There is a very small risk that, by adding the delivery of water services to all years of the Long-Term Plan now, to reflect what the government has said it will do rather than what the law currently states, we are acting outside the law, and may have to make a further revision should the government's intended legislative change not come to pass. Given the expected imminence of the legislation and the unity across the governing parties on repealing the previous government's legislation around water entities, staff believe this risk is very small. It is also much smaller than the risks involved in the alternatives (delaying taking action until the legislation passes, or consulting with our community on a 'waters out' basis and adding waters later).
93. Over the last two years we have seen the impact that worldwide economic pressures can have on our budgets. With growing global tensions, parts of our capital programme could be at risk of further above inflation price rises. We will see how the situation evolves over the next few months and adjust our forecasts as required ahead of the final deliberations meeting in May 2024.

### **Significance & Engagement Policy - *Kaupapa here whakahira/anganui***

94. Given the statutory requirement to consult, staff have not considered the key considerations under the Significance and Engagement Policy to assess the significance of the matter(s) in this report.
95. Engagement for the Long-Term Plan is detailed in the communication and engagement plan.

### **Attachments - *Ngaa taapirihanga***

Attachment 1 - 2024-34 Long Term Plan Workshop Presentation 11 October 2023

Attachment 2 - Minister of Local Government Letter - December 2023

Attachment 3 - Draft Significant Forecasting Assumptions

Attachment 4 - Capital Programme Summary Sheets

Attachment 5 - Water Demand Management

Attachment 6 - Financial modelling including water demand management universal meters (includes water meters)

Attachment 7 - Renewals and Compliance Programme - A green city

Attachment 8 - A Green City Operational Budget

Attachment 9 - Base Capital

Attachment 10 - Capital Programme Breakdown by Priority

Attachment 11 - Unfunded Capital Programme Breakdown by Priority



# 2024-34 Long-Term Plan Workshop with Elected Members

11 October 2023



**Hamilton  
City Council**  
Te kaunihera o Kirikiriroa

# Agenda

Item	Lead
Karakia, welcome, aims of the day and housekeeping	Blair
Financial position	Lance
Discussion	All
Economic outlook	Tiki
Key organisational cost drivers	Tracey
Future Fit	Sean H
<i>Break</i>	
Elected Member-only discussion	Mayor Paula
<i>Lunch</i>	
Stations	GMs
<i>Break</i>	
Stations: report back	GMs
Capital programme	Chris
Revenue and funding options	Tracey
Summary, general discussion and forward look	Mayor Paula/Blair/James

11 October 2023

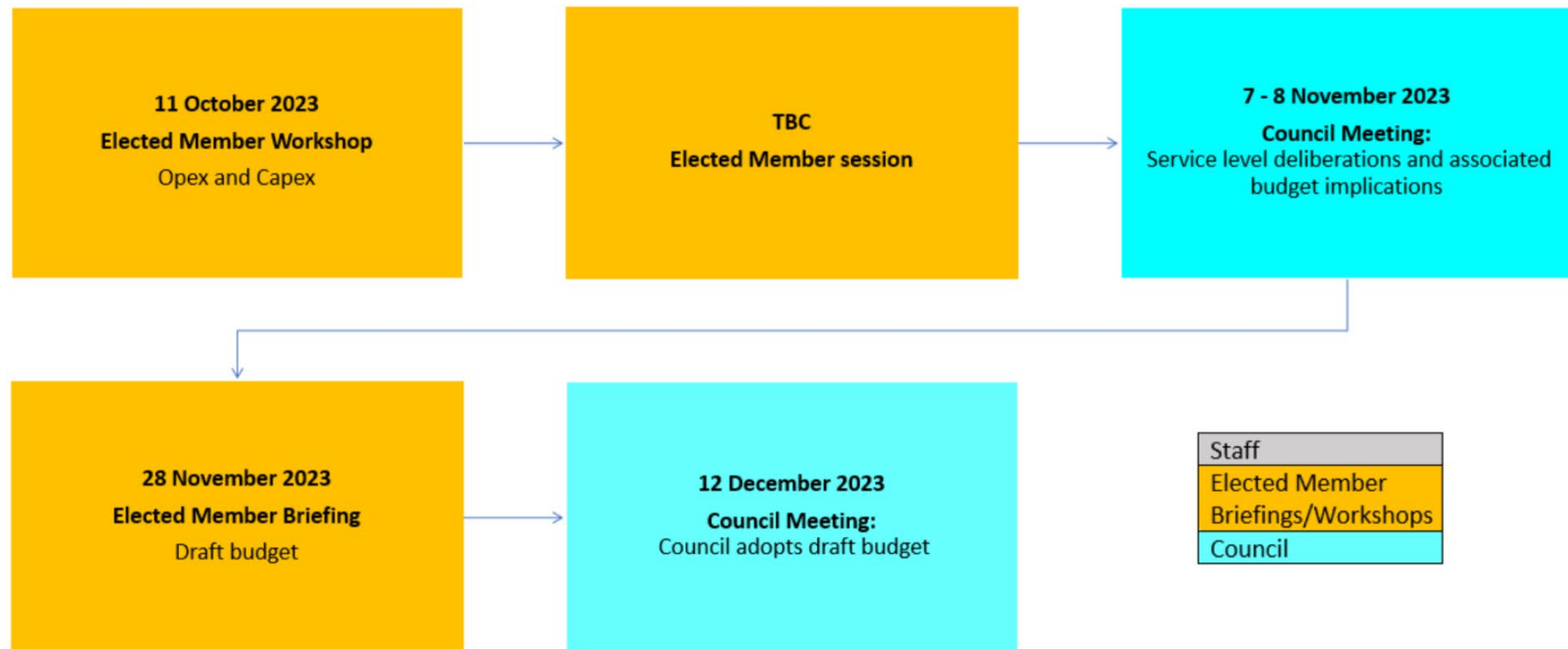
**2024-34 Long-Term Plan Workshop**

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Item 8

Attachment 1

# 2023 timeline

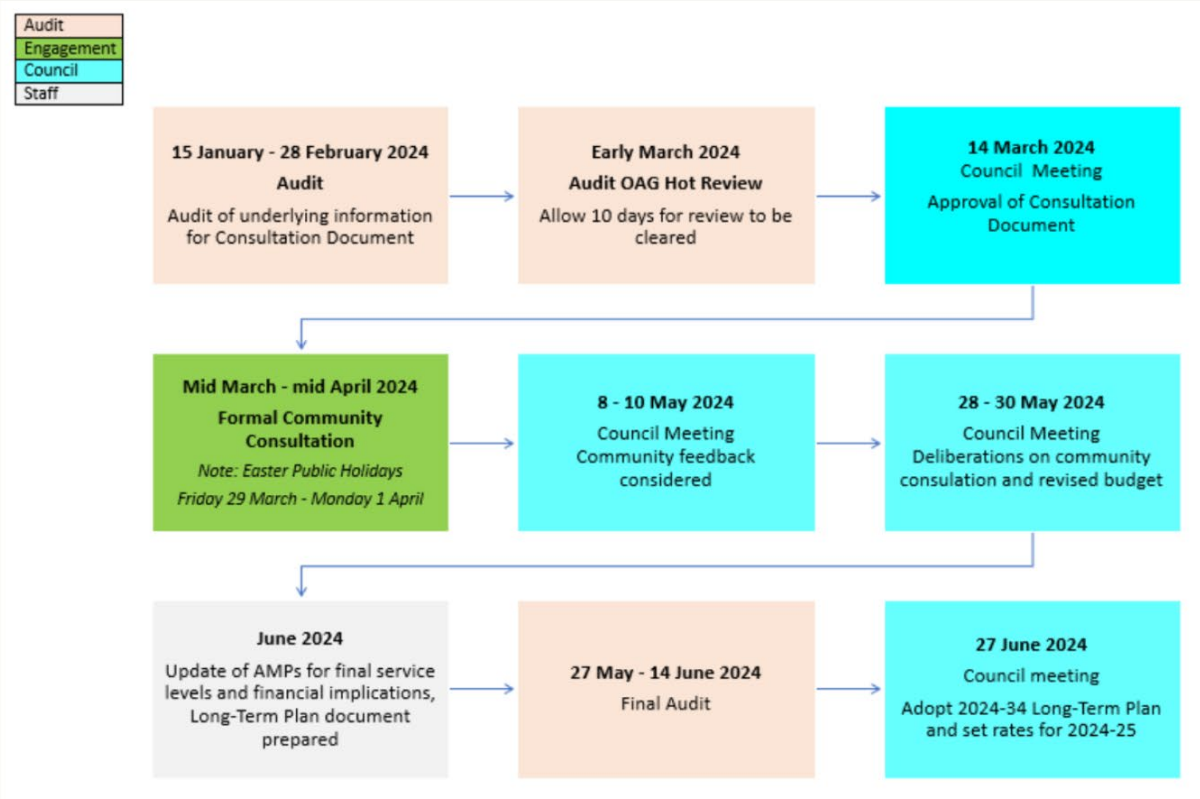


11 October 2023

2024-34 Long-Term Plan Workshop

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# Indicative 2024 timeline



11 October 2023

2024-34 Long-Term Plan Workshop

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Item 8

Attachment 1

# View from the Chief Executive

11 October 2023

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# Financial position

- The base budget with an annual rates rise of 4.9% would mean:
  - We are \$78 million short of balancing the books in Year 1.
  - We breach our Debt to Revenue limit every year.

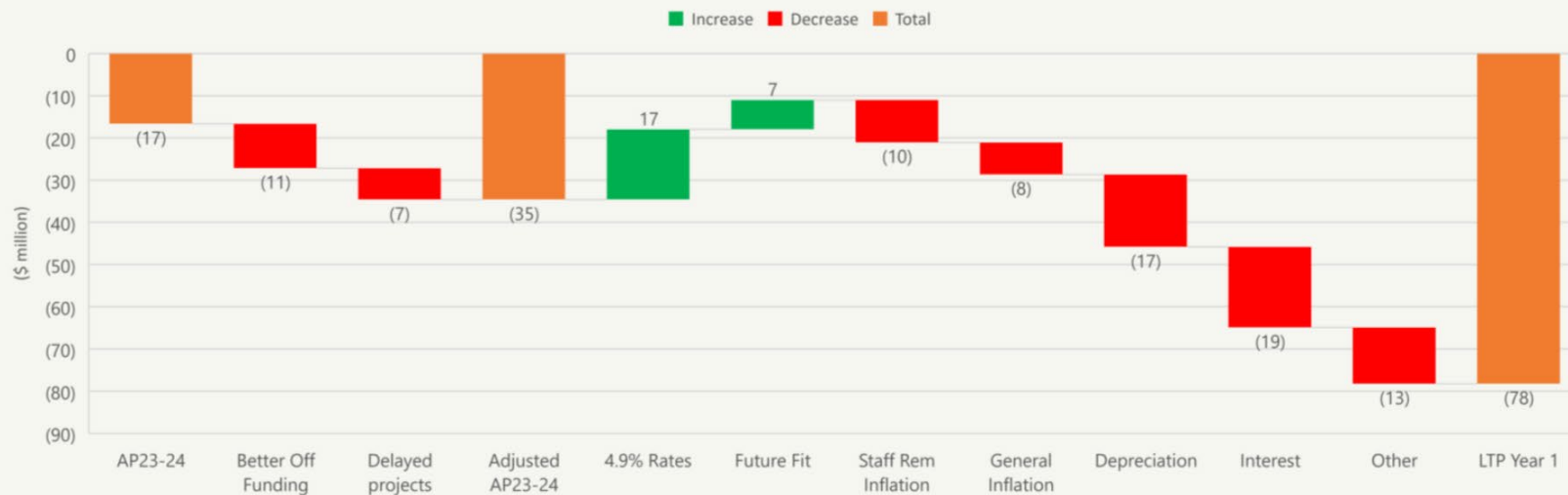
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# Waterfall graph of key movements

## AP23-24 to LTP Year 1

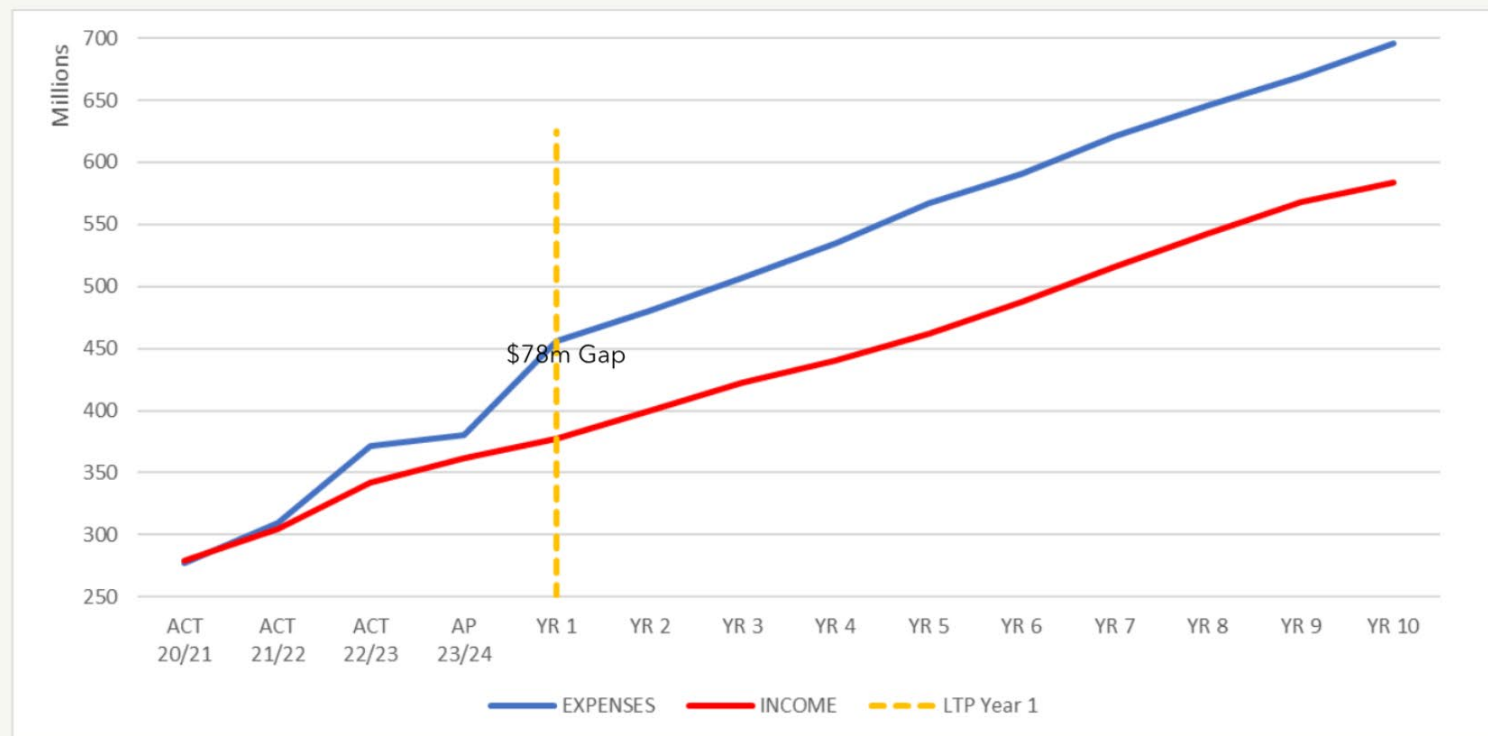


11 October 2023

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# Revenue vs expenditure



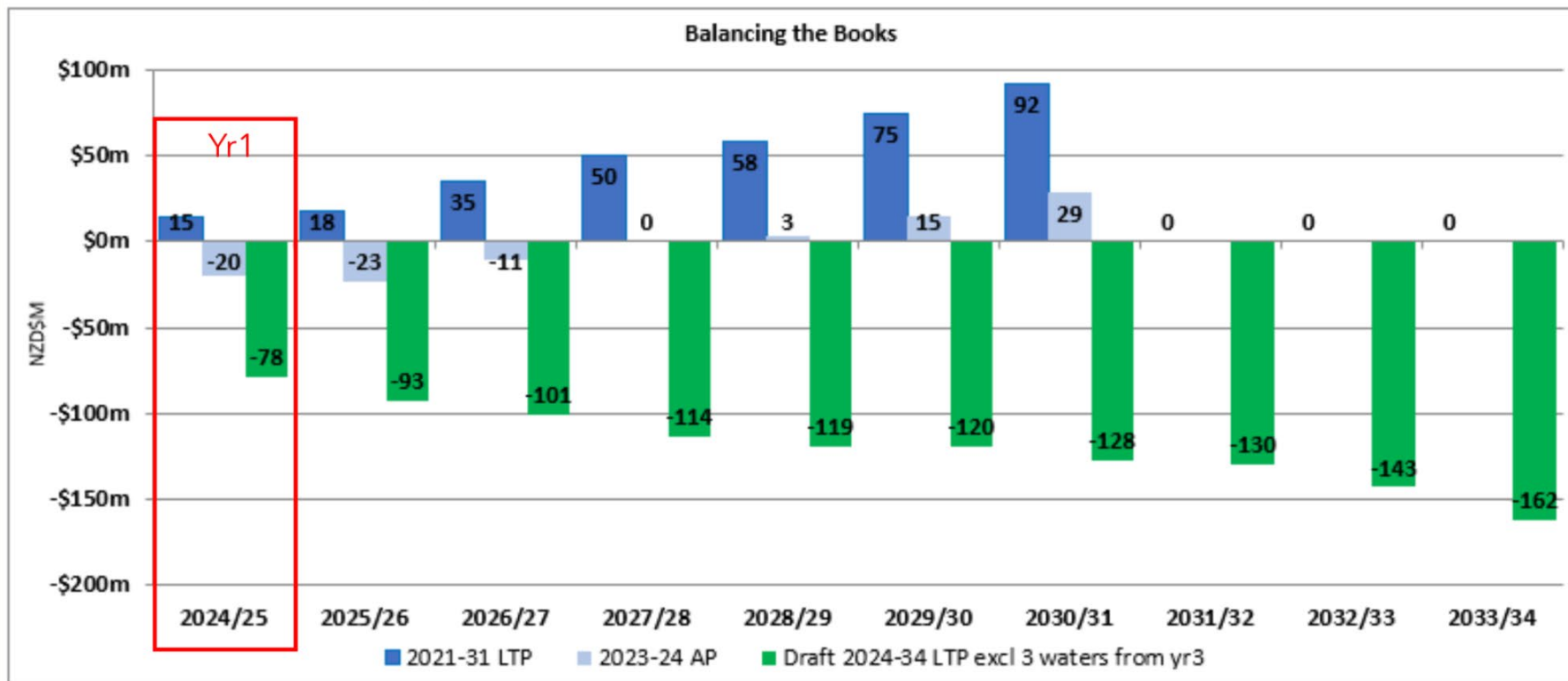
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# Balancing the Books

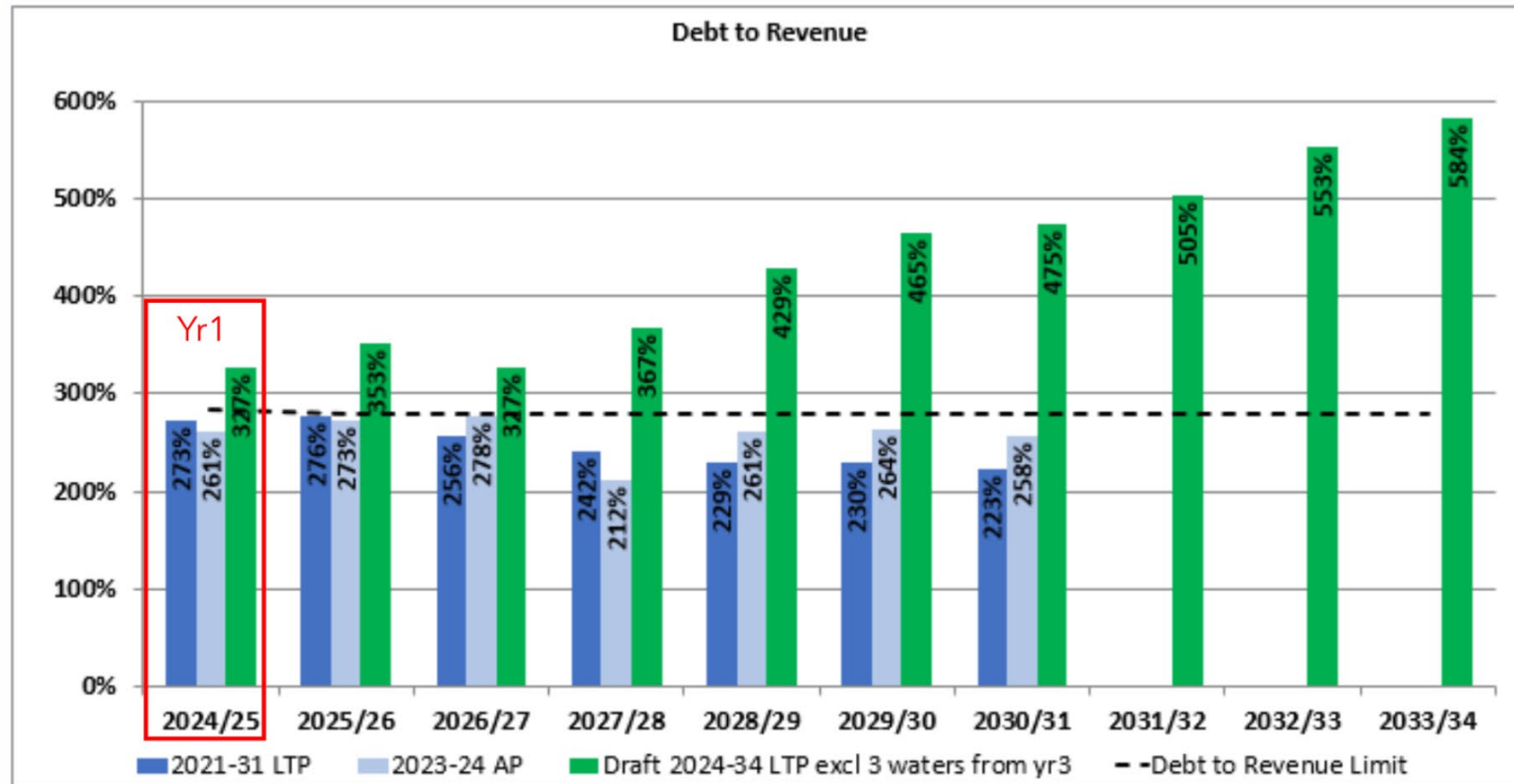
- Base budget
- Waters removed after Year 2
- Rates increase 4.9%



2024-34 Long-term Plan Workshop

# Debt to Revenue

- Base budget
- Waters removed after Year 2
- Rates increase 4.9%

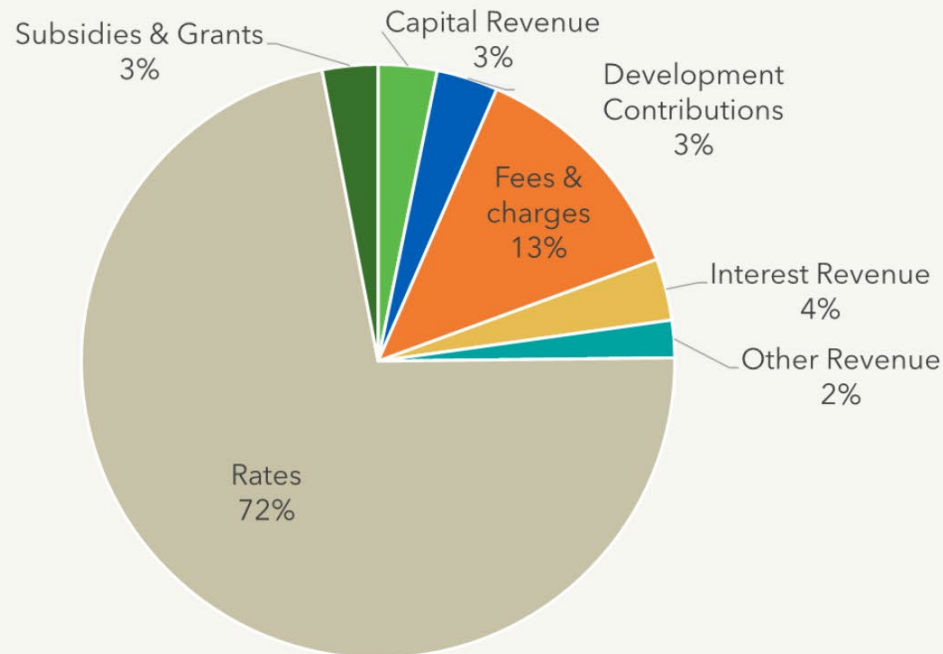


# How can we improve our financial position?

	Impact on balancing the books?	Impact on debt to revenue ratio?
• Reduce capital expenditure	Minimal in short term	Yes
• Remove services (opex)	Some	Some
• Consider additional revenue options <ul style="list-style-type: none"><li>• e.g., further increases in fees and charges</li></ul>	Minimal	Minimal
• Consider other funding options <ul style="list-style-type: none"><li>• e.g., IFF, City Deals, developer commercial deals (PDA)</li></ul>	No	Yes
• Significant rates rise	Yes	Yes

# Revenue sources

This is what  
moves the dial



11 October 2023

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# Discussion

11 October 2023

2024-34 Long-Term Plan Workshop

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# Economic update

**Tiki Mossop**

11 October 2023

**2024-34 Long-Term Plan Workshop**

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**Item 8**

**Attachment 1**

# The economic context

## A slowing economy with a lot of push and pull factors

### *Pull factors (slowing)*

- **Inflation**
- **Interest rates**
- House price falls
- Export prices down
- Tight finance requirements

### *Push factors (growth)*

- Migration
- Cyclone spending
- Wage growth
- Government spending
- Tourism

## Inflation is across the board

- All encompassing – everything is more expensive!
  - CAPEX and OPEX pressures
  - Inflation has been low since the GFC – these levels

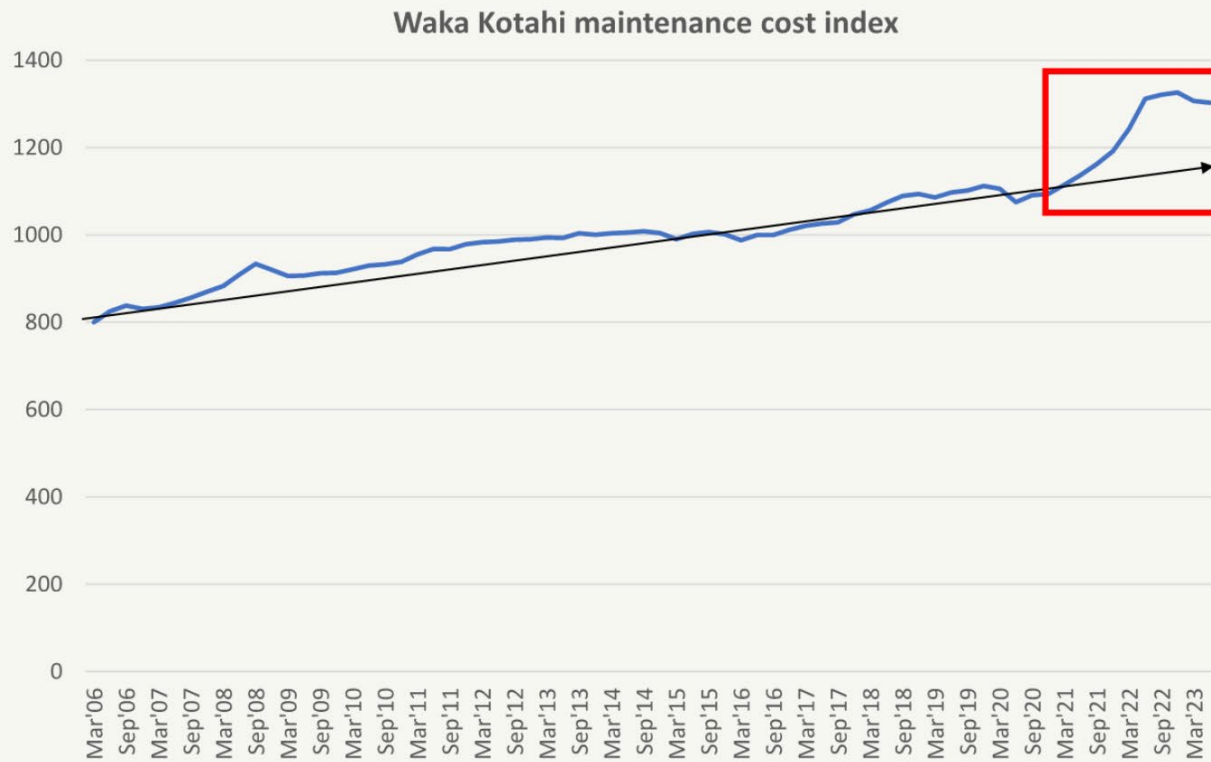


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## Road maintenance costs



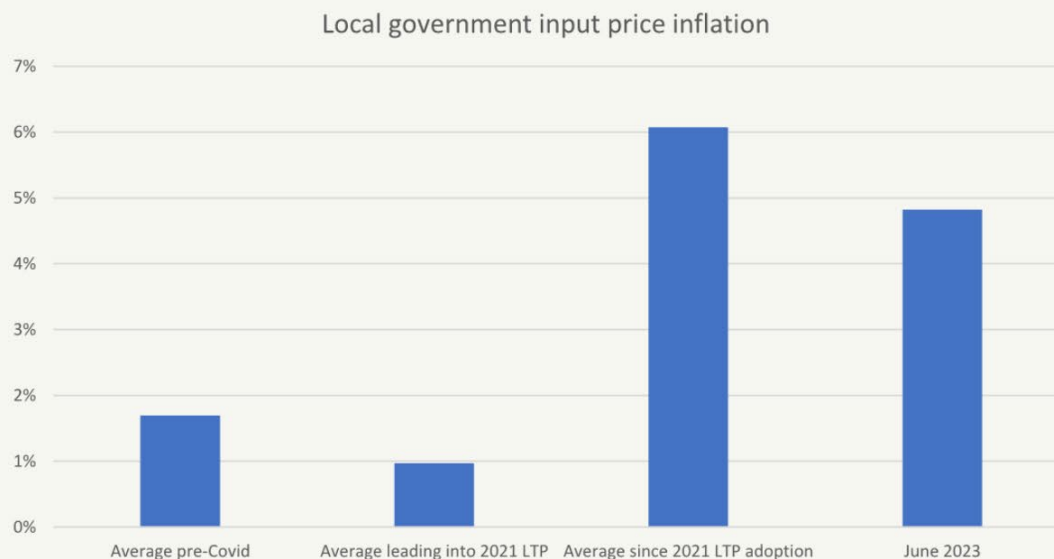
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## Local government input inflation

- Averaged 6% per year since LTP adoption
  - Covers costs like electricity, fuel, services, insurance premiums, purchase materials etc



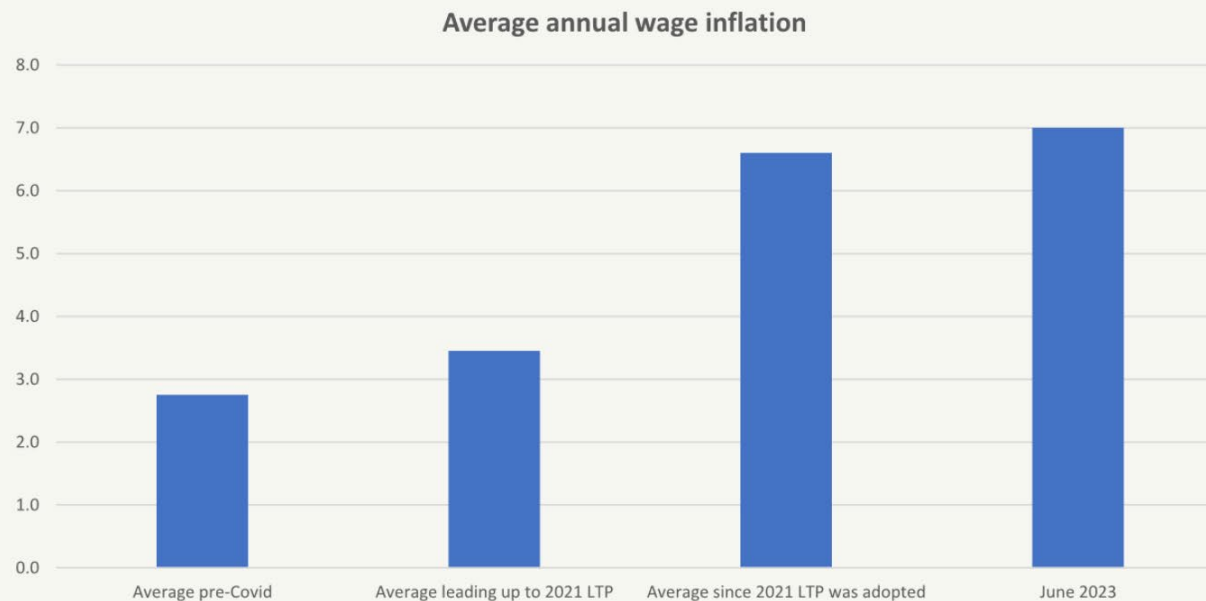
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## Increased labour costs

- Wage growth since the 2021 LTP adoption has been twice as high as pre-COVID.
- A tight labour market and high inflation have pushed up wages.
- Labour cost inflation impacts wage costs and costs of services we procure



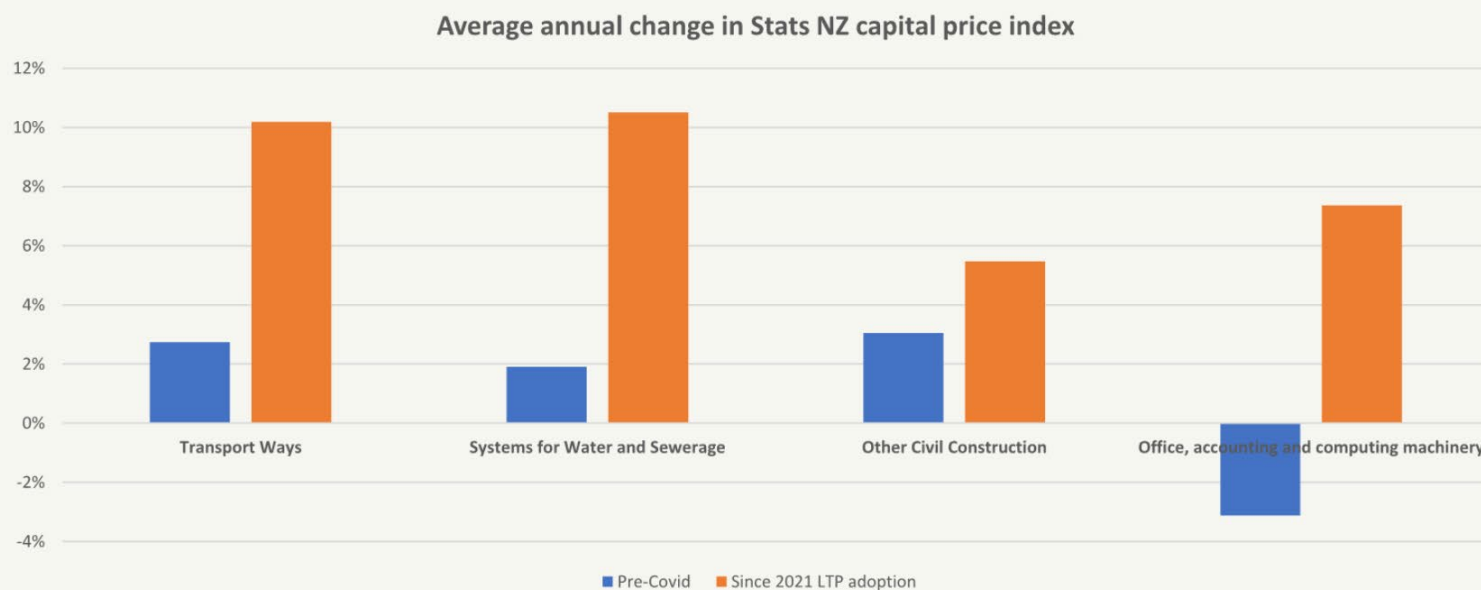
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## Capital prices

- Capital prices have increased 20% since 2021
- Transport ways and water and sewerage systems increased most
  - These price increases are relevant to renewals and maintenance



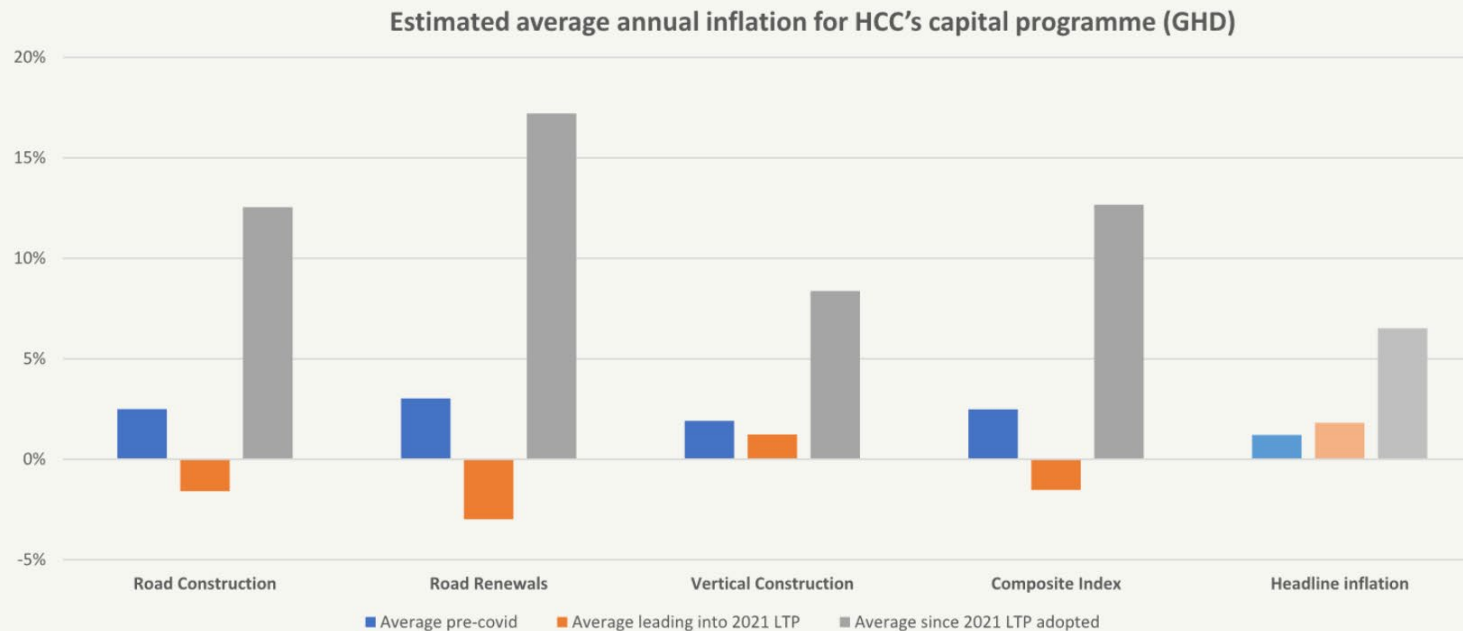
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## Inflation index based on Hamilton City Council's capital programme

- Inflation has been five times higher in the 2021/31 LTP period than pre-COVID
- Inflation varies by project and contract.



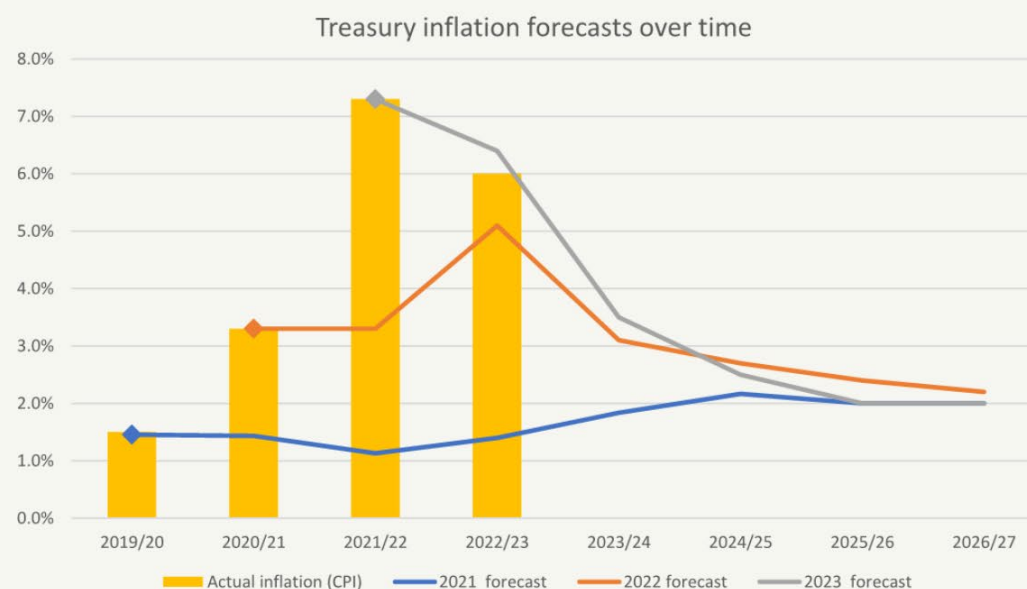
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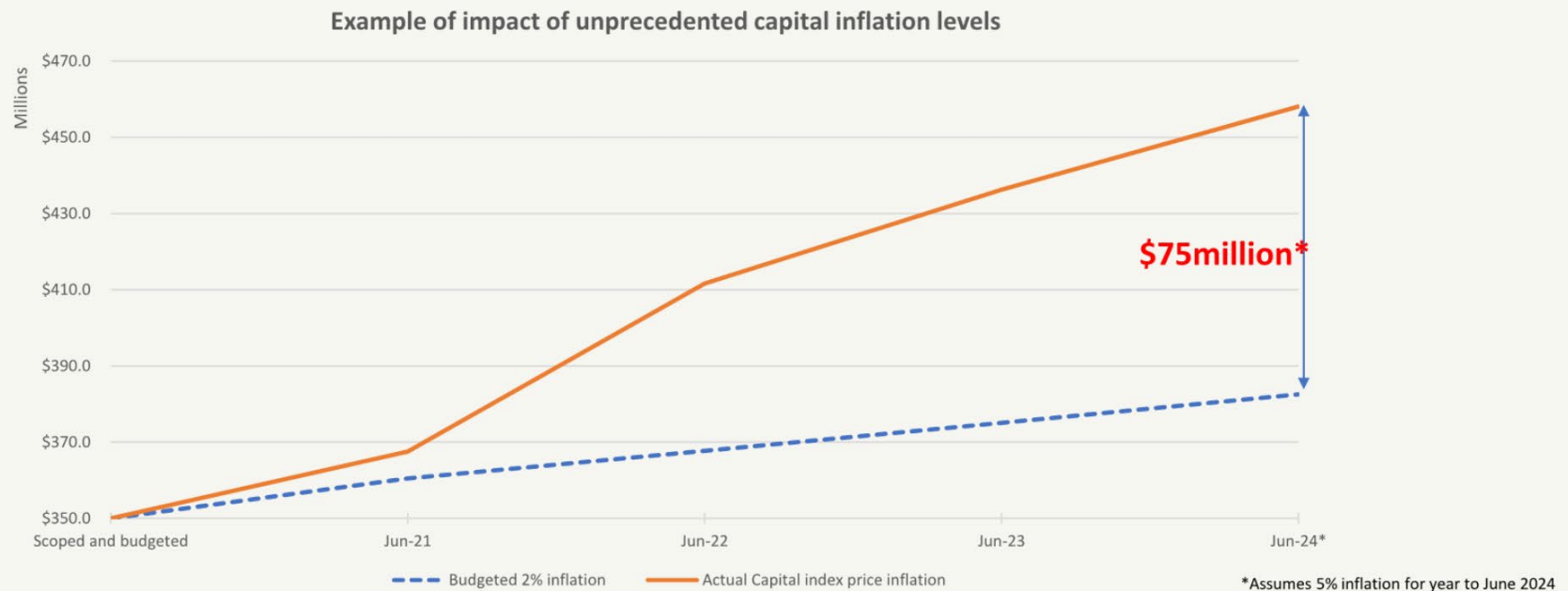
## Inflation

- Most expert forecasts were wrong
- Cost and inflationary pressures remain
  - Climate/extreme weather
    - insurances
    - demand (e.g., for repairs)
    - mitigation
  - War
  - Compliance
  - Debt servicing
  - Demand driven
    - infrastructure deficits
    - historic underfunding
    - government consumption



## Impact of cost increases - example

- If the original budget was \$350 million in 2020, the cost by 2024 is \$75 million higher than if inflation was expected to be at 2%...
  - Assuming no other costs pressures (e.g., design change or scope expansion) other than inflation.



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# The outlook for the economy

## The next two years will be challenging

- Restrained economic growth
- Inflation expected to remain higher than pre-Covid
- Unemployment expected to peak in 2025
- Net migration will ease from a peak of circa. 100,000 down to 40,000 by end of 2025 (average 2014-2019 was 52,600)
- Interest rates will remain higher and may go up again in the next 6 months

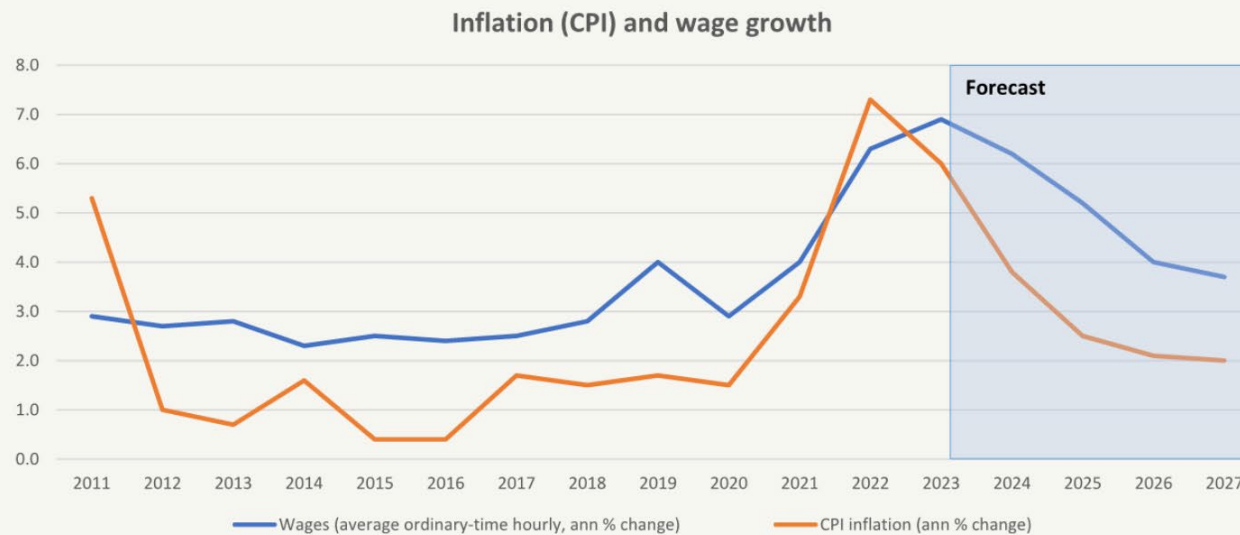
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## Outlook for labour costs and consumer inflation

- Inflation expected to remain high throughout 2023 and most of 2024.
- Hourly wages forecast to increase faster than inflation as wages catchup with inflation moving from 7% to 4% by 2026, well above pre-COVID average of (<2%).
- Labour market pressures are easing but remain tight.



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## Outlook for housing

- Migration around 40,000 (in line with NIDEA High projections)
- Our long-term value proposition is unchanged: Hamilton will continue to grow.
- Our long-term growth projections average 1200 new homes per year.
  - Any dip in consenting is short and shallow compared to long-term growth projections

# Outlook for housing

Hamilton's Short-term Dwellings Consented Forecast (12 month rolling total)



Source: Hamilton City Council

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# Financial position

Tracey Musty

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# Things that will change

## Movements in the numbers

Item	Dependencies
Rates increase	Council decisions
Depreciation	Capital programme decisions
Consequential opex	
Capital revenue	
Interest	Actual and forecast interest rate changes, hedging, balancing the books (rating) decisions, capital programme decisions, deferrals.

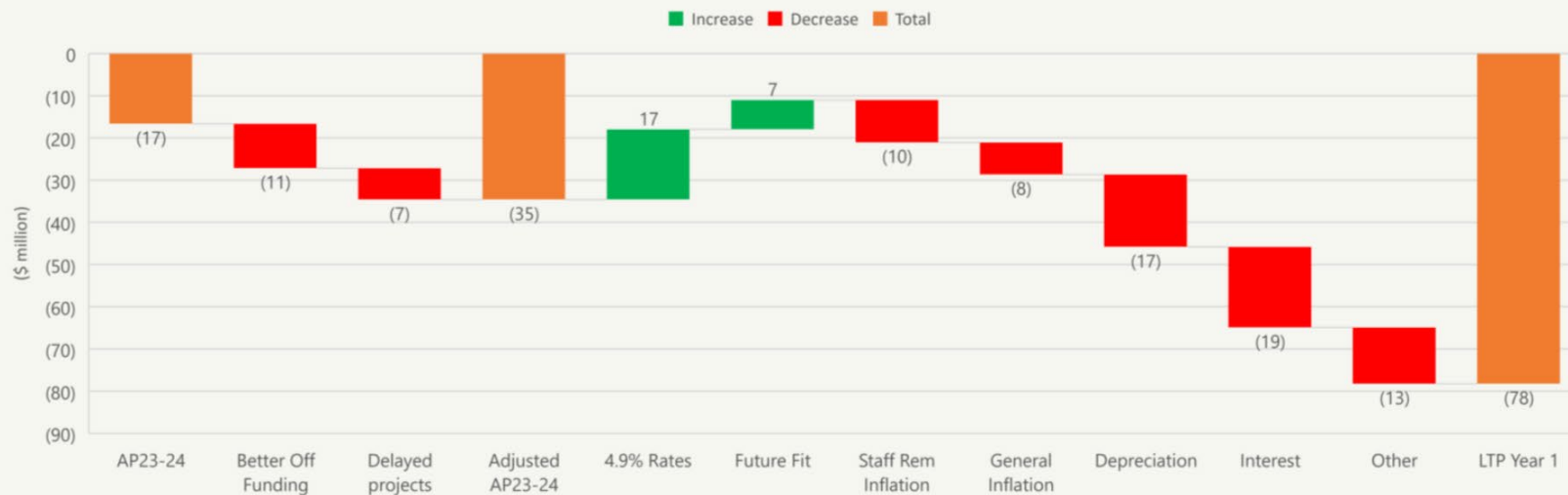
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# Waterfall graph of key movements

## AP23-24 to LTP Year 1



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# General assumptions

- Base model used LTP21-31 model with 4.9% rates increase applied to each LTP year
- Inflation assumptions averaging 2.5% from Year 2.  
(These will be adjusted once more forecasts available in Oct/Nov.)
- No revaluation increase assumptions yet applied to depreciation
- Interest rate assumption – based on PWC modelling  
Average 4.6% over next 5 years, Average 5.1% over the later 5 years
- NIDEA high growth

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# Rules of thumb

## Revenue

- A 1% increase in rates generates \$2.4 million of additional revenue in Year One
- A 1% increase in rates = \$29 impact on median residential rates (incl. GST) in Year One
- Median residential rates in 2023/24 is \$2,838 (incl. GST)
- A 1% increase in rates in Year 1 compounds to \$38.5 million over 10 years
- A 1% increase in rates in Year 6 compounds to \$19 million over 5 years

### Increase to ratepayer in Year One

Rate increase	Revenue (\$m)	25th Quartile residential	Median residential	75th Quartile residential
1%	\$2.4	\$25	\$29	\$34
5%	\$12.0	\$125	\$145	\$170
10%	\$24.0	\$250	\$290	\$340
20%	\$48.0	\$500	\$580	\$680
25%	\$60.0	\$625	\$725	\$850
30%	\$72.0	\$750	\$870	\$1,020

## Costs

- A \$10 million increase in debt has a \$0.46 million increase in interest repayments
- For every dollar collected in rates, 50 cents goes toward water management (water supply, wastewater and stormwater) and transport

## Debt

- Maximum debt to revenue is 285% for LTP Year 1 (2024-25) and 280% for all subsequent years
- \$10 million increase in debt = approximately 3% increase in net debt to revenue ratio (no change in revenue)

# Removing Three Waters

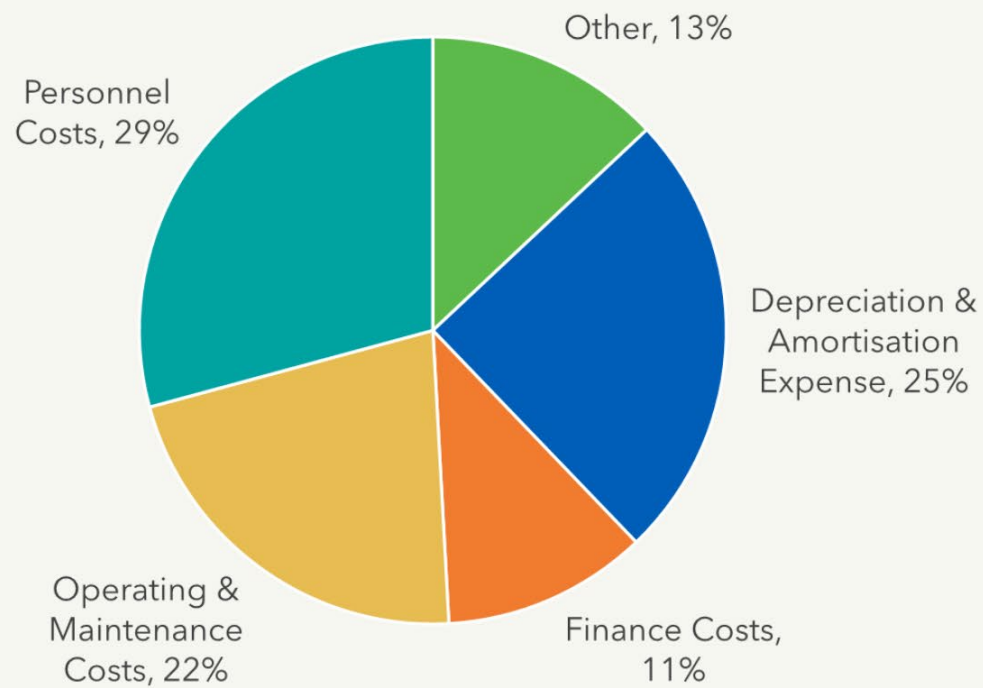
- *Financial modelling assumes waters reform law continues as adopted. The key assumptions are:*
- *The three waters activities are budgeted for two years only and are transferred on 1 July 2026.*
  - *All capital projects are removed*
  - *All direct costs are removed*
  - *Waters revenue is removed (30% of rates and 60% of DCs)*
  - *Waters debt is removed*
  - *Waters assets are removed*
  - *Worse-off funding of \$9m is received*
- *These assumptions are high level estimates. Many significant matters that will determine the outcome are unknown or where direction from the government is inconsistent with the law (e.g., the Waikato Entity go-live date has been advised as July 2025).*

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# The big costs



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# Costs impacting across Council

## Drivers

- Compliance requirements generated through central government legislation
- Increased asset base to look after
- Increased utility costs and insurance
- Living Wage inflation was 9% for AP23-24
  - Impacts 30% of Council workforce
  - Applies to contractors, particularly impacting security & cleaning costs

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# Inflation

## \$8m movement

- Annual CPI increase for the June 2023 year was 6%
- 6% on a \$127 million of expenses, excluding depreciation, interest and staff remunerations is \$8 million



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# Staff remuneration assumptions

## \$10 million movement

- Long term Unemployment forecast of 5.8%
- With more people in work, wages are predicted to outpace inflation, which is currently 6%.
- Average ordinary time wages projected to continue to increase in 2024 by 6.2%



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# Staff remuneration assumptions cont.

## 6% staff remuneration

- Council aligns to the Living Wage (LW) rate, expected to increase by 6.9%.
- 195 Council employees are currently paid the equivalent of the LW.
- Based on the predicted LW increase in 2024, 436 Council employees would fall under the new LW rate, which is 30% approximately of our total workforce
- Council's Collective Agreements (CA) are set for renegotiation in 2024.

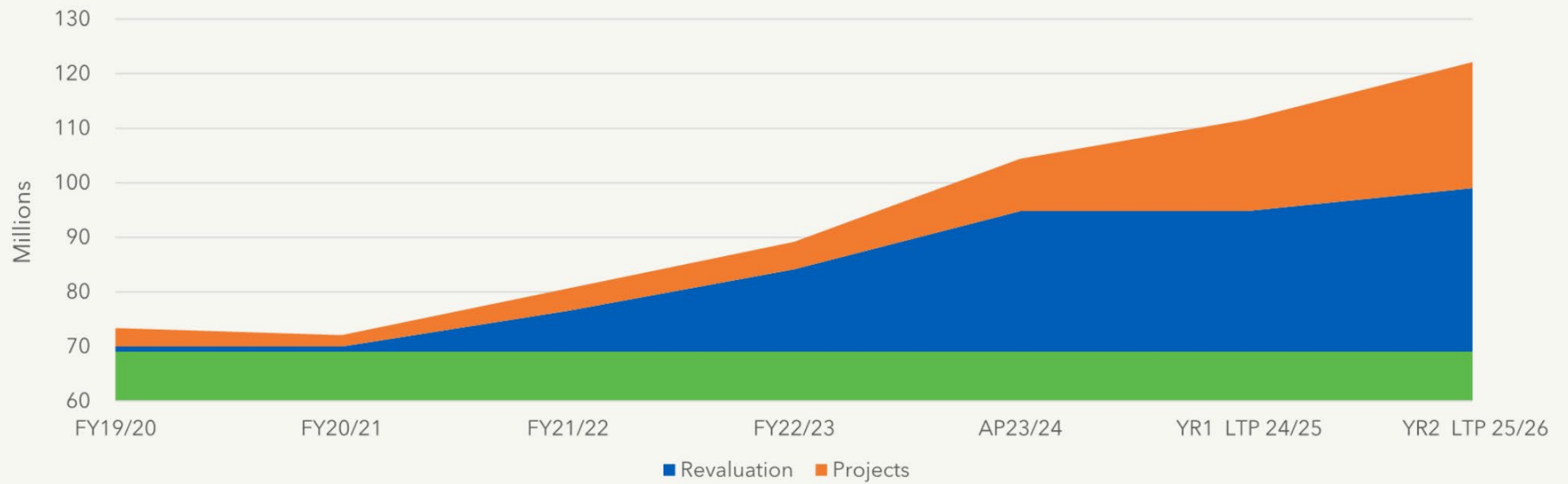
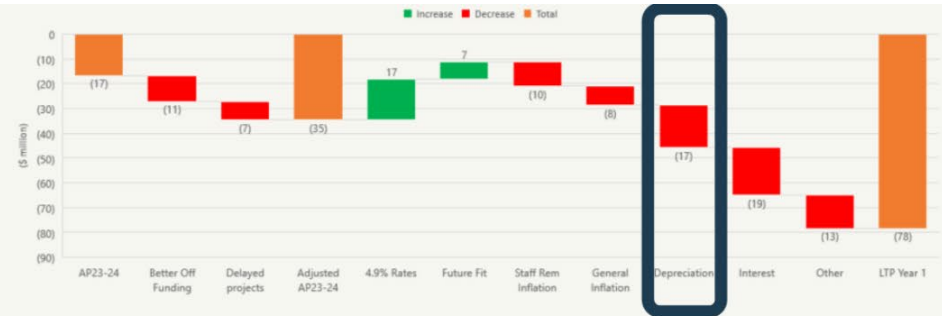
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# Depreciation

\$17 million movement



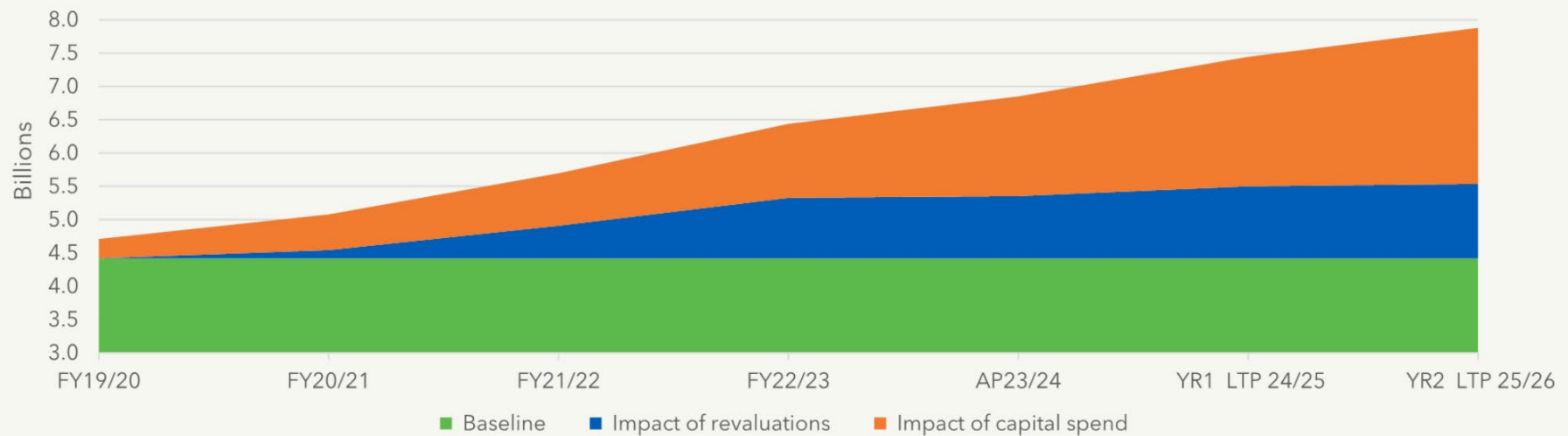
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# Values of assets

## Understanding our growing asset book



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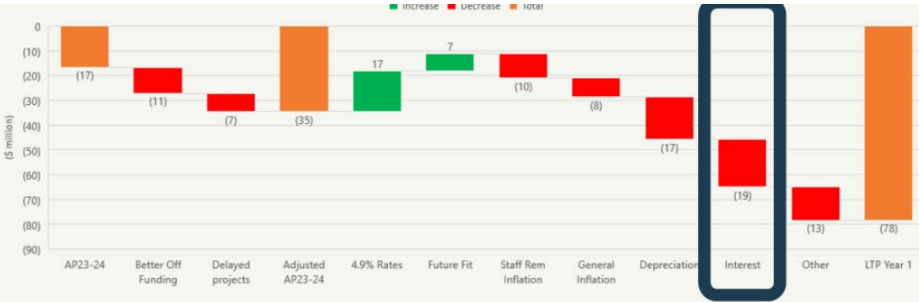
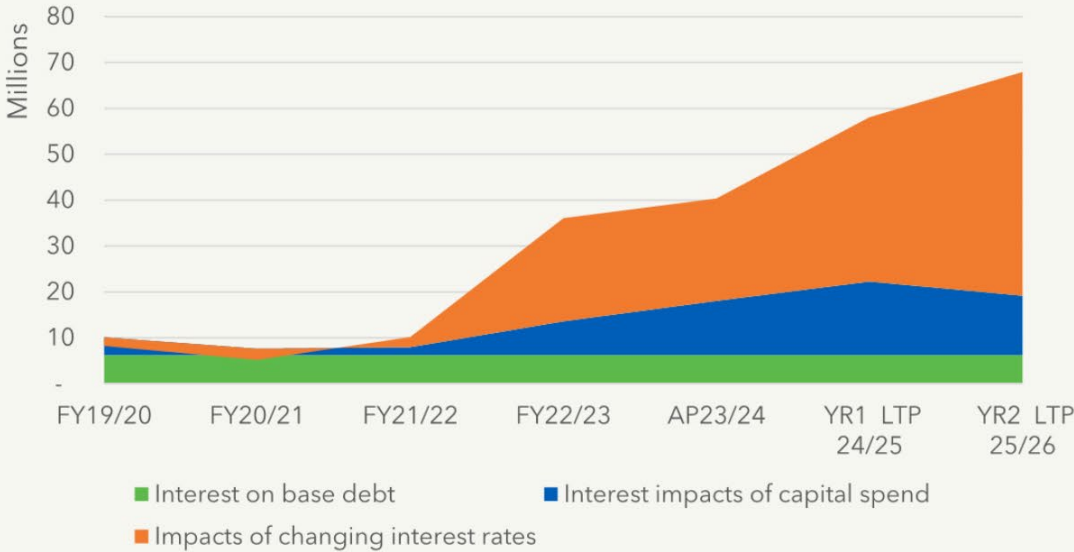
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# Interest

\$19 million movement



Hedging	
Long-Term Plan 2021-31	45%
Annual Plan 2023-24	50%
Long-Term Plan 2024-34	55%

# Other

## \$13 million movement

- Key movements include:

- \$3.4m cost increases and programme catch up for facilities work including work delayed over COVID\*
- \$3.1m transport contract increases\*
- \$1.6m building control revenue reduction due to reduced volume ⊕
- \$1.0m software and data storage price increases\*
- \$0.9m planning guidance revenue reduction due to reduced volume ⊕
- \$0.5m reduction in water reform revenue
- \$0.5m Bio Solids Disposal Contract increase\*

\*amounts are over and above 6% inflation  
 ⊕ net of cost reductions



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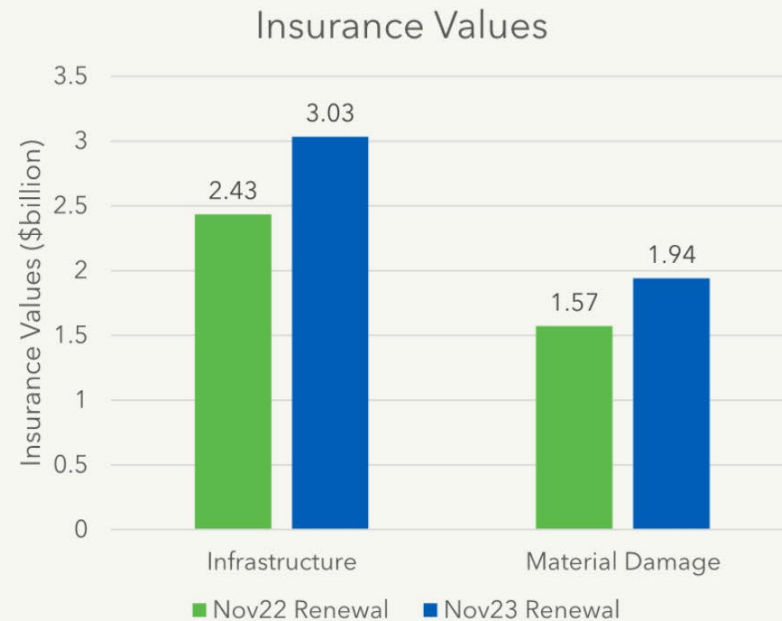
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# Insurance

## Drivers

- Auckland & Cyclone Gabrielle natural disaster events
- Global increase in frequency and severity of secondary natural catastrophe events such as floods and hurricanes.
- Increased sum insured/declared values
- Reinsurance Market Increases
- Value of Material Damage and Fleet claims

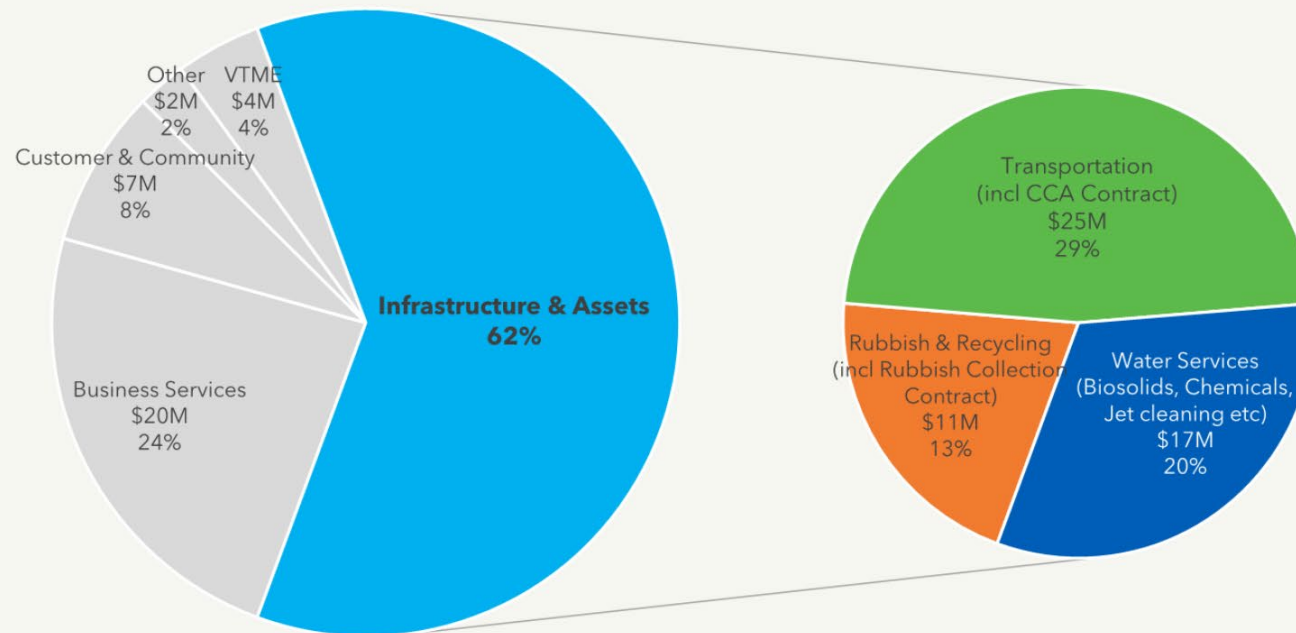


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# Contractors & service providers



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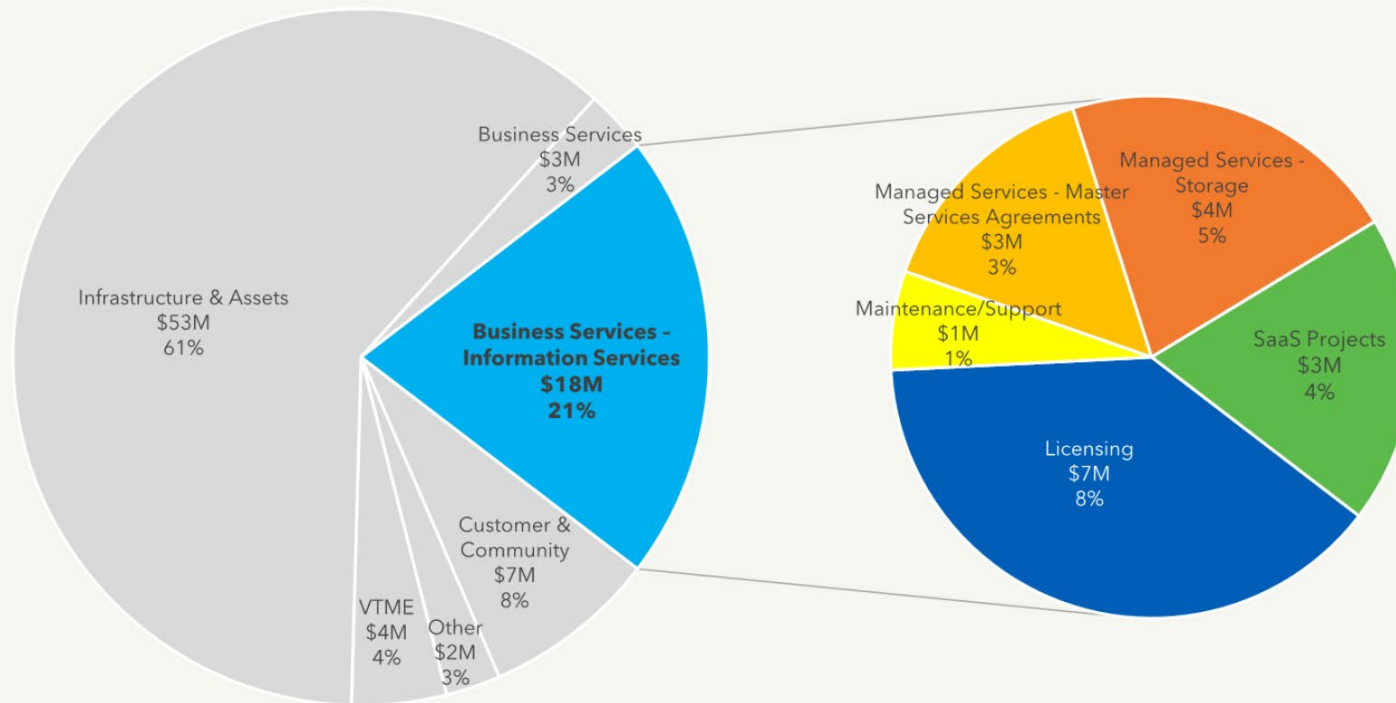
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# Contractors & service providers

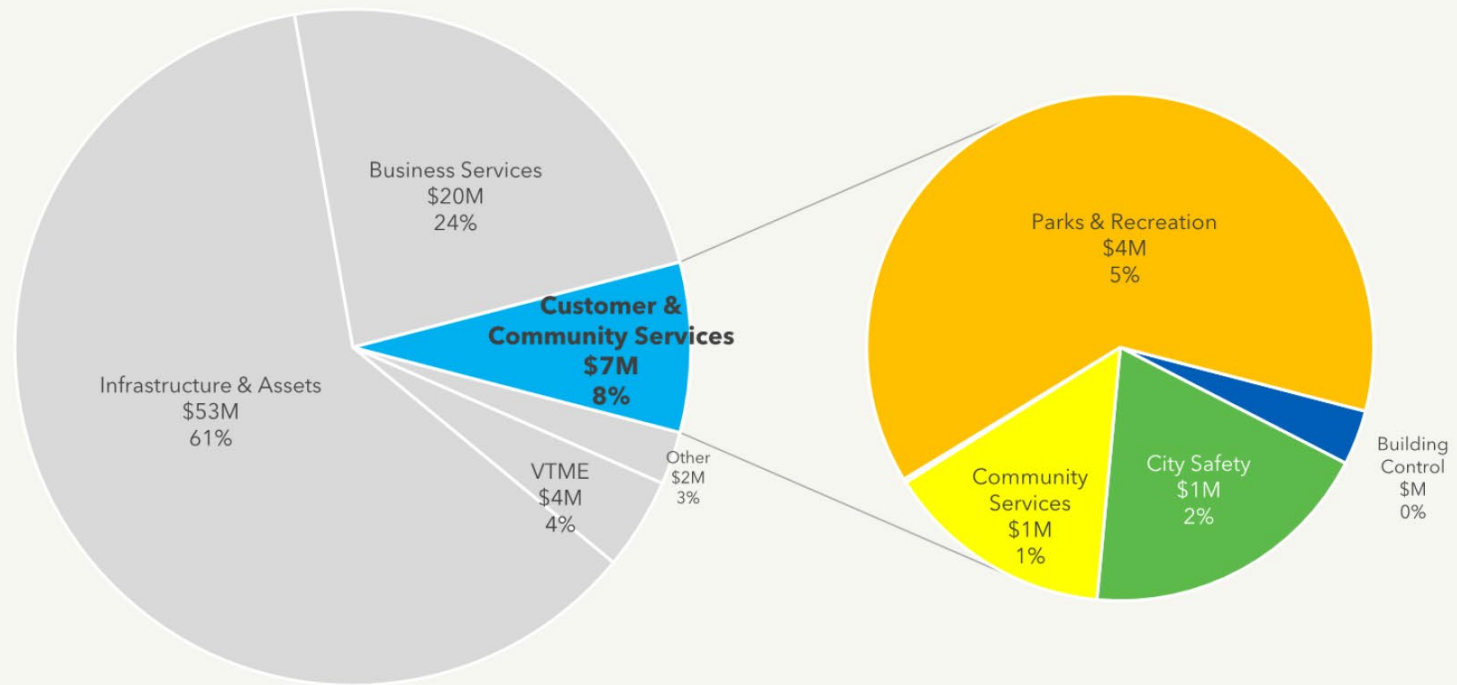


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# Contractors & service providers



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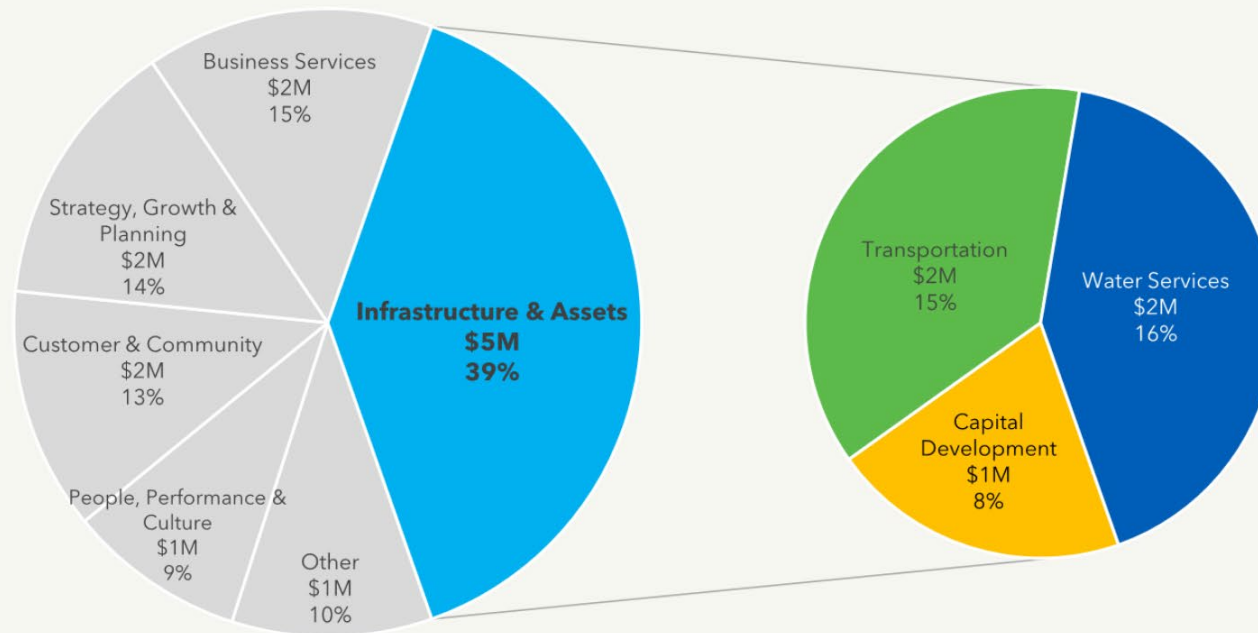
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# Consultants



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# Balancing the Books

## Government standard measure comparison (\$000)

Item	Council measure	Govt. measure
Surplus/(Deficit)	\$35,975	\$35,975
Vested asset revenue	(\$42,243)	(\$42,243)
Capital subsidies & contributions	(\$44,504)	-
Development contributions	(\$36,100)	(\$36,100)
Interest on DCs	\$12,635	-
Fair value gains/losses on investment property	(\$915)	-
Fair value on HIF loan	(5,643)	-
Other extraordinary items	\$2,500	-
Balancing the Books Surplus/(Deficit)	(\$78,295)	(\$42,368)

Scenario based on 4.9% rates increase

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**Hon Simeon Brown****MP for Pakuranga**

Minister for Energy

Minister for Auckland

Minister of Local Government

Minister of Transport

Deputy Leader of the House



Mayor Paula Southgate  
 Hamilton City Council  
 Email: paula.southgate@council.hcc.govt.nz

cc. Lance Vervoort Chief Executive  
 Email: CEO@hcc.govt.nz

Dear Mayor Southgate

**New direction for water services delivery**

This morning I announced that earlier this week Cabinet agreed to repeal the previous government's water services legislation. I also signalled next steps for implementing our plan for water services, Local Water Done Well.

I wish to provide you with further information about three key aspects of our plan, to ensure you have the clarity and certainty you need as you develop your council's 2024-34 long-term plan and prepare for your next financial year:

1. Repeal of the previous government's water services legislation
2. Options to help your council complete its 2024-34 long-term plan
3. Local Water Done Well – key principles of our future direction for water services.

I want to acknowledge that councils across the country are facing multiple challenges, including pressures with water infrastructure. I also want to acknowledge that many councils have done a good job of managing their water infrastructure, and that there is not a one size fits all solution to moving to more financially sustainable water services.

The Government is committed to addressing the longstanding challenges this country is facing with our water services infrastructure.

Our Local Water Done Well approach recognises the importance of local decision making and flexibility for communities and councils to determine how their water services will be delivered in future. We will do this while ensuring a strong emphasis on meeting rules for water quality and investment in infrastructure.

**1. Repealing the previous Government's water services legislation**

Cabinet has agreed to introduce a repeal bill that will restore council ownership and control of water infrastructure and services. The bill makes the following changes:

- All legislation relating to water services entities will be repealed (Water Services Entities Act 2022, Water Services Entities Amendment Act 2023, and Water Services Legislation Act 2023).

Private Bag 18041, Parliament Buildings, Wellington 6160 New Zealand  
 +64 4 817 6804 | s.brown@ministers.govt.nz | www.beehive.govt.nz

- Previous legislation related to the provision of water services will be reinstated (including local government legislation). This will restore continued council ownership and control of water services, and responsibility for service delivery.
- The Northland and Auckland Water Services Entity (the only entity that had been legally established under the Water Services Entities Act 2022) will be disestablished and any outstanding work on the entity's set-up will cease.
- Councils will need to add and integrate information about water services into their 2024 long-term plans. Some transitional support options are available to assist you (below).

The repeal bill is expected to be introduced in February 2024 and enacted as soon as possible.

## 2. Options to help your council complete its 2024-34 long-term plan

I have heard that councils are seeking legislative certainty for your 2024-34 long-term plan and are seeking direction and support for how to continue to plan for and finance water services.

I am also conscious that different councils will have different needs and preferences and will be at various stages of developing their long-term plans.

To provide flexibility for these local circumstances, Cabinet has agreed the repeal bill will include temporary modifications to local government legislation for the transitional period affecting the 2024 long-term plans. Once the bill is passed, these options will be available for councils to use, as appropriate.

I recognise a few councils are preparing an unaudited three-year plan, with a focus on cyclone recovery, rather than a standard 10-year plan. As such, some of the proposed modifications may be less relevant to you.

If your council is...	Options available
<b>Starting to prepare or consult on long-term planning material that includes water services information – ahead of the repeal bill being enacted</b>	<p><b>The enacted provisions clarify that the council can include water services material in the final plan, without re-consulting, but:</b></p> <ul style="list-style-type: none"> <li>• Must include new/updated information on water services in its final plan – to reflect the continuation of its responsibilities;</li> <li>• Must consider the views and preferences of affected and interested persons as it considers appropriate; and</li> <li>• Does not have to delay the adoption of its long-term plan past 30 June 2024 (in order to provide opportunities for public consultation on its revised proposals).</li> </ul> <p><b>Transitional provisions will also help ensure the risks of future legal challenge (associated with concerns about possible issues in process) will be minimised.</b></p>

If your council is...	Options available
Needing more time to develop and consult on long-term planning material	<b>The statutory deadline by which the 2024 long-term plan must be adopted will be extended by three months – to 30 September 2024.</b>
	This flexibility may be desirable to smaller councils with fewer resources, or those councils that would prefer to wait until the repeal legislation is enacted before starting consultation.
	The deadline for adopting the 2023/24 annual reports will also be extended, to reflect the possible overlap in auditing processes if councils are taking longer than usual to finalise the long-term plan.
	<b>Councils will be permitted to have unaudited long-term plan consultation documents.</b>
	This would allow auditing of the final long-term plan to proceed in tandem with consultation, to help achieve statutory deadlines.

### 3. Local Water Done Well – key principles of our future direction for water services

With Local Water Done Well we are going to do things in a way that recognises the importance of local decision making and flexibility for communities and councils to determine how their water services will be delivered in future. We will do this while ensuring a strong emphasis on meeting rules for water quality and investment in infrastructure.

We want to enable councils and communities to determine what works best for them, while establishing clear expectations and bottom lines.

Key principles of our future plan for the delivery of water services include:

- Introducing greater central government oversight, economic and quality regulation.
- Fit-for-purpose service delivery models and financing tools, such as improving the current council-controlled organisation model and developing a new class of financially separate council-owned organisation.
- Setting rules for water services and infrastructure investment.
- Ensuring water services are financially sustainable. Financial sustainability means revenue sufficiency, balance sheet separation, ring-fencing and funding for growth.

I intend to work with all councils on the development of our Local Water Done Well policy to ensure it reflects your local needs and circumstances.

I look forward to working with you in the New Year to refine our approach to water services delivery.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'Simeon Brown'.

Hon Simeon Brown  
**Minister of Local Government**

2024-34 Long-Term Plan

# DRAFT significant forecasting assumptions



## Macro Assumptions

### Three waters reform

This 2024-34 Long-Term Plan (LTP) reflects policy direction from the new National-led Government in relation to costs for water services delivery. In 2023 legislation was passed by the Labour-led Government to remove the costs of water services from councils (and transfer to the new organisations) in stages.

In its LTP budget, Hamilton City Council (Council) was legally required to remove waters costs from 2025. Following the 2023 election, the new Government announced this legislation would be repealed and water service delivery costs will remain with councils. This has had a significant impact on the draft LTP projections and has substantially wider implications for responsibility for water services costs post-2025.

The previous Government's planned Three Waters Reform introduced new regulatory requirements and intended to reduce some of the resulting cost impacts for councils and the public through economies of scale in regional organisations. The new Government has retained the new water quality regulations and has indicated further economic regulation will be introduced but has removed the mechanism to remove the resulting costs from councils and has not indicated any alternate funding support.

As a result, Council's water service delivery budgets face increasing pressure to maintain existing levels of service, address existing unfunded waters projects, provide increased funding for growth infrastructure, meet new regulatory and consenting requirements, provide resilience and response to climate change.

Government has indicated councils can look to work together to create regional or sub-regional entities to assist in managing these costs. Council has not allocated funding to investigate a CCO or similar partnership involving Hamilton. Establishment costs for any new entity would be significant and likely require a minimum three-year lead time before it could be operational.

There continues to be significant uncertainty around the Government's proposed changes to legislation, regulation and policy drivers which impact the way in which three water services and infrastructure are provided. This uncertainty means that there are likely to be future implications which are unfunded in this LTP, such as:

- any change required to meet new legislation and regulation, such as the economic regulation signalled by the Government;
- any change in levels of services that may be required in response to new performance measures;
- any investment required to explore alternative three waters delivery models; and
- the former water service reform included centrally-funded procurement for nationally-consistent digital architecture for asset management, service maintenance and customer relationships. Halting the reform programme means these costs will now fall on councils. Council has

made no provision to fund these upgrades and faces the future dilemma of establishing bespoke local upgrades or awaiting a potential regional entity to ensure local investment isn't wasted.

The change in government direction and advice since December 2023 has resulted in Three Waters LTP planning being undertaken within extremely condensed timeframes. Coupled with ongoing uncertainty as to future cost drivers, this means there is a reduced level of confidence in budget forecasts and a higher than usual risk that changes will be required to be considered in subsequent annual plan and long-term plans.

This LTP does not provide any funding to undertake work, investigate or develop any options or proposals in relation to the new Government's 'local water done well' model for water services delivery.

### **Resource Management Act 1991 reform**

Our assumption is that the Resource Management Act 1991 (RMA) will continue to be the primary legislation under which Council operates in regard to resource management. Parliament has passed legislation repealing the Natural and Built Environment Act 2023 and the Spatial Planning Act 2023 as part of the Government's 100-day plan. While the repeal signals a reversion to the RMA, the Government will retain fast-track consenting provisions for now in advance of a separate bill to be introduced later in the 100-day period; and ensure Treaty settlements are upheld.

### **Future for Local Government**

No substantive policy decisions about the future structure, roles, functions, or funding of the local government sector were made pursuant to the Future for Local Government review prior to the 2023 general election. Our assumption is that no changes will be introduced as a result of the review prior to the adoption of the Long-Term Plan.

### **Climate change**

The climate in Hamilton Kirikiriroa is already changing, including longer summers, warmer temperatures, extreme rainfall and drought conditions. Waikato Regional Council's *Waikato Regional Climate Impacts Report* uses the latest climate modelling data to model the potential future climate for the region. It shows that over the next few decades we will likely experience:

- increase in rainfall intensity
- rising temperatures
- longer hot summer season
- increase in the number of hot nights
- increase in the number of hot days
- changes in wind directions
- increase in tropical cyclones

This future climate state was used in understanding the risks for our assets and services and the risks that were identified to be high or very high now or in 2050 have been included and adaptation responses integrated into the Long-Term Plan and Infrastructure Strategy.

In relation to emissions reduction, we have assumed that the current emissions target of net zero by 2050 (excluding biogenic emissions) and emissions budgets set by the government will remain for the duration of this Long-Term Plan.

**Population growth**

Population growth has been forecast for territorial authorities in the Waikato by the National Institute of Demographic and Economic Analysis (NIDEA), University of Waikato. On 14 June 2023 through the Strategic Growth Committee, Council adopted the NIDEA high projection (2021) to prepare this Long-Term Plan.

Population projections from this projection series have been used to help prepare 30-year demand forecasts for the Infrastructure Strategy.

Total population at 30 June is projected to be:

2025	188,604
2026	191,538
2027	194,495
2028	197,471
2029	200,454
2030	203,441
2031	206,431
2032	209,491
2033	212,404
2034	215,379

New households at 30 June are projected to be:

2025	1,183
2026	1,183
2027	1,159
2028	1,248

2029	1,235
2030	1,250
2031	1,270
2032	1,244
2033	1,303
2034	1,284

### **Growth infrastructure investment**

It is anticipated that all growth cells will be developed by us in partnership with those providing privately funded infrastructure.

As our current financial constraints do not allow for all growth infrastructure in all areas zoned for development, third party funding has been anticipated across all growth cells through the vesting of developer-provided infrastructure and the use of private development agreements (PDAs). Council will continue to explore the use of new funding and financing tools such as off-balance sheet structures provided by the Infrastructure Funding and Financing Act 2020.

It has been assumed we will generally make upsizing contributions to developers on an incremental marginal cost basis where these are required. It is also assumed that any strategic infrastructure upgrades required to service development outside of Councils priority development areas (i.e., Stage 1 growth area) will be funded by third parties. No allowance has been included in the Long-Term Plan for strategic network upgrades that may be needed to service increased densities in existing greenfield development areas (e.g., Peacock, Ruakura, Rototuna, Rotokauri) from those assumed at the planning stages for those areas.

### **Settlement pattern | Where we're growing**

Hamilton Urban Growth Strategy (HUGS), Future Proof Growth Strategy, Operative Waikato Regional Policy Statement and the Operative District Plan (ODP) outline the existing long-term settlement pattern for the city. This Long-Term Plan has been developed based on the following land use assumptions.

Key considerations as we grow include putting people at the heart, the health and wellbeing of the Waikato River, our environment, improved transport choices, climate change and working with our neighbouring councils.

### **Central city**

The central city is the economic heart of the subregion. As well as providing a place for commercial, cultural and economic growth, the central city will

be our primary growth area for residential intensification. To support this growth, Council has received an Infrastructure Acceleration Fund grant of \$150.6 million to deliver some of the \$334 million infrastructure investment required to support more homes in the central city. Council is prioritising investment in the three waters networks to enable intensification in the central city and walkable catchment areas (Stage 1) over other areas of the city.

### **Citywide intensification**

Over time, we'll take a staged approach to enabling intensification in the other nearby centres and suburbs close to the central city. This means redevelopment to promote higher density growth with a range of housing choices, easy access to jobs, services, education, health, parks and open spaces and community facilities, using a range of transport choices.

Intensification will focus in the central walkable catchment areas (Stage 1). The programme of infrastructure investment focuses on investment at a strategic level including treatment plant headworks and bulk reticulation to support both greenfield and urban infill growth. Future public and private investment will be required locally within these areas to support individual development sites. Council has prioritised investment primarily focussed on addressing priority network performance issues across the city. Future investment will be required to provide for growth and intensification city wide.

### **Greenfield northeast**

Rototuna strategic infrastructure is nearing completion and residential development is expected to be completed within this 10-year period.

### **Greenfield south**

Peacocke Stage 1 residential development will continue and is expected to be completed within this 10-year period, with no further strategic infrastructure investment required. Peacocke Stage 2 will become the city's primary greenfield growth area for residential development following completion of the Housing Infrastructure Fund key strategic transport and wastewater infrastructure in the northern part of the growth area during 2024 and 2025.

No substantial growth is forecast in Templeview due to limitations associated with infrastructure capacity. No funding is included in the proposed Long-Term Plan for Council investment in three waters infrastructure to support development of the Templeview area.

### **Greenfield northwest**

Residential growth in Rotokauri Stage 1 is currently limited by the need to invest in strategic stormwater and transport infrastructure. Work is under way with land developers to explore innovative infrastructure funding, financing and delivery options.

Rotokauri Stage 2 (Edin Park) and Te Awa Lakes have been zoned through Private Plan Changes and consents for residential development are in place. The Te Awa Lakes area is being developed by private developers.

Council is working with the major land owners in Te Rapa North on the potential of progressing a plan change for Te Rapa North area (Plan Change 10) to enable the release of deferred industrial land. No substantial growth is forecast until investment is made in the necessary new strategic three waters and transport infrastructure. No funding is included in the proposed Long-Term Plan for Council investment in three waters infrastructure to support development of the Te Rapa North area.

### **Greenfield east**

The Ruakura growth area in the precinct around the Ruakura Superhub Development has been enabled through private, Hamilton City Council and central Government funding through the Provincial Growth Unit and Crown Infrastructure Partners. As well as providing the Ruakura Superhub, one of New Zealand's largest multi-use developments, the area will continue to provide residential homes.

### **Emerging areas**

Hamilton City Council and Waikato District Council have a Strategic Boundary Agreement that provides for boundary extensions in relation to the growth areas of HT1 (Horsham Downs), R2 (Ruakura North) and WA (Wallace Road) when required by the City.

Hamilton City Council and Waipa District Council have a Strategic Boundary Agreement that provides for boundary extensions in relation to the growth areas of SL1 and SL2 (Southern Links 1 and 2).

There is no infrastructure allowance made for infrastructure provision for emerging areas. Developers will need to meet Council's HUGS out-of-boundary principles including provision of infrastructure and the associated treatment plants and stormwater upgrades and their new consents to ensure any out of boundary emerging areas contribute positively to achieving the city's vision.

Any boundary change will require decisions of both Hamilton City Council and the neighbouring district council, a Local Government Commission process, with any environmental and financial considerations reported in a future annual plan or Long-Term Plan. No funding is included in the proposed Long-Term Plan for Hamilton City Council investment in three waters infrastructure to support development of any emerging areas.

### **Infrastructure for prioritised development areas**

Development of a revised connections policy in response to intensification, Proposed Plan Change 12 and funding constraints has assumed that Council will prioritise investment in strategic waters infrastructure needed to unlock priority development areas such as the Stage 1 development area.

**Infrastructure to support new greenfield developments, emerging development area and priority development areas**

No funding is included in the proposed Long-Term Plan for Hamilton City Council investment in three waters infrastructure to support development of the future greenfield development areas or emerging areas. Investment is targeted at enabling growth in selected priority development areas, addressing existing network performance issues, and ensuring that Council meet necessary levels of service.

## Revenue

### Ratepayer growth

Ratepayer growth considers the annual increases to the number of rating units, Separately Used or Inhabited Parts (SUIPs), land value, and capital value resulting primarily from subdivision and building works.

The ratepayer growth achieved from previous years is compared to the number of completed new dwellings and is projected using the number of total households forecast by NIDEA high.

Building and development activities are highly influenced by the economic climate, building industry, and housing market. Ratepayer growth is not linear from year to year and some variance from forecasts is expected.

	Percentage increase	Additional revenue (\$000)
2024-25	1.53%	4,698
2025-26	1.52%	5,369
2026-27	1.50%	5,849
2027-28	1.45%	6,088
2028-29	1.54%	6,966
2029-30	1.50%	7,238
2030-31	1.49%	7,692
2031-32	1.50%	8,211
2032-33	1.44%	8,440
2033-34	1.49%	9,290

### Development contributions

Future revenue has been projected using the Development Contributions (DC) Model and is based on the projects included in the funded infrastructure programme.

The DC revenue assumption considers projected growth from Hamilton City Council's Growth Model, assumed market response to high DC charges, the difference between forecast growth and growth that pays DCs, current and historical payment patterns, DC remissions, capping and phasing of DC charges, and takes consideration of growth modelling error margins.

Should Hamilton grow more quickly than expected, then DC revenue is likely to exceed these expectations. However, the increase in revenue will be offset over time by a need to accelerate growth-related core network infrastructure. Conversely, if growth is slower than expected DC revenue will be lower offset by new infrastructure that may be deferred until needed. In cases where infrastructure cannot be deferred, infrastructure is supplied ahead of need and the costs will be recouped as the demand (and DCs) is realised. The DC Model and its revenue projections is updated every Long-Term Plan to account for what has happened in the past three years.

	Revenue estimate (\$000)
2024-25	30,442
2025-26	32,877
2026-27	43,222
2027-28	55,341
2028-29	56,842
2029-30	53,444
2030-31	54,556
2031-32	52,154
2032-33	56,868
2033-34	53,798

### **City Investment Programme**

External revenue projections are based on forecast maximum available funding in the current market pool from corporates, trusts and individuals. Targets assume approved priority projects aligned with donor and funder aspirations with at least 30% Council funding. Future central government funding is uncertain until the new government communicates priorities.

### **Central government partnerships**

Council continues to advocate for a partnership funding deal with central government to deliver strategic infrastructure priorities (across the metro area). There is no deal currently in place, but key metro priorities have been identified that should be included in any funding deal that is developed.

## Expenditure

### Cost of growth

As Hamilton grows, costs increase for some services. We have assumed increases for contract escalations relating to the growing number of households as forecast by NIDEA high. This occurs only where the supplier agreement includes a set number of households and a contracted escalation if the number of households increase (an example is the household refuse collection contract). Many contracts do not include a contracted escalation clause. Further consequential cost of growth will be included in relevant activity budgets to reflect the cost of maintenance and operating new assets that are created.

### Inflation treatment

Separate inflation rates have been used for the operational and capital budgets due to the different cost drivers that impact these types of cost.

Business and Economic Research Ltd (BERL) were contracted on behalf of the local government sector to provide information for the period of this Long-Term Plan. These forecasts are related to the types of costs that the local government sector is likely to incur. Council also utilised its in-house economics team to finalise the inflation projections, reflecting local data and insights.

Operating expenditure (excluding personnel) and revenue inflation in financial modelling is:

	Operating inflation
2024-25	6.0%
2025-26	3.5%
2026-27	3.5%
2027-28	3.6%
2028-29	3.7%
2029-30	3.7%
2030-31	3.7%
2031-32	3.2%
2032-33	3.2%
2033-34	3.2%

Capital expenditure and revenue (capital subsidies, capital contributions) inflation used in financial modelling is:

	Capital inflation
2024-25	5.0%
2025-26	4.0%
2026-27	3.8%
2027-28	4.0%
2028-29	4.0%
2029-30	4.0%
2030-31	3.8%
2031-32	3.4%
2032-33	3.4%
2033-34	3.4%

Personnel inflation used in financial modelling is:

	Personnel inflation
2024-25	5.6%
2025-26	5.5%
2026-27	4.0%
2027-28	4.0%
2028-29	2.5%
2029-30	2.5%
2030-31	2.5%
2031-32	2.5%
2032-33	2.5%
2033-34	2.5%

#### **Future Fit Programme**

Enduring savings of \$1 million per annum will be saved from Year 2 of the Long-Term Plan through the Future Fit Programme. This will be achieved through

business improvement efficiencies which will be identified and implemented in Year 1 of the Long-Term Plan.

This is in addition to enduring savings of \$7 million per year which has been implemented prior to this Long-term plan through the Future Fit programme.

### **Capital expenditure forecasts**

The capital programme budgets have been developed using a base estimate plus a nominal contingency. This approach is consistent with previous long-term plans, and results in budget provisions which assume a risk management approach to actual costs.

The confidence levels in capital and consequential operational cost estimates vary for different projects based on the level of investigations that have been undertaken to date. Capital cost estimates for three waters and transport infrastructure are based on P50 cost estimates (the estimate of costs such that there is a 50 per cent probability of the project being delivered within that cost estimate). This approach is consistent with previous long-term plans and is appropriate for programmes of works which allow an 'overs and unders' approach to cost management. Consequential operational costs are based on the best available information at the time of budget setting. As project investigations are progressed, consequential operational costs may be impacted.

### **Availability of resources to deliver service levels and to complete the capital programme**

Council has assumed that the market has the capacity to not only deliver the capital programme but also there exists sufficient confidence that the pricing is in line with the capital expenditure forecasts which have been developed using recent tender price information.

### **Interest rates**

The interest rate applying to cash investments is 5.5%. It is estimated that an average cash balance of \$50 million will earn approximately \$2.75 million in interest per annum.

PwC provide these projections based on Council's projected debt portfolio, as part of their ongoing treasury advisory function.

	Interest rate
2024-25	4.54%
2025-26	4.45%
2026-27	4.41%
2027-28	4.49%

2028-29	4.60%
2029-30	4.78%
2030-31	4.98%
2031-32	5.13%
2032-33	5.29%
2033-34	5.67%

### **Property investment**

Expect return on investment in property is based on the objective of maximising financial return. This is realised by operating property assets to achieve the market or better than market rates of return through maximum rental income, high levels of building occupancy and quality tenants. Rents have been set in line with prevailing market conditions.

### **Asset sales**

The forecast financial statements include transactions to complete existing contracted asset sales. There are no other asset sales assumed. No financial impact is assumed from minor asset sales (e.g., disposal of surplus operational assets).

### **Revaluation of non-current assets**

Revaluations on property, plant and equipment have been calculated on the preceding year's balance as disclosed in the Statement of Financial Position. This includes an inflationary allowance calculated in accordance with the GHD cost escalation report provided to Council as at 31 December 2023, in respect of the capital works programme.

### **Useful lives of significant assets**

Assets are depreciated on a straight-line basis over their useful lives with annual depreciation expense included in the total costs for each significant service. We have made numerous assumptions about the useful lives of our assets. These are disclosed in the depreciation note within the Statement of accounting policies, included in the Prospective financial statements.

### **Acquisition of significant assets**

Capital expenditure to replace existing assets (renewal projects) it is recognised that projects will be completed throughout the year. It is assumed half of those projects are completed within the first six months. As such, depreciation is forecast based on six months' depreciation for renewal projects in the year the renewals are first budgeted. For each new capital

project, staff have assessed the expected completion date for the project from which time the assets are depreciated.

### **Seismic rating of Council buildings**

A programme of prioritised seismic assessments on Council buildings has been carried out over recent years on. Where a Detailed Seismic Assessment (DSA) has already been done on a building, this assessment is used to determine if a seismic upgrade is required. Asset Management Plans (AMPs) have included any known seismic upgrades needed to meet minimum legislative requirements. Where a DSA has not been undertaken, no provision has been made for seismic upgrade.

### **Investment properties**

We revalue investment properties on an annual basis and an annual gain on investment property values of 2.5% has been assumed in each year of this Long-Term Plan

### **Vested assets**

The level of vested assets has been determined using growth expectations and then compared to historical trends for reasonableness.

### **Infrastructure asset condition information**

We are spending more on understanding the state of our assets as this helps us make better planning and budget decisions. We are working to improve what we know about our assets, including their age, how well they're performing, and their condition. We use this information to do our planning. As our data improves, we may need to reprioritise some assets for replacement to reduce to risk of unexpected asset failures.

Only having one water treatment plant and one wastewater treatment plant means if either was unable to operate, this would have a significant impact on the community. We lessen this risk by continuing to update our asset information, asset criticality, undertake condition assessments and monitor the performance of our assets. We will continue to use this information to reprioritise our replacement and preventative maintenance on our assets, and to ensure we manage the risk of failure for the most-critical infrastructure.

## **Activity specific assumptions**

### **City planning and growth**

#### ***Building control and planning guidance***

Expected revenue is based on a combination of current growth projections and previous year actuals as approved by Council.

### **Transport**

#### ***Third party funding***

We have assumed that operating and capital expenditure programmes which have in the past received Waka Kotahi NZ Transport Agency subsidies and/or satisfy the criteria required for subsidy, will continue to receive subsidy funding over the course of this Long-Term Plan.

The Waka Kotahi subsidy rates that have generally been applied have been at the subsidy rate of 51%.

Waka Kotahi provides confirmation of the programmes of work which will receive funding as part of its three yearly National Land Transport Programme (NLTP). Funding advice has not been received for the 2024-27 period and this will be subject to the priorities of the new incoming government. Funding beyond 2026-27 will not be known until the NLTP is released around that time. We have assumed that Waka Kotahi funding in years 4 – 10 will be provided on activities/programmes and some projects which have in the past received subsidies and/or satisfy the criteria for subsidy.

There is a risk that Waka Kotahi could make changes to the available subsidy and/or funding criteria which could result in more or less revenue than forecast. Alternatively, if funding from Waka Kotahi is lower than we've assumed, we would need to review our planned programme of work or fund any subsidy shortfall. Work that would otherwise receive subsidy may be reassessed and the approved programme may be adjusted of future Annual Plans or Finance Committee meetings.

### **Three waters**

#### ***Water safety plan***

The Hamilton Drinking Water Safety Plan was submitted to Taumata Arowai as required in November 2022. This plan identifies potential risks associated with a water supply and details the controls in place to manage those risks.

It is assumed, that the current controls funded in this Long-Term Plan will be appropriate to manage drinking water safety risks and meet requirements of the Water Services Act 2021.

#### ***Drinking Water Standards***

Taumata Arowai, the Water Services Regulator, released new quality assurance rules, drinking water standards, and aesthetic guidelines which came into effect from November 2022. Reporting against the new rules has been required since 1 January 2023.

The new water supply regulatory regime is in its infancy, there is a risk that as Taumata Arowai strengthens its monitoring and auditing functions further actions to strengthen water safety across the country may be identified.

Hamilton already has a high level of compliance with the Drinking Water Quality Assurance Rules and standards. It is assumed, that the current water supply infrastructure and operational methodologies funded in this Long-Term Plan will continue to meet compliance.

#### ***Freshwater quality standards***

Te Ture Whaimana o te Awa o Waikato (Waikato River Vision and Strategy) is the primary direction setting document for activities in the Waikato River Catchment, and compels council to act in a manner that restores and protects the health and wellbeing of the Waikato River. Councils obligations under Te Ture Whaimana are a key driver for planned investment in three waters infrastructure.

The National Policy Statement for Freshwater 2020 sets targets for freshwater quality and Waikato Regional Council is progressing significant changes to the Regional Plan to better reflect Te Ture Whaimana and reflect the changing community expectations around freshwater management.

These changes are increasing emphasis on current Resource Consent compliance. It is assumed that the planned operational and capital interventions to address existing system performance challenges will meet the regulators compliance expectations for the remaining life of the key existing resource consents. Significant investment is included for Pukete WWTP to improve treated wastewater quality anticipated to be required through the consent renewal process (See resource consent assumptions for further information).

#### ***Project Watershed***

Waikato Regional Council financially contribute to the maintenance and remediation of erosion in natural waterways within the City under the Project Watershed Service Level Agreement. This Service level agreement is currently under review however it is assumed that financial contributions will continue to be received from Waikato Regional Council under any new or revised agreement. These contributions are sourced from a Waikato

Regional Council targeted rate for Project Watershed. We will apply these funds to projects meeting the criteria set out in the Project Watershed agreement between us and the Waikato Regional Council.

#### ***Mandatory performance measures***

Under the Water Services Act 2021, Taumata Arowai is phasing in new mandatory requirements to monitor and report on the environmental performance of drinking water, wastewater, stormwater and Te Mana O Te Wai. It is assumed that reporting on new measures will utilise existing data and will not require additional investment.

#### ***Asset management interventions***

The delivery of three waters services requires balanced investment between operational and capital interventions. Investment in capital interventions can decrease operational and maintenance demand, whilst investment in operational interventions such as condition assessment is required to ensure efficient capital investment, the two must be balanced to optimise investment.

It is assumed that any unfunded or rephased capital projects will not result in additional operational expenditure.

#### ***Emergency management***

Three waters activities are based on the day to day needs of service provision. Funding to cover the potential costs associated with large scale incidents such as low river levels, critical asset failure, biosecurity responses or supply chain disruption or emergency events such as repeat major wet weather events, or natural disasters have not been included in this Long-Term Plan

#### ***Rubbish and Recycling***

##### ***Emissions Trade Scheme and Waste Levy***

The government sets the reserve price for the Emission Trade Scheme (ETS) and Waste Levy payable of waste disposed of nationally. The central government Waste Levy Scheme continues to be increased, and scope expanded (all classes of landfills to be included). There is also a proposal to review the Waste Minimisation Act. Any review may have an impact on the allocation of waste levy fund contributions. Current assumptions are that waste levy contributions will continue at levels set by the Ministry for the Environment (including increases related to growth), over the full term of the Long-Term Plan. The funds will be used to deliver on actions from the Waste Management and Minimisation Strategy.

## **Other specific assumptions**

### ***Infrastructure Funding and Financing Act***

The Infrastructure Funding and Financing Act (IFF) enables Council to access a new off balance sheet funding mechanism to support the delivery of infrastructure projects. The structural elements (assumptions) of the funding are determined with Crown Infrastructure Partners (CIP) and Mafic Partners Limited who contract to Treasury. After investigating a possible IFF loan during 2023, at its 29 November 2023 Meeting Council withdrew its interest in pursuing this opportunity and advised CIP it was withdrawing, but expressed an interest in re-engaging CIP in the future potentially for an IFF to support 3-waters infrastructure or as part of a City Deal.

### ***Unquantified legal claims***

This Long-Term Plan does not assume any provision for legal claims which are currently in progress.

### ***Future legislative change***

The details of future legislative changes are unable to be anticipated with any level of certainty. The information that has been made available through various policy announcements to date suggests the potential risks to materially impact this Long-Term Plan are moderate in scale. However, given the lack of detail available on future legislative changes and their timing, our projects have been planned based on the current legislative regime except where explicitly stated in other assumptions.

Changes to other legislation, regulations or rules that affect how we operate (usually though requiring compliance with new and higher standards) cannot be anticipated at this point. As a result, this Long-Term Plan has been developed based on current legislation, regulations, rules and policy except where explicitly stated in other assumptions.

### ***Resource consents***

Council hold a number of resource consents for three water services. Key resource consents and the years they expire are:

- Wastewater Treatment Plant discharge - 2027
- Comprehensive stormwater consent - 2036
- Water Treatment Plant abstraction - 2044

It has been assumed that current resource consent conditions will continue for the remaining life of the resource consents.

It has also been broadly assumed that these key current resource consents and conditions will remain in place until new consents are secured. Resource consent conditions determine the level of infrastructure investment required.

The Wastewater Treatment Plant discharge consent will expire within the Long-Term Plan (LTP) period. It is assumed that securing a new discharge

consent will require significant improvements in water quality in line with agreements made through the Metro Wastewater Detailed Business Case Memorandum of Understanding (2022). Accordingly significant investment allowances have been included in the LTP to upgrade the treatment plant to achieve improved discharge standards. The LTP assumes a continued discharge to that Waikato River, albeit with significantly improved treatment and provision for an improved discharge structure. Given that the plant must remain fully operational, the upgrade programme is planned over a 15 year period starting in Year 1. The programme assumes that new resource consents secured post 2027 will include a transition period to achieve the improved discharge standards. There is a medium level of uncertainty with this assumption.

Council has also included investment for a new wastewater treatment plant to meet the needs of Hamilton City in the LTP. Resource Consents are required for this activity.

***Flood Hazard Risk***

A number of programmes and projects have been identified to reduce and manage predicted critical flood hazards in events up to the 1% Annual Exceedance Probability in areas of the city. Council has prioritised funding to undertake works to will reduce flood hazard in several areas considered the most critical in the LTP. The full programme to reduce and manage known flood hazards across the city is not included in the Long-Term Plan.

## **Sensitivity analysis**

### **Inflation and interest**

[Sensitivity analysis on interest and inflation will be updated once base data is finalised, post-approval of the 2024-34 Long-Term Plan budget in March 2024].

### **Growth assumptions**

In making these forecasting assumptions we have to be mindful the future may not unfold as expected. Many of our assumptions are based on the NIDEA High growth projections and the spatial distribution of this growth around the city via Council's Growth Model. As such, we need to prepare for variations to these projections. Our current growth assumptions show sustained growth over the next ten years. This matter has the greatest impact on our LTP. It results in more expenditure to run the city, more capital expenditure earlier to provide for the growing city and more revenue to pay for it. Growth affects most of our assumptions and it affects our resilience to manage certain types of assumptions, for example climate change. To be prepared for the possibility of growth happening other than planned, analysis has been done on the effects of a 15% change in growth.

#### **15% higher than forecast growth**

[to come once base data finalised, post-approval of the 2024-34 Long-Term Plan budget in March 2024]

#### **15% lower than forecast growth**

[to come once base data finalised, post-approval of the 2024-34 Long-Term Plan budget in March 2024]

2024-34 LONG-TERM PLAN - GREENFIELD EAST - RUAKURA - updated to include full 10-years of Three Waters funding

Portfolio 6 24 January 2024

The following programmes/projects have been identified for the 2024-34 Long-Term Plan (LTP).

Included in proposed budget
Not included in proposed budget - Recommended
Not included in proposed budget - Consider
Not included in proposed budget - Unfunded

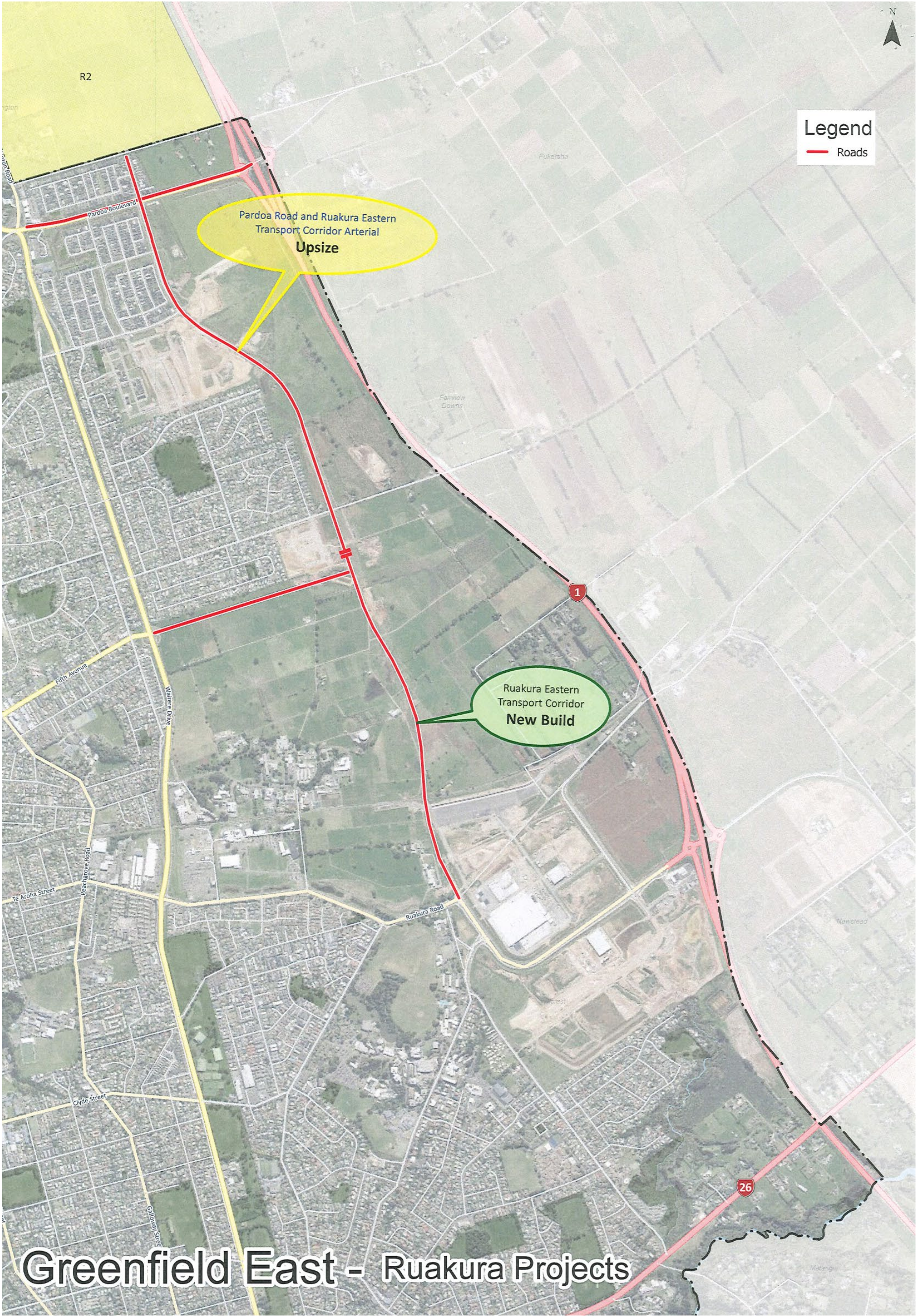
Project	Priority	Climate Change Impact*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description	Assumed revenue (%)	Opex**
Included in proposed budget										
Ruakura Eastern Transport Corridor New Build	A city that's easy to live in	-	\$2,000,400	\$0	\$0	\$73,218,500	\$75,218,900	• Arterial transport connection from the intersection with Ruakura/Silverdale Road up to and including the Fifth Avenue Extension. Funding is for an upsize contribution only to a two-lane corridor to achieve four lanes and multi-modal facilities.	51	\$380,000
Ruakura Road Transpower Land Purchase	A city that's easy to live in	N/A	\$0	\$0	\$234,000	\$0	\$234,000	• Purchase Transpower land where the footpath has been installed and remove the existing easement.	0	\$0
Not included in proposed budget - Consider										
Ruakura Arterial upsize	A city that's easy to live in	-	\$0	\$0	\$0	\$9,884,900	\$9,884,900	• Upgrades to the Ruakura Arterial network including 4-laning Pardoia Boulevard and upsizing Webb Drive.	0	\$232,000
Not included in proposed budget - Unfunded										
Ruakura Railway Hub	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$0	\$5,220,000	\$5,220,000	• Development of a passenger railway hub at Ruakura in accordance with strategic planning.	0	\$0
Ruakura Water Upsize Programme	A green city		\$0	\$0	\$4,000,000	\$20,000,000	\$24,000,000	• This is budget set aside to contribute to developer-led projects to ensure infrastructure built by developers is the most appropriate for the community now and into the future. These projects are all built by developers and the budget is only used when the developers are ready to build the infrastructure.	0	\$0

\*Legend for Link to Our Climate Future  
Outcome 1/2/3 - the project outcomes are aligned to and will help to deliver the stated outcome of Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
“-” -There is not a clear alignment to the delivery of Our Climate Future: Te Pae Tawhiti o Kirikiriroa, but through the scoping of the project there is opportunity for this to be considered.  
N/A - The project doesn't have a link to implementing Our Climate Future: Te Pae Tawhiti o Kirikiriroa.

\*\*The total consequential operating costs from 2024/25 to 2033/34

- Changes
- 1. Ruakura West Road project - removed
  - 2. Ruakura Road Transpower Land Purchase - moved to year 3

Portfolio 6  
Added Waters projects years 3-10



2024-34 LONG-TERM PLAN – GREENFIELD NORTH EAST - ROTOTUNA PROGRAMME - updated to include full 10-years of Three Waters funding

Portfolio 6 24 January 2024

The following programmes/projects have been identified for the 2024-34 Long-Term Plan (LTP).

Included in proposed budget
Not included in proposed budget – Recommended
Not included in proposed budget - Consider
Not included in proposed budget - Unfunded

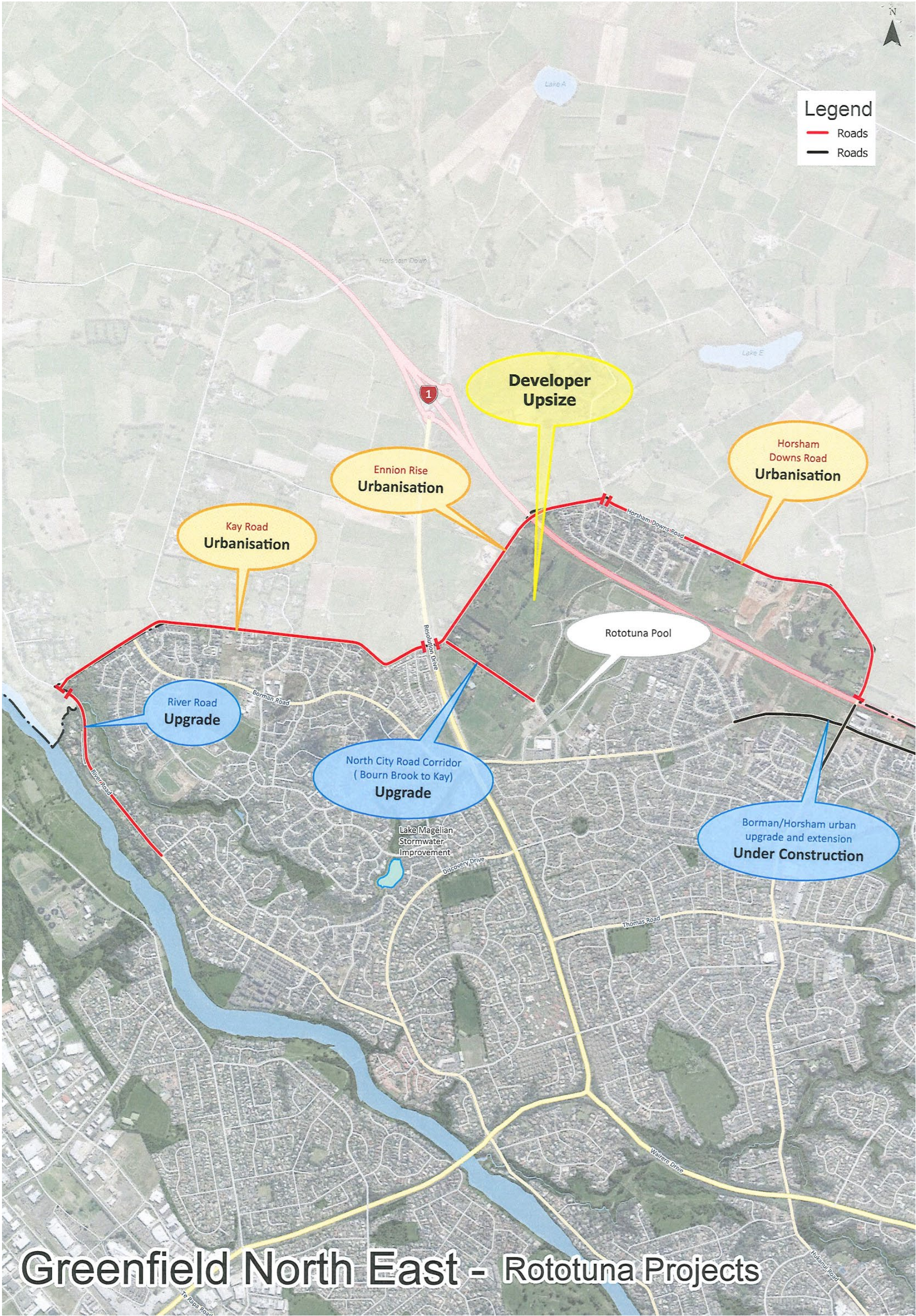
Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Included in proposed budget										
Borman Horsham Urban Upgrade and Extension	A city that's easy to live in	-	\$4,860,000	\$60,000	\$0	\$0	\$4,920,000	<ul style="list-style-type: none"><li>Contractual commitments required to complete the current project in progress to extend Borman Road and urbanise Borman Road east and Horsham Downs Road.</li></ul>	0	\$135,000
North City Road Upgrade - Bourn Brook to Kay	A city that's easy to live in	-	\$0	\$0	\$3,381,000	\$4,410,000	\$7,791,000	<ul style="list-style-type: none"><li>The extension of Turakina Rise to Bourn Brook has been impacted by the National Policy Statement on Fresh Water.</li><li>Council is working with the developer to revise the structure plan which may result in a different road layout.</li><li>Funding to extend Turakina Drive as intended is allocated in Year 3 but pending the structure plan work.</li><li>The balance of this project is to work with developers north of Bourn Brook as land develops.</li></ul>	0	\$105,000
Rototuna Parks - Linear Reserve Development	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods	\$0	\$0	\$0	\$314,600	\$314,600	<ul style="list-style-type: none"><li>A linear reserve will be provided by developers in Rototuna at no cost to Council provided it will be mitigating the effects of their developments. This budget is to develop the reserve to a stage that it can be used by the community. The timing is subject to the developers.</li></ul>	0	\$20,000
Rototuna Stormwater Upsize Programme	A green city	Outcome 3 - Resilience	\$500,500	\$4,789,100	\$2,774,553	\$2,842,682	\$10,906,835	<ul style="list-style-type: none"><li>This programme establishes overland flow paths, upsize elements for stormwater management devices, and improvements for Lake Magellan.</li></ul>	0	\$385,000
Rototuna Transport Upsize Programme	A city that's easy to live in	-	\$0	\$0	\$962,400	\$0	\$962,400	<ul style="list-style-type: none"><li>This is budget set aside to contribute to developer-led projects to ensure infrastructure built by developers is the most appropriate for the community now and into the future. These projects are all built by developers and the budget is only used when the developers are ready to build the infrastructure.</li></ul>	0	\$28,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>Budget to work with developer north of the Town Centre as this land develops.</li></ul>		
Rototuna Wastewater Upsize Programme	A green city	Outcome 3 – Resilience	\$0	\$0	\$0	\$2,726,250	\$2,726,250	<ul style="list-style-type: none"><li>This is budget set aside to contribute to developer-led projects to ensure infrastructure built by developers is the most appropriate for the community now and into the future. These projects are all built by developers and the budget is only used when the developers are ready to build the infrastructure.</li><li>Budget to upgrade wastewater in vicinity of River Road including a pump station.</li></ul>	0	\$54,000
River Road Upgrade- Te Huia to Kay Road	A city that's easy to live in	-	\$0	\$0	\$0	\$7,540,800	\$7,540,800	<ul style="list-style-type: none"><li>Budget for upgrade of River Road north of Te Huia Drive.</li></ul>	0	\$14,000
Rototuna Transport Urbanisation Programme	A city that's easy to live in	-	\$0	\$0	\$0	\$11,201,200	\$11,201,200	<ul style="list-style-type: none"><li>Budget for urbanisation of perimeter roads to growth cell including Kay Road, Ennion Rise and Horsham Downs Road.</li><li>Urbanisation means to upgrade to a safe standard which includes lighting, kerbing, footpaths etc.</li><li>Development contributions have been collected and decisions on timing are required.</li></ul>	0	\$0
Not included in proposed budget - Recommended										
Rototuna Neighbourhood Park	A fun city with lots to do	Outcome 2 – Low-carbon neighbourhoods	\$0	\$0	\$6,500,000	\$880,100	\$7,380,100	<ul style="list-style-type: none"><li>Neighbourhood reserves are now relatively well provided for throughout the Rototuna growth cell. One additional neighbourhood reserve is required in order to meet the 500m walking distance requirements of the Open Space Provision Policy. Acquisition is dependent on suitable, affordable land. This budget is to purchase the land.</li></ul>	0	\$56,000
Rototuna Pool	A city that's easy to live in	Outcome 3 – Resilience	\$0	\$3,000,000	\$17,000,000	\$0	\$20,000,000	<ul style="list-style-type: none"><li>This proposal is in line with the proposal in the previous LTP where Council will build a pool once an operator is on board to buy the built pool from Council.</li><li>This is a smaller scale pool than recommended in the recent aquatic and indoor recreation needs analysis.</li></ul>	0	\$3,500,000
Rototuna Water Upsize Programme	A city that's easy to live in	Outcome 3 – Resilience	\$0	\$0	\$0	\$3,031,200	\$3,031,200	<ul style="list-style-type: none"><li>This is budget set aside to contribute to developer-led projects to ensure infrastructure built by developers is the most appropriate for the community now and into the future. These projects are all built by</li></ul>	0	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								developers and the budget is only used when the developers are ready to build the infrastructure. <ul style="list-style-type: none"><li>Timing has been aligned with the Transport Upsize Programme to ensure water services are installed when the road is developed.</li></ul>		
Not included in proposed budget - Unfunded										
North East Pool	A city that's easy to live in	Outcome 3 - Resilience	\$0	\$0	\$0	\$55,530,800	\$55,530,800	<ul style="list-style-type: none"><li>This proposal seeks to deliver a Council owned and operated pool complex based on the needs analysis. This is a larger pool and more comprehensive offering than the previous proposal. It includes a hydrotherapy pool and other services to meet changing community needs.</li></ul>	0	\$5,300,000
RototunaTransport Hub	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$0	\$11,450,000	\$11,450,000	<ul style="list-style-type: none"><li>Development of a bus-based transport hub in Rototuna aligned with the Metro Spatial Plan.</li><li>Part of North City Road Bourne Brook to Kay (Turakina Rise bypass) is to create a bus layby area.</li></ul>	51	\$0

\*Legend for Link to Our Climate Future  
**Outcome 1/2/3** - the project outcomes are aligned to and will help to deliver the stated outcome of Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
“-” -There is not a clear alignment to the delivery of Our Climate Future: Te Pae Tawhiti o Kirikiriroa, but through the scoping of the project there is opportunity for this to be considered.  
**N/A** - The project doesn't have a link to implementing Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
\*\*The total consequential operating costs from 2024/25 to 2033/34

**Changes** - North City Road Upgrade Bourn Brook to Kay - year one funding removed. Portfolio 5 - Changed name of Rototuna North West Pool to North East Pool  
**Portfolio 6** - Added years 3-10 waters funding



Greenfield North East - Rototuna Projects

## 2024-34 LONG-TERM PLAN – GREENFIELD NORTH WEST – ROTOKAURI AND TE RAPA PROGRAMME -- updated to include full 10-years of Three Waters funding

Portfolio 6 24 January 2024

The following programmes/projects have been identified for the 2024-34 Long-Term Plan (LTP).

Included in proposed budget
Not included in proposed budget – Recommended
Not included in proposed budget - Consider
Not included in proposed budget - Unfunded

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Included in proposed budget										
Arterial Designations and Permanent Levels	A city that's easy to live in	-	\$2,500,000	\$0	\$0	\$0	\$2,500,000	• Contractual commitments required to complete transport arterial designation project.	0	\$0
Arthur Porter Drive Realignment	A city that's easy to live in	-	\$0	\$0	\$0	\$13,261,545	\$13,261,545	• Budget of \$15m likely requirement for year 1 and 2 land acquisition responding to designation obligations. This has been removed to a Recommended project and will become a priority call on new Strategic Property budget. • Budget for realignment work programmed to commence year 8. • Part of Rotokauri west-east arterial network required for employment zone.	51	\$7,000
Arthur Porter Drive Realignment	A green city	-	\$0	\$0	\$0	\$2,422,500	\$2,422,500	• Budget of \$15m likely requirement for year 1 and 2 land acquisition responding to designation obligations. This has been removed to a Recommended project and will become a priority call on new Strategic Property budget. • Budget for realignment work programmed to commence year 8. • Part of Rotokauri west-east arterial network required for employment zone.	0	\$0
Brymer Road Urbanisation	A city that's easy to live in	-	\$0	\$0	\$0	\$6,490,800	\$6,490,800	• Budget for urbanisation of Brymer Road between the Zoo and Rotokauri Road. • Urbanisation means to upgrade to a safe standard which includes lighting, kerbing, footpaths etc. • Development contributions have been collected and decisions on timing are required.	0	\$20,000
Brymer Road Urbanisation	A green city	-	\$0	\$0	\$0	\$1,820,000	\$1,820,000	• Budget for urbanisation of Brymer Road between the Zoo and Rotokauri Road. • Urbanisation means to upgrade to a safe standard which includes lighting, kerbing, footpaths etc. • Development contributions have been collected and decisions on timing are required.	0	\$0
Onion Road Realignment	A city that's easy to live in	-	\$299,000	\$0	\$4,028,700	\$14,762,800	\$19,090,500	• Following the designation of the new road, the project is to undertake detailed design and construction which will support the network connecting the Waikato Expressway to the Te Rapa North growth cell.	0	\$121,000

Greenfield North West – Rotokauri and Te Rapa Programme  
Portfolio 6 24 January 2024

The purpose of this document is to inform 2024-34 Long-Term Plan decision-making focusing on  
A city that's easy to live in • A city where our people thrive • A central city where people love to be  
A fun city with lots to do • A green city

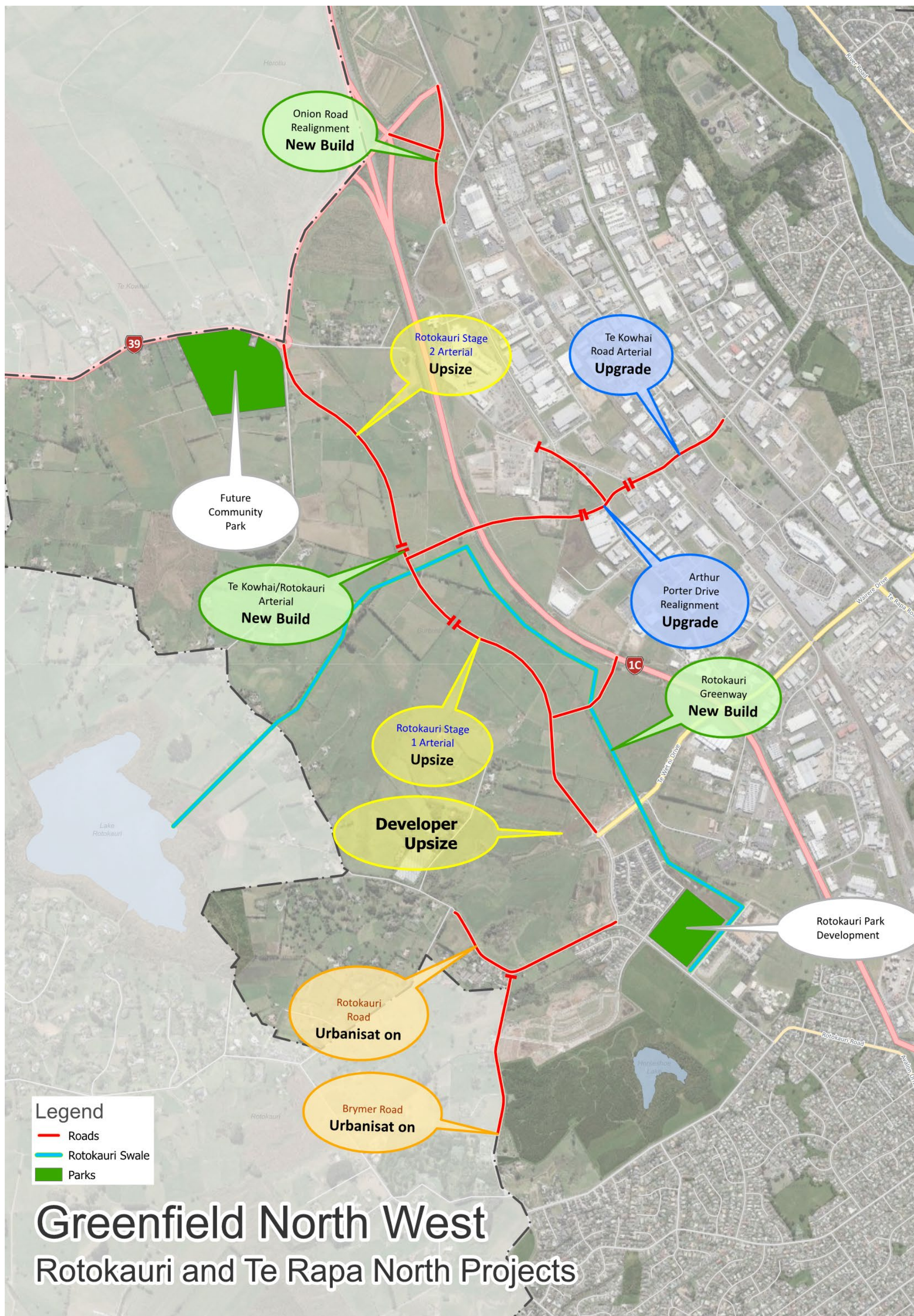
TE ANAMATA O KIRIKIROA | 2024-34  
[LTP@hcc.govt.nz](mailto:LTP@hcc.govt.nz) | Connect with us

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Onion Road Realignment	A green city	-	\$0	\$0	\$234,000	\$0	\$234,000	<ul style="list-style-type: none"><li>Following the designation of the new road, the project is to undertake detailed design and construction which will support the network connecting the Waikato Expressway to the Te Rapa North growth cell.</li></ul>	0	\$0
Rotokauri Park Development	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods  Outcome 3 - Resilience	\$0	\$0	\$202,800	\$2,024,100	\$2,226,900	<ul style="list-style-type: none"><li>Development of parks and open space in Rotokauri is needed to ensure HCC has an adequate provision of green space required to accommodate future growth, both in the western parts of the city as well as collectively across Hamilton.</li><li>As the community grows, there will be an increasing need for open space, and increased pressure on the existing network of sports parks in the rest of the city. Council already owns undeveloped sports and community park in Rotokauri which will be developed to cater to the growing community in the area.</li></ul>	0	\$42,000
Rotokauri Road Urbanisation	A city that's easy to live in	-	\$0	\$0	\$0	\$4,994,400	\$4,994,400	<ul style="list-style-type: none"><li>Budget for urbanisation of Rotokauri Road north of Rotokauri Rise development.</li><li>Urbanisation means to upgrade to a safe standard which includes lighting, kerbing, footpaths etc.</li><li>Development Contributions have been collected and decisions on timing are required.</li></ul>	0	\$0
Rotokauri Stage 1 Arterial Upsize	A city that's easy to live in	-	\$0	\$1,599,600	\$2,196,000	\$6,107,400	\$9,903,000	<ul style="list-style-type: none"><li>Budget required to work with Developer to upsize north-south transport arterial from Te Wetini Drive to south of Te Kowhai Road, including east-west collector, under Expressway to Chalmers Road.</li><li>Year 1 funding is for upsizing land purchase, years 2 and 3 for Arterial Upsize, and Year 4 Collector Swale crossing.</li></ul>	0	\$168,000
Rotokauri Stage 1 Arterial Upsize	A green city	-	\$1,000,000	\$0	\$303,750	\$2,333,750	\$3,637,500	<ul style="list-style-type: none"><li>Budget required to work with Developer to upsize north-south transport arterial from Te Wetini Drive to south of Te Kowhai Road, including east-west collector, under Expressway to Chalmers Road.</li><li>Year 1 funding is for upsizing land purchase, years 2 and 3 for Arterial Upsize, and Year 4 Collector Swale crossing.</li></ul>	0	\$0
Rotokauri Stormwater Upsize Programme	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$4,849,190	\$4,849,190	<ul style="list-style-type: none"><li>Budget required to work with developer to upsize Stormwater system near Brymer Road.</li></ul>	0	\$96,000
Rotokauri Wastewater Upsize Programme	A green city	Outcome 3 - Resilience	\$0	\$1,500,000	\$0	\$3,997,500	\$5,497,500	<ul style="list-style-type: none"><li>Funding allowance for a wastewater pump upsize in year two to work with developer.</li><li>Budget required to work with Developers in the Rotokauri Rise area. This upsize programme will ensure wastewater pipes delivered by developers have sufficient size to allow for upstream development.</li></ul>	0	\$34,000
Rotokauri Water Upsize Programme	A green city	Outcome 3 - Resilience	\$500,000	\$500,000	\$1,000,000	\$2,193,750	\$4,193,750	<ul style="list-style-type: none"><li>Budget to work with developers to upsize the water network to ensure it is adequately sized for the wider network. Mostly located along the North-South arterial roading network.</li></ul>	0	\$56,000
Rotokauri Greenway	A green city	Outcome 3 - Resilience	\$250,000	\$250,000	\$250,000	\$49,294,746	\$50,044,746	<ul style="list-style-type: none"><li>Budget which replicates 2021/31 Greenway budget in anticipation of entering into a</li></ul>	0	\$1,533,759

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								Development Agreement for the delivery of the Greenway as an integrated package, with the necessary transport arterials north of Te Wetini Drive and land use development. <ul style="list-style-type: none"><li>Linked to funding of Rotokauri Arterial Stage 1 upsizing programme.</li><li>Includes 2 years of budget at \$250,000/year for HCC costs to engage in Greenway project.</li></ul>		
Rotokauri Greenway Consent and Design	A green city	Outcome 3 - Resilience	\$3,500,000	\$0	\$0	\$0	\$3,500,000	<ul style="list-style-type: none"><li>Contractual commitments required to complete resource consents and design of Greenway.</li></ul>	0	\$0
Rotokauri Stage 1 Collector Upsize	A city that's easy to live in	-	\$0	\$0	\$1,436,400	\$9,074,400	\$10,510,800	<ul style="list-style-type: none"><li>Budget to work with developers to upsize local roads to collectors mostly in the southern areas around Rotokauri Road, west of Te Wetini Drive.</li></ul>	0	\$324,000
Not included in proposed budget - Recommended										
Arthur Porter Drive Realignment	A city that's easy to live in	-	\$5,000,000	\$10,000,000	\$0	\$0	\$15,000,000	<ul style="list-style-type: none"><li>Budget of \$15m likely requirement for year 1 and 2 land acquisition responding to designation obligations.</li><li>This has been removed to a Recommended project and will become a priority call on new Strategic Property budget.</li></ul>	0	\$250,000
Rotokauri Park Development	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods  Outcome 3 - Resilience	\$0	\$0	\$0	\$13,998,400	\$13,998,400	<ul style="list-style-type: none"><li>Development of parks and open space in Rotokauri is needed to ensure HCC has an adequate provision of green space required to accommodate future growth, both in the western parts of the city as well as collectively across Hamilton.</li><li>As the community grows, there will be an increasing need for open space, and increased pressure on the existing network of sports parks in the rest of the city. Council already owns undeveloped sports and community park in Rotokauri which will be developed to cater to the growing community in the area.</li></ul>	0	\$42,000
Rotokauri Stormwater Upsize Programme	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$3,321,059	\$3,321,059	<ul style="list-style-type: none"><li>Budget to work with developer to ensure stormwater infrastructure is sized to deal with the upstream network. Timing is aligned with assumed development uptake.</li></ul>	0	\$837,575
Rotokauri Wastewater Upsize Programme	A city that's easy to live in	Outcome 3 - Resilience	\$0	\$0	\$91,000	\$4,372,750	\$4,463,750	<ul style="list-style-type: none"><li>Budget to work with developers to upsize the wastewater network to allow for upstream development. Mostly located along the North-South arterial roading network.</li></ul>	0	\$76,000
Rotokauri Water Upsize Programme	A green city	Outcome 3 - Resilience	\$580,000	\$25,000	\$0	\$5,963,750	\$6,568,750	<ul style="list-style-type: none"><li>Budget to work with developers to upsize the water network to ensure it is adequately sized for the wider network. Mostly located along the North-South arterial roading network.</li></ul>	0	\$0
Te Rapa North Stormwater Upsize Programme	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$10,000,000	\$10,000,000	<ul style="list-style-type: none"><li>Budget to work with developer to ensure stormwater infrastructure is sized to manage contributing catchment and address existing downstream erosion issues. Timing is aligned with assumed development uptake.</li></ul>	0	\$337,454
Te Rapa North Wastewater Upsize Programme	A city that's easy to live in	Outcome 3 - Resilience	\$0	\$0	\$0	\$2,000,000	\$2,000,000	<ul style="list-style-type: none"><li>Budget to work with developers to upsize the trunk wastewater pump station and rising main to allow for upstream development.</li></ul>	0	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Te Rapa North Water Upsize Programme	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$1,500,000	\$1,500,000	<ul style="list-style-type: none"><li>Budget to work with developers to upsize the water network to ensure it is adequately sized for the wider network.</li></ul>	0	\$0
Not included in proposed budget - Consider										
Te Kowhai/Rotokauri Arterial New Build	A city that's easy to live in	-	\$0	\$0	\$0	\$24,526,799	\$24,526,799	<ul style="list-style-type: none"><li>Budget to work with developers (if possible) to build the remaining section of north-south arterial from the Hounsell property boundary to the designated east west arterial, and to build the eastern section of the east west arterial to connect with the Arthur Porter Drive project.</li></ul>	0	\$20,000
Te Kowhai/Rotokauri Arterial New Build	A green city	-	\$0	\$0	\$0	\$60,000	\$60,000	<ul style="list-style-type: none"><li>Budget to work with developers (if possible) to build the remaining section of north-south arterial from the Hounsell property boundary to the designated east west arterial, and to build the eastern section of the east west arterial to connect with the Arthur Porter Drive project.</li></ul>	0	\$0
Not included in proposed budget - Unfunded										
Rotokauri Community Park Acquisition	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods  Outcome 3 - Resilience	\$0	\$0	\$0	\$925,000	\$925,000	<ul style="list-style-type: none"><li>Development of parks and open space in Rotokauri is needed to ensure HCC has an adequate provision of green space required to accommodate future growth both in the western parts of the city as well as collectively across Hamilton.</li><li>As the community grows, there will be an increasing need for open space, and increased pressure on the existing network of sports parks in the rest of the city. Council already owns undeveloped sports and community park in Rotokauri which will be developed to cater to the growing community in the area.</li><li>There will be increasing demand for local neighbourhood parks as the city grows. To continue to meet Council's target of 76% of the population being within 500m walking distance of a park (Open Space Provision policy), investment is needed in smaller parks as well as sports parks to meet a more localised need.</li></ul>	0	\$1,000
Rotokauri Transport Upsize Programme	A city that's easy to live in	-	\$0	\$0	\$0	\$1,500,000	\$1,500,000	<ul style="list-style-type: none"><li>Budget to upsize local roads to collectors. This budget is for Crawford Street and extension of The Boulevard.</li></ul>	0	\$0
Rotokauri Stage 1 Collector Upsize	A city that's easy to live in	-	\$0	\$0	\$0	\$3,636,000	\$3,636,000	<ul style="list-style-type: none"><li>Budget to work with developers to upsize local roads to collectors mostly in the southern areas around Rotokauri Road, west of Te Wetini Drive.</li></ul>	0	\$28,000

\*Legend for Link to Our Climate Future  
**Outcome 1/2/3** – the project outcomes are aligned to and will help to deliver the stated outcome of Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
“-” -There is not a clear alignment to the delivery of Our Climate Future: Te Pae Tawhiti o Kirikiriroa, but through the scoping of the project there is opportunity for this to be considered.  
**N/A** – The project doesn’t have a link to implementing Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
\*\*The total consequential operating costs from 2024/25 to 2033/34   **Changes - 1. Rotokauri Stage 1 Arterial Upsize** – budget changed, **2. Rotokauri Water Upsize Programme** – split into two projects in Recommend and Base **Portfolio 6** – added years 3-10 waters projects



2024-34 LONG-TERM PLAN – GREENFIELD SOUTH - PEACOCKE PROGRAMME - updated to include full 10-years of Three Waters funding

The following programmes/projects have been identified for the 2024-34 Long-Term Plan (LTP).

Included in proposed budget
Not included in proposed budget – Recommended
Not included in proposed budget - Consider
Not included in proposed budget - Unfunded

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Included in proposed budget										
Hall Road Urban Upgrade	A city that's easy to live in	-	\$0	\$547,200	\$829,908	\$2,047,705	\$3,424,813	<ul style="list-style-type: none"><li>Hall Road is already subject to current and planned development pressure. An urban upgrade will support a safe connection to Whatukooruru Drive for all modes.</li><li>The northern connection is necessary to allow for safety improvements or the closure of the dangerous Hall Road intersection with Ohaupo Road SH3 (part of recommended programme).</li><li>Not contractually committed.</li></ul>	0	\$56,000
North-South Arterial from Cobham Drive to Wairere Drive Extension Road	A city that's easy to live in	-	\$0	\$0	\$0	\$4,999,200	\$4,999,200	<ul style="list-style-type: none"><li>As Peacocke develops, there will be increasing problems with the Bader Street/Lorne Street corridor as demand for access to and from the town centre increases.</li><li>Investigation for the connection from Peacockes Road to Cobham Drive is necessary to support financial and consent planning needed to enable construction at the right time.</li><li>Not contractually committed – pushed to back end of LTP.</li></ul>	0	\$5,000
North-South Arterial from East-West Arterial to Peacocke Road	A city that's easy to live in	-	\$0	\$0	\$0	\$17,839,200	\$17,839,200	<ul style="list-style-type: none"><li>Development in the vicinity of Hall Road – investigation and land to enable wastewater.</li><li>Not contractually committed – pushed to back end of LTP.</li></ul>	0	\$5,000
North-South Arterial from East-West Arterial to Peacocke Road	A green city	-	\$0	\$0	\$0	\$9,194,825	\$9,194,825	<ul style="list-style-type: none"><li>Development in the vicinity of Hall Road – investigation and land to enable wastewater.</li><li>Not contractually committed – pushed to back end of LTP.</li></ul>	0	\$18,392
Peacocke Developer Upsize Programme	A city that's easy to live in	-	\$97,200	\$432,000	\$421,200	\$9,508,089	\$10,458,489	<ul style="list-style-type: none"><li>There will be a need for budgets to enable efficient provision for making roads and pipes the right size for wider development as subdivision progresses. In the first few years, the current minor arterial projects provide for most developer connections. The proposal includes a low level of funding initially,</li></ul>	0	\$390,000

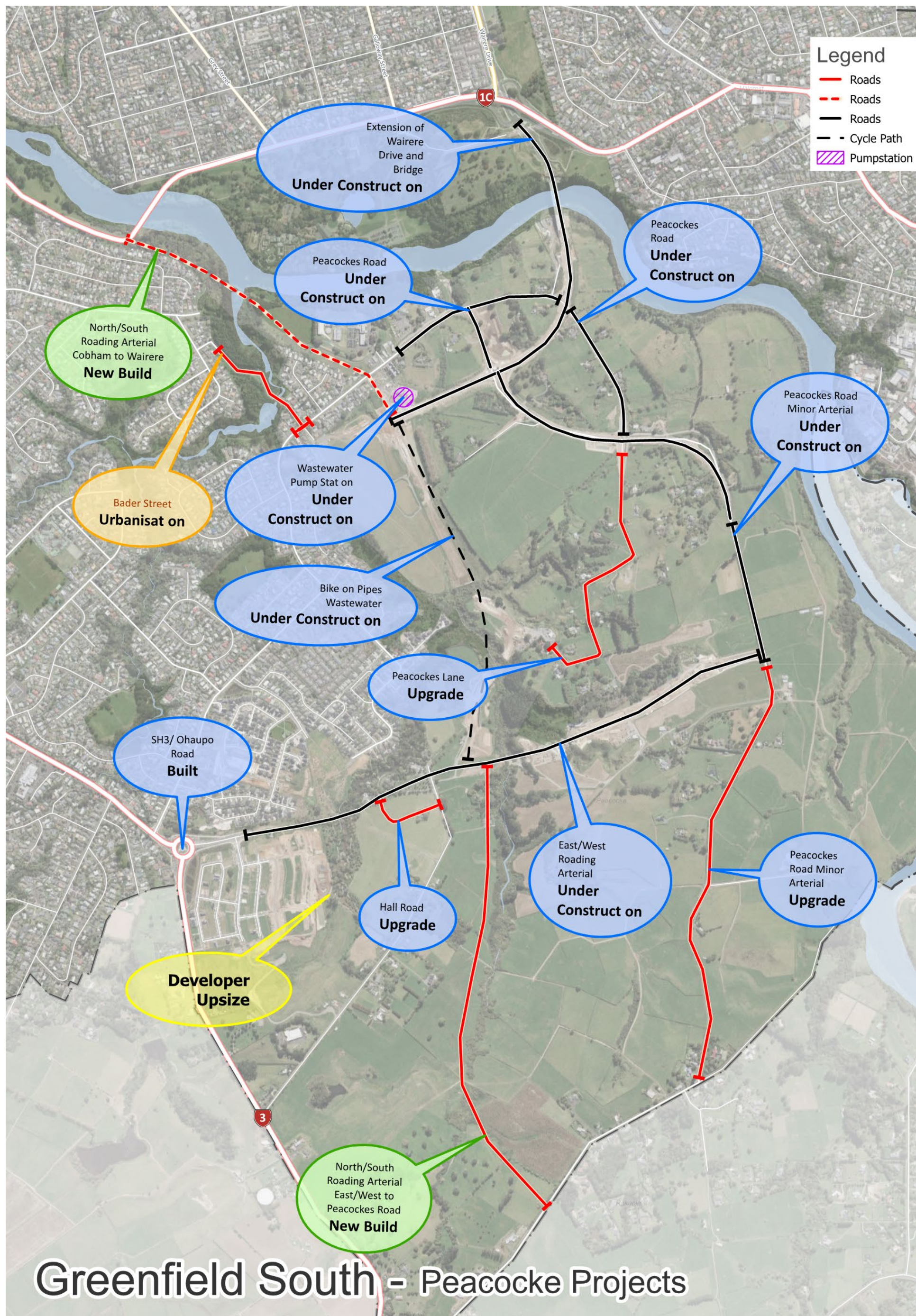
Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								increasing once development progresses to the areas not directly serviced after HIF projects are complete.		
Peacocke Developer Upsize Programme	A green city	-	\$0	\$90,750	\$1,982,450	\$11,376,725	\$13,449,925	<ul style="list-style-type: none"><li>There will be a need for budgets to enable efficient provision for making roads and pipes the right size for wider development as subdivision progresses. In the first few years, the current minor arterial projects provide for most developer connections. The proposal includes a low level of funding initially, increasing once development progresses to the areas not directly serviced after HIF projects are complete.</li></ul>	0	\$376,960
Peacocke Road Minor Arterial Upgrade	A city that's easy to live in	-	\$0	\$0	\$0	\$9,425,425	\$9,425,425	<ul style="list-style-type: none"><li>Investigation and land acquisition as development takes place south of the new neighbourhood centre.</li></ul>	0	\$0
Peacocke Stage 1 Natural Areas and Neighbourhood Parks	A fun city with lots to do	Outcome 2 – Low-carbon neighbourhoods  Outcome 3 – Resilience	\$314,600	\$0	\$0	\$0	\$314,600	<ul style="list-style-type: none"><li>Development of parks and open space in Peacocke is needed to ensure HCC has an adequate provision of green space required to accommodate future growth both in the southern parts of the city as well as collectively across Hamilton.</li><li>As the community grows, there will be an increasing need for open space, and increased pressure on the existing network of sports parks in the rest of the city.</li><li>There will be increasing demand for local neighbourhood parks as the city grows. In order to continue to meet Council's target of 76% of the population being within 500m walking distance of a park (Open Space Provision Policy), investment is needed in these smaller parks as well as sports parks to meet a more localised need.</li></ul>	0	\$40,000
Southern Links Designation Provisions	A city that's easy to live in	-	\$1,920,000	\$1,246,000	\$986,000	\$3,044,000	\$7,196,000	<ul style="list-style-type: none"><li>Continuing investment in community and landowner liaison, environmental management and monitoring including gully restoration required as part of designation conditions.</li></ul>	0	\$40,000
Peacocke Private Developer Agreement Upsize Contribution (HIF)	A city that's easy to live in	-	\$0	\$7,400,000	\$0	\$0	\$7,400,000	<ul style="list-style-type: none"><li>Budget to match revenue from developers for works committed in Private Developer Agreements and as part of current construction (nett zero cost activity for budget and revenue).</li><li>Works are contractually committed.</li></ul>	100	\$0
E - East/West Rooding Arterial	A city that's easy to live in	-	\$28,734,000	\$27,038,000	\$300,000	\$1,300,000	\$57,372,000	<ul style="list-style-type: none"><li>Completion of HIF East West arterial project to support water and wastewater connections enabling development to the south.</li></ul>	0	\$304,000
E - East/West Rooding Arterial	A green city	-	\$6,334,225	\$2,103,654	\$471,675	\$29,793	\$8,939,346	<ul style="list-style-type: none"><li>Completion of HIF East West arterial project to support water and wastewater</li></ul>	0	\$69,308

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								connections enabling development to the south.		
C - Extension of Wairere Drive and Bridge	A city that's easy to live in	-	\$9,120,000	\$312,000	\$300,000	\$600,000	\$10,332,000	• Completion of the Waikato River Bridge and strategic connections – construction under way.	0	\$84,000
C - Extension of Wairere Drive and Bridge	A green city	-	\$488,000	\$23,000	\$0	\$0	\$511,000	• Completion of the Waikato River Bridge and strategic connections – construction under way.	0	\$0
Peacocke Land Acquisition Programme	A city that's easy to live in	-	\$4,604,000	\$0	\$0	\$0	\$4,604,000	• Final elements of land acquisition. Land is secured for current construction but compensation is not yet agreed and may take into 2024/2025 for Land Valuation Tribunal.	0	\$84,000
Bader Street Urbanisation	A city that's easy to live in	-	\$0	\$0	\$0	\$1,281,600	\$1,281,600	• Transport project to address safety and amenity impacts from increasing traffic in corridor.	0	\$24,000
D - Peacocke Road Urban Upgrade	A city that's easy to live in	-	\$7,482,000	\$100,000	\$100,000	\$300,000	\$7,982,000	• Completion of Peacockes Road to proposed neighbourhood centre and Whatukooruru Drive (East-West Arterial) – construction underway.	0	\$21,000
C1 - Wastewater Strategic Pumpstation Storage and Pressure Main	A city that's easy to live in	Outcome 1 – Emissions reduction  Outcome 3 – Resilience	\$1,850,400	\$0	\$0	\$0	\$1,850,400	• Links to complete Peacocke bikes on pipes -to enable direct off-road active mode access from the existing network to central and south Peacocke, support safe access, mode shift, emissions reduction and healthy communities.	0	\$333,000
C1 - Wastewater Strategic Pumpstation Storage and Pressure Main	A green city	Outcome 1 – Emissions reduction  Outcome 3 – Resilience	\$15,698,102	\$4,645,177	\$405,061	\$1,116,946	\$21,865,285	• Defects period for main transfer pump station N4 and completion of the north-south wastewater pipeline and <i>bikes on pipes</i> – necessary wastewater connection to enable development in central and south Peacocke.	0	\$2,271,000
Peacockes Lane Urban Upgrade	A city that's easy to live in	-	\$0	\$0	\$0	\$5,337,600	\$5,337,600	• Fragmented ownership in central Peacocke is likely to deter development unless this narrow rural road is upsized by Council.	0	\$30,000
B - SH3 Ohaupo Road	A city that's easy to live in	-	\$1,000,000	\$61,000	\$94,000	\$347,000	\$1,502,000	• Final completion of roundabout defects period.	0	\$48,000
Not included in proposed budget - Recommended										
Hall Road Urban Upgrade	A city that's easy to live in	-	\$0	\$0	\$0	\$6,446,413	\$6,446,413	• To support safe connection from development to Whatukooruru Drive and opportunity to close/manage the dangerous Hall Road intersection.	0	\$36,000
North-South Arterial from East-West Arterial to Peacocke Road	A city that's easy to live in	-	\$0	\$0	\$0	\$5,253,600	\$5,253,600	• Investigation for the connection from Whatukooruru Drive is recommended to support financial and consent planning needed to enable construction at the right time.	0	\$13,000
Peacocke Developer Upsize Programme	A city that's easy to live in	-	\$0	\$0	\$0	\$3,853,620	\$3,853,620	• Funding desirable to support appropriate development in a timely way.	0	\$30,000
Peacocke Developer Upsize Programme	A green city	-	\$1,478,003	\$0	\$0	\$0	\$1,478,003	• Funding desirable to support appropriate development in a timely way.	0	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Peacocke Stage 2 Natural Areas and Neighbourhood parks - Cycleways Development	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods	\$0	\$0	\$0	\$1,787,500	\$1,787,500	<ul style="list-style-type: none"><li>Development of parks and open space in Peacocke is needed to ensure HCC has the adequate provision of green space required to accommodate future growth both in the southern parts of the city as well as collectively across Hamilton.</li><li>As the community grows, there will be an increasing need for open space, and increased pressure on the existing network of sports parks in the rest of the city</li><li>There will be increasing demand for local neighbourhood parks as the city grows. In order to continue to meet Council’s target of 76% of the population being within 500m walking distance of a park (Open Space Provision policy), investment is needed in these smaller parks as well as sports parks to meet a more localised need</li><li>Development of the parks and open spaces will include related network infrastructure over time such as toilets and cycleways.</li></ul>	0	\$10,000
Peacocke Stage 2 Natural Areas and Neighbourhood Parks - Public Toilets Development	A city that's easy to live in	-	\$0	\$0	\$0	\$390,000	\$390,000		0	\$8,000
Peacocke Stage 2 - Natural Areas and Neighbourhood Parks - Parks and Open Spaces Development	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods  Outcome 3 - Resilience	\$0	\$334,000	\$3,743,000	\$16,990,000	\$21,067,000		0	\$854,000
Peacocke Stage 2 Natural Areas and Neighbourhood Parks - Reserve Land Acquisition	A green city	Outcome 2 - Low-carbon neighbourhoods  Outcome 3 - Resilience	\$130,000	\$136,500	\$16,681,000	\$10,704,200	\$27,652,300		0	\$854,000
Not included in proposed budget - Consider										
Ohaupo Road Urbanisation	A city that's easy to live in	-	\$0	\$0	\$0	\$1,442,400	\$1,442,400	<ul style="list-style-type: none"><li>As development progresses south of the new roundabout, there will be an increasing need for urban road connectivity to support walking and cycling safely. The key driver for this activity is for gravity wastewater connections.</li><li>The timing of transport need depends on the Southern Links state highway implementation. In the short/medium term, transport may be provided for through the local network in the current Peacocke subdivisions but wastewater is likely to be required earlier.</li></ul>	0	\$0
Ohaupo Road Urbanisation	A green city	-	\$0	\$0	\$0	\$163,350	\$163,350	<ul style="list-style-type: none"><li>As development progresses south of the new roundabout, there will be an increasing need for urban road connectivity to support walking and cycling safely. The key driver for this activity is for gravity wastewater connections.</li><li>The timing of transport need depends on the Southern Links state highway implementation. In the short/medium term, transport may be provided for through the local network in the current Peacocke subdivisions but wastewater is likely to be required earlier.</li></ul>	0	\$0
Peacocke Developer Upsize Programme	A green city	-	\$0	\$0	\$116,250	\$1,415,000	\$1,531,250	<ul style="list-style-type: none"><li>Funding to support appropriate development in a timely manner.</li></ul>	0	\$95,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Not included in proposed budget - Unfunded										
Peacocke Developer Upsize Programme	A city that's easy to live in	-	\$0	\$0	\$292,800	\$4,545,600	\$4,838,400	<ul style="list-style-type: none"><li>Funding to support appropriate development in a timely manner.</li></ul>	0	\$140,000

\*[Legend for Link to Our Climate Future](#)  
**Outcome 1/2/3** – the project outcomes are aligned to and will help to deliver the stated outcome of Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
“-” -There is not a clear alignment to the delivery of Our Climate Future: Te Pae Tawhiti o Kirikiriroa, but through the scoping of the project there is opportunity for this to be considered.  
**N/A** – The project doesn't have a link to implementing Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
\*\*The total consequential operating costs from 2024/25 to 2033/34  
**Changes - split out projects which were meeting more than one Priority.**  
**Portfolio 6** - added years 3-10 waters projects



2024-34 LONG-TERM PLAN – CENTRAL CITY PROGRAMME – updated to include full 10 years of Three Waters funding

The following programmes/projects have been identified for the 2024-34 Long-Term Plan (LTP).

Included in proposed budget
Not included in proposed budget – Recommended
Not included in proposed budget - Consider
Not included in proposed budget - Unfunded

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Included in proposed budget										
IAF - Active Modes River Crossing	A city that's easy to live in	Outcome 1 - Emissions reduction	\$211,988	\$2,900,000	\$13,338,200	\$25,011,781	\$41,461,969	<ul style="list-style-type: none"><li>Committed through the IAF Funding Agreement.</li><li>Council required to fund \$10.3 million.</li><li>Necessary to unlock 4000 central city homes by 2035.</li></ul>	75	\$720,000
IAF - Anglesea Street Investigation and Protection	A city that's easy to live in	-	\$606,778	\$606,778	\$631,778	\$0	\$1,845,333	<ul style="list-style-type: none"><li>Committed through the IAF Funding Agreement.</li><li>Develops approach to protect Anglesea Street to meet long term infrastructure needs.</li></ul>	100	\$0
IAF - Central City Integrated Catchment Management Plan	A green city	Outcome 3 - Resilience	\$684,592	\$684,592	\$367,296	\$0	\$1,736,481	<ul style="list-style-type: none"><li>Committed through the IAF Funding Agreement.</li><li>Understanding what changes may be needed to the stormwater system to unlock 4000 central city homes by 2035.</li><li>Necessary to enable development while remaining compliant with the bulk water take consent.</li></ul>	100	\$0
IAF - Ruakiwi 30ML Reservoir and Pump Station - 2029	A green city	Outcome 3 - Resilience	\$2,916,261	\$9,590,000	\$37,953,816	\$37,916,316	\$88,376,392	<ul style="list-style-type: none"><li>Project to construct a new reservoir and pump station to service the central city area.</li><li>Committed through the IAF Funding Agreement.</li><li>Necessary to unlock 4000 central city homes by 2035 and meet levels of service including firefighting.</li></ul>	100	\$864,000
IAF - Stormwater Network Upsizing & Improvements	A green city	Outcome 3 - Resilience	\$0	\$0	\$1,848,250	\$5,544,750	\$7,393,000	<ul style="list-style-type: none"><li>Committed through the IAF Funding Agreement.</li><li>Improving the stormwater system as required to unlock around 4000 central city homes by 2035.</li></ul>	100	\$150,000
IAF - Wastewater Investigation	A green city	Outcome 3 - Resilience	\$857,200	\$857,200	\$453,600	\$0	\$2,168,000	<ul style="list-style-type: none"><li>Project to complete design investigations and wastewater network blueprints, needed to service growth and meet levels of service for planned development densities.</li><li>Committed through the IAF Funding Agreement.</li><li>Necessary to inform a proposed wastewater investment programme needed to unlock 4000 central city homes by 2035 and the Stage 1 development area.</li><li>Committed through the IAF Funding Agreement.</li><li>Understanding what changes may be needed to the wastewater network to unlock 4000</li></ul>	100	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								central city homes by 2035 and enable development in the broader Stage 1 area out to 2061.		
IAF - Wastewater Network Upsizing & Improvements	A green city	Outcome 3 - Resilience	\$0	\$0	\$1,848,250	\$5,544,750	\$7,393,000	<ul style="list-style-type: none"><li>Committed through the IAF Funding Agreement.</li><li>Improving the wastewater as required to unlock around 4000 central city homes by 2035.</li></ul>	100	\$150,000
IAF - Water Investigation	A green city	Outcome 3 - Resilience	\$747,614	\$747,614	\$373,807	\$0	\$1,869,035	<ul style="list-style-type: none"><li>Project to create water supply network blueprints to service growth and meet levels of service (pressure, flow, head-loss and firefighting) for planned development densities.</li><li>Committed through the IAF Funding Agreement.</li><li>Necessary to inform a proposed proactive and reactive investment programme needed to unlock 4000 central city homes by 2035, and enable development in the broader Stage 1 area out to 2061.</li></ul>	100	\$0
IAF - Water Network Upsizing & Improvements	A green city	Outcome 3 - Resilience	\$0	\$0	\$1,848,250	\$5,544,750	\$7,393,000	<ul style="list-style-type: none"><li>Committed through the IAF Funding Agreement.</li><li>Improving the water network as required to unlock up to 4000 central city homes by 2035.</li></ul>	100	\$150,000
IAF - Water Supply - Bulk Mains from new Reservoir to Central City	A central city where people love to be	Outcome 3 - Resilience	\$0	\$0	\$1,500,000	\$48,500,000	\$50,000,000	<ul style="list-style-type: none"><li>New bulk water supply and trunk mains to connect the proposed new Ruakiwi Reservoir No. 1 to the local water supply network.</li><li>Necessary to unlock 4000 central city homes by 2035 and enable development in the broader Stage 1 area out to 2061.</li><li>Years 3 is to complete design, investigations, planning and procurement.</li><li>Construction programmed to commence from Year 4.</li></ul>	0	\$0
Water Supply Proactive intensification (Central City)	A green city	Outcome 3 - Resilience	\$500,000	\$1,000,000	\$4,500,000	\$35,000,000	\$41,000,000	<ul style="list-style-type: none"><li>Project to establish and implement a long-term programme to proactively upgrade local water supply network throughout the Central City/Stage 1 development area.</li><li>Programme is to support planned and prioritised intensification and comply with relevant standards and meet agreed levels of service.</li></ul>	0	\$600,000
Transport Network - Proactive Upgrades for Intensification	A city that's easy to live in	Outcome 1 - Emissions reduction Outcome 2 - Low-carbon neighbourhoods	\$500,000	\$1,000,000	\$750,000	\$5,250,000	\$7,500,000	<ul style="list-style-type: none"><li>To enable transport network upgrades in the Central City to support the implementation of Plan Change 12 - working with developers</li></ul>	0	\$44,000
Waikato Museum - Internal Environment Upgrade	A fun city with lots to do	-	\$3,850,600	\$0	\$0	\$0	\$3,850,600	<ul style="list-style-type: none"><li>This project continues the work to provide an industry-standard museum building environment. Combined with renewals funding it will ensure the critical climate control is modernised.</li></ul>	0	\$604,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>The taonga are at risk from the out-dated building elements which puts a strain on the climate control systems.</li></ul>		
Embassy Park (South end precinct)	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods	\$4,750,000	\$0	\$0	\$0	\$4,750,000	<ul style="list-style-type: none"><li>Improvements necessary to support change in urban infrastructure in the vicinity of Embassy Park arising from the Theatre development.</li></ul>	0	\$270,000
Sapper Moore Jones - Theatre Access and Pedestrian Environment	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods	\$900,000	\$0	\$0	\$0	\$900,000	<ul style="list-style-type: none"><li>Improvements necessary to support change in urban infrastructure in the vicinity of Sapper Moore Jones Place and Victoria Street arising from the Theatre development.</li></ul>	0	\$90,000
Wastewater Network - Proactive Upgrades for Intensification (Central City)	A green city	Outcome 3 - Resilience	\$499,996	\$7,600,600	\$2,650,000	\$28,800,000	\$39,550,596	<ul style="list-style-type: none"><li>Project to establish and implement a long-term programme to proactively upgrade local wastewater network throughout the Central City/Stage 1 development area.</li><li>Programme is to support planned and prioritised intensification and comply with relevant standards and meet agreed levels of service.</li></ul>	0	\$600,000
Not included in proposed budget - Recommended										
Seddon Wastewater Pump station diversion to Western Interceptor	A green city	Outcome 3 - Resilience	\$0	\$714,000	\$5,100,000	\$0	\$5,814,000	<ul style="list-style-type: none"><li>Project to upgrade and divert Seddon Wastewater Pump station to available capacity at the Western Interceptor.</li><li>This is a medium-term solution to relieve pressure on the existing central interceptor and provide capacity for intensification in the Central City/Stage 1 development area.</li><li>Council has prioritised funding the strategic network investments to service intensification of the Stage 1 area through Plan Change 12 and the proposed connection approval process.</li><li>This investment is needed to provide for prioritised growth and to support regulatory compliance (including with Te Ture Whaimana), reduce risks of enforcement action, and improve system resiliency.</li><li>Investigations and detailed design have commenced and are being delivered through IAF - Wastewater Investigations project.</li><li>Year 2 is to complete planning and procurement with construction commencing in Year 3.</li></ul>	0	\$35,000
Anglesea Street Wastewater Interceptor - Upper Section	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$12,820,000	\$12,820,000	<ul style="list-style-type: none"><li>Project is to construct new gravity and pumped wastewater network along Anglesea Street.</li><li>Council has prioritised funding the strategic network investments to service intensification of the Stage 1 area through Plan Change 12 and the proposed connection approval process.</li><li>This investment is needed provide for prioritised growth and to support regulatory compliance (including with Te Ture Whaimana), reduce risks of enforcement action, and improve system resiliency.</li></ul>	0	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>Investigations and detailed design have commenced and are being delivered through IAF – Wastewater Investigations project.</li><li>Construction should be programmed to align with transport programme.</li></ul>		
CBD Wastewater Side Trunk Main Upgrades	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$7,500,000	\$7,500,000	<ul style="list-style-type: none"><li>Project is to upgrade trunk mains within the CBD to provide for growth and to connect to the upgraded Anglesea Wastewater Interceptor.</li><li>Council has prioritised funding the strategic network investments to service intensification of the Stage 1 area through PC12 and the proposed connection approval process.</li><li>This investment is needed to provide for prioritised growth and to support regulatory compliance (including with Te Ture Whaimana), reduce risks of enforcement action, and improve system resiliency.</li><li>Investigations and detailed design have commenced and are being delivered through IAF – Wastewater Investigations project.</li><li>Construction should be programmed to align with transport programme and Anglesea Wastewater Interceptor upgrade.</li></ul>	0	\$0
Gwynne Wastewater Pump Station new	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$21,432,000	\$21,432,000	<ul style="list-style-type: none"><li>Project is to relocate and upgrade the Gwynne Wastewater Pumpstation and rising main to discharge into the Central Interceptor.</li><li>This upgrade is a medium-term solution to provide capacity for intensification in the Central City/Stage 1 development area.</li><li>Council has prioritised funding the strategic network investments to service intensification of the Stage 1 area through Plan Change 12 and the proposed connection approval process.</li><li>This investment is needed to provide for prioritised growth and to support regulatory compliance (including with Te Ture Whaimana), reduce risks of enforcement action, and improve system resiliency.</li><li>Investigations and detailed design have commenced and are being delivered through IAF – Wastewater Investigations project.</li><li>Project timing is reliant on the Seddon Wastewater Pump Station diversion occurring.</li></ul>	0	\$0
Not included in proposed budget - Consider										
Alexandra Street Upgrade A	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods	\$6,000,000	\$0	\$0	\$0	\$6,000,000	<ul style="list-style-type: none"><li>This will see first 120 metres of Alexandra Street from Hood Street beautified to complement the Union Square development.</li><li>Could be the first streetscape to include the Central City Design Guides.</li><li>Safe crossing point outside Union Square laneway.</li></ul>	0	\$77,997
Caro St Upgrade	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods	\$500,000	\$5,250,000	\$0	\$0	\$5,750,000	<ul style="list-style-type: none"><li>Same look and feel as upgrade of Alexandra Street.</li></ul>	0	\$69,426

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>Caro Street repurposed to provide additional car parks that will be lost along Alexandra Street as a result of planting and pedestrian improvements.</li><li>Pavement in this area needing renewal (mill &amp; fill of asphalt included, with deeper pavement rehab excluded).</li></ul>		
Footpath Renewal - Central City Enhanced	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods	\$2,000,000	\$2,000,000	\$2,000,000	\$14,000,000	\$20,000,000	<ul style="list-style-type: none"><li>Additional funding to improve streetscape to the Central City Design Guide standards in conjunction with planned footpath renewals.</li></ul>	0	\$55,000
Strategic Stormwater Network Upgrades - Tristram Street Pipe Upgrade	A green city	Outcome 3 - Resilience	\$1,110,000	\$1,110,000	\$0	\$42,179,985	\$44,399,984	<ul style="list-style-type: none"><li>Project to address multiple stormwater network issues (including inundation of private priority and lifeline roading corridors (Anglesea and Tristram St) in the southern CBD area.</li><li>First two years is design and investigation.</li><li>Construction should be programmed to align with transport programme.</li></ul>	0	\$222,000
Strategic Stormwater Network Upgrades - Victoria Street Trunk Pipe Upgrade	A green city	Outcome 3 - Resilience	\$0	\$715,869	\$6,800,760	\$6,800,760	\$14,317,390	<ul style="list-style-type: none"><li>Project to address stormwater network issues in the vicinity of Victoria Street and Abbotsford Street.</li><li>First 2 years is design and investigation.</li><li>Construction should be programmed to align with transport programme.</li></ul>	0	\$0
Waikato Museum - Entrance and Profile	A fun city with lots to do	-	0	0	0	\$8,580,000	\$8,580,000	<ul style="list-style-type: none"><li>This project would provide a modernised museum entrance enhancing the profile of the destination within the centre of the city.</li></ul>	0	\$0
Not included in proposed budget - Unfunded										
Alexandra Street Upgrade B	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods	\$3,300,000	\$11,750,000	\$0	\$0	\$15,050,000	<ul style="list-style-type: none"><li>Continuation of the beautification from Union Square carpark through to the roundabout with Caro Street and Worley Place with same look and feel as previous section to reflect the Central City Design Guide standards</li><li>Safe crossing with pedestrian priority and safety table at roundabout.</li><li>Amenity planting along corridor.</li></ul>	0	\$77,997
Central City Transport Improvements	A city that's easy to live in	-	\$1,300,000	\$16,150,000	\$34,700,000	\$172,250,000	\$224,400,000	<ul style="list-style-type: none"><li>Upgrade central city road network to reflect the Central City Design Guide standards</li></ul>	0	\$2,336,375
Collingwood Street Upgrade (Alexandra to Victoria)	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods	\$600,000	\$6,000,000	\$0	\$0	\$6,600,000	<ul style="list-style-type: none"><li>Increasing the width of footpaths to provide outside dining opportunities.</li><li>Same look and feel as upgrade of Alexandra Street.</li></ul>	0	\$69,426
Road 623.1 - Norton Road	A city that's easy to live in	Outcome 1 - Emissions reduction Outcome 2 - Low-carbon neighbourhoods	\$312,578	\$398,662	\$5,090,400	\$0	\$5,801,640	<ul style="list-style-type: none"><li>Closing off Norton Rd between Seddon roundabout and Tristram Street, and redirecting traffic down Rostrevor Street.</li><li>Enables safety improvements at Norton/Tristram to address the cycle fatality there a year ago.</li><li>Reflects the West Town Belt Master Plan proposal for decreased traffic crossing the 'green belt' and links to the redevelopment of Boyes Park.</li></ul>	0	\$21,000
Road 803.1 - Rostrevor Street	A city that's easy to live in	Outcome 1 - Emissions reduction	\$342,000	\$505,470	\$4,405,001	\$0	\$5,252,470	<ul style="list-style-type: none"><li>Upgrade of Tristram/Rostrevor intersection to enable closing off Norton Road between</li></ul>	0	\$21,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
		Outcome 2 – Low-carbon neighbourhoods						Seddon roundabout and Tristram Street and redirecting traffic down Rostrevor Street <ul style="list-style-type: none"><li>Enables safety improvements at Norton/Tristram to address the cycle fatality there a year ago.</li><li>Reflects the West Town Belt Master Plan proposal for decreased traffic crossing the ‘green belt’ and links to the redevelopment of Boyes Park.</li></ul>		
Waikato Museum - Manaakitanga and kaitiakitanga improvements - Beale Cottage	A fun city with lots to do	-	\$61,100	\$205,400	\$0	\$0	\$266,500	<ul style="list-style-type: none"><li>This work continues to improve the Beale Cottage site building on the restoration work completed in LTP21-31.</li></ul>	0	\$256,000
Waikato Museum - Profile and Connections to Waikato Awa	A fun city with lots to do	-	\$0	\$1,365,000	\$0	\$2,652,000	\$4,017,000	<ul style="list-style-type: none"><li>This project enhances the connections between Waikato Museum and the Waikato Awa through paths and signage.</li><li>There may be interdependencies with other HCC infrastructure projects.</li></ul>	0	\$0
Waikato Museum - Visitor Experience Manaakitanga	A fun city with lots to do	-	\$0	\$4,095,000	\$0	\$0	\$4,095,000	<ul style="list-style-type: none"><li>Investment to enable new exhibitions and related infrastructure as well as opportunities for revenue generation.</li></ul>	0	\$520,000

\*Legend for Link to Our Climate Future

- Outcome 1/2/3** – the project outcomes are aligned to and will help to deliver the stated outcome of Our Climate Future: Te Pae Tawhiti o Kirikiriroa.
- "-"** –There is not a clear alignment to the delivery of Our Climate Future: Te Pae Tawhiti o Kirikiriroa, but through the scoping of the project there is opportunity for this to be considered.
- N/A** – The project doesn’t have a link to implementing Our Climate Future: Te Pae Tawhiti o Kirikiriroa.

\*\*The total consequential operating costs from 2024/25 to 2033/34

Changes

Portfolio 4

Stage 1 Proactive Water Supply project removed (from Recommend)

1. Water Supply Proactive Intensification (Central City), 2. Transport Network – Proactive Upgrades for Intensification, and 3. Wastewater network – Proactive Upgrades for Intensification – all moved from Recommend to Base

Portfolio 6

Moved Anglesea Street Wastewater interceptor Upper Section, CBD Wastewater Side Trunk Main upgrades, and Gwynne Wastewater Pump Station new from Unfunded to Recommended.

Added Waters projects years 3-10

2024-34 LONG-TERM PLAN - CITY WIDE COMMUNITY PROGRAMME - updated to include full 10 years of Three Waters funding

The following programmes/projects have been identified for the 2024-34 Long-Term Plan (LTP).

Included in proposed budget
Not included in proposed budget - Recommended
Not included in proposed budget - Consider
Not included in proposed budget - Unfunded

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Included in proposed budget										
Animal Control - Kennel Block Extension	A city where our people thrive	-	\$390,000	\$260,000	\$0	\$0	\$650,000	<ul style="list-style-type: none"><li>To build additional kennels to meet growth in dog numbers and reduce co-housing of dogs.</li><li>This will maintain the current level of service in the face of growing dog numbers.</li></ul>	0	\$484,500
Community-Wide Security Risk Assessment Responses	A city where our people thrive	N/A	\$13,000	\$39,000	\$0	\$0	\$52,000	<ul style="list-style-type: none"><li>This will help address outstanding security risk recommendations made for Customer and Community Group sites.</li></ul>	0	\$0
Hamilton Park Cemetery Burial and Ash Lawn Development Programme	A fun city with lots to do	-	\$1,293,000	\$1,305,600	\$179,200	\$3,097,600	\$5,875,400	<ul style="list-style-type: none"><li>Continued development of Hamilton Park Cemetery to meet legislative requirements.</li><li>This includes roading access, interment, and lawn developments.</li></ul>	0	\$0
Nature in the City Portfolio Programme - Delivery Projects	A fun city with lots to do	Outcome 3 - Resilience	\$1,440,400	\$1,040,000	\$1,700,400	\$23,540,400	\$27,721,200	<ul style="list-style-type: none"><li>This slowed programme will enable ecological restoration and path/access track development at priority sites/habitats within Hamilton City. Priority sites include Mangaiti Gully, Kirikiriroa Gully, Mangaonua Gully, Minogue Park (Lake Rotokaeo).</li><li>The objective of this programme is to contribute to achieving the minimum 10% native vegetation cover required in the city to ensure that ecosystems are sustainable over time.</li></ul>	0	\$4,125,000
Play Spaces Programme	A fun city with lots to do	Outcome 3 - Resilience	\$1,601,600	\$2,837,900	\$1,129,700	\$10,611,900	\$16,181,100	<ul style="list-style-type: none"><li>Continued development of play spaces in line with strategies.</li><li>Allowance for retro-fitting additional shade structures aligned with renewals programme (renewals programme does not include this service level increase).</li></ul>	0	\$1,363,000
Public Art Support Fund	A fun city with lots to do	N/A	\$34,100	\$34,100	\$34,100	\$238,700	\$341,000	<ul style="list-style-type: none"><li>This is an ongoing fund to support the development of public art. This fund ensures that the public art provided by external parties is at an appropriate standard for the community.</li></ul>	0	\$170,000
Sports Parks Improvements Programme A	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods	\$700,700	\$700,700	\$700,700	\$9,100,000	\$11,202,100	<ul style="list-style-type: none"><li>This reduced programme would require prioritisation of the wider programme to identify deliverable priority projects.</li><li>The evolving trends in sport and recreation needs, and increasing user expectations require investment to meet the communities' needs and expectations.</li></ul>	0	\$2,990,000
Te Kaaroro Futureproofing and Revenue Generation Programme - Part A	A fun city with lots to do	-	\$0	\$0	\$0	\$2,200,800	\$2,200,800	<ul style="list-style-type: none"><li>Budget of \$2m in Recommended programme for land acquisition which will be a candidate acquisition for new Strategic Property budget.</li></ul>	0	\$441,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>This budget is to develop the land for carparking and to secure the perimeter of the zoo to provide a variety of revenue and animal welfare services.</li></ul>		
Visitor Destinations - Connected web presence and online customer channels	A fun city with lots to do	N/A	\$416,000	\$0	\$0	\$0	\$416,000	<ul style="list-style-type: none"><li>Development of a cohesive, fit-for-purpose modern website that will enable the Visitor Destinations to take online payments to maximise bookings and simplify revenue generation.</li></ul>	0	\$0
Waiwhakareke Nature Conservation Development Programme	A fun city with lots to do	Outcome 3 - Resilience	\$2,200,000	\$0	\$660,000	\$0	\$2,860,000	<ul style="list-style-type: none"><li>Continued development of the Waiwhakareke Natural Heritage Park.</li><li>Year 1 includes the development of the predator proof fence (offset by external revenue). Year 2 develops soft-release aviaries and habitat needs required to introduce native species to the park. Year 3 includes site development including path networks.</li></ul>	77	\$1,811,000
Hamilton Gardens - Amenity, Access, and Visitor Experience Initiatives	A fun city with lots to do	-	\$1,960,000	\$520,000	\$260,000	\$4,826,000	\$7,566,000	<ul style="list-style-type: none"><li>Ongoing development of the Hamilton Gardens.</li><li>Initial focus on amenities to meet the needs of visitor numbers at present such as toilets for visitors as well as garden development.</li><li>Continued site and enclosed garden development in later years.</li></ul>	22	\$590,000
Community Library Hub (Hillcrest) - Programme A	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods Outcome 3 - Resilience	\$0	\$0	\$0	\$11,700,000	\$11,700,000	<ul style="list-style-type: none"><li>The overall programme implements the Libraries Strategy through transition to hub operational models like Te Kete Aronui.</li><li>This is the development of Hillcrest Library into a Community Hub model using the existing block of shops adjacent.</li><li>This will support the growing southern communities with traditional library access as well as modern community needs including hireable community rooms and makerspace.</li></ul>	0	\$3,191,000
Community Facilities Improvements - Pukete Neighbourhood House	A fun city with lots to do	Outcome 3 - Resilience	\$3,030,300	\$0	\$0	\$0	\$3,030,300	<ul style="list-style-type: none"><li>Construction of fit for purpose community facility to serve north west via Pukete Neighbourhood House.</li></ul>	0	\$333,000
Lake Domain Water Quality Improvements Infrastructure	A fun city with lots to do	Outcome 3 - Resilience	\$600,000	\$0	\$0	\$0	\$600,000	<ul style="list-style-type: none"><li>Installation of monitoring equipment to enable water quality improvements programme</li></ul>	0	\$270,000
West Town Belt Implementation - Boyes Park Redevelopment	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods	\$1,300,000	\$0	\$0	\$0	\$1,300,000	<ul style="list-style-type: none"><li>Phase 1 of the redevelopment of Boyes Park.</li></ul>	0	\$36,000
Not included in proposed budget - Recommended										
Community Facilities Improvements - Glenview Community Hub (Centre + Library)	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods Outcome 3 - Resilience	\$0	\$0	\$0	\$23,400,000	\$23,400,000	<ul style="list-style-type: none"><li>This project provides a community hub and community centre in Glenview based on the hub model of Te Kete Aronui. This will contribute towards strategic outcomes and support the growing southern communities.</li><li>A location is not yet identified and there are various options to be explored in relation to the existing Glenview Library site.</li></ul>	0	\$2,050,000
Community Facilities Improvements	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods Outcome 3 - Resilience	\$2,730,000	\$12,129,000	\$15,598,700	\$72,280,000	\$102,737,700	<ul style="list-style-type: none"><li>Improve the provision and quality of community facilities with a focus on a network of community centres across the City to enhance community wellbeing.</li><li>Having a network of modern fit-for-purpose community centres is critical infrastructure to build healthier, resilient communities. The aim is</li></ul>	0	\$723,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								to achieve spaces where our people feel welcome, valued and proud. <ul style="list-style-type: none"><li>Key projects are Enderley / Te Papanui, as well as Celebrating Age Centre, Flagstaff Club and Porritt Stadium.</li></ul>		
Community Library Hub Development Programme B	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods  Outcome 3 - Resilience	\$0	\$650,000	\$5,200,000	\$0	\$5,850,000	<ul style="list-style-type: none"><li>Continuation of the strategic community library hub model transition programme.</li><li>This project focuses on the Central library and aligns with the façade renewals work (weather-tightness) to increase the community hub elements available to the existing footprint through efficiencies.</li></ul>	0	\$70,000
Destination Park Improvements Programme - West Town Belt	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods	\$2,068,300	\$2,655,900	\$2,410,200	\$1,411,800	\$8,546,200	<ul style="list-style-type: none"><li>This programme continues bringing to life the West Town Belt Masterplan.</li><li>Continuation of development of the West Town Belt started in the current LTP, including subsequent redevelopment phases for Boyes and Hinemoa Parks.</li></ul>	0	\$826,000
Hamilton Gardens - Improving and Future-proofing Visitor Access, Traffic Management, and Parking Capacity - Part A	A fun city with lots to do	-	\$518,700	\$1,570,400	\$205,400	\$0	\$2,294,500	<ul style="list-style-type: none"><li>Critical to a world class destination, Hamilton Gardens' traffic management infrastructure requires investment.</li><li>This portion of the comprehensive programme addresses the immediate solutions available by optimising existing carpark footprints.</li></ul>	0	\$53,000
Hamilton Park Cemetery Land Acquisition	A fun city with lots to do	N/A	\$0	\$0	\$0	\$5,500,000	\$5,500,000	<ul style="list-style-type: none"><li>Funding to enable acquisition of land for future development in line with legislative requirements.</li><li>Will be considered as part of Strategic Land Purchase.</li></ul>	0	\$0
Parks Waste Management Improvements	A fun city with lots to do	Outcome 1 - Reducing emissions	\$89,000	\$182,000	\$225,000	\$665,000	\$1,161,000	<ul style="list-style-type: none"><li>This programme aims to deliver on sustainability outcomes from Our Climate Future and the Open Spaces Strategy.</li><li>By improving the management of waste across the city's parks litter and landfill contributions could be reduced as well as improving water quality. This will assist in achieving environmental sustainability goals and efficiencies for waste management.</li></ul>	0	\$233,000
Public Toilet Improvements	A fun city with lots to do	-	\$915,200	\$358,800	\$847,600	\$3,150,680	\$5,272,280	<ul style="list-style-type: none"><li>Making sure that the public toilets around Hamilton are safe, accessible, and strategically located to meet the needs of the public. The programme will make improvements to the network to provide fit-for-purpose, modern public facilities that met the expectations of our communities.</li></ul>	0	\$1,081,000
Sports Parks Improvements Programme B	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods  Outcome 3 - Resilience	\$1,656,200	\$5,735,600	\$2,813,200	\$10,855,000	\$21,060,000	<ul style="list-style-type: none"><li>This comprehensive programme to improve sports park facilities across the city. Improvements will address access/provision network, quality, and capacity to meet population growth needs.</li><li>The evolving trends in sport and recreation needs, and increasing user expectations require investment to meet the communities' needs and expectations.</li><li>Works would include continuation of existing programmes such as field drainage, floodlighting</li></ul>	0	\$4,527,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								and changing room modernisation. Also included is sand capping, artificial turfs, and carpark and security upgrades.		
Te Kaaroro Futureproofing and Revenue Generation Programme - Part A	A fun city with lots to do	-	\$2,000,400	\$0	\$0	\$0	\$2,000,400	• This project is for land purchase but should be considered as part of the Strategic Land Purchase Programme.	0	\$567,000
Not included in proposed budget - Consider										
Aquatics - Visitor Experience Improvements	A city that's easy to live in	Outcome 3 - Resilience	\$0	\$0	\$0	\$21,429,200	\$21,429,200	• Programme of works focused on delivering Aquatics Strategy by improving the visitor experience at Waterworld and Gallagher Aquatic Centre. • The outcomes aim to achieve inclusivity and accessibility of the sites through projects which improve reach to sectors of community, enable more visitors to access features, and encourage and educate about safe water play.	0	\$760,000
Destination Park Improvements Programme	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods	\$2,263,300	\$448,500	\$4,091,100	\$2,099,500	\$8,902,400	• Continued implementation of the Play Strategy outcomes by increasing the level of service at five of our destination parks (Taitua Arboretum, Hamilton Lake Domain, Minogue Park, Claudelands, Memorial Park) through a range of improvements. The proposed improvements will help enhance our destination parks as premium attractions for residents, visitors and tourists.	0	\$818,000
Enclosed Gardens Visitor Safety and Security Infrastructure	A fun city with lots to do	N/A	\$1,352,000	\$1,300,000	\$0	\$0	\$2,652,000	• Programme of works vital to safeguarding staff and public within the enclosed gardens. The projects implement independent Security Risk Assessment recommendations - CCTV, PA, and Emergency Exits. A WorkSafe investigation is likely if an incident occurred.	0	\$1,277,000
Hamilton Gardens - Improving and Future-proofing Visitor Access, Traffic Management, and Parking Capacity - Part B	A fun city with lots to do	-	\$0	\$0	\$2,574,000	\$19,310,200	\$21,884,200	• Phased implementation of longer term car parking and visitor connections solutions to improve traffic management and access in line with a world class destination.	0	\$146,000
Hamilton Gardens - Integrated Audio Visual Solution in the Pavilion	A fun city with lots to do	N/A	\$650,000	\$0	\$0	\$0	\$650,000	• This project would enable the updated Pavilion to deliver on revenue potential as a modern hireable venue.	0	\$60,000
Hamilton Zoo Maintaining Levels of Service for Increased Visitation	A fun city with lots to do	-	\$1,200,000	\$2,400,000	\$3,600,000	\$15,600,000	\$22,800,000	• This programme is key to the revitalisation of the Zoo. It looks to complete necessary Zoo improvements that will meet and maintain level of service in light of visitor growth. These improvements would include animal exhibits, visitor hubs and amenities, site assets and infrastructure. • Early years focus on visitor experience fundamentals such as toilets and visitor safety.	0	\$2,205,000
Land to Park Development	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods Outcome 3 - Resilience	\$504,000	\$866,000	\$912,200	\$0	\$2,282,200	• Developing purchased land into usable parks, so we can contribute to decreasing the shortfall hours there are for demand vs capacity for sports parks. Also increasing our capacity of all other types of parks. We are proposing to develop four land areas into bookable sports park spaces.	0	\$1,775,000
Neighbourhood Parks Improvement Programme	A fun city with lots to do	Outcome 2 - Low-carbon neighbourhoods	\$72,800	\$65,000	\$416,000	\$1,424,800	\$1,978,600	• Programme of improvements to several neighbourhood parks by developing new and improved footpaths to enable increased	0	\$227,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								movement across the city through sustainable transport options. This programme also provides for new signage aligned with other works that will provide better information and education around activities on Council's parks.		
Te Kaaroro Futureproofing and Revenue Generation Programme - Part B	A fun city with lots to do	-	\$0	\$0	\$0	\$13,200,000	\$13,200,000	<ul style="list-style-type: none"><li>This programme looks at future proofing Te Kaaroro Nature Precinct, enhancing its visitor experience and creating revenue generating opportunities.</li><li>Part B focuses on additional land purchases surrounding the perimeter and development to enable complementary visitor offerings, conservation programmes (animal breeding facilities), compliance (quarantine) and animal welfare.</li></ul>	0	\$2,270,000
Verandah Cafe Building Improvements	A fun city with lots to do	-	\$182,000	\$1,820,000	\$0	\$0	\$2,002,000	<ul style="list-style-type: none"><li>Redevelopment of the current building to ensure that it is fit for purpose by providing additional storage capacity, office space, staff facilities (including toilet, shower and staff room) along with improved safety and security measures.</li></ul>	0	\$43,000
Water Safety Infrastructure Improvements	A fun city with lots to do	Outcome 3 - Resilience	\$432,770	\$950,950	\$0	\$0	\$1,383,720	<ul style="list-style-type: none"><li>This builds on the recent pilot project to improve water safety for recreational activities along the Waikato River.</li><li>This will include improving hazard and safety signage to meet NZ standards, improvements to water bound infrastructure to ensure it is safe to use.</li></ul>	0	\$137,500
Not included in proposed budget - Unfunded										
Aquatics - Future Network Provision of Pools	A city that's easy to live in	Outcome 3 - Resilience	\$0	\$0	\$0	\$19,500,000	\$19,500,000	<ul style="list-style-type: none"><li>This programme seeks to deliver on the strategic direction and recent needs assessment.</li><li>Works include additional pools at Waterworld (25m and training zone) and Gallagher Aquatic Centre (leisure, hydrotherapy, spa/sauna, and gym).</li></ul>	0	\$0
Hamilton Gardens - Amenity, Safety, Access, and Visitor Experience Initiatives - Part C	A fun city with lots to do	N/A	\$0	\$0	\$185,900	\$0	\$185,900	<ul style="list-style-type: none"><li>This phase of the programme seeks to improve access to the Mansfield Garden tennis court which could have revenue generation benefits for the booking potential of the Summer House and Court.</li></ul>	0	\$0
iSite Capacity & Location	A fun city with lots to do	N/A	\$250,000	\$0	\$0	\$0	\$250,000	<ul style="list-style-type: none"><li>This funding would preserve the opportunity to create an Enhanced iSITE location as part of the Visitor Network's (VIN) Future Network Strategy and/or fund the relocation of iSITE.</li></ul>	0	\$314,000
Libraries - Inclusivity & Equitable Offering Programme	A city that's easy to live in	Outcome 2 - Low-carbon neighbourhoods	\$143,000	\$1,144,000	\$201,500	\$97,500	\$1,586,000	<ul style="list-style-type: none"><li>This programme implements the strategic direction including reflecting our communities and extending the reach of library services.</li><li>Works include community outreach network to enable library access in suburbs between libraries, e.g. Enderley, technology for library information and education, and accessibility elements.</li></ul>	0	\$446,500
Station Master's House - Conservation Work	A fun city with lots to do	-	\$58,500	\$561,600	\$0	\$0	\$620,100	<ul style="list-style-type: none"><li>This funding would build on the renewal funding to undertake conservation work for the Station Master's House. Risk of losing a historic building if the condition drops to a level that makes salvaging the building impossible.</li></ul>	0	\$25,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>It does not include funding for relocation of the building.</li></ul>		
Te Kaaroro - Nature Precinct - Stage 3 Function centre	A fun city with lots to do	-	\$0	\$0	\$0	\$7,560,000	\$7,560,000	<ul style="list-style-type: none"><li>Build a new function and education centre with toilets, outdoor space, providing for overnight education stays, kitchen/staff area complete with landscaping.</li><li>The overall programme outcome is to enhance the biodiversity and green infrastructure of the Te Kaaroro. Offers an attractive hub to the community and visitors to gather and enjoy. It enables further business opportunities through new experiences and events, enhances education offerings and contributes to the city's tourism portfolio and broader economic growth.</li></ul>	0	\$720,000
Visitor Destinations - Branding Strategy	A fun city with lots to do.	N/A	\$0	\$104,000	\$0	\$0	\$104,000	<ul style="list-style-type: none"><li>A cohesive rebranding of Waikato Museum to update and appeal to a wider range of communities.</li></ul>	0	\$0

\*Legend for Link to Our Climate Future

**Outcome 1/2/3** - the project outcomes are aligned to and will help to deliver the stated outcome of Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
**"-"** -There is not a clear alignment to the delivery of Our Climate Future: Te Pae Tawhiti o Kirikiriroa, but through the scoping of the project there is opportunity for this to be considered.  
**N/A** - The project doesn't have a link to implementing Our Climate Future: Te Pae Tawhiti o Kirikiriroa.

\*\*The total consequential operating costs from 2023/24 to 2033/34

Changes

1. Waiwhakareke Nature Conservation Development Programme and 2. Hamilton Gardens - Amenity, Safety, Access and Visitor Experience - budget changes, rephased and revenue shown (as percentage)  
**Portfolio 6** - no change from Portfolio 4

2024-34 LONG-TERM PLAN - CITY WIDE TRANSPORT PROGRAMME - updated to include full 10 years of Three Waters funding

The following programmes/projects have been identified for the 2024-34 Long-Term Plan (LTP).

Included in proposed budget
Not included in proposed budget - Recommended
Not included in proposed budget - Consider
Not included in proposed budget - Unfunded

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Included in proposed budget										
Hamilton Transport model	A city that's easy to live in	Outcome 1 - Emissions reduction	\$600,000	\$0	\$0	\$600,000	\$1,200,000	<ul style="list-style-type: none"><li>The HTM is a meso transport model of the Hamilton city extents supported by the Waikato Regional Transport Model (WRTM) business case. The HTM is a jointly funded model with a multi-party funding agreement (MPFA) with HCC, Waka Kotahi and Waikato regional council. HCC is the lead funder with cost share being recovered by partners and attracts a subsidy. These funds are to build the model.</li></ul>	51	\$500,000
Northern River Crossing Designation	A city that's easy to live in	-	\$0	\$0	\$0	\$4,686,000	\$4,686,000	<ul style="list-style-type: none"><li>This designation will provide the footprint for a future strategic transport and utilities connection between Koura Drive to Resolution drive linking the Te Rapa growth cell through the HT1 growth cell to Rototuna.</li><li>With growth in Rototuna and the Waikato Expressway connections, Wairere Drive and the Pukete Bridge will reach capacity. This future corridor will provide additional capacity.</li></ul>	51	\$0
Parking Management	A city that's easy to live in	Outcome 1 - Emissions reduction	\$190,500	\$138,750	\$85,575	\$297,975	\$712,800	<ul style="list-style-type: none"><li>To improve parking compliance related capability as improvements such as bus and transit lanes are rolled out.</li><li>Includes license plate recognition cameras.</li></ul>	0	\$426,560
Transport Network Upgrade associated with Development	A city that's easy to live in	-	\$262,500	\$262,500	\$1,512,500	\$4,337,500	\$6,375,000	<ul style="list-style-type: none"><li>Funding to address gaps in the network adjacent to new developments e.g. extension of footpaths, kerb and channel, or street lighting.</li></ul>	0	\$75,000
Waikato Regional Traffic Model (WRTM)	A city that's easy to live in	Outcome 1 - Emissions reduction	\$168,000	\$336,000	\$0	\$60,000	\$564,000	<ul style="list-style-type: none"><li>The WRTM is a strategic transport model that encompasses the wider Waikato Region. It is necessary to reflect the growth and network changes for all TLAs so we can assess the effects on the transport network when changes such as new developments and upgrades to the existing transport network are made.</li><li>This funding is the HCC share to rebuild and update the model onto a new platform.</li><li>HCC is a partner in a multi-party funding agreement (MPFA) with a consortium of TLAs with model managed by CoLab.</li></ul>	0	\$500,000
Morrinsville Road Revocation - Fit for Purpose Improvements	A city that's easy to live in	-	\$8,000,000	\$3,200,000	\$0	\$0	\$11,200,000	<ul style="list-style-type: none"><li>To deliver a programme of fit for purpose work resulting from the revocation of the state highway status of Morrisville Road. 100% of the funding for the work is from Waka Kotahi.</li></ul>	100	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Bus Rapid Transit Business Cases	A city that's easy to live in	Outcome 1 - Emissions reduction	\$1,132,500	\$1,132,500	\$1,283,500	\$4,967,000	\$8,515,500	<ul style="list-style-type: none"><li>Continuation of business case investigations (indicative / detailed design) into core bus rapid transit corridors (north, east, south).</li><li>This project will be jointly funded with Council's share approximately 20% of cost.</li></ul>	76	\$4,000
452 Eastern Pathways - CBD to Uni (Clyde St to CBD)	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$2,750,000	\$3,850,000	\$6,600,000	<ul style="list-style-type: none"><li>To deliver an improved transport corridor for active modes and public transport as per the Central City to Uni Link Business Case for the first stage of the route between Clyde Street and the CBD primarily new active modes bridge connections.</li><li>To deliver improved walking connections</li><li>To deliver a strategic biking and micromobility route as per the Biking and Micromobility Business Case.</li></ul>	0	\$90,000
Low Cost Low Risk - Local Roads - Programme A	A city that's easy to live in	Outcome 1 - Emissions reduction	\$1,500,000	\$1,500,000	\$1,500,000	\$10,500,000	\$15,000,000	<ul style="list-style-type: none"><li>To deliver a programme of low-cost projects to improve the levels of service for existing local roads. including ITS advanced traffic management systems, stormwater management, guardrail improvements, street lighting improvements, minor improvements in conjunction with kerb and channel renewals, minor bridge improvements and a cycle bridge at Kirikiriroa Stream.</li></ul>	51	\$845,628
Low Cost Low Risk - Public Transport Improvements - Programme A	A city that's easy to live in	Outcome 1 - Emissions reduction	\$750,000	\$750,000	\$750,000	\$5,250,000	\$7,500,000	<ul style="list-style-type: none"><li>To deliver minor bus stop infrastructure improvements such as accessible kerbs and concrete pads for bus patrons to stand on when waiting for a bus.</li><li>To deliver new bus shelters across the city in high demand areas.</li></ul>	51	\$420,573
Low Cost Low Risk - Road to Zero - Programme A	A city that's easy to live in	Outcome 1 - Emissions reduction	\$5,000,000	\$5,000,000	\$5,000,000	\$35,000,000	\$50,000,000	<ul style="list-style-type: none"><li>To deliver a programme of safety intervention projects across the city to reduce the trauma and harm from road crashes. Sites have been agreed with Waka Kotahi NZ Transport Agency based on crash risk.</li></ul>	51	\$3,861,540
Low Cost Low Risk - Walking - Programme A	A city that's easy to live in	Outcome 1 - Emissions reduction	\$2,000,000	\$2,000,000	\$2,000,000	\$14,000,000	\$20,000,000	<ul style="list-style-type: none"><li>To deliver a programme of projects across the city to support walking, safe crossings especially outside schools and shops to improve connectivity and accessibility.</li></ul>	51	\$1,121,528
452 Eastern Pathways - School Link (Te Aroha St, Ruakura Rd)	A city that's easy to live in	Outcome 1 - Emissions reduction	\$11,000,000	\$14,000,330	\$2,400,000	\$0	\$27,400,330	<ul style="list-style-type: none"><li>To deliver an improved transport corridor for active modes and public transport as per the School Link Business Case.</li><li>To deliver public transport infrastructure to support public transport services as per the Regional Public Transport Plan.</li><li>To deliver improved walking connections.</li><li>To deliver a strategic biking and micromobility route as per the Biking and Micromobility Business Case.</li><li>To deliver safety improvements along the corridor and at intersections.</li></ul>	51	\$512,329
452 Biking and Micromobility Strategic Routes - Programme A	A city that's easy to live in	Outcome 1 - Emissions reduction	\$4,000,000	\$4,000,000	\$4,000,000	\$28,000,000	\$40,000,000	<ul style="list-style-type: none"><li>To deliver strategic biking and micromobility projects on strategic biking routes as per the Biking and Micromobility Business Case.</li></ul>	51	\$231,653

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
LCLR - PT Improvements - High Frequency Routes - Strategic	A city that's easy to live in	Outcome 1 - Emissions reduction	\$4,000,000	\$4,000,000	\$4,000,000	\$28,000,000	\$40,000,000	<ul style="list-style-type: none"><li>To deliver public transport infrastructure projects to support high frequency public transport services (Comet, Meteor, Rototuna &amp; Hospital) as per the Regional Public Transport Plan.</li></ul>	51	\$648,000
Not included in proposed budget - Recommended										
Sump Filter Stormwater Compliance Programme	A city that's easy to live in	Outcome 3 - Resilience	\$250,000	\$250,000	\$250,000	\$3,012,100	\$3,762,100	<ul style="list-style-type: none"><li>For the installation of filter pods in existing catchpits (sumps) to improve cleaning of stormwater prior to it entering water courses and the river. Required to ensure we met our water discharge consent requirements.</li></ul>	0	\$1,780,000
452 Eastern Pathways - CBD to Uni (Clyde St to CBD) B	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$5,300,000	\$10,000,000	\$17,800,000	\$33,100,000	<ul style="list-style-type: none"><li>To deliver an improved transport corridor for active modes and public transport as per the Central City to Uni Link Business Case.</li><li>To deliver public transport infrastructure to support high frequency public transport services as per the Regional Public Transport Plan.</li><li>To deliver improved walking connections</li><li>To deliver a strategic biking and micromobility route as per the Biking and Micromobility Business Case.</li><li>To deliver safety improvements along the corridor and at intersections.</li></ul>	51	\$315,000
452 Eastern Pathways - School Link (Peachgrove Road)	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$800,000	\$15,200,000	\$0	\$16,000,000	<ul style="list-style-type: none"><li></li></ul>	51	\$210,482
Low Cost Low Risk - Local Roads - Programme B	A city that's easy to live in	Outcome 1 - Emissions reduction	\$500,000	\$500,000	\$500,000	\$3,500,000	\$5,000,000	<ul style="list-style-type: none"><li>To deliver a programme of low-cost projects to improve the levels of service for existing local roads.</li><li>Subject to funding including Waka Kotahi subsidy.</li></ul>	51	\$282,128
LCLR - Public Transport Improvements - Programme B	A city that's easy to live in	Outcome 1 - Emissions reduction	\$250,000	\$250,000	\$250,000	\$1,750,000	\$2,500,000	<ul style="list-style-type: none"><li>To deliver minor bus stop infrastructure improvements such as accessible kerbs and concrete pads for bus patrons to stand on when waiting for a bus. .</li><li>To deliver new bus shelters across the city in high demand areas.</li><li>Subject to funding including Waka Kotahi subsidy.</li></ul>	51	\$140,191
Low Cost Low Risk - Road to Zero - Programme B	A city that's easy to live in	Outcome 1 - Emissions reduction	\$2,320,000	\$2,225,000	\$5,387,000	\$21,000,000	\$30,932,000	<ul style="list-style-type: none"><li>To deliver a programme of safety intervention projects across the city to reduce the trauma and harm from road crashes.</li><li>Subject to funding including Waka Kotahi subsidy. Sites have been agreed with Waka Kotahi NZ Transport Agency based on crash risk.</li></ul>	51	\$2,134,740
Low Cost Low Risk - Walking - Programme B	A city that's easy to live in	Outcome 1 - Emissions reduction	\$2,960,000	\$2,700,000	\$2,000,000	\$14,000,000	\$21,660,000	<ul style="list-style-type: none"><li>To deliver a programme of projects across the city to support walking, safe crossings especially outside schools and shops to improve connectivity and accessibility.</li><li>Subject to funding including Waka Kotahi subsidy.</li></ul>	51	\$1,282,007
Biking and Micromobility Strategic Routes - Programme B	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$6,300,000	\$5,700,000	\$0	\$12,000,000	<ul style="list-style-type: none"><li>To deliver strategic biking and micromobility projects on strategic biking routes as per the Biking and Micromobility Business Case.</li></ul>	51	\$102,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>Subject to funding including Waka Kotahi subsidy</li></ul>		
Not included in proposed budget - Consider										
Bridge Improvements	A city that's easy to live in	-	\$3,000,000	\$3,000,000	\$3,000,000	\$6,000,000	\$15,000,000	<ul style="list-style-type: none"><li>Seismic improvements to various bridges as identified in bridge structural inspections.</li></ul>	51	\$43,750
Low Cost Low Risk - Walking and Cycling - Biking End of Trip Facilities	A city that's easy to live in	Outcome 1 - Emissions reduction	\$1,140,000	\$625,000	\$362,500	\$1,662,500	\$3,790,000	<ul style="list-style-type: none"><li>To deliver end of trip secure parking facilities for biking and scooting as per the Biking &amp; Micromobility Business Case.</li></ul>	51	\$21,858
Major Intersection Improvements	A city that's easy to live in	Outcome 1 - Emissions reduction	\$700,000	\$6,300,000	\$7,100,000	\$57,050,000	\$71,150,000	<ul style="list-style-type: none"><li>To deliver a programme of major of intersection upgrades (beyond the \$2m threshold of the Low Cost Low Risk programme) to improve safety, walking and cycling connections, and reduce the trauma and harm from road crashes.</li></ul>	51	\$1,002,000
Morrinsville Road 7003.0 Arterial Upgrade Designation	A city that's easy to live in	-	\$750,000	\$750,000	\$0	\$0	\$1,500,000	<ul style="list-style-type: none"><li>Morrinsville Road (SH26) will soon have its State Highway status <del>was</del> revoked and subsequently be vested to HCC by Waka Kotahi in 2024.</li><li>This project includes the designation of the road to plan and protect for the arterial function of the road.</li></ul>	0	\$0
RT1 - Comet B	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$0	\$74,080,000	\$74,080,000	<ul style="list-style-type: none"><li>Work to enable increased frequency of bus services along strategic routes. Leads into full Bus Rapid Transit implementation.</li></ul>	51	\$1,066,234
RT2 - Meteor B	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$0	\$49,580,000	\$49,580,000	<ul style="list-style-type: none"><li>Work to enable increased frequency of bus services along strategic routes. Leads into full Bus Rapid Transit implementation.</li></ul>	51	\$3,355,466
Low Cost Low Risk - Cycling - Biking and Micromobility Strategic Routes	A city that's easy to live in	Outcome 1 - Emissions reduction	\$4,153,000	\$11,300,000	\$10,700,000	\$35,000,000	\$61,153,000	<ul style="list-style-type: none"><li>This is a programme of works to improve biking and micromobility infrastructure connections across the city valued at less than \$2m per site.</li><li>Projects include new cycling infrastructure to fill gaps in the network, pedestrian/cycle crossing upgrades, bike parks, and bike wayfinding signage as per the Biking and Micromobility Business Case.</li><li>The projects will be agreed with Council on an annual basis.</li></ul>	51	\$2,403,535
Not included in proposed budget - Unfunded										
Active Modes River Crossing - St. Andrews	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$350,000	\$101,000,000	\$101,350,000	<ul style="list-style-type: none"><li>To deliver a new standalone active modes bridge as per the Biking and Micromobility Business Case.</li></ul>	0	\$24,000
Cross city connector - mid Whitiara to Heaphy	A city that's easy to live in	-	\$0	\$0	\$0	\$36,895,200	\$36,895,200	<ul style="list-style-type: none"><li>For land purchase, design and construction of the cross-city corridor, post designation, Boundary Road section, from east of Whitiara bridge to Heaphy Terrace</li></ul>	0	\$0
Cross city connector - Ulster to Greenwood	A city that's easy to live in	-	\$0	\$0	\$0	\$5,594,400	\$5,594,400	<ul style="list-style-type: none"><li>For design and construction of the cross-city corridor, Mill Street and Hall street sections, from Ulster Street to Greenwood Street.</li><li>This is part of program of an improvement program providing safer access for alternative modes.</li></ul>	0	\$0
Cross city connector - Whitiara Bridge	A city that's easy to live in	-	\$0	\$0	\$0	\$21,921,000	\$21,921,000	<ul style="list-style-type: none"><li>For land purchase, design and construction of the cross-city corridor, post designation, Boundary Road section, from Ulster Street to the eastern side of the Whitiara Bridge</li></ul>	0	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Cross City Connector Designation - Ulster to Wairere	A city that's easy to live in	-	\$0	\$0	\$0	\$2,250,000	\$2,250,000	<ul style="list-style-type: none"><li>Designation for the Ulster Street to Wairere drive component of the Cross City Connector Corridor to provide the strategic transport and utilities connection for a East-West across the city.</li></ul>	51	\$0
Morrinsville Road 7003.1 Arterial Urban Upgrade	A city that's easy to live in	-	\$0	\$0	\$0	\$8,977,200	\$8,977,200	<ul style="list-style-type: none"><li>This project is for land purchase, design and construction, post designation to upgrade of a portion of the Morrinsville road corridor to urban standards.</li></ul>	0	\$5,000
Morrinsville Road 7003.2 Arterial Urban Upgrade	A city that's easy to live in	-	\$0	\$0	\$0	\$9,456,000	\$9,456,000	<ul style="list-style-type: none"><li>This project is for land purchase, design and construction, post designation to upgrade of a portion of the Morrinsville road corridor to urban standards.</li></ul>	0	\$5,000
Nature in the City - Transport Network	A city that's easy to live in	Outcome 3 - Resilience	\$400,000	\$400,000	\$400,000	\$2,800,000	\$4,000,000	<ul style="list-style-type: none"><li>To replace trees which are removed because they have caused footpath damage. More appropriate species are planted following the footpath replacement work completion. This aligns with the intention of the Nature in the City programme.</li></ul>	0	\$0
Northern River crossing stage 1	A city that's easy to live in	-	\$0	\$0	\$0	\$54,786,000	\$54,786,000	<ul style="list-style-type: none"><li>Post the designation of the Northern River crossing between Koura Drive to Resolution drive</li><li>This is the first stage of land purchase, design and construction the extents between Koura Drive to Te Rapa road within the Te Rapa growth cell</li></ul>	51	\$40,000
Northern River crossing stage 2	A city that's easy to live in	-	\$0	\$0	\$0	\$63,477,600	\$63,477,600	<ul style="list-style-type: none"><li>Post the designation of the Northern River crossing between Koura Drive to Resolution drive</li><li>This is the second stage of land purchase, design and construction the extents between Te Rapa road and new Waikato river crossing to River Road.</li></ul>	51	\$0
Orbiter Improvements	A city that's easy to live in	Outcome 1 - Emissions reduction	\$490,000	\$2,600,000	\$2,300,000	\$21,135,000	\$26,525,000	<ul style="list-style-type: none"><li>To deliver public transport infrastructure projects to support the high frequency Orbiter service as per the Regional Public Transport Plan.</li></ul>	51	\$1,301,625
PT Hub Improvements	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$2,200,000	\$6,600,000	\$8,800,000	<ul style="list-style-type: none"><li>To deliver public transport hub improvements to support public transport services as per the Regional Public Transport Plan.</li><li>Hubs to include bus charging and driver rest facilities.</li></ul>	51	\$370,000
Te Rapa Urban Upgrade + 4 Laning Road 6000.1	A city that's easy to live in	-	\$0	\$0	\$0	\$8,836,800	\$8,836,800	<ul style="list-style-type: none"><li>This project is to urbanise the extents of Te Rapa Road from Church Road to Ruffell Road including 4 laning the corridor.</li><li>This is to provide capacity, safety and network improvements to support growth in Te Rapa.</li></ul>	0	\$0
Te Rapa Urban Upgrade + 4 Laning Road 6000.2	A city that's easy to live in	-	\$0	\$0	\$0	\$556,800	\$556,800	<ul style="list-style-type: none"><li>This project is to urbanise the extents of Te Rapa Road from Ruffell Road to Hutchinson Road including 4 laning the corridor.</li><li>This is to provide capacity, safety and network improvements to support growth in Te Rapa.</li></ul>	0	\$0
Transport Centre Improvements	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$0	\$22,000,000	\$22,000,000	<ul style="list-style-type: none"><li>To deliver improvements to support public transport services at the Hamilton Transport Centre.</li></ul>	51	\$1,597,050

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Wairere Dr 4 Laning - Arthur Porter to Te Rapa	A city that's easy to live in	-	\$0	\$0	\$0	\$14,758,800	\$14,758,800	<ul style="list-style-type: none"><li>4 laning of the section of Wairere Drive from Arthur Porter Drive to Te Rapa Road.</li><li>Project includes design and construction improvement of the rail overbridge, adding additional lanes to the current corridor providing capacity and opportunities for T2/bus lanes and improving walking and cycling.</li></ul>	0	\$20,000
Wairere Dr 4 Laning - Hukanui to Gordonton	A city that's easy to live in	-	\$0	\$0	\$0	\$16,593,600	\$16,593,600	<ul style="list-style-type: none"><li>4 laning of the section of Wairere Drive from Hukanui Road to Gordonton Road.</li><li>Project includes Land, design and construction improvement to intersections, adding additional lanes to the current corridor providing capacity and opportunities for T2/bus lanes.</li></ul>	0	\$0
Wairere Dr 4 Laning - Resolution to Hukanui	A city that's easy to live in	-	\$0	\$0	\$0	\$15,640,800	\$15,640,800	<ul style="list-style-type: none"><li>4 laning of the section of Wairere Drive from Resolution Drive to Hukanui Road.</li><li>Project includes Land design and construction improvement to intersections, adding additional lanes to the current corridor providing capacity and opportunities for T2/bus lanes.</li></ul>	0	\$58,000
Wairere Dr 4 Laning - Ruakura to Cambridge	A city that's easy to live in	-	\$0	\$0	\$0	\$12,994,200	\$12,994,200	<ul style="list-style-type: none"><li>4 laning of the section of Wairere Drive from Ruakura Road to Cambridge Drive.</li><li>Project includes Land design and construction improvement to intersections, adding additional lanes to the current corridor providing capacity and opportunities for T2/bus lanes.</li></ul>	0	\$0
452 Eastern Pathways - CBD to Uni Link (Clyde to University section)	A city that's easy to live in	Outcome 1 - Emissions reduction	\$150,000	\$10,105,025	\$12,500,000	\$50,150,000	\$72,905,025	<ul style="list-style-type: none"><li>To deliver an improved transport corridor for active modes and public transport as per the Central City to Uni Link Business Case.</li><li>To deliver public transport infrastructure to support high frequency PT services as per the Regional Public Transport Plan.</li><li>To deliver improved walking connections</li><li>To deliver a strategic biking and micromobility route as per the Biking &amp; Micromobility Business Case.</li><li>To deliver safety improvements along the corridor and at intersections.</li></ul>	51	\$576,269
452 Eastern Pathways - School Link - Hukanui Road & Peachgrove stage 2	A city that's easy to live in	Outcome 1 - Emissions reduction	\$999,900	\$999,900	\$20,854,900	\$136,368,980	\$159,223,680	<ul style="list-style-type: none"><li>To deliver an improved transport corridor for active modes and public transport as per the School Link Business Case.</li><li>To deliver public transport infrastructure to support PT services as per the Regional Public Transport Plan.</li><li>To deliver improved walking connections.</li><li>To deliver a strategic biking and micromobility route as per the Biking &amp; Micromobility Business Case.</li><li>To deliver safety improvements along the corridor and at intersections.</li></ul>	51	\$1,201,259
452 Biking and Micromobility Projects Citywide - Community Links	A city that's easy to live in	Outcome 1 - Emissions reduction	\$5,000,000	\$23,500,000	\$10,000,000	\$71,250,000	\$109,750,000	<ul style="list-style-type: none"><li>To deliver community link biking and micromobility routes/projects as per the Biking and Micromobility Business Case.</li></ul>	51	\$795,431
Public Transport Interchanges	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$1,850,000	\$54,900,000	\$56,750,000	<ul style="list-style-type: none"><li>To deliver public transport interchanges to support public transport services as per the Regional Public Transport Plan.</li></ul>	51	\$2,677,350

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>Interchanges to include bus charging and driver rest facilities along with space for 6+ bus parking and waiting facilities for passengers.</li></ul>		
MSP Bus Rapid Transit CBD - East	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$0	\$183,293,195	\$183,293,195	<ul style="list-style-type: none"><li>Bus rapid transit infrastructure and land/property purchase (city centre to Ruakura).</li></ul>	51	\$0
MSP Bus Rapid Transit CBD - North - Anglesea to Vardon	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$24,699,019	\$163,193,920	\$187,892,939	<ul style="list-style-type: none"><li>Bus rapid transit infrastructure and land/property purchase (city centre to Vardon).</li></ul>	51	\$80,000
MSP Bus Rapid Transit CBD - North - Vardon to Te Awa Lakes	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$0	\$192,622,103	\$192,622,103	<ul style="list-style-type: none"><li>Bus rapid transit infrastructure and land/property purchase (Vardon northbound).</li></ul>	51	\$40,000
MSP Bus Rapid Transit CBD - South	A city that's easy to live in	Outcome 1 - Emissions reduction	\$0	\$0	\$0	\$66,334,508	\$66,334,508	<ul style="list-style-type: none"><li>Bus rapid transit infrastructure and land/property purchase (city centre to airport).</li></ul>	51	\$0

\*Legend for Link to Our Climate Future  
**Outcome 1/2/3** - the project outcomes are aligned to and will help to deliver the stated outcome of Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
**"-"** -There is not a clear alignment to the delivery of Our Climate Future: Te Pae Tawhiti o Kirikiriroa, but through the scoping of the project there is opportunity for this to be considered.  
**N/A** - The project doesn't have a link to implementing Our Climate Future: Te Pae Tawhiti o Kirikiriroa.

\*\*The total consequential operating costs from 2024/25 to 2033/34

- Changes**  
**Portfolio 4**  
1. Parking Management - moved from Recommended to Base  
2. Transport Network Upgrade associated with Development - moved from Recommended to Base  
3. 452 Eastern Pathways - School Link (Te Aroha St, Ruakura Rd) - budget change  
4. Biking and Micromobility Strategic Routes - Programme A - budget change  
5. LCLR - PT Improvements - High Frequency Routes Strategic - budget change  
6. Transport Centre Rejuvenation Safety project removed  
**Portfolio 5**  
1. 452 Eastern Pathways (Peachgrove Road) added to Recommended as per Council Resolution 28-29 November 2023  
**Portfolio 6**  
Added waters projects years 3-10 (no changes for this programme).

2024-34 LONG-TERM PLAN – CITY WIDE INFRASTRUCTURE PROGRAMME - updated to include full 10-years of Three Waters funding

Portfolio 6 24 January 2024

The following programmes/projects have been identified for the 2024-34 Long-Term Plan (LTP).

Included in proposed budget
Not included in proposed budget – Recommended
Not included in proposed budget - Consider
Not included in proposed budget - Unfunded

Project	Priority	Climate Change Impact*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Included in proposed budget										
Claudelands Power Resilience	A city that's easy to live in	Outcome 3 – Resilience	\$100,000	\$500,000	\$0	\$0	\$600,000	<ul style="list-style-type: none"><li>Project is to deliver appropriate power resilience to meet the needs of Claudelands Event Centre in the event of a power failure.</li><li>Some enabling solutions has been put in place, however a full venue review of critical use will determine the scope of work.</li><li>This project forms part of resilience building for our business continuity planning, and is particularly important given the role Claudelands plays in the event of a Civil Defence emergency.</li></ul>	0	\$0
Strategic Land Acquisition Fund (SLAF)	A city where our people thrive	Outcome 3 – Resilience	\$10,000,000	\$10,000,000	\$10,000,000	\$70,000,000	\$100,000,000	<ul style="list-style-type: none"><li>Consolidated fund to undertake proactive land purchase across all activities.</li><li>Needs to be considered in respect of other land purchase funding requests such as \$15,000,000 in the Rotokauri Programme to respond to designation obligations.</li><li>Additional land for the cemetery.</li><li>The fund could also purchase land within the city and hinterland to offset canopy and biodiversity loss resulting from urban intensification. Reports from the Parliamentary Commission for the Environment and in support of Plan Change 12 identify the current canopy deficit across the city between 12.5% (existing cover) and 30% (target cover).</li><li>The fund will also need the Council to move swiftly to take advantage of existing market conditions. The land can then be developed at a profit in following years.</li></ul>	0	\$1,640,000
Subregional Wastewater Treatment Plant - Implementation	A green city	Outcome 3 – Resilience	\$4,000,000	\$3,000,000	\$6,000,000	\$68,400,000	\$81,400,000	<ul style="list-style-type: none"><li>The project is to deliver a new sub-regional Wastewater Treatment Plant to meet the current and future needs of areas south of Hamilton, and the southern parts of Hamilton city.</li><li>Site selection investigations have commenced.</li><li>This project, alongside the Pukete Wastewater Treatment Plant upgrade, is</li></ul>	0	\$7,500,000

Project	Priority	Climate Change Impact*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<div>critical to the medium and long-term wastewater servicing of the Metro area.</div> <div><div></div><div>The southern plant is a key element of the approved Southern Metro Wastewater detailed business case, developed in partnership with Waikato District Council, Waipa District Council, Iwi and Manawhenua.</div><div>Year 1 and 2 is to complete planning and design. A provision is included to secure land required for the Wastewater Treatment Plant or discharge.</div><div>Year 3 - 5 to construct Stage 1 of the Waste Water Treatment Plant, the discharge, and to undertake environmental restoration works.</div><div>Years 7 -8 to construct Stage 2 of the Wastewater Treatment Plant.</div></div>		
Not included in proposed budget - Recommended										
Subregional Wastewater Treatment Plant - Land	A green city	Outcome 3 - Resilience	\$0	\$5,000,000	\$0	\$0	\$5,000,000	<div>The project is to deliver a new sub-regional Wastewater Treatment Plant to meet the current and future needs of areas south of Hamilton, and the southern parts of Hamilton city.</div> <div>Site selection investigations have commenced.</div> <div>This project, alongside the Pukete Wastewater Treatment Plant upgrade, is critical to the medium and long-term wastewater servicing of the Metro area.</div> <div>The southern plant is a key element of the approved Southern Metro Wastewater detailed business case, developed in partnership with Waikato District Council, Waipa District Council, Iwi and Manawhenua.</div> <div>Year 1 and 2 is to complete planning and design. A provision is included to secure land required for the Wastewater Treatment Plant or discharge.</div> <div>Year 3 - 5 to construct Stage 1 of the Waste Water Treatment Plant, the discharge, and to undertake environmental restoration works.</div> <div>Years 7 -8 to construct Stage 2 of the Wastewater Treatment Plant.</div>	0	\$0
Not included in proposed budget - Consider										
Fleet EV Infrastructure	A city that's easy to live in	Outcome 1 - Emissions reduction	\$300,000	\$350,000	\$550,000	\$1,850,000	\$3,050,000	<div>This project is to install EV infrastructure for Council's fleet at Council facilities to support the High Level Roadmap emission reduction target of 44% by 2030.</div> <div>The addition of EV charging stations across our sites will support a transition away from internal combustion engines.</div> <div>It is not to install public EV infrastructure.</div>	0	\$0

Project	Priority	Climate Change Impact*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Fleet Growth	A city that's easy to live in	-	\$1,755,000	\$490,000	\$290,000	\$2,550,000	\$5,085,000	<ul style="list-style-type: none"><li>Budget to reflect requests from the organisation to expand the fleet.</li><li>To be balanced against the emissions reduction target.</li></ul>	0	\$3,568,250
Reconfiguration of Refuse Transfer Station	A green city	Outcome 1 – Emissions reduction	\$0	\$0	\$168,000	\$1,578,000	\$1,746,000	<ul style="list-style-type: none"><li>The existing Lincoln Street transfer station needs to be reconfigured to optimise productivity and reduce health and safety issues.</li><li>This will enable additional waste products to be separated and recovered as opposed to going straight to landfill e.g. construction &amp; demolition waste.</li><li>Will ensure consistency with the outcomes of the Waste Management and Minimisation Strategy, and the NZ Waste Strategy.</li></ul>	0	\$0
Resource Recovery Park	A green city	Outcome 1 – Emissions reduction	\$150,000	\$7,600,000	\$7,500,000	\$0	\$15,250,000	<ul style="list-style-type: none"><li>Council has obligations under its Waste Minimisation Plan to facilitate resource recovery and this project would be to either address a new site in the north of the city or a complete reconfiguration of the current Wickham Street Organic Centre to allow for a full construction and demolition material recovery.</li></ul>	0	\$657,000
Strategic Infrastructure Fund	A city that's easy to live in	-	\$0	\$10,000,000	\$10,000,000	\$20,000,000	\$40,000,000	<ul style="list-style-type: none"><li>This is a budget proposed by elected members to facilitate the delivery of affordable housing though incentivising infrastructure delivery cost which would normally be the responsibility of the developer.</li></ul>	0	\$100,000
Not included in proposed budget - Unfunded										
Municipal Building Options	A city that's easy to live in	-	\$0	\$0	\$0	\$1,000	\$1,000	<ul style="list-style-type: none"><li>Holding to provide for possible LTP implications for the Municipal Building arising from the options investigation. The 2 primary outcomes are either (1) remain in the building or (2) exit the building. There are various sub-options under both outcomes - the most extreme being that HCC exits the whole building, disposes of the complex (possibly including the underground carpark) and buys or leases new premises in the CBD.</li><li>The Municipal Building Options Analysis work is progressing. The outcome of this investigation will inform the LTP.</li></ul>	0	\$0

\*Legend for Link to Our Climate Future

**Outcome 1/2/3** – the project outcomes are aligned to and will help to deliver the stated outcome of Our Climate Future: Te Pae Tawhiti o Kirikiriroa.

**"-"** –There is not a clear alignment to the delivery of Our Climate Future: Te Pae Tawhiti o Kirikiriroa, but through the scoping of the project there is opportunity for this to be considered.

**N/A** – The project doesn't have a link to implementing Our Climate Future: Te Pae Tawhiti o Kirikiriroa.

\*\*The total consequential operating costs from 2024/25 to 2033/34

**Changes**

**Portfolio 4** - Subregional Wastewater Treatment Plant split into two projects in Recommended - one for Implementation and one for Land. Both are HCC's share of the project.

**Portfolio 5** - Claudelands Power Resilience project moved to Base as per Council Resolution 28-29 November 2023.

**Portfolio 5** - Added full 10 year programme for Subregional wastewater treatment plant and included consequential opex

**Portfolio 6** - Added years 3-10 waters

2024-34 LONG-TERM PLAN – CITY WIDE WATERS PROGRAMME - updated to include full 10 years of Three Waters funding

Portfolio 6 24 January 2024

The following programmes/projects have been identified for the 2024-34 Long-Term Plan (LTP).

Included in proposed budget
Not included in proposed budget – Recommended
Not included in proposed budget - Consider
Not included in proposed budget - Unfunded

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Included in proposed budget										
Stormwater										
Brownfield Stormwater Management - Residual Programme	A green city	Outcome 3 - Resilience	\$0	\$249,600	\$2,150,700	\$18,050,000	\$20,450,300	<ul style="list-style-type: none"><li>Programme to deliver high priority brownfield stormwater quality improvements across the city.</li><li>Supports compliance with Council’s comprehensive stormwater discharge consent and Te Ture Whaimana.</li><li>Programme assumes that catch-pit inserts (which are an important element in complying with our stormwater discharge consent obligations) will be funded through the Transport Programme.</li><li>Years 1 and 2 are to resource and develop a delivery programme for implementation.</li><li>Allows for construction of two (2) SW management devices in addition to the Frankton treatment device. Original DIA request allowed for construction of 5-6 projects.</li></ul>	0	\$1,525,000
Chartwell - Catchment Erosion control	A green city	Outcome 3 - Resilience	\$249,600	\$0	\$0	\$250,000	\$499,600	<ul style="list-style-type: none"><li>Programme to deliver localised stream erosion control works in the Chartwell catchment.</li><li>Supports Te Ture Whaimana and compliance with Council’s comprehensive stormwater discharge consent which requires erosion control.</li></ul>	0	\$17,500
Citywide Erosion Control Programme - Residual Programme	A green city	Outcome 3 - Resilience	\$560,300	\$617,500	\$566,000	\$11,190,386	\$12,934,186	<ul style="list-style-type: none"><li>Programme to deliver prioritised stream erosion control works city-wide.</li><li>Supports Te Ture Whaimana and compliance with Council’s comprehensive stormwater discharge consent which requires erosion control.</li><li>Years 1 – 4 include completing programme of works in the Mangakotukutuku Stream catchment.</li><li>It is important to strike development contributions in intensification and infill areas.</li></ul>	0	\$0
Kirikiriroa - Catchment Erosion control	A green city	Outcome 3 - Resilience	\$754,000	\$923,000	\$929,500	\$0	\$2,606,500	<ul style="list-style-type: none"><li>Supports Te Ture Whaimana and compliance with Council’s comprehensive stormwater</li></ul>	0	\$79,881

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<div>discharge consent which requires erosion control.</div> <div><div>• Design of erosion control works is underway with construction activities programmed to commence by 2024/25.</div><div>• Currently collecting developer contributions on this programme so need to deliver it.</div></div>		
St Andrews Catchment - Flood Management	A green city	Outcome 3 - Resilience	\$0	\$0	\$1,532,700	\$0	\$1,532,700	<div><div>• There are known flood hazards above the habitable floor level in this catchment.</div><div>• Addressing residual flood risk aligns with the HCC Pillars of Wellbeing.</div><div>• Not investing in flood risk reduction will likely impact on HCC's ability to deliver the stormwater activity management plan level of service as it includes performance targets around numbers of dwellings impacted in a flood event and flooding-related customer requests.</div><div>• This funding is relatively minor and will support localised improvements to reduce existing risks.</div><div>• The significant improvements will be delivered via the strategic networks programme which include projects like large basins, wetlands, daylighting (opening up) streams etc.</div></div>	0	\$15,937
Stormwater customer connections to network	A green city	Outcome 3 - Resilience	\$25,000	\$25,000	\$25,000	\$175,000	\$250,000	<div>• Developer funded connections to the network, driven by growth</div>	100	\$0
Stormwater Network Upgrade - Growth	A green city	Outcome 3 - Resilience	\$847,917	\$847,917	\$847,917	\$5,935,417	\$8,479,167	<div>• Funding to support network upsizing opportunities, including those associated with development, renewals, and in priority growth areas.</div>	0	\$0
Strategic Stormwater Network Upgrades - Residual Programme	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$45,417,515	\$45,417,515	<div><div>• Programme to deliver Blue/Green Corridor through Enderley - Fairfield .</div><div>• Programme involves planning, design, investigation, property purchase, daylighting approximately 2 kilometres of upper Kirikiriroa Stream, creation of central overland flow path, road re-grading.</div><div>• This transformation programme is to reduce existing flood risk through the area, improve community resilience, give effect to Te Ture Whaimana and meet the requirements of NPS-Urban Development.</div><div>• Additional budget will be required for land purchase, improved transport connectivity and broader recreational, ecological and biodiversity outcomes.</div><div>• Addressing the existing flood hazard risk would provide for higher density development outside of the corridor.</div></div>	0	\$260,970
Waitawhiriwhiri Catchment - Flood Management	A green city	Outcome 3 - Resilience	\$500,000	\$2,065,247	\$3,820,006	\$3,721,543	\$10,106,796	<div>• Investment to monitor critical culverts at Lincoln, Seddon and Ulster St, improve responsiveness to critical culvert block events and initiate projects to reduce culvert block impacts.</div>	0	\$25,553

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>This programme is to improve the overall resilience of high-risk catchments in the event of extreme weather events.</li></ul>		
Waitawhiriwhiri - Catchment Erosion control	A green city	Outcome 3 - Resilience	\$358,500	\$836,500	\$836,500	\$0	\$2,031,500	<ul style="list-style-type: none"><li>Waitawhiriwhiri Stream is the most highly erodible stream in Hamilton. Erosion control is required as part of consent conditions with Waikato Regional Council. Stream bank erosion in this catchment is impacting on some private property.</li><li>First three years is to continue existing works, complete some smaller scale works and to commence investigation, design and planning for ongoing programme.</li></ul>	0	\$59,750
Waitawhiriwhiri - Catchment Erosion control pt 2	A green city	Outcome 3 - Resilience	\$0	\$0	\$561,600	\$5,054,400	\$5,616,000	<ul style="list-style-type: none"><li>Implementation of ongoing programme of erosion control works in the Waitawhiriwhiri Stream including stream bank and culvert/outfall protection, planting.</li></ul>	0	\$110,000
Brownfield Stormwater Management - Waitawhiriwhiri / Frankton Treatment	A green city	Outcome 3 - Resilience	\$500,500	\$4,252,300	\$1,744,600	\$2,145,000	\$8,642,400	<ul style="list-style-type: none"><li>Project to retrofit stormwater management devices in the Waitawhiriwhiri (Frankton) catchment, the highest risk catchment in the city.</li><li>Supports Te Ture Whaimana and compliance with Council's comprehensive stormwater discharge consent which requires HCC to retrofit stormwater quality measures in high-risk catchments.</li><li>This will be the first tangible brownfield stormwater quality investment in Hamilton and will improve access to the Waitawhiriwhiri Stream in the central city area.</li><li>Years 1 and 2 are to secure land, complete design investigations, and contract documentation for construction.</li></ul>	0	\$44,000
Stormwater Integrated Catchment Management Plan (ICMP) program	A green city	Outcome 3 - Resilience	\$1,676,740	\$1,536,893	\$1,429,346	\$9,444,840	\$14,087,819	<ul style="list-style-type: none"><li>This budget includes for completion of Integrated Catchment Management Plans across the city, reviewing and updating key technical work required to manage stormwater including the stormwater master plan, flood modelling, stream walkovers and stormwater practice notes.</li><li>Preparation of Integrated Catchment Management Plans are a requirement of Council's comprehensive stormwater discharge consent.</li><li>This programme funds the strategic planning and development of key stormwater programmes, including erosion, flood management, environmental restoration programmes.</li></ul>	0	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Wastewater										
Ranfurly Gully Wastewater Pipe realignment	A green city	Outcome 3 - Resilience	\$5,400,000	\$3,100,000	\$5,000,000	\$0	\$13,500,000	<ul style="list-style-type: none"><li>Critical upgrade needed to provide sustainable, long-term solution to ongoing network overflows and address abatement notices for wastewater overflows in Ranfurly Gully.</li><li>The Ranfurly Gully is a Significant Natural Area with very challenging ground conditions for locating wastewater infrastructure.</li><li>This project is to construct a new public wastewater pump station outside the gully, relocate the piped network and provide several private pump stations for the properties that are located lower in the gully.</li></ul>	0	\$2,900,000
Upper Western Wastewater Network (Kahikatea/Greenwood) - Capacity Increases	A green city	Outcome 3 - Resilience	\$200,200	\$299,600	\$3,939,600	\$31,330,040	\$35,769,440	<ul style="list-style-type: none"><li>This project is to evaluate and confirm the preferred solution to resolve existing capacity constraints in the upper western network (Kahikatea/Greenwood) and to form part of the network to divert areas of Hamilton to the new Southern Wastewater Treatment Plant in the future.</li><li>This project is part of a wider improvement programme on the western network. The effectiveness of this project is reliant on the full programme being delivered.</li><li>Years 1 - 3 is to complete design, investigations, planning, preparatory works, and procurement with construction commencing in Year 4.</li></ul>	0	\$212,500
Upper Western Wastewater Network (Lorne/Normandy) - Capacity Increases	A green city	Outcome 3 - Resilience	\$200,200	\$299,600	\$4,243,400	\$17,423,000	\$22,166,200	<ul style="list-style-type: none"><li>This project is to confirm the preferred solution to resolve existing capacity constraints in the upper western network (Lorne/Normandy) and to form part of the network to divert areas of Hamilton to the new Southern Wastewater Treatment Plant in the future.</li><li>This project is part of a wider improvement programme on the western network. The effectiveness of this project is reliant on the full programme being delivered.</li><li>Years 1 - 3 is to complete design, investigations, planning, preparatory works, and procurement with construction commencing in Year 4.</li></ul>	0	\$212,500
Upper Western Network - New Storage, Pre-Treatment and Controlled Discharge (Lorne/Normandy)	A green city	Outcome 3 - Resilience	\$499,800	\$3,501,400	\$6,000,400	\$2,501,800	\$12,503,400	<ul style="list-style-type: none"><li>New wet weather storage, pre-treatment and controlled discharge in the vicinity of Lorne Street wastewater pump station. Includes receiving environment restoration works.</li><li>This project is to reduce the frequency of, and manage the impacts of, wet weather overflows in the upper western network.</li><li>Investigations are currently underway, with resource consent applications programmed for lodgement in FY 23/24.</li></ul>	0	\$1,295,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>Year 1 is to complete design, investigations, planning, preparatory works, and procurement with construction commencing in Year 2.</li></ul>		
Wastewater Customer Connections	A green city	Outcome 3 - Resilience	\$110,000	\$109,808	\$109,808	\$769,230	\$1,098,845	<ul style="list-style-type: none"><li>Developer funded connections to the network, driven by growth.</li></ul>	100	\$0
Wastewater Network Upgrade - Growth	A green city	Outcome 3 - Resilience	\$850,000	\$850,000	\$850,000	\$5,950,000	\$8,500,000	<ul style="list-style-type: none"><li>Funding to support network upsizing opportunities, including those associated with development, renewals, and in priority growth areas.</li></ul>	0	\$0
Wastewater Network Master Plan	A green city	Outcome 3 - Resilience	\$146,410	\$146,410	\$439,230	\$1,610,510	\$2,342,560	<ul style="list-style-type: none"><li>To continue developing a holistic plan for the wastewater network which caters for growth and compliance in a sustainable and realistic manner while looking after and maintaining existing infrastructure.</li><li>Essential to determine the investment needed to respond to changing growth projections, levels of service and regulatory obligations.</li></ul>	0	\$0
Flynn Wastewater Pump Station Diversion	A green city	Outcome 3 - Resilience	\$0	\$198,000	\$1,892,000	\$19,000	\$2,109,000	<ul style="list-style-type: none"><li>Wastewater pump station and rising main diversion to resolve existing network performance issues and provide for future growth.</li></ul>	0	\$30,000
Wastewater Bulk Storage - Eastern Interceptor Hillcrest (Stage 1)	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$23,052,000	\$23,052,000	<ul style="list-style-type: none"><li>Project to construct underground wastewater storage facilities and pipelines and pump stations to connect to existing network.</li><li>This project is to improve network performance under wet weather conditions, reduce network overflows, reduce risks of enforcement action, and improve system resiliency.</li><li>Council does not have approval to discharge untreated wastewater to the environment, including from our network under wet weather flow conditions.</li></ul>	0	\$125,000
Wastewater Bulk Storage - Eastern Interceptor Mid- Section (Stage 1)	A green city	Outcome 3 - Resilience	\$0	\$0	\$5,714,000	\$35,709,000	\$41,423,000	<ul style="list-style-type: none"><li>Project to construct large underground wastewater storage facilities, pipelines and pump stations to connect to existing network.</li><li>This project is to improve network performance under wet weather conditions, reduce network overflows, support regulatory compliance (including with Te Ture Whaimana), reduce risk of enforcement action, and improve system resiliency.</li><li>Council does not have approval to discharge untreated wastewater to the environment, including from our network under wet weather flow conditions.</li><li>Year 3 and 4 is to complete design, investigations, planning, preparatory works, and procurement with construction commencing in Year 5.</li></ul>	0	\$175,000
Wastewater Bulk Storage - Eastern Interceptor Upper- Section (Stage 1)	A green city	Outcome 3 - Resilience	\$1,000,000	\$5,819,800	\$19,968,000	\$15,001,000	\$41,788,800	<ul style="list-style-type: none"><li>Project to construct large underground wastewater storage facilities, and pipelines and pump stations to connect to existing network.</li></ul>	0	\$218,750

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>This project is to improve network performance under wet weather conditions, reduce network overflows, support regulatory compliance (including with Te Ture Whaimana), reduce risks of enforcement action, and improve system resiliency.</li><li>This is a critical investment to support development in the central city priority development area alongside other investments.</li><li>Council does not have approval to discharge untreated wastewater to the environment, including from our network under wet weather flow conditions.</li><li>Year 1 is to complete design, investigations, planning, preparatory works, and procurement with construction commencing in Year 2.</li></ul>		
Te Anau/Split Wastewater Pump Station Upgrades & Diversion	A green city	Outcome 3 - Resilience	\$4,400,200	\$2,601,200	\$0	\$0	\$7,001,400	<ul style="list-style-type: none"><li>Wastewater pump station and rising main diversion to resolve existing network performance issues and provide for growth in currently constrained area.</li><li>Year 1 and 2 is to complete project construction and has been agreed by Council resolution.</li></ul>	0	\$40,000
Wastewater Bulk Storage - Collins Rd Pump Station (Stage 1)	A green city	Outcome 3 - Resilience	\$68,600	\$0	\$0	\$0	\$68,600	<ul style="list-style-type: none"><li>Project to complete construction and commissioning of the Collins Road Wastewater Storage Facility.</li><li>This project is to improve network performance under wet weather conditions, reduce network overflows, support regulatory compliance (including with Te Ture Whaimana), reduce risks of enforcement action, and improve system resiliency.</li><li>Council does not have approval to discharge untreated wastewater to the environment, including from our network under wet weather flow conditions.</li><li>The contract for this project will be awarded in 2023/24.</li></ul>	0	\$2,280,000
Wastewater Bulk Storage - Western Interceptor Mid-Section (Stage 1)	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$27,932,500	\$27,932,500	<ul style="list-style-type: none"><li>Project to construct large underground wastewater storage facilities, pipelines and pump stations to connect to existing network.</li><li>This project is to improve network performance under wet weather conditions, reduce network overflows, support regulatory compliance (including with Te Ture Whaimana), reduce risks of enforcement action, and improve system resiliency.</li><li>Council does not have approval to discharge untreated wastewater to the environment, including from our network under wet weather flow conditions.</li><li>Year 5 is to complete design, investigations, planning, preparatory works, and procurement with construction commencing in Year 6.</li></ul>	0	\$105,000

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Wastewater Treatment Plant Master Plan	A green city	Outcome 3 - Resilience	\$0	\$100,000	\$100,000	\$500,000	\$700,000	<ul style="list-style-type: none"><li>To continue developing a holistic plan for the treatment plant which caters for growth and compliance in a sustainable and realistic manner while looking after and maintaining existing infrastructure.</li></ul>	0	\$1,702,000
Upgrade Pukete Wastewater Treatment Plant	A green city	Outcome 3 - Resilience	\$21,291,155	\$24,931,639	\$52,433,867	\$311,281,638	\$409,938,299	<ul style="list-style-type: none"><li>Pukete Wastewater Treatment Plant upgrades to maintain compliance with existing wastewater discharge consent, provide for growth and deliver appropriate levels of resiliency.</li><li>Future plant and facility upgrades include relocating the administration building, preparing site for major upgrades needed to meet higher performance standards expected as part of renewing the discharge consents (as agreed through the Memorandum of Understanding entered into as part of the Metro Wastewater Detailed Business Case).</li><li>Timing is driven by site constraints and the need to manage upgrades around an operational plant and maintain compliance with existing consent conditions.</li><li>Years 1 and 2 include completing contractual commitments (e.g. inlet works), continuing bioreactor conversion, upgrading UV disinfection system and commencing design and investigation works for further plant upgrades.</li><li>Years 3 – 10 include major plant and outfall upgrades.</li></ul>	0	\$18,925,500
Water supply										
2nd Water Treatment Plant	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$3,000,000	\$3,000,000	<ul style="list-style-type: none"><li>A new Water Treatment Plant to meet the growing needs of the city alongside the Waioara Water Treatment Plant.</li><li>Timing of delivery will be driven by demand in the northern areas of the city, existing Water Treatment Plant, and bulk water supply network capacity.</li><li>Programme is to initiate investigation and planning phases for a new water intake and treatment in Year 10.</li></ul>	0	\$0
Hillcrest Water Supply Zone Implementation	A green city	Outcome 3 - Resilience	\$250,000	\$1,000,000	\$12,950,000	\$36,000,000	\$50,200,000	<ul style="list-style-type: none"><li>Project is to construct a bulk filling main, reservoir, pump station, and creation of a demand management zone.</li><li>Project is to address existing level of service (pressure and flow) issues in the Hillcrest area.</li><li>This project will improve overall system resiliency by increasing the maximum shut-down period to 24 hours. Current maximum shut-down period is 8 hours.</li><li>This project will complete the city-wide water supply zoning needed to fully implement the city-wide demand management strategy.</li><li>Years 1 and 2 is to complete design, investigations, planning, and procurement.</li></ul>	0	2,050,055

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>Construction programmed to commence from Year 3. Construction sequencing will be informed through discussions with current tenants.</li></ul>		
Waiora 3 - Compliance/Resilience	A green city	Outcome 3 - Resilience	\$1,000,000	\$1,000,000	\$9,000,000	\$19,600,000	\$30,600,000	<ul style="list-style-type: none"><li>Design and construction of additional clear water storage at the Water Treatment Plant to improve resiliency and maintain Levels of Service.</li><li>Allows for the ability to shut down the treatment plant for longer periods of time to allow for maintenance and/or respond to treatment plant quality issues without affecting the customer.</li></ul>	0	\$2,700,000
Water Customer Connections	A green city	Outcome 3 - Resilience	\$50,000	\$50,000	\$50,000	\$350,000	\$500,000	<ul style="list-style-type: none"><li>Developer-funded connections to the network, driven by growth.</li></ul>	100	\$0
Water Demand Management - Network Water Loss	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$106,400	\$106,400	<ul style="list-style-type: none"><li>To support network improvements as part of water supply zone implementation.</li></ul>	0	\$0
Water Network Upgrade - Growth	A green city	Outcome 3 - Resilience	\$731,250	\$731,250	\$731,250	\$5,118,750	\$7,312,500	<ul style="list-style-type: none"><li>Funding to support network upsizing opportunities, including those associated with development, renewals, and in priority growth areas.</li></ul>	0	\$0
Water Treatment Plant Inlet Structure Upgrade	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$23,000,000	\$23,000,000	<ul style="list-style-type: none"><li>Design and construction to upgrade the existing water intake in the Waikato river to meet compliance with future consent renewal, to improve resiliency and respond to Climate Change impacts, replace end of life assets.</li><li>The works include lowering the intake to enable water to be extracted during low flow periods in accordance with current consent requirements</li></ul>	0	\$0
Waiora 2 Water Treatment Plant Upgrade	A green city	Outcome 3 - Resilience	\$2,900,000	\$0	\$0	\$0	\$2,900,000	<ul style="list-style-type: none"><li>Additional treatment capacity to cater for growth, increased compliance and resilience.</li><li>Funding is required to finish the installation of a parallel treatment stream, and associated infrastructure.</li></ul>	0	\$6,542,000
Eastern Reservoirs Bulk Water Supply Ring Mains – 2 x 750 mm (Peacocke)	A green city	Outcome 3 - Resilience	\$0	\$200,200	\$2,800,200	\$3,000,400	\$6,000,800	<ul style="list-style-type: none"><li>Project to support growth by connecting the bulk water mains installed through the Peacocke’s development area to the Waiora Water Treatment Plant via two 750 mm diameter bulkmains.</li><li>Project will permit continuing Peacocke watermains to be fully operational. Note that continuing the Peacocke area is not reliant on this.</li><li>Years 1 and 2 are to complete the design, investigations, planning, procurement phases.</li></ul>	0	\$0
Fairfield Water Supply Pump Station Upgrade	A green city	Outcome 3 - Resilience	\$0	\$500,000	\$2,800,000	\$0	\$3,300,000	<ul style="list-style-type: none"><li>Project to add a second pump and improve the pump building to meet today’s minimum standards, and improve resiliency of water supply network.</li><li>Year 2 is to complete design, investigations, planning, and procurement. Year 3 is construction.</li></ul>	0	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
Upgrade Maeroa Water Supply Reservoir Pump Station	A green city	Outcome 3 - Resilience	\$200,200	\$400,400	\$0	\$0	\$600,600	<ul style="list-style-type: none"><li>Project to add a second pump and improve the pump building to meet today's minimum standards and improve resiliency of water supply network.</li><li>Year 1 is to complete design, investigations, planning and procurement. Year 2 is construction.</li></ul>	0	\$0
Ruakiwi Water Supply Reservoir No. 2	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$35,000,000	\$35,000,000	<ul style="list-style-type: none"><li>Project is to construct a new reservoir in the Central City.</li><li>Required to service growth and maintain levels of services and operational standards.</li><li>Timing will be driven by demand and when it exceeds the capacity of Ruakiwi Water Supply Reservoir No. 1.</li><li>Year 9 is to complete preparatory works and procurement with construction commencing in Year 10.</li></ul>	0	\$0
Ruakura Water Supply Reservoir No. 2	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$83,400,000	\$83,400,000	<ul style="list-style-type: none"><li>Project to construct new filling mains and a new reservoir adjacent to Ruakura No. 1 to service the Ruakura growth cell and existing brownfield area including Enderley/Fairfield.</li><li>Required to service growth and maintain levels of services and operational standards.</li><li>Timing will be driven by demand and when capacity provided by Ruakura Water Supply Reservoir No. 1 is exceeded.</li><li>Year 4 and 5 is to complete design, investigations, planning, preparatory works, and procurement with construction commencing in Year 6.</li></ul>	0	\$680,629
Water Supply Network Master Plan	A green city	Outcome 3 - Resilience	\$150,000	\$127,000	\$0	\$516,000	\$793,000	<ul style="list-style-type: none"><li>To continue developing a holistic plan for the water supply network which caters for growth and compliance in a sustainable and realistic manner while looking after and maintaining existing infrastructure.</li><li>Essential to determine the investment needed to respond to changing growth projections, levels of service, and regulatory obligations.</li></ul>	0	\$0
Water Treatment Plant Master Plan	A green city	Outcome 3 - Resilience	\$0	\$100,000	\$100,000	\$500,000	\$700,000	<ul style="list-style-type: none"><li>To continue developing a holistic plan for the treatment plant which caters for growth and compliance in a sustainable and realistic manner while looking after and maintaining existing infrastructure.</li></ul>	0	\$0
Strategic Water Line	A green city	Outcome 3 - Resilience	\$1,000,000	\$0	\$0	\$0	\$1,000,000	<ul style="list-style-type: none"><li>This project includes installation of a 450mm Bulk pressure main as part of the Strategic water network in Peacockes Growth Cell forming part of the Hamilton South water demand zone.</li><li>The main is part of the strategic supply distributing water to key parts of the demand zone via a new main along Peacocke Rd, Norrie Street and Bader Street area. These works were recommended for the 2021-31 LTP but were unfunded.</li></ul>	0	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>This strategic network supply main will ensure existing and future growth demands in Peacockes and Hamilton south demand zone have the appropriate level of service.</li></ul>		
Not included in proposed budget - Recommended										
Stormwater										
Citywide Flood Control - Residual Programme	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$19,478,037	\$19,478,037	<ul style="list-style-type: none"><li>Citywide programme to reduce flood risk and maintain agreed levels of service which include performance targets around number of dwellings impacted in flood events.</li></ul>	0	\$153,042
Mangaonua - Catchment Erosion control	A green city	Outcome 3 - Resilience	\$500,500	\$0	\$0	\$0	\$500,500	<ul style="list-style-type: none"><li>Erosion control is a requirement of Council's comprehensive stormwater discharge consent.</li><li>This funding will support localised erosion control works in the Mangaonua catchment.</li></ul>	0	\$17,500
Safer Stormwater Networks CAPEX Programme	A green city	Outcome 3 - Resilience	\$476,488	\$492,700	\$0	\$0	\$969,188	<ul style="list-style-type: none"><li>Programme to install "real-time" network monitoring across the stormwater network to identify contamination events early, improve responses and reduce downstream environmental impacts.</li><li>Aligns with transport operational budget for resourcing, sampling etc.</li></ul>	0	\$6,814,993
Wastewater										
Enderley Trunk Wastewater Main Upgrade	A green city	Outcome 3 - Resilience	\$0	\$0	\$665,280	\$5,382,720	\$6,048,000	<ul style="list-style-type: none"><li>Funding for wastewater trunk pipeline upgrade to support growth and development in the Enderley/Fairfield Area.</li><li>Year 3 is investigation and design, moving into procurement and construction from Year 4.</li></ul>	0	\$0
Enderley / 5th Ave -Wastewater Trunk Main Diversion	A green city	Outcome 3 - Resilience	\$0	\$110,000	\$295,000	\$3,898,000	\$4,303,000	<ul style="list-style-type: none"><li>Trunk wastewater network diversion to resolve existing network performance issues, support regulatory compliance (including with Te Ture Whaimana), and provide for future growth.</li></ul>	0	\$0
Southern Wastewater Diversions	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$19,557,300	\$19,557,300	<ul style="list-style-type: none"><li>Pump station diversion and new conveyance system to divert initial southern areas of Hamilton to the new Southern Wastewater Treatment Plant.</li></ul>	0	\$390,000
Water supply										
Automation of Strategic Bulk Ring Main Valves	A green city	Outcome 3 - Resilience	\$0	\$500,000	\$700,000	\$0	\$1,200,000	<ul style="list-style-type: none"><li>Programme to commence automation of key isolation valves on the bulk ring main network. Includes motorised valves that can be monitored and operated remotely.</li><li>Will vastly improve ability to respond to water supply network breaks and emergencies, and reduce time needed for critical works to be completed.</li></ul>	0	\$0
Brownfield watermain upsizing to meet infill growth	A green city	Outcome 3 - Resilience	\$500,000	\$1,000,000	\$7,500,000	\$68,000,000	\$77,000,000	<ul style="list-style-type: none"><li>Budget to fund reactive local infrastructure upgrades outside of the Stage 1 priority development area.</li><li>Programme is to provide a dedicated programme of work that will attract appropriately skilled and resourced contractors to be available to upgrade local</li></ul>	0	\$69,231

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								infrastructure to comply with our design standards and enable growth. <ul style="list-style-type: none"><li>This programme will require a clear procurement and delivery strategy involving multiple certified and approved contractors.</li><li>Years 1 and 2 is to investigate and establish the overall programme, procurement and delivery model.</li><li>Implementation is from Year 3.</li></ul>		
Water Demand Management - Universal Meters	A green city	Outcome 3 - Resilience	\$0	\$0	\$2,000,600	\$50,841,700	\$52,842,300	<ul style="list-style-type: none"><li>Universal water metering program to retrofit all existing residential water services with meters. Allowing significant ability to track and manage total demands and water losses in both the public and private reticulation, ensuring the city is not being wasteful with its water allocation, whilst providing a resilient and cost-effective service.</li><li>Needed to demonstrate efficient use of resources for compliance purposes and offset renewal investments and further major investments in plants and reservoirs.</li><li>Delivery of this programme should occur alongside the SMART metering programme for existing metered non-residential connections (recommended in the Renewals and Compliance Programme).</li></ul>	0	\$1,650,000
Peacocke Water Supply Service Mains	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$26,000,000	\$26,000,000	<ul style="list-style-type: none"><li>Required to respond to growth and meet levels of service.</li></ul>	0	\$0
Maeroa Water Supply Service Mains	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$3,000,000	\$3,000,000	<ul style="list-style-type: none"><li>Required to respond to growth and meet levels of service.</li></ul>	0	\$0
2 <sup>nd</sup> Water Treatment Plant – Land Purchase	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$5,000,000	\$5,000,000	<ul style="list-style-type: none"><li>Strategic Land purchase to locate 2<sup>nd</sup> Water Treatment Plant.</li></ul>	0	\$25,000
Not included in proposed budget - Unfunded										
Stormwater										
R2 Stormwater Infrastructure	A green city	Outcome 3 - Resilience	\$0	\$226,200	\$226,211	\$1,583,479	\$2,035,890	<ul style="list-style-type: none"><li>Funding to contribute toward upsizing stormwater infrastructure at the time of the R2 greenfield development.</li><li>Timing dependent on development.</li></ul>	0	\$0
Wastewater										
Ranfurly Wastewater Pump Station / Pipe Upgrades	A green city	Outcome 3 - Resilience	\$0	\$10,000	\$29,000	\$374,500	\$413,500	<ul style="list-style-type: none"><li>May not be required if Ranfurly Gully Wastewater Pipe realignment is funded.</li></ul>	0	\$0
R2 Wastewater Infrastructure	A green city	Outcome 3 - Resilience	\$0	\$1,000,000	\$5,000,000	\$0	\$6,000,000	<ul style="list-style-type: none"><li>Funding to contribute toward upsizing wastewater interceptor extension at the time of the R2 greenfield development.</li><li>Timing dependent on development.</li></ul>	0	\$0
Water Supply										
Hamilton South Water Reservoir – Additional 20ML	A green city	Outcome 3 - Resilience	\$0	\$0	\$0	\$60,800,000	\$60,800,000	<ul style="list-style-type: none"><li>Project is to construct a new reservoir adjacent to Hamilton South Reservoir No.1.</li><li>Required to service growth and maintain levels of services and operational standards.</li></ul>	0	\$0

Project	Priority	Link to Our Climate Future*	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28 to 2033/34	Total	Description and considerations	Assumed revenue (%)	Opex**
								<ul style="list-style-type: none"><li>Timing will be driven by demand and when it exceeds the capacity of Hamilton South Water Supply Reservoir No. 1.</li></ul>		
Matangi/Morrinsville - Matangi/Newstead Reservoir Zone	A green city	Outcome 3 - Resilience	\$0	\$300,000	\$2,700,000	\$21,000,000	\$24,000,000	<ul style="list-style-type: none"><li>This project is to deliver dedicated bulk ring main and filling lines to new reservoirs to be delivered by Waikato District Council.</li><li>This project benefits HCC by reducing Waikato District Council's demand on HCC local networks which currently impacts levels of service (pressure and flow) to HCC customers.</li><li>This project reduces operational costs.</li><li>This project supports sub-regional servicing by improving overall efficiency of water network investment (e.g., avoiding duplicating storage requirements across territorial boundaries).</li><li>Year 2 is investigation and design moving into procurement and construction from Year 3.</li></ul>	0	\$0
Cambridge Tamahere Water Supply Reservoir Zone	A green city	Outcome 3 - Resilience	\$0	\$300,000	\$4,000,000	\$15,200,000	\$19,500,000	<ul style="list-style-type: none"><li>This project is to deliver dedicated bulk ring main and filling lines to new reservoirs, to be delivered by Waikato District Council.</li><li>This project benefits HCC by reducing Waikato District Council demand on HCC's local networks which currently impacts levels of service (pressure and flow) to HCC customers.</li><li>This project reduces operational costs.</li><li>Supports sub-regional servicing by improving overall efficiency of water network investment (e.g. avoiding duplicating storage requirements across territorial boundaries).</li><li>Year 2 is investigation and design, moving into procurement and construction from Year 3.</li></ul>	0	\$942,852
Greenhill/R2 Gordonton Water Supply Reservoir Zone	A green city	Outcome 3 - Resilience	\$0	\$500,000	\$7,000,000	\$75,000,000	\$82,500,000	<ul style="list-style-type: none"><li>This project is to deliver dedicated bulk ring main and filling lines, and a new reservoir and pump station.</li><li>Project is to service proposed R2 growth cell and Waikato District council out-of-district supply.</li><li>This project supports sub-regional servicing by improving overall efficiency of water network investment (e.g. avoiding duplicating storage requirements across territorial boundaries).</li><li>Year 2 is investigation and design moving into procurement and construction from Year 3.</li></ul>	0	\$942,852

\*Legend for Link to Our Climate Future  
Outcome 1/2/3 - the project outcomes are aligned to and will help to deliver the stated outcome of Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
“-” -There is not a clear alignment to the delivery of Our Climate Future: Te Pae Tawhiti o Kirikiriroa, but through the scoping of the project there is opportunity for this to be considered.  
N/A - The project doesn't have a link to implementing Our Climate Future: Te Pae Tawhiti o Kirikiriroa.  
\*\*The total consequential operating costs from 2024/25 to 2033/34

Changes  
Portfolio 4 - 1. Wastewater Bulk Storage - Collins Rd Pump Station (Stage 1) – budget reduced      Portfolio 6 – Waters added for years 3-10



### What is Water Demand Management

1. Water Demand Management continues to be a key investment strategy to optimise water allocation & water infrastructure, contribute to our obligations to restore and protect the Awa under Te Ture Whaimana, and meet compliance obligations while increasing our resilience to climate change.
2. Recognised water demand management interventions include education, enforcement, restrictions, water loss reduction, pressure management, metered supplies or a combination of all.
3. Over the past 10 years, Hamilton's water demand management strategy has been focused primarily on education and establishment of Water Demand Management areas to assist with water loss reduction.
4. This approach has seen Council reduce network loss from close to 20% to around 14% in the last decade. This current level of water loss is comparable to other metered and non-metered communities around New Zealand, however there are still opportunities for improvement.
5. International research suggests residential metering can result in water savings of more than 20% compared to a non-metered supply. Kapiti Coast District Council has reported a 26% decrease in residential water use since they introduced water meters in July 2014.

### Why Consider Investing in Water Demand Management

6. Te Ture Whaimana places obligations on Council to contribute to the restoration and protection of the awa. Efficient use of water means more water stays in the awa, minimising the impact of water abstraction and respecting Te Mana o te Awa.
7. Under the current water allocation resource consent, Council is required to ensure that water is used efficiently. The resource consent allows for stepped increases in water allocation through to consent expiry in 2044, however current growth projections indicate that the total allocation under the consent will be exceeded approximately 10 years before consent expiry.
8. Water metering is likely to be a fundamental investment requirement to secure water allocation through future resource consenting processes as metering is recognised as an effective demand management intervention both nationally and internationally.
9. Measurement and targeted network investment to reduce losses and water use will greatly improve our ability to use our water resources sustainably. Given that the Hamilton relies on a single source (the Waikato River) for municipal water supply and there are allocation pressures on that source, managing our water sustainably is critical.
10. Growth, climate change and greater extremes in weather are placing additional pressure on peak water demand. Without further water demand management intervention significant investment in resource consents to secure allocation and for the construction of new treatment plants may be needed sooner than currently anticipated in the Infrastructure Strategy.
11. Reduced network water use and leakage reduces overall network demand and therefore can defer high value capital expenditure such as additional reservoirs, pump stations and bulk mains and reduce operational costs (e.g., treatment, energy, chemicals)
12. When coupled with bulk network water metering, residential water meters would provide greater insight to network performance and enable faster responses to network issues (e.g., breakages). Actual water use data will also assist in identifying and prioritising works to reduce leakage across the network and optimising renewal programmes.

13. Further investment in Water Demand Management supports our climate change response in line with Council's climate change strategy, Our Climate Future: Te Pae Tawhiti o Kirikiriroa, and particularly Outcome 3: Our city is ready for Hamilton's climate. Water demand management can help improve resilience to climate change by encouraging more sustainable water use, which will become increasingly important as hotter temperatures and drought conditions are experienced. Managing water demand will also help to protect natural areas that are already vulnerable to climate change, including the Waikato River and our gully networks.
14. Effective water demand management does not increase revenue but reduces overall cost to the consumer through enabling Council to more efficiently manage water with our existing resources and infrastructure – it lets us “do more with less”.
15. A recent survey to understand public opinion on fair ways to pay for infrastructure undertaken by the New Zealand Infrastructure Commission. The survey concluded that 72% of the 3000 respondents surveyed thought it was reasonable to pay for water based on household use.  
[What do Kiwis think is a fair way to pay for infrastructure? | News & events | Te Waihangā](#)

**Pros and Cons of determining the timing of further demand management interventions.**

The following table evaluates the high-level benefits to enable council to decide on whether to include funding provision for an enhanced water demand management intervention in the draft 24/34 LTP. Should Council decide to include funding provision, a full and comprehensive assessment of the water demand management options and benefits would be presented back to Council to decide upon.

Option	Pros	Cons
Option 1 - Do Nothing	<p>Minimises short term costs to ratepayers.</p> <p>Provides time for better clarity on the impacts of Government's Local Water Done Well Policy.</p>	<p>Inconsistent with resource consent conditions.</p> <p>Inconsistent with the objectives of Te Ture Whaimana.</p> <p>Existing water allocation will be insufficient to service growth.</p> <p>Difficult to secure future water allocation.</p> <p>Missed opportunity to optimise future capital investments.</p> <p>The benefits of Water Meters not realised.</p> <p>Increased new infrastructure costs as water systems will need to be built to allow for network losses and higher water use.</p> <p>Reputational risk as other councils have implemented or are actively considering water metering.</p>
Option 2 - Investment in business case only	<p>Provides robust assessment to enable council decision making.</p> <p>Consistent with the objectives of Te Ture Whaimana.</p> <p>Demonstrates to regulators intention to consider additional tools for managing water demand.</p>	<p>Decreased transparency on the likely future investment requirements.</p> <p>Water allocation will be insufficient to service growth.</p> <p>Potential missed opportunity for future alternative financing options.</p>

		Missed opportunity to spread intergenerational cost by funding investment of business case development through debt.
Option 3 - Investment in business case, and provision for capital intervention commencing in year 3. <b>(recommended)</b>	<p>Provides robust assessment to enable council decision making.</p> <p>Transparency on the likely future investment requirements.</p> <p>Intergenerational cost distribution by funding investment (including business case) through debt.</p> <p>Minimise compliance and reputational risk by demonstrating a commitment to use water efficiently.</p> <p>Maximise opportunities for future alternative financing options.</p> <p>Improved measurement and data on actual water use and user pays approach can positively impact on consumer behaviour and reduce per capita water use.</p> <p>By reducing network losses and per capita water use, available water allocation and infrastructure capacity can be optimised to accommodate growth.</p> <p>Consistent with the objectives of Te Ture Whaimana.</p>	<p>Additional capital investment and associated operational investment to fund universal water meters installation, maintenance, and management.</p> <p>Potential adverse consumer reaction to introduction of universal water meters and volumetric pricing which needs to be managed through good engagement, communication, appropriate pricing structures and consistent messaging.</p>
Option 4 - Defer the timing of enhanced water demand management to year 6.	<p>Delayed assessment to enable council decision making.</p> <p>Delayed expenditure.</p>	<p>Delayed benefits of enhanced demand management.</p> <p>Potential missed opportunity for alternative future financing options.</p>

	<p>Provides time for better clarity on the impacts of Government's Local Water Done Well Policy.</p>	<p>Compliance risk due to delayed commitment to use water efficiently.</p> <p>Water allocation will be insufficient to service growth.</p> <p>The longer installation of meters is delayed the more expensive installation costs become as a result of inflation and overall cost increases.</p> <p>Missed opportunity to require new developments to install water meters for new properties (e.g. for greenfield development areas and infill)</p> <p>Reputational risk as other councils have implemented or are actively considering water metering.</p>
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**Updated budget with water meter spend included**

Base budget with water meters included:

	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6	YR 7	YR 8	YR 9	YR 10
<b>Rates %</b>	<b>25.5%</b>	<b>12.9%</b>	<b>8.7%</b>	<b>6.3%</b>	<b>6.3%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>
Median residential rates increase per week	\$14	\$7	\$5	\$3	\$3	\$3	\$3	\$3	\$3	\$3
BTB	(\$24m)	(\$3m)	\$2m	\$4m	(\$3m)	(\$9m)	(\$15m)	(\$23m)	(\$33m)	(\$35m)
DtR	269%	265%	276%	303%	353%	387%	400%	412%	427%	436%
GOVT BTB	\$2m	\$32m	\$60m	\$62m	\$11m	(\$12m)	(\$3m)	(\$10m)	(\$37m)	(\$36m)
Net Debt	\$1224m	\$1383m	\$1641m	\$1922m	\$2233m	\$2541m	\$2857m	\$3119m	\$3343m	\$3639m
Total Rate Revenue	\$324m	\$372m	\$411m	\$443m	\$480m	\$513m	\$547m	\$584m	\$621m	\$663m

Updated base budget with water meters included, balancing the books under the government measure, in one year:

	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6	YR 7	YR 8	YR 9	YR 10
<b>Rates %</b>	<b>25.5%</b>	<b>14.3%</b>	<b>14.3%</b>	<b>14.3%</b>	<b>14.3%</b>	<b>9.8%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>
Median residential rates increase per week	\$14	\$8	\$8	\$8	\$8	\$5	\$3	\$3	\$3	\$3
BTB	(\$24m)	\$1m	\$28m	\$67m	\$106m	\$135m	\$139m	\$142m	\$142m	\$152m
DtR	269%	262%	260%	263%	275%	275%	273%	268%	262%	257%
GOVT BTB	\$2m	\$36m	\$86m	\$126m	\$119m	\$133m	\$151m	\$154m	\$138m	\$150m
Net Debt	\$1224m	\$1378m	\$1611m	\$1829m	\$2030m	\$2194m	\$2356m	\$2454m	\$2503m	\$2613m
Total Rate Revenue	\$324m	\$376m	\$436m	\$505m	\$586m	\$654m	\$698m	\$744m	\$792m	\$844m

Updated base budget with water meters including, balancing the books under Hamilton City Council's measure, over three years:

	YR 1	YR 2	YR 3	YR 4	YR 5	YR 6	YR 7	YR 8	YR 9	YR 10
<b>Rates %</b>	<b>20.4%</b>	<b>15.9%</b>	<b>15.9%</b>	<b>15.9%</b>	<b>15.9%</b>	<b>9.3%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>	<b>5.0%</b>
Median residential rates increase per week	\$11	\$9	\$9	\$9	\$9	\$5	\$3	\$3	\$3	\$3
BTB	(\$37m)	(\$9m)	\$22m	\$67m	\$114m	\$141m	\$146m	\$148m	\$149m	\$160m
DtR	280%	271%	267%	267%	275%	275%	272%	266%	260%	254%
GOVT BTB	(\$11m)	\$26m	\$80m	\$125m	\$127m	\$139m	\$158m	\$161m	\$145m	\$158m
Net Debt	\$1237m	\$1401m	\$1640m	\$1858m	\$2052m	\$2210m	\$2366m	\$2456m	\$2499m	\$2600m
Total Rate Revenue	\$312m	\$366m	\$431m	\$505m	\$594m	\$660m	\$704m	\$751m	\$799m	\$852m

Portfolio 6 Request	Net Capex 3 year \$000 uninflated	Gross Capex 3 year \$000 uninflated	Net Capex 10 year \$000 uninflated	Gross Capex 10 year \$000 uninflated
<b>A green city</b>	<b>\$125,313</b>	<b>\$125,313</b>	<b>\$554,384</b>	<b>\$554,384</b>
<b>Rubbish and Recycling</b>	<b>\$8,250</b>	<b>\$8,250</b>	<b>\$19,149</b>	<b>\$19,149</b>
Recycling Drop off points	\$1,350	\$1,350	\$2,700	\$2,700
Replacement of Closed Landfill assets	\$2,659	\$2,659	\$6,016	\$6,016
Replacement of Closed Landfill Resource Consents	\$0	\$0	\$1,867	\$1,867
Replacement of RTS and HOC Facilities	\$2,972	\$2,972	\$4,167	\$4,167
Willoughby Bank Stabilisation	\$1,269	\$1,269	\$4,398	\$4,398
<b>Storm Water</b>	<b>\$15,957</b>	<b>\$15,957</b>	<b>\$78,406</b>	<b>\$78,406</b>
Comprehensive Stormwater Consent Implementation	\$586	\$586	\$2,029	\$2,029
Erosion Control Works	\$994	\$994	\$3,915	\$3,915
Existing Brownfield Device Upgrades	\$633	\$633	\$1,952	\$1,952
Replacement of Stormwater Assets	\$11,931	\$11,931	\$64,593	\$64,593
Replacement of Stormwater Resource Consents	\$8	\$8	\$381	\$381
Stormwater asset renewals - Outlets to streams	\$802	\$802	\$2,332	\$2,332
Stormwater asset renewals - Outlets to Waikato River	\$441	\$441	\$1,275	\$1,275
Stormwater asset renewals Channel lining	\$232	\$232	\$928	\$928
Stormwater asset renewals Treatment devices renewals	\$331	\$331	\$1,001	\$1,001
<b>Waste Water</b>	<b>\$66,016</b>	<b>\$66,016</b>	<b>\$310,216</b>	<b>\$310,216</b>
Increase Capacity of Wastewater Pump Stations	\$10,484	\$10,484	\$20,848	\$20,848
Minor WW Network Improvements	\$1,515	\$1,515	\$5,082	\$5,082
Model Platform Transfer	\$93	\$93	\$93	\$93
Replacement of Wastewater Assets	\$20,096	\$20,096	\$151,508	\$151,508
Replacement of Wastewater Pump Station Assets	\$3,157	\$3,157	\$19,099	\$19,099
Replacement of Wastewater Treatment Plant Assets	\$12,051	\$12,051	\$52,552	\$52,552
Replacement of Wastewater Treatment Plant Facilities	\$923	\$923	\$5,518	\$5,518
Replacement of Wastewater Treatment Plant Resource Consents	\$8,362	\$8,362	\$10,224	\$10,224
Replacement of Wastewater Treatment Plant Systems	\$304	\$304	\$1,082	\$1,082
Seismic Strengthening - Waste Water	\$678	\$678	\$5,748	\$5,748
Upgrade of Wastewater Treatment Plant Systems	\$129	\$129	\$498	\$498
Wastewater Model	\$675	\$675	\$3,693	\$3,693
Wastewater Network Discharge Consent	\$3,685	\$3,685	\$6,662	\$6,662
Wastewater Treatment Plant Compliance	\$3,865	\$3,865	\$20,000	\$20,000
WWTP Climate Change Actions	\$0	\$0	\$7,608	\$7,608
<b>Water Supply</b>	<b>\$35,089</b>	<b>\$35,089</b>	<b>\$146,613</b>	<b>\$146,613</b>
Minor Water Network Improvements	\$1,059	\$1,059	\$2,850	\$2,850
Replacement of Valves Meters and Hydrants	\$2,643	\$2,643	\$9,644	\$9,644
Replacement of Water Treatment Plant and Reservoir Assets	\$3,982	\$3,982	\$29,576	\$29,576
Replacement of Water Treatment Plant Facilities	\$2,049	\$2,049	\$18,222	\$18,222
Replacement of Water Treatment Plant Resource Consents	\$191	\$191	\$191	\$191
Replacement of Watermains	\$17,773	\$17,773	\$68,250	\$68,250
Seismic Strengthening - Reservoir & Treatment Plant	\$1,116	\$1,116	\$5,692	\$5,692
Smart Metering	\$609	\$609	\$1,192	\$1,192
Water Model	\$822	\$822	\$2,652	\$2,652
Water Treatment Plant Compliance - Minor Upgrades	\$4,844	\$4,844	\$8,343	\$8,343

LTP ACTIVITY: ('000)	YR 1 24/25	YR 2 25/26	YR 3 26/27	YR 4 27/28	YR 5 28/29	YR 6 29/30	YR 7 30/31	YR 8 31/32	YR 9 32/33	YR 10 33/34
<b>Rubbish &amp; Recycling</b>										
INCOME	(\$15,237)	(\$15,819)	(\$15,984)	(\$16,761)	(\$17,025)	(\$16,174)	(\$17,851)	(\$19,313)	(\$19,528)	(\$21,356)
EXPENSES	\$13,153	\$14,055	\$14,652	\$15,924	\$16,792	\$16,807	\$18,994	\$21,079	\$22,034	\$24,411
(Surplus)/Deficit	(\$2,084)	(\$1,764)	(\$1,332)	(\$837)	(\$233)	\$634	\$1,144	\$1,766	\$2,506	\$3,055
<b>Stormwater</b>										
INCOME	(\$20,722)	(\$24,402)	(\$26,911)	(\$29,123)	(\$33,119)	(\$36,366)	(\$40,060)	(\$44,736)	(\$46,937)	(\$50,313)
EXPENSES	\$18,556	\$20,895	\$23,248	\$25,152	\$29,238	\$32,886	\$36,845	\$42,040	\$44,709	\$48,243
(Surplus)/Deficit	(\$2,167)	(\$3,507)	(\$3,663)	(\$3,971)	(\$3,881)	(\$3,479)	(\$3,215)	(\$2,697)	(\$2,227)	(\$2,069)
<b>Wastewater</b>										
INCOME	(\$54,729)	(\$66,157)	(\$79,841)	(\$92,312)	(\$106,290)	(\$117,263)	(\$129,907)	(\$143,709)	(\$154,923)	(\$168,039)
EXPENSES	\$50,369	\$56,799	\$68,581	\$79,843	\$94,304	\$106,555	\$119,792	\$135,578	\$148,899	\$162,459
(Surplus)/Deficit	(\$4,360)	(\$9,358)	(\$11,260)	(\$12,469)	(\$11,987)	(\$10,708)	(\$10,114)	(\$8,132)	(\$6,024)	(\$5,580)
<b>Water Supply</b>										
INCOME	(\$34,393)	(\$40,162)	(\$46,726)	(\$52,584)	(\$60,771)	(\$67,373)	(\$74,324)	(\$81,175)	(\$85,365)	(\$92,148)
EXPENSES	\$30,593	\$33,348	\$38,707	\$43,459	\$51,262	\$57,708	\$63,961	\$70,678	\$74,681	\$80,585
(Surplus)/Deficit	(\$3,800)	(\$6,814)	(\$8,019)	(\$9,126)	(\$9,509)	(\$9,665)	(\$10,364)	(\$10,497)	(\$10,684)	(\$11,563)
<b>Total</b>	<b>(\$12,410)</b>	<b>(\$21,444)</b>	<b>(\$24,274)</b>	<b>(\$26,403)</b>	<b>(\$25,610)</b>	<b>(\$23,219)</b>	<b>(\$22,549)</b>	<b>(\$19,559)</b>	<b>(\$16,429)</b>	<b>(\$16,158)</b>



Capital Portfolio 6 - Gross  
All Years Water  
Capex

Row Labels	Sum of 2024/25	Sum of 2025/26	Sum of 2026/27	Sum of 2027/28	Sum of 2028/29	Sum of 2029/30	Sum of 2030/31	Sum of 2031/32	Sum of 2032/33	Sum of 2033/34	Sum of 10 year total
Base	\$338,680,627	\$311,661,908	\$434,572,694	\$457,812,478	\$418,941,991	\$391,080,039	\$392,403,703	\$345,863,993	\$305,409,383	\$347,919,015	\$3,744,345,832
Renewals & Compliance Programme	\$115,000,000	\$120,000,000	\$154,104,252	\$147,675,228	\$140,732,502	\$147,469,358	\$148,366,281	\$147,330,093	\$153,133,576	\$146,662,955	\$1,420,474,247
Ruakura Programme	\$2,000,400	\$0	\$234,000	\$1,346,800	\$24,372,600	\$2,524,300	\$22,454,400	\$22,454,400	\$66,000	\$0	\$75,452,900
Rototuna Programme	\$5,360,500	\$4,849,100	\$7,117,953	\$2,548,341	\$3,877,941	\$3,314,550	\$5,159,500	\$5,408,400	\$4,189,200	\$4,537,600	\$46,363,085
Rotokauri Programme	\$7,750,000	\$3,849,600	\$5,388,950	\$14,406,892	\$15,055,500	\$25,624,804	\$19,778,050	\$8,172,537	\$13,381,813	\$12,444,485	\$125,852,630
Te Rapa North Programme	\$299,000	\$0	\$4,262,700	\$5,560,100	\$9,061,000	\$141,700	\$0	\$0	\$0	\$0	\$19,324,500
Peacocke Programme	\$77,642,527	\$43,998,780	\$5,890,294	\$7,587,985	\$7,737,008	\$3,360,613	\$6,689,454	\$13,568,820	\$30,668,993	\$8,135,234	\$205,279,708
Central City Programme	\$17,025,029	\$24,986,784	\$68,063,246	\$103,167,597	\$34,694,750	\$18,650,000	\$10,150,000	\$10,150,000	\$10,150,000	\$10,150,000	\$307,187,406
City Wide Infrastructure Programme	\$14,100,000	\$13,500,000	\$16,000,000	\$20,900,000	\$18,000,000	\$10,000,000	\$34,750,000	\$34,750,000	\$10,000,000	\$10,000,000	\$182,000,000
City Wide Community Programme	\$14,979,100	\$6,737,300	\$4,664,100	\$8,198,300	\$15,571,300	\$8,671,200	\$8,367,700	\$11,689,300	\$7,434,300	\$5,383,300	\$91,695,900
City Wide Transport Programme	\$38,603,500	\$36,320,080	\$25,281,575	\$22,913,000	\$18,125,825	\$22,204,600	\$21,211,650	\$18,753,075	\$18,801,500	\$17,538,825	\$239,753,630
City Wide Waters Programme	\$45,920,572	\$57,420,263	\$143,565,623	\$123,508,237	\$131,713,565	\$149,118,914	\$115,476,668	\$73,587,368	\$57,584,001	\$133,066,616	\$1,030,961,826
Recommended	\$24,922,791	\$62,918,897	\$126,863,600	\$60,440,156	\$42,365,924	\$68,787,677	\$42,312,719	\$83,605,968	\$105,361,169	\$81,744,827	\$699,323,729
Rototuna Programme	\$0	\$3,000,000	\$23,500,000	\$880,100	\$730,800	\$1,754,400	\$546,000	\$0	\$0	\$0	\$30,411,300
Rotokauri Programme	\$5,580,000	\$10,025,000	\$91,000	\$594,474	\$2,797,424	\$5,674,684	\$2,403,389	\$833,297	\$2,031,621	\$13,321,070	\$43,351,959
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,499,308	\$13,499,308
Peacocke Programme	\$1,608,003	\$470,500	\$20,424,600	\$1,549,765	\$2,870,863	\$11,858,716	\$8,989,053	\$3,535,895	\$8,976,771	\$22,288,473	\$82,572,639
Central City Programme	\$0	\$714,000	\$5,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,814,000
City Wide Infrastructure Programme	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000
City Wide Community Programme	\$9,977,800	\$23,281,700	\$27,300,100	\$9,974,300	\$4,741,880	\$22,336,600	\$681,200	\$7,046,000	\$66,189,500	\$6,293,000	\$177,822,080
City Wide Transport Programme	\$6,280,000	\$18,324,997	\$39,287,020	\$23,980,300	\$6,180,300	\$6,180,300	\$6,180,300	\$6,180,300	\$6,180,300	\$6,180,300	\$124,954,117
City Wide Waters Programme	\$1,476,988	\$2,102,700	\$11,160,880	\$23,461,217	\$25,044,657	\$20,982,977	\$23,512,777	\$66,010,477	\$21,982,977	\$20,162,677	\$215,898,326
Consider	\$28,214,870	\$57,341,319	\$60,180,810	\$71,915,206	\$64,511,446	\$84,816,596	\$80,927,396	\$41,987,500	\$56,656,036	\$30,653,213	\$577,204,393
Ruakura Programme	\$0	\$0	\$0	\$0	\$632,800	\$3,081,700	\$420,000	\$5,750,400	\$0	\$0	\$9,884,900
Rotokauri Programme	\$0	\$0	\$0	\$496,800	\$4,014,000	\$2,642,400	\$9,345,600	\$826,800	\$6,891,599	\$369,600	\$24,586,799
Peacocke Programme	\$0	\$0	\$116,250	\$1,371,250	\$43,750	\$0	\$0	\$0	\$631,438	\$974,313	\$3,137,000
Central City Programme	\$9,610,000	\$9,075,869	\$8,800,760	\$25,557,156	\$14,913,596	\$12,544,996	\$12,544,996	\$2,000,000	\$2,000,000	\$2,000,000	\$99,047,374
City Wide Infrastructure Programme	\$2,205,000	\$18,440,000	\$18,508,000	\$1,928,000	\$350,000	\$10,350,000	\$2,005,000	\$755,000	\$10,440,000	\$150,000	\$65,131,000
City Wide Community Programme	\$6,656,870	\$7,850,450	\$11,593,300	\$9,967,000	\$8,472,300	\$15,755,000	\$12,171,800	\$6,912,300	\$6,226,000	\$13,559,300	\$99,164,320
City Wide Transport Programme	\$9,743,000	\$21,975,000	\$21,162,500	\$32,595,000	\$36,085,000	\$40,442,500	\$44,440,000	\$25,743,000	\$30,467,000	\$13,600,000	\$276,253,000
Unfunded	\$14,833,662	\$85,662,756	\$144,728,647	\$210,003,449	\$260,582,149	\$251,674,139	\$239,059,900	\$262,132,413	\$326,995,716	\$327,350,219	\$2,123,023,050
Renewals & Compliance Programme	\$1,426,583	\$3,442,500	\$1,743,917	\$587,500	\$2,478,000	\$7,441,500	\$390,500	\$207,500	\$207,500	\$1,002,500	\$18,928,000
Ruakura Programme	\$0	\$0	\$4,000,000	\$4,000,000	\$4,000,000	\$12,000,000	\$0	\$3,780,000	\$240,000	\$1,200,000	\$29,220,000
Rototuna Programme	\$0	\$0	\$0	\$0	\$0	\$13,000,000	\$44,680,800	\$200,000	\$500,000	\$8,600,000	\$66,980,800
Rotokauri Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$3,636,000	\$50,000	\$875,000	\$6,061,000
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peacocke Programme	\$0	\$0	\$292,800	\$367,200	\$0	\$0	\$306,000	\$1,629,600	\$2,188,800	\$54,000	\$4,838,400
Central City Programme	\$5,915,678	\$40,469,531	\$44,195,401	\$33,950,000	\$23,752,000	\$19,100,000	\$32,950,000	\$24,782,000	\$40,020,000	\$42,100,000	\$307,234,610
City Wide Infrastructure Programme	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000
City Wide Community Programme	\$451,500	\$1,809,600	\$387,400	\$4,057,500	\$3,600,000	\$0	\$0	\$0	\$4,875,000	\$14,625,000	\$29,806,000
City Wide Transport Programme	\$7,039,900	\$37,604,925	\$75,153,919	\$120,443,038	\$179,522,438	\$181,706,428	\$159,006,389	\$221,871,101	\$253,688,205	\$228,148,508	\$1,464,184,849
City Wide Waters Programme	\$0	\$2,336,200	\$18,955,211	\$46,597,211	\$47,229,711	\$18,426,211	\$226,211	\$6,026,211	\$25,226,211	\$30,226,211	\$195,249,390
Templeview Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$519,000	\$519,000
Grand Total	\$406,651,950	\$517,584,880	\$766,345,751	\$800,171,290	\$786,401,510	\$796,358,451	\$754,703,718	\$733,589,874	\$794,422,305	\$787,667,274	\$7,143,897,003

Capital Portfolio 6 - Gross  
All Years Water  
Revenue

Row Labels	Sum of 2024/252	Sum of 2025/262	Sum of 2026/272	Sum of 2027/282	Sum of 2028/292	Sum of 2029/302	Sum of 2030/312	Sum of 2031/322	Sum of 2032/332	Sum of 2033/342
Base	-\$45,817,263	-\$58,505,752	-\$86,466,038	-\$87,702,098	-\$41,657,590	-\$28,289,583	-\$41,150,413	-\$40,960,561	-\$29,461,290	-\$31,868,017
Renewals & Compliance Programme	-\$12,093,233	-\$15,541,045	-\$16,626,745	-\$13,175,180	-\$14,301,296	-\$16,186,756	-\$18,548,225	-\$19,426,619	-\$19,384,664	-\$20,969,957
Ruakura Programme	\$0	\$0	\$0	-\$686,868	-\$12,430,026	-\$1,287,393	-\$11,451,744	-\$11,451,744	-\$33,660	\$0
Rototuna Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rotokauri Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-\$193,698	-\$1,060,466	-\$1,915,560
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peacocke Programme	\$0	-\$7,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Central City Programme	-\$6,025,000	-\$15,387,000	-\$58,663,750	-\$63,717,500	-\$5,544,750	\$0	\$0	\$0	\$0	\$0
City Wide Infrastructure Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Community Programme	-\$3,900,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Transport Programme	-\$23,624,030	-\$19,992,706	-\$10,990,543	-\$9,937,550	-\$9,196,518	-\$10,630,434	-\$10,965,444	-\$9,703,500	-\$8,797,500	-\$8,797,500
City Wide Waters Programme	-\$175,000	-\$185,000	-\$185,000	-\$185,000	-\$185,000	-\$185,000	-\$185,000	-\$185,000	-\$185,000	-\$185,000
Recommended	-\$4,175,300	-\$13,718,248	-\$24,908,880	-\$37,010,500	-\$7,932,500	-\$7,932,500	-\$7,932,500	-\$7,932,500	-\$7,932,500	-\$7,932,500
Rototuna Programme	\$0	\$0	\$0	-\$20,000,000	\$0	\$0	\$0	\$0	\$0	\$0
Rotokauri Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peacocke Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Central City Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Infrastructure Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Community Programme	-\$1,100,000	-\$4,500,000	-\$5,000,000	-\$5,000,000	-\$5,000,000	-\$5,000,000	-\$5,000,000	-\$5,000,000	-\$5,000,000	-\$5,000,000
City Wide Transport Programme	-\$3,075,300	-\$9,218,248	-\$19,908,880	-\$12,010,500	-\$2,932,500	-\$2,932,500	-\$2,932,500	-\$2,932,500	-\$2,932,500	-\$2,932,500
City Wide Waters Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Consider	-\$4,661,430	-\$14,624,750	-\$14,542,875	-\$16,623,450	-\$18,403,350	-\$20,625,675	-\$22,664,400	-\$13,128,930	-\$15,538,170	-\$6,936,000
Ruakura Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rotokauri Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peacocke Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Central City Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Infrastructure Programme	-\$75,000	-\$3,800,000	-\$3,750,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Community Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Transport Programme	-\$4,586,430	-\$10,824,750	-\$10,792,875	-\$16,623,450	-\$18,403,350	-\$20,625,675	-\$22,664,400	-\$13,128,930	-\$15,538,170	-\$6,936,000
Unfunded	-\$3,386,349	-\$18,974,512	-\$42,786,999	-\$69,883,949	-\$83,703,827	-\$68,016,894	-\$90,856,216	-\$129,580,190	-\$113,402,297	-\$124,127,655
Renewals & Compliance Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ruakura Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rototuna Programme	\$0	\$0	\$0	\$0	\$0	\$0	-\$1,096,500	-\$102,000	-\$255,000	-\$4,386,000
Rotokauri Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peacocke Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Central City Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Infrastructure Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Community Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Transport Programme	-\$3,386,349	-\$18,974,512	-\$42,786,999	-\$69,883,949	-\$83,703,827	-\$68,016,894	-\$89,759,716	-\$129,478,190	-\$113,147,297	-\$119,741,655
City Wide Waters Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Templeview Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grand Total	-\$58,040,342	-\$105,823,262	-\$168,704,792	-\$211,219,998	-\$151,697,267	-\$124,864,653	-\$162,603,529	-\$191,602,181	-\$166,334,256	-\$170,864,172

**Capital Portfolio 6 - Gross  
All Years Water  
Consquential Opex**

Row Labels	Sum of 2024/253	Sum of 2025/263	Sum of 2026/273	Sum of 2027/283	Sum of 2028/293	Sum of 2029/303	Sum of 2030/313	Sum of 2031/323	Sum of 2032/333	Sum of 2033/343
<b>Base</b>	<b>\$1,570,768</b>	<b>\$3,469,152</b>	<b>\$7,529,408</b>	<b>\$9,517,524</b>	<b>\$11,999,556</b>	<b>\$14,400,753</b>	<b>\$15,891,624</b>	<b>\$17,105,983</b>	<b>\$18,795,367</b>	<b>\$19,369,121</b>
Renewals & Compliance Programme	\$964,500	\$1,649,500	\$2,189,500	\$2,705,500	\$3,089,500	\$3,495,500	\$3,824,500	\$4,153,500	\$4,477,500	\$4,801,500
Ruakura Programme	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000	\$100,000	\$100,000	\$100,000
Rototuna Programme	\$0	\$30,000	\$30,000	\$46,000	\$46,000	\$88,000	\$103,000	\$128,000	\$128,000	\$142,000
Rotokauri Programme	\$0	\$0	\$42,993	\$102,924	\$318,974	\$337,974	\$358,974	\$360,974	\$360,974	\$396,974
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$13,000	\$27,000	\$27,000	\$27,000	\$27,000
Peacocke Programme	\$26,000	\$110,000	\$409,000	\$447,901	\$443,901	\$517,293	\$533,293	\$555,293	\$564,293	\$592,685
Central City Programme	\$0	\$42,000	\$266,000	\$267,000	\$678,000	\$681,000	\$682,000	\$541,000	\$542,000	\$543,000
City Wide Infrastructure Programme	\$30,000	\$60,000	\$840,000	\$870,000	\$900,000	\$930,000	\$960,000	\$990,000	\$1,770,000	\$1,790,000
City Wide Community Programme	\$249,000	\$577,500	\$826,000	\$1,003,000	\$953,000	\$1,805,000	\$2,590,000	\$2,499,000	\$2,616,000	\$2,686,000
City Wide Transport Programme	\$161,268	\$380,152	\$518,165	\$725,949	\$874,172	\$1,012,798	\$1,145,165	\$1,278,841	\$1,413,200	\$1,547,101
City Wide Waters Programme	\$140,000	\$620,000	\$2,407,750	\$3,349,250	\$4,696,009	\$5,480,188	\$5,627,692	\$6,472,375	\$6,796,400	\$6,742,861
<b>Recommended</b>	<b>\$185,782</b>	<b>\$535,785</b>	<b>\$2,343,679</b>	<b>\$2,613,177</b>	<b>\$3,193,200</b>	<b>\$3,948,745</b>	<b>\$4,677,263</b>	<b>\$5,143,762</b>	<b>\$5,438,060</b>	<b>\$5,839,163</b>
Rototuna Programme	\$0	\$0	\$0	\$508,000	\$508,000	\$508,000	\$508,000	\$508,000	\$508,000	\$508,000
Rotokauri Programme	\$0	\$10,000	\$53,612	\$78,599	\$78,599	\$108,848	\$170,130	\$224,967	\$224,967	\$255,851
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$20,596	\$79,214	\$79,214	\$79,214	\$79,214
Peacocke Programme	\$0	\$0	\$58,000	\$114,979	\$215,830	\$279,024	\$532,779	\$604,863	\$674,332	\$808,466
Central City Programme	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
City Wide Infrastructure Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Community Programme	\$75,000	\$303,000	\$513,000	\$687,000	\$894,000	\$1,358,000	\$1,513,000	\$1,545,000	\$1,592,000	\$1,650,000
City Wide Transport Programme	\$110,782	\$215,092	\$310,949	\$471,059	\$581,169	\$691,279	\$801,389	\$911,500	\$1,021,610	\$1,131,720
City Wide Waters Programme	\$0	\$7,692	\$1,408,118	\$748,541	\$910,601	\$977,998	\$1,067,750	\$1,265,218	\$1,332,935	\$1,400,911
<b>Consider</b>	<b>\$273,802</b>	<b>\$834,874</b>	<b>\$1,248,418</b>	<b>\$1,654,925</b>	<b>\$1,845,530</b>	<b>\$2,254,506</b>	<b>\$2,997,085</b>	<b>\$3,328,832</b>	<b>\$3,654,979</b>	<b>\$4,615,065</b>
Ruakura Programme	\$0	\$0	\$0	\$0	\$0	\$33,000	\$33,000	\$36,000	\$65,000	\$65,000
Rotokauri Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000
Peacocke Programme	\$0	\$0	\$0	\$0	\$0	\$19,000	\$19,000	\$19,000	\$19,000	\$19,000
Central City Programme	\$1,000	\$10,571	\$20,142	\$21,142	\$22,142	\$23,142	\$24,142	\$25,142	\$27,000	\$250,000
City Wide Infrastructure Programme	\$185,830	\$320,890	\$356,250	\$356,250	\$356,250	\$356,250	\$532,080	\$596,910	\$632,270	\$632,270
City Wide Community Programme	\$25,000	\$292,500	\$557,100	\$799,100	\$891,100	\$1,071,100	\$1,330,600	\$1,448,600	\$1,629,700	\$1,673,700
City Wide Transport Programme	\$61,972	\$210,913	\$314,926	\$478,433	\$576,038	\$752,014	\$1,058,263	\$1,203,180	\$1,282,009	\$1,955,095
<b>Unfunded</b>	<b>\$61,085</b>	<b>\$329,820</b>	<b>\$664,643</b>	<b>\$1,065,651</b>	<b>\$1,705,551</b>	<b>\$1,976,028</b>	<b>\$4,078,234</b>	<b>\$4,381,449</b>	<b>\$4,634,767</b>	<b>\$4,912,832</b>
Renewals & Compliance Programme	\$0	\$173,005	\$173,005	\$173,005	\$273,010	\$273,010	\$273,010	\$273,010	\$273,010	\$273,010
Ruakura Programme	\$0	\$0	\$35,000	\$35,000	\$70,000	\$70,000	\$105,000	\$105,000	\$140,000	\$140,000
Rototuna Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$1,325,000	\$1,325,000	\$1,325,000	\$1,325,000
Rotokauri Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000	\$15,000
Te Rapa North Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Peacocke Programme	\$0	\$0	\$7,000	\$7,000	\$18,000	\$18,000	\$18,000	\$18,000	\$27,000	\$27,000
Central City Programme	\$0	\$11,821	\$157,767	\$250,517	\$335,392	\$388,142	\$435,892	\$518,267	\$573,250	\$630,750
City Wide Infrastructure Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
City Wide Community Programme	\$48,500	\$42,000	\$86,000	\$87,000	\$182,000	\$212,000	\$212,000	\$212,000	\$212,000	\$212,000
City Wide Transport Programme	\$12,585	\$102,994	\$205,871	\$513,129	\$827,149	\$1,014,876	\$1,254,926	\$1,455,726	\$1,638,101	\$1,765,626
City Wide Waters Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$454,406	\$474,446	\$432,406	\$524,446
Templeview Programme	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Grand Total</b>	<b>\$2,091,437</b>	<b>\$5,169,631</b>	<b>\$11,786,148</b>	<b>\$14,851,276</b>	<b>\$18,743,836</b>	<b>\$22,580,032</b>	<b>\$27,644,206</b>	<b>\$29,960,027</b>	<b>\$32,523,172</b>	<b>\$34,736,181</b>



**Capital Programme Breakdown by Priority**

Priority	Funded Capital Programme	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
1	A city that's easy to live in	\$425,830	\$629,385
2	A city where our people thrive	\$100,702	\$100,702
3	A central city where people love to be*	\$0	\$0
4	A fun city with lots to do	\$86,851	\$90,751
5	A green city	\$1,384,856	\$1,503,034
	Renewals & Compliance Programme	\$1,266,215	\$1,420,469
	Total	\$3,264,453	\$3,744,340

\*No specific group of activities has been allocated to this priority as it is recognised that the activation of the central city is contributed to by all parts of Council activity and by key capital projects

## Priority 1: A city that's easy to live in

Priority	Funded Capital Programme	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
<b>1</b>	<b>A city that's easy to live in</b>	<b>\$425,830</b>	<b>\$629,385</b>
<b>1.1</b>	<b>Ruakura Programme</b>	<b>\$38,111</b>	<b>\$75,453</b>
1.1.1	Ruakura Eastern Transport Corridor New Build	\$37,877	\$75,219
1.1.2	Ruakura Road Transpower Land Purchase	\$234	\$234
<b>1.2</b>	<b>Rototuna Programme</b>	<b>\$32,415</b>	<b>\$32,415</b>
1.2.1	Borman Horsham Urban Upgrade and Extension	\$4,920	\$4,920
1.2.2	North City Road Upgrade - Bourn Brook to Kay	\$7,791	\$7,791
1.2.3	River Road Upgrade- Te Huia to Kay Road	\$7,541	\$7,541
1.2.4	Rototuna Transport Upsize Programme	\$962	\$962
1.2.5	Rototuna Transport Urbanisation Programme	\$11,201	\$11,201
<b>1.3</b>	<b>Rotokauri Programme</b>	<b>\$44,491</b>	<b>\$47,661</b>
1.3.1	Arterial Designations and Permanent Levels	\$2,500	\$2,500
1.3.2	Arthur Porter Drive Realignment	\$10,092	\$13,262
1.3.3	Brymer Road Urbanisation	\$6,491	\$6,491
1.3.4	Rotokauri Road Urbanisation	\$4,994	\$4,994
1.3.5	Rotokauri Stage 1 Arterial Upsize	\$9,903	\$9,903
1.3.6	Rotokauri Stage 1 Collector Upsize	\$10,511	\$10,511
<b>1.4</b>	<b>Te Rapa North Programme</b>	<b>\$19,091</b>	<b>\$19,091</b>
1.4.1	Onion Road Realignment	\$19,091	\$19,091
<b>1.5</b>	<b>Peacocke Programme</b>	<b>\$143,605</b>	<b>\$151,005</b>
1.5.1	B - SH3 Ohaupo Road (HIF)	\$1,502	\$1,502
1.5.2	Bader Street Urbanisation	\$1,282	\$1,282
1.5.3	C - Extension of Wairere Drive and Bridge (HIF)	\$10,332	\$10,332
1.5.4	C1 - Wastewater Strategic Pumpstation Storage and Pressure Main (HIF)	\$1,850	\$1,850
1.5.5	D - Peacocke Road Urban Upgrade (HIF)	\$7,982	\$7,982
1.5.6	E - East/West Rooding Arterial (HIF)	\$57,372	\$57,372
1.5.7	Hall Road Urban Upgrade	\$3,425	\$3,425
1.5.8	North-South Arterial	\$4,999	\$4,999
1.5.9	North-South Arterial from East-West Arterial to Peacocke Road	\$17,839	\$17,839
1.5.10	Peacocke Developer Upsize Programme	\$10,458	\$10,458
1.5.11	Peacocke Land Acquisition Programme (HIF)	\$4,604	\$4,604
1.5.12	Peacocke PDA Upsize Contribution (HIF)	\$0	\$7,400
1.5.13	Peacocke Road Minor Arterial Upgrade	\$9,425	\$9,425
1.5.14	Peacockes Lane Urban Upgrade	\$5,338	\$5,338
1.5.15	Southern Links Designation Provisions	\$7,196	\$7,196
<b>1.6</b>	<b>Central City Programme</b>	<b>\$18,699</b>	<b>\$51,707</b>
1.6.1	Sapper Moore Jones - Theatre Access & Pedestrian Environment	\$900	\$900
1.6.2	IAF - Active Modes River Crossing	\$10,300	\$41,462
1.6.3	IAF - Anglesea Street Investigation and Protection	-\$1	\$1,845
1.6.4	Transport Network - Proactive Upgrades for Intensification	\$7,500	\$7,500
<b>1.7</b>	<b>City Wide Community Programme</b>	<b>\$11,700</b>	<b>\$11,700</b>
1.7.1	Community Library Hub (Hillcrest) Programme A	\$11,700	\$11,700
<b>1.8</b>	<b>City Wide Transport Programme</b>	<b>\$117,118</b>	<b>\$239,754</b>
1.8.1	LCLR - Local Roads Programme A	\$7,350	\$15,000
1.8.2	LCLR - Public Transport Improvements Programme A	\$3,675	\$7,500
1.8.3	LCLR - Road to Zero Programme A	\$24,500	\$50,000
1.8.4	LCLR - Walking Programme A	\$9,800	\$20,000
1.8.5	Morrinsville Road Revocation - Fit for Purpose Improvements	\$0	\$11,200
1.8.6	452 Eastern Pathways - CBD to Uni (Clyde St to CBD)	\$6,600	\$6,600
1.8.7	452 Eastern Pathways - School Link (Te Aroha St, Ruakura Rd)	\$13,426	\$27,400
1.8.8	452 Biking and Micromobility Strategic Routes Programme A	\$19,600	\$40,000
1.8.9	LCLR - PT Improvements - High Frequency Routes - Strategic	\$19,600	\$40,000
1.8.10	Parking Management	\$713	\$713
1.8.11	Hamilton Transport model	\$588	\$1,200
1.8.12	Bus Rapid Transit Business Cases	\$2,031	\$8,516
1.8.13	Northern River Crossing Designation	\$2,296	\$4,686
1.8.14	Transport Network Upgrade associated with Development	\$6,375	\$6,375
1.8.15	Waikato Regional Traffic Model	\$564	\$564
<b>1.9</b>	<b>City Wide Infrastructure Programme</b>	<b>\$600</b>	<b>\$600</b>
1.9.1	Claudlands Power Resilience	\$600	\$600

## Priority 2: A city where our people thrive

Priority	Funded Capital Programme	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
<b>2</b>	<b>A city where our people thrive</b>	<b>\$100,702</b>	<b>\$100,702</b>
<b>2.1</b>	<b>City Wide Infrastructure Programme</b>	<b>\$100,000</b>	<b>\$100,000</b>
2.1.1	Strategic Land Acquisition Fund (SLAF)	\$100,000	\$100,000
<b>2.2</b>	<b>City Wide Community Programme</b>	<b>\$702</b>	<b>\$702</b>
2.2.1	Animal Control - Kennel Block Extension	\$650	\$650
2.2.2	Community-Wide Security Risk Assessment Responses	\$52	\$52

Item 8

Attachment 10

### Priority 4: A fun city with lots to do

Priority	Funded Capital Programme	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
<b>4</b>	<b>A fun city with lots to do</b>	<b>\$86,851</b>	<b>\$90,751</b>
4.1	Rototuna Programme	\$315	\$315
4.1.1	Rototuna Parks - Linear Reserve Development	\$315	\$315
4.2	Rotokauri Programme	\$2,227	\$2,227
4.2.1	Rotokauri Park Development	\$2,227	\$2,227
4.3	Peacocke Programme	\$315	\$315
4.3.1	Peacocke Stage 1 Natural Areas and Neighbourhood Parks	\$315	\$315
4.4	Central City Programme	\$8,601	\$8,601
4.4.1	Waikato Museum - Internal Environment Upgrade	\$3,851	\$3,851
4.4.2	Embassy Park (South End Precinct)	\$4,750	\$4,750
4.5	City Wide Community Programme	\$75,394	\$79,294
4.5.1	Hamilton Park Cemetery Burial and Ash Lawn Development Programme	\$5,875	\$5,875
4.5.2	Community Facilities Improvements - Pukete Neighbourhood House	\$3,030	\$3,030
4.5.3	Lake Domain Water Quality Improvements Infrastructure	\$600	\$600
4.5.4	Nature in the City Portfolio Programme - Delivery Projects	\$27,721	\$27,721
4.5.5	Play Spaces Programme	\$16,181	\$16,181
4.5.6	Sports Parks Improvements Programme A	\$11,202	\$11,202
4.5.7	West Town Belt Implementation - Boyes Park Redevelopment	\$1,300	\$1,300
4.5.8	Hamilton Gardens - Amenity, Safety, Access, and Visitor Experience Initiatives	\$5,866	\$7,566
4.5.9	Public Art Support Fund	\$341	\$341
4.5.10	Te Kaaroro Futureproofing and Revenue Generation Programme - Part A	\$2,201	\$2,201
4.5.11	Waiwhakareke Nature Conservation Development Programme	\$660	\$2,860
4.5.12	Visitor Destinations - Connected web presence and online customer channels	\$416	\$416

## Priority 5: A green city

Priority	Funded Capital Programme	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
<b>5</b>	<b>A green city</b>	<b>\$1,384,856</b>	<b>\$1,503,034</b>
<b>5.1</b>	<b>Rototuna Programme</b>	<b>\$13,633</b>	<b>\$13,633</b>
5.1.1	Rototuna Stormwater Upsize Programme	\$10,907	\$10,907
5.1.2	Rototuna Wastewater Upsize Programme	\$2,726	\$2,726
<b>5.2</b>	<b>Rotokauri Programme</b>	<b>\$76,199</b>	<b>\$76,199</b>
5.2.1	Arthur Porter Drive Realignment	\$2,423	\$2,423
5.2.2	Brymer Road Urbanisation	\$1,820	\$1,820
5.2.3	Rotokauri Greenway	\$50,045	\$50,045
5.2.4	Rotokauri Greenway Consent and Design	\$3,500	\$3,500
5.2.5	Rotokauri Stage 1 Arterial Upsize	\$3,638	\$3,638
5.2.6	Rotokauri Stormwater Upsize Programme	\$4,849	\$4,849
5.2.7	Rotokauri Wastewater Upsize Programme	\$5,498	\$5,498
5.2.8	Rotokauri Water Upsize Programme	\$4,194	\$4,194
5.2.9	Onion Road Realignment	\$234	\$234
<b>5.3</b>	<b>Peacocke Programme</b>	<b>\$53,960</b>	<b>\$53,960</b>
5.3.1	C - Extension of Wairere Drive and Bridge (HIF)	\$511	\$511
5.3.2	C1 - Wastewater Strategic Pumpstation Storage and Pressure Main (HIF)	\$21,865	\$21,865
5.3.3	E - East/West Rooding Arterial (HIF)	\$8,939	\$8,939
5.3.4	Peacocke Developer Upsize Programme	\$13,450	\$13,450
5.3.5	North-South Arterial from East-West Arterial to Peacocke Road	\$9,195	\$9,195
<b>5.4</b>	<b>Central City Programme</b>	<b>\$130,551</b>	<b>\$246,880</b>
5.4.1	IAF - Central City Integrated Catchment Management Plan	\$0	\$1,736
5.4.2	IAF - Ruakiwi 30ML Reservoir and PS - 2029	\$0	\$88,376
5.4.3	IAF - Stormwater Network Upsizing & Improvements	\$0	\$7,393
5.4.4	IAF - Wastewater Investigation	\$0	\$2,168
5.4.5	IAF - Wastewater Network Upsizing & Improvements	\$0	\$7,393
5.4.6	IAF - Water Investigation	\$0	\$1,869
5.4.7	IAF - Water Network Upsizing & Improvements	\$0	\$7,393
5.4.8	IAF - Water Supply - Bulk Mains from new Reservoir to Central City	\$50,000	\$50,000
5.4.9	Wastewater Network - Proactive Upgrades for Intensification	\$39,551	\$39,551
5.4.10	Water Supply Proactive intensification (Central City)	\$41,000	\$41,000
<b>5.5</b>	<b>City Wide Infrastructure Programme</b>	<b>\$81,400</b>	<b>\$81,400</b>
5.5.1	Subregional Wastewater Treatment Plant-HCC Share-Implementation	\$81,400	\$81,400
<b>5.6</b>	<b>City Wide Waters Programme</b>	<b>\$1,029,113</b>	<b>\$1,030,962</b>
5.6.1	2nd Water Treatment Plant	\$3,000	\$3,000
5.6.2	Brownfield Stormwater Management - Residual Programme	\$20,450	\$20,450
5.6.3	Chartwell - Catchment Erosion control	\$500	\$500
5.6.4	Citywide Erosion Control Programme - Residual Programme	\$12,934	\$12,934
5.6.5	Hillcrest Zone Implementation	\$50,200	\$50,200
5.6.6	Kirikiriroa - Catchment Erosion control	\$2,607	\$2,607
5.6.7	Ranfurly Gully Wastewater Pipe realignment	\$13,500	\$13,500
5.6.8	St Andrews Catchment - Flood Management	\$1,533	\$1,533
5.6.9	Stormwater customer connections to network	\$0	\$250
5.6.10	Stormwater network upgrade - growth	\$8,479	\$8,479
5.6.11	Strategic Network Upgrades - Residual Programme	\$45,418	\$45,418
5.6.12	Upper Western Network - Kahikatea/Greenwood All Weather PS and Rising Mains	\$35,769	\$35,769
5.6.13	Upper Western Network: New All Weather PS and Rising Mains (Lorne/Normandy)	\$22,166	\$22,166
5.6.14	Upper Western Network: New Storage, Pre-Treatment and Controlled Discharge (Lorne/Normandy)	\$12,503	\$12,503
5.6.15	Waioira 3 - Compliance/Resilience	\$30,600	\$30,600
5.6.16	Waitawhiriwhiri Catchment - Flood Management	\$10,107	\$10,107
5.6.17	Waitawhiriwhiri - Catchment Erosion control	\$2,032	\$2,032
5.6.18	Waitawhiriwhiri - Catchment Erosion control pt2	\$5,616	\$5,616
5.6.19	Wastewater Customer Connections	\$0	\$1,099
5.6.20	Wastewater network upgrade - growth	\$8,500	\$8,500
5.6.21	Water customer connections	\$0	\$500
5.6.22	Water Demand Management - Network Water Loss	\$106	\$106
5.6.23	Water Network Upgrade - Growth	\$7,313	\$7,313
5.6.24	Water Treatment Plant Inlet Structure Upgrade	\$23,000	\$23,000
5.6.25	Brownfield Stormwater Management - Waitawhiriwhiri / Frankton Treatment	\$8,642	\$8,642
5.6.26	Stormwater Integrated Catchment Management Plan (ICMP) program	\$14,088	\$14,088
5.6.27	Wastewater Network Master Plan	\$2,343	\$2,343
5.6.28	Flynn Wastewater Pump Station Diversion	\$2,109	\$2,109
5.6.29	Wastewater Bulk Storage - Eastern Interceptor Hillcrest (Stage 1)	\$23,052	\$23,052

5.6.30	Wastewater Bulk Storage - Eastern Interceptor Mid-Section (Stage 1)	\$41,423	\$41,423
5.6.31	Wastewater Storage - Eastern Interceptor Upper Section (Stage 1)	\$41,789	\$41,789
5.6.32	Te Anau/Split Wastewater Pumpstation Upgrade & Diversion	\$7,001	\$7,001
5.6.33	Wastewater Bulk Storage - Collins Rd Pump Station (Stage 1)	\$69	\$69
5.6.34	Wastewater Bulk Storage - Western Interceptor Mid Section (Stage 1)	\$27,933	\$27,933
5.6.35	Wastewater Treatment Plant Master Plan	\$700	\$700
5.6.36	Upgrade Pukete Wastewater Treatment Plant	\$409,938	\$409,938
5.6.37	Waioara 2 Water Treatment Plant Upgrade	\$2,900	\$2,900
5.6.38	Eastern Reservoirs Bulk Water Supply Ring Mains	\$6,001	\$6,001
5.6.39	Fairfield Water Supply Pump Station Upgrade	\$3,300	\$3,300
5.6.40	Upgrade Maeroa Reservoir Pumpstation	\$601	\$601
5.6.41	Ruakiwi Water Supply 30ML Reservoir No.2 - 2036	\$35,000	\$35,000
5.6.42	Ruakura Water Supply 21ML Reservoir online in 2031 - Number 2	\$83,400	\$83,400
5.6.43	Water Supply Network Master Plan	\$793	\$793
5.6.44	Water Treatment Plant Master Plan	\$700	\$700
5.6.45	Strategic Water Line	\$1,000	\$1,000

**Recommended, Consider and Unfunded Programme Breakdown by Priority**

	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
<b>Recommended</b>	<b>\$633,836</b>	<b>\$699,324</b>
A city that's easy to live in	\$115,870	\$181,358
A fun city with lots to do	\$244,247	\$244,247
A green city	\$273,719	\$273,719
<b>Consider</b>	<b>\$429,455</b>	<b>\$577,204</b>
A city that's easy to live in	\$273,297	\$413,421
A fun city with lots to do	\$86,315	\$86,315
A green city	\$69,843	\$77,468
<b>Unfunded</b>	<b>\$1,359,376</b>	<b>\$2,104,095</b>
A city that's easy to live in	\$1,079,832	\$1,824,551
A fun city with lots to do	\$18,024	\$18,024
A green city	\$261,520	\$261,520
<b>Total</b>	<b>\$2,422,667</b>	<b>\$3,380,623</b>

	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
<b>A city that's easy to live in</b>	<b>\$1,468,999</b>	<b>\$2,419,330</b>
<b>Recommended</b>	<b>\$115,870</b>	<b>\$181,358</b>
<b>Rototuna Programme</b>	<b>\$0</b>	<b>\$20,000</b>
Rototuna Pool	\$0	\$20,000
<b>Rotokauri Programme</b>	<b>\$15,000</b>	<b>\$15,000</b>
Arthur Porter Drive Realignment	\$15,000	\$15,000
<b>Peacocke Programme</b>	<b>\$15,554</b>	<b>\$15,554</b>
Hall Road Urban Upgrade	\$6,446	\$6,446
North-South Arterial from East-West Arterial to Peacocke Road	\$5,254	\$5,254
Peacocke Developer Upsize Programme	\$3,854	\$3,854
<b>City Wide Community Programme</b>	<b>\$5,850</b>	<b>\$5,850</b>
Community Library Hub Development Programme B	\$5,850	\$5,850
<b>City Wide Transport Programme</b>	<b>\$79,466</b>	<b>\$124,954</b>
LCLR - Local Roads Programme B	\$2,450	\$5,000
LCLR - Public Transport Improvements Programme B	\$1,225	\$2,500
LCLR - Road to Zero Programme B	\$15,157	\$30,932
LCLR - Walking Programme B	\$10,613	\$21,660
452 Eastern Pathways - CBD to Uni (Clyde St to CBD) B	\$16,219	\$33,100
452 Eastern Pathways - School Link (Peachgrove Rd)	\$24,160	\$16,000
452 Biking and Micromobility Strategic Routes Programme B	\$5,880	\$12,000
Sump Filter Stormwater Compliance Programme	\$3,762	\$3,762
<b>Consider</b>	<b>\$273,297</b>	<b>\$413,421</b>
<b>Ruakura Programme</b>	<b>\$9,885</b>	<b>\$9,885</b>
Ruakura Arterial Upsize	\$9,885	\$9,885
<b>Rotokauri Programme</b>	<b>\$24,527</b>	<b>\$24,527</b>
Te Kowhai/Rotokauri Arterial New Build	\$24,527	\$24,527
<b>Peacocke Programme</b>	<b>\$1,442</b>	<b>\$1,442</b>
Ohaupo Road Urbanisation	\$1,442	\$1,442
<b>Central City Programme</b>	<b>\$31,750</b>	<b>\$31,750</b>
Alexandra Street Upgrade A	\$6,000	\$6,000
Caro St Upgrade	\$5,750	\$5,750
Footpath Renewal - Central City Enhanced	\$20,000	\$20,000
<b>City Wide Infrastructure Programme</b>	<b>\$48,135</b>	<b>\$48,135</b>
Fleet EV Infrastructure	\$3,050	\$3,050
Fleet Growth	\$5,085	\$5,085
Strategic Infrastructure Fund	\$40,000	\$40,000
<b>City Wide Community Programme</b>	<b>\$21,429</b>	<b>\$21,429</b>
Aquatics - Visitor Experience Improvements	\$21,429	\$21,429
<b>City Wide Transport Programme</b>	<b>\$136,129</b>	<b>\$276,253</b>
Bridge Improvements	\$7,350	\$15,000
LCLR - Cycling - Biking and MM Strategic Routes	\$29,965	\$61,153
Major Intersection Improvements	\$34,864	\$71,150
LCLR - Walking and Cycling - Biking End of Trip Facilities	\$1,857	\$3,790
RT1 - Comet B	\$36,299	\$74,080
RT2 - Meteor B	\$24,294	\$49,580
Morrinsville Road 7003.0 Arterial Upgrade Designation	\$1,500	\$1,500
<b>Unfunded</b>	<b>\$1,079,832</b>	<b>\$1,824,551</b>
<b>Ruakura Programme</b>	<b>\$5,220</b>	<b>\$5,220</b>
Ruakura Railway Hub	\$5,220	\$5,220
<b>Rototuna Programme</b>	<b>\$61,141</b>	<b>\$66,981</b>
Rototuna North West Pool	\$55,531	\$55,531
Rototuna Transport Hub	\$5,611	\$11,450
<b>Rotokauri Programme</b>	<b>\$5,136</b>	<b>\$5,136</b>
Rotokauri Stage 1 Collector Upsize	\$3,636	\$3,636
Rotokauri Transport Upsize Programme	\$1,500	\$1,500
<b>Peacocke Programme</b>	<b>\$4,838</b>	<b>\$4,838</b>
Peacocke Developer Upsize Programme	\$4,838	\$4,838
<b>Central City Programme</b>	<b>\$257,104</b>	<b>\$257,104</b>
Alexandra Street Upgrade B	\$15,050	\$15,050
Central City Transport Improvements	\$224,400	\$224,400
Collingwood Street Upgrade (Alexandra to Victoria)	\$6,600	\$6,600
Road 623.1 - Norton Road	\$5,802	\$5,802
Road 803.1 - Rostrevor Street	\$5,252	\$5,252
<b>City Wide Infrastructure Programme</b>	<b>\$1</b>	<b>\$1</b>
Municipal Building Options	\$1	\$1
<b>City Wide Community Programme</b>	<b>\$21,086</b>	<b>\$21,086</b>
Aquatics - Future Network Provision of Pools	\$19,500	\$19,500
Libraries - Inclusivity & Equitable Offering Programme	\$1,586	\$1,586

A city that's easy to live in		
Unfunded (Continued)	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
City Wide Transport Programme	\$725,305	\$1,464,185
Nature in the City - Transport Network	\$4,000	\$4,000
452 Eastern Pathways - CBD to Uni Link (Clyde to University)	\$35,723	\$72,905
452 Eastern Pathways - School Link - Hukanui Road & Peachgrove stg 2	\$78,020	\$159,224
452 Biking and Micromobility Projects Citywide - Community Links	\$53,778	\$109,750
Orbiter Improvements	\$12,997	\$26,525
PT Hub Improvements	\$4,312	\$8,800
PT Interchanges	\$27,808	\$56,750
Transport Centre Improvements	\$10,780	\$22,000
Active Modes River Crossing - St. Andrews	\$101,350	\$101,350
cross city connector - mid whitiara to heaphy	\$36,895	\$36,895
cross city connector - ulster to greenwood	\$5,594	\$5,594
cross city connector - whitiara bridge	\$21,921	\$21,921
Cross City Connector Designation - Ulster to Wairere	\$1,103	\$2,250
MSP Bus Rapid Transit CBD - East	\$53,888	\$183,293
MSP Bus Rapid Transit CBD - North - Anglesea to Vardon	\$55,241	\$187,893
MSP Bus Rapid Transit CBD - North - Vardon to Te Awa Lakes	\$56,631	\$192,622
MSP Bus Rapid Transit CBD - South	\$19,502	\$66,335
Morrinsville Road 7003.1 Arterial Urban Upgrade	\$8,977	\$8,977
Morrinsville Road 7003.2 Arterial Urban Upgrade	\$9,456	\$9,456
Northern River crossing stage 1	\$26,845	\$54,786
Northern River crossing stage 2	\$31,104	\$63,478
Wairere Dr 4 Laning - Arthur Porter to Te Rapa	\$14,759	\$14,759
Wairere Dr 4 Laning - Hukanui to Gordonton	\$16,594	\$16,594
Wairere Dr 4 Laning - Resolution to Hukanui	\$15,641	\$15,641
Wairere Dr 4 Laning - Ruakura to Cambridge	\$12,994	\$12,994
Te Rapa Urban Upgrade + 4 Laning Road 6000.1	\$8,837	\$8,837
Te Rapa Urban Upgrade + 4 Laning Road 6000.2	\$557	\$557

Item 8

Attachment 11

	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
<b>A fun city with lots to do</b>	<b>\$348,586</b>	<b>\$348,586</b>
<b>Recommended</b>	<b>\$244,247</b>	<b>\$244,247</b>
<b>Rototuna Programme</b>	<b>\$7,380</b>	<b>\$7,380</b>
Rototuna Neighbourhood Park	\$7,380	\$7,380
<b>Rotokauri Programme</b>	<b>\$13,998</b>	<b>\$13,998</b>
Rotokauri Park Development	\$13,998	\$13,998
<b>Peacocke Programme</b>	<b>\$50,897</b>	<b>\$50,897</b>
Peacocke Stage 2 Natural Areas and Neighbourhood Parks	\$50,897	\$50,897
<b>City Wide Community Programme</b>	<b>\$171,972</b>	<b>\$171,972</b>
Hamilton Park Cemetery Land Acquisition	\$5,500	\$5,500
Community Facilities - Glenview Community Hub (Centre + Library)	\$23,400	\$23,400
Community Facilities Improvements	\$102,738	\$102,738
Destination Park Improvements Programme - West Town Belt	\$8,546	\$8,546
Parks Waste Management Improvements	\$1,161	\$1,161
Public Toilet Improvements	\$5,272	\$5,272
Sports Parks Improvements Programme B	\$21,060	\$21,060
Hamilton Gardens - Improving and Future-proofing Visitor Access, Traffic Management, and Parking Capacity - Part A	\$2,295	\$2,295
Te Kaaroro Futureproofing and Revenue Generation Programme - Part A-1	\$2,000	\$2,000
<b>Consider</b>	<b>\$86,315</b>	<b>\$86,315</b>
<b>Central City Programme</b>	<b>\$8,580</b>	<b>\$8,580</b>
Waikato Museum - Entrance and Profile	\$8,580	\$8,580
<b>City Wide Community Programme</b>	<b>\$77,735</b>	<b>\$77,735</b>
Destination Park Improvements Programme	\$8,902	\$8,902
Land to Park Development	\$2,282	\$2,282
Neighbourhood Parks Improvement Programme	\$1,979	\$1,979
Verandah Cafe Building Improvements	\$2,002	\$2,002
Water Safety Infrastructure Improvements	\$1,384	\$1,384
Enclosed Gardens Visitor Safety and Security Infrastructure	\$2,652	\$2,652
Hamilton Gardens - Improving and Future-proofing Visitor Access, Traffic Management, and Parking Capacity - Part B	\$21,884	\$21,884
Hamilton Gardens - Integrated Audio Visual Solution in the Pavilion	\$650	\$650
Hamilton Zoo Maintaining Levels of Service for Increased Visitation	\$22,800	\$22,800
Te Kaaroro Futureproofing and Revenue Generation Programme - Part B	\$13,200	\$13,200
<b>Unfunded</b>	<b>\$18,024</b>	<b>\$18,024</b>
<b>Rotokauri Programme</b>	<b>\$925</b>	<b>\$925</b>
Rotokauri Community Park Acquisition	\$925	\$925
<b>Central City Programme</b>	<b>\$8,379</b>	<b>\$8,379</b>
Waikato Museum - Manaakitanga and kaitiakitanga improvements - Beale Cottage	\$267	\$267
Waikato Museum - Profile and Connections to Waikato Awa	\$4,017	\$4,017
Waikato Museum - Visitor Experience Manaakitanga	\$4,095	\$4,095
<b>City Wide Community Programme</b>	<b>\$8,720</b>	<b>\$8,720</b>
Hamilton Gardens - Amenity, Safety, Access, and Visitor Experience Initiatives - Part C	\$186	\$186
Station Masters House - Conservation Work	\$620	\$620
Te Kaaroro - Nature Precinct - Stage 3 Function centre	\$7,560	\$7,560
iSite Capacity & Location	\$250	\$250
Visitor Destinations - Branding Strategy	\$104	\$104

	Net Capex 10 Year \$000 uninflated	Gross Capex 10 Year \$000 uninflated
<b>A green city</b>	\$605,082	\$612,707
<b>Recommended</b>	<b>\$273,719</b>	<b>\$273,719</b>
<b>Rototuna Programme</b>	<b>\$3,031</b>	<b>\$3,031</b>
Rototuna Wastewater Upsize Programme	\$3,031.20	\$3,031
<b>Rotokauri Programme</b>	<b>\$27,853</b>	<b>\$27,853</b>
Rotokauri Stormwater Upsize Programme	\$3,321	\$3,321
Rotokauri Wastewater Upsize Programme	\$4,464	\$4,464
Rotokauri Water Upsize Programme	\$6,569	\$6,569
Te Rapa North Stormwater Upsize Programme	\$9,999	\$9,999
Te Rapa North Wastewater Upsize Programme	\$2,000	\$2,000
Te Rapa North Water Upsize Programme	\$1,500	\$1,500
<b>Peacocke Programme</b>	<b>\$16,122</b>	<b>\$16,122</b>
Peacocke Developer Upsize Programme	\$16,122	\$16,122
<b>Central City Programme</b>	<b>\$5,814</b>	<b>\$5,814</b>
Seddon Wastewater Pump Station diversion to Western Interceptor	\$5,814	\$5,814
<b>City Wide Infrastructure Programme</b>	<b>\$5,000</b>	<b>\$5,000</b>
Subregional Wastewater Treatment Plant-HCC Share-Land	\$5,000	\$5,000
<b>City Wide Waters Programme</b>	<b>\$215,898</b>	<b>\$215,898</b>
2nd Water Treatment Plant - Land Purchase	\$5,000	\$5,000
Automation of Strategic Bulk Ring Main Valves	\$1,200	\$1,200
Brownfield watermain upsizing to meet infill growth	\$77,000	\$77,000
Citywide Flood Control - Residual Programme	\$19,478	\$19,478
Enderley/5th Ave Wastewater Trunk Main Diversion	\$4,303	\$4,303
Enderly Trunk Main Upgrade	\$6,048	\$6,048
Maeroa Water Supply Service Mains	\$3,000	\$3,000
Mangaonua - Catchment Erosion control	\$501	\$501
Peacocke Service Mains	\$26,000	\$26,000
Safer Networks CAPEX Programme	\$969	\$969
Southern Wastewater Diversions	\$19,557	\$19,557
water demand management - universal meters	\$52,842	\$52,842
<b>Consider</b>	<b>\$69,843</b>	<b>\$77,468</b>
<b>Rotokauri Programme</b>	<b>\$60</b>	<b>\$60</b>
Te Kowhai/Rotokauri Arterial New Build	\$60	\$60
<b>Peacocke Programme</b>	<b>\$1,695</b>	<b>\$1,695</b>
Ohaupo Road Urbanisation	\$163	\$163
Peacocke Developer Upsize Programme	\$1,531	\$1,531
<b>Central City Programme</b>	<b>\$58,717</b>	<b>\$58,717</b>
Strategic Network Upgrades - Tristram Street Pipe Upgrade	\$44,400	\$44,400
Strategic Network Upgrades - Victoria Street Trunk Pipe Upgrade	\$14,317	\$14,317
<b>City Wide Infrastructure Programme</b>	<b>\$9,371</b>	<b>\$16,996</b>
Reconfiguration of Refuse Transfer Station	\$1,746	\$1,746
Resource Recovery Park	\$7,625	\$15,250
<b>Unfunded</b>	<b>\$261,520</b>	<b>\$261,520</b>
<b>Ruakura Programme</b>	<b>\$24,000</b>	<b>\$24,000</b>
Ruakura Water Upsize Programme	\$24,000	\$24,000
<b>Central City Programme</b>	<b>\$41,752</b>	<b>\$41,752</b>
Anglesea Street Wastewater Interceptor - Upper Section	\$12,820	\$12,820
CBD Wastewater Side Trunk Main Upgrades	\$7,500	\$7,500
Gwynne Wastewater Pump Station new	\$21,432	\$21,432
<b>City Wide Waters Programme</b>	<b>\$195,249</b>	<b>\$195,249</b>
Cambridge Tamahere Water Supply Reservoir Zone	\$19,500	\$19,500
Greenhill/R2_Gordonton Water Supply Reservoir Zone	\$82,500	\$82,500
Ham South Reservoir - Additional 20ML	\$60,800	\$60,800
Matangi/Morrinsville_Matangi\Newstead Zone	\$24,000	\$24,000
R2 Stormwater Infrastructure	\$2,036	\$2,036
R2 Wastewater Infrastructure	\$6,000	\$6,000
Ranfurly Wastewater Pumpstation/ Pipe Upgrades	\$414	\$414
<b>Templeview Programme</b>	<b>\$519</b>	<b>\$519</b>
Upgrade/New wastewater in Templeview	\$519	\$519

## Resolution to Exclude the Public

### Section 48, Local Government Official Information and Meetings Act 1987

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. Confirmation of the Council Public Excluded Minutes 28 November 2023	) Good reason to withhold ) information exists under ) Section 7 Local Government ) Official Information and ) Meetings Act 1987	Section 48(1)(a)
C2. Confirmation of the Council Public Excluded Minutes 14 December 2023		
C3. 242-266 Victoria Street - Victoria on the River Southern Edge Activation Project		

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Item C1.	to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (j)
Item C2.	to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (j)
Item C3.	to enable Council to carry out commercial activities without disadvantage to enable Council to carry out negotiations	Section 7 (2) (h) Section 7 (2) (i)