

## Notice of Meeting:

I hereby give notice that an ordinary Meeting of the Finance Committee will be held on:

**Date:** Thursday 27 February 2025  
**Time:** 9:30 am  
**Meeting Room:** Council Chamber and Audio Visual Link  
**Venue:** Municipal Building, Garden Place, Hamilton

Lance Vervoort  
Chief Executive

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## Finance and Monitoring Committee

### *Te Komiti Aroturuki me ngaa Puutea*

## OPEN AGENDA

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### Membership

**Chairperson** Cr Maxine van Oosten  
*Heamana*

**Deputy Chairperson** Cr Moko Tauariki  
*Heamana Tuarua*

<b>Members</b>	Mayor Paula Southgate	Cr Ewan Wilson
	Deputy Mayor Angela O'Leary	Cr Louise Hutt
	Cr Emma Pike	Cr Geoff Taylor
	Cr Mark Donovan	Cr Andrew Bydder
	Cr Anna Casey-Cox	Cr Sarah Thomson
	Cr Tim Macindoe	Cr Kesh Naidoo-Rauf

**Quorum:** A majority of members (including vacancies)

**Meeting Frequency:** Two monthly

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Amy Viggers  
Mana Whakahaere  
Governance Lead

**18 February 2025**

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**Purpose:**

The Finance and Monitoring Committee is responsible for:

1. Monitoring Council's current financial strategy, and financial performance against the Long Term Plan and Annual Plan.
2. Determining financial matters within its delegations and Terms of Reference and making recommendations to Council on financial matters outside its authority.

***In addition to the common delegations on page 10, the Finance and Monitoring Committee is delegated the following Terms of Reference and powers:***

**Terms of Reference:**

3. To provide direction on Council's financial strategy and monitor performance against that strategy.
4. To monitor Council's financial performance against the Council's Long Term Plan and the impact of the financial performance on services levels and rate payers' value.
5. To monitor Council's capital expenditure against the Council's Long Term Plan.
6. To monitor Council's service delivery performance as outlined in the Council's Long Term Plan.
7. To develop and monitor policy related to the following matters:
  - a) financial management;
  - b) revenue generation; and
  - c) procurement and tendering.
8. To monitor the probity of processes relating to policies developed by the Finance and Monitoring Committee.
9. To provide clear direction to the Local Government Funding Agency on Council's expectations, including feedback on the draft statements of intent.
10. To receive six-monthly reports from the Local Government Funding Agency.

**The Committee is delegated the following powers to act:**

- Approval of operating expenditure within the Long Term Plan or Annual Plan that exceeds the Chief Executive's delegation, excluding expenditure which:
  - i. contravenes the Council's Financial Strategy; or
  - ii. significantly alters any level of service outlined in the applicable Long Term Plan or Annual Plan; or
  - iii. impacts Council policy or practice, in which case the delegation is recommendatory only and the Committee may make a recommendation to the Council for approval.
- Approval of contractual and other arrangements for supply and services, and revenue generating contracts, which:
  - i. exceed the Chief Executive's delegations, but
  - ii. exclude contracts or arrangements that are reserved for the Council or another Committee's approval.
- Approval to write-off outstanding accounts that exceeds the Chief Executive's delegation.

**The Committee is delegated the following recommendatory powers:**

- To set the direction of Council's Financial Strategy.
- The Committee may make recommendations to Council.
- The Committee may make recommendations to other Committees.

**Recommendatory Oversight of Strategies:**

- Financial Strategy

**Recommendatory Oversight of Policies and Bylaws:**

- *Funding Needs Analysis Policy*
- *Investment and Liability Management Policy*
- *Rates Remissions and Postponements Policy*
- *Rating Policy*
- *Revenue and Financing Policy*

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**1 Apologies – *Tono aroha***

That the committee accepts the apologies for full absence from Cr Huata.

**2 Confirmation of Agenda – *Whakatau raarangi take***

The Committee to confirm the agenda.

**3 Declaration of Interest – *Tauaakii whaipanga***

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as an elected representative and any private or other external interest they might have.

**4 Public Forum – *Aatea koorero***

As per Hamilton City Council's Standing Orders, a period of up to 30 minutes has been set aside for a public forum. Each speaker during the public forum section of this meeting may speak for five minutes or longer at the discretion of the Chair.

Please note that the public forum is to be confined to those items falling within the terms of the reference of this meeting.

Speakers will be put on a Public Forum speaking list on a first come first served basis in the Council Chamber prior to the start of the Meeting. A member of the Council Governance Team will be available to co-ordinate this. As many speakers as possible will be heard within the allocated time.

If you have any questions regarding Public Forum please contact Governance by telephoning 07 838 6699.

# Council Report

**Committee:** Finance and Monitoring Committee

**Date:** 27 February 2025

**Author:** Amy Viggers

**Authoriser:** Michelle Hawthorne

**Position:** Governance Lead

**Position:** Governance and Assurance Manager

**Report Name:** Confirmation of the Finance and Monitoring Open Minutes 5 December 2024

<b>Report Status</b>	<i>Open</i>
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## Staff Recommendation - *Tuutohu-aa-kaimahi*

That the Finance and Monitoring Committee confirm the Open Minutes of the Finance and Monitoring Meeting held on 5 December 2024 as a true and correct record.

## Attachments - *Ngaa taapirihanga*

Attachment 1 - Finance and Monitoring Committee Open Unconfirmed Minutes 5 December 2024



**Finance and Monitoring Committee**  
***Te Komiti Aroturuki me ngaa Puutea***  
**OPEN MINUTES**

Minutes of a meeting of the Finance and Monitoring Committee held in Council Chamber and Audio-Visual Link , Municipal Building, Garden Place, Hamilton on Thursday 5 December 2024 at 9:30 am.

**PRESENT**

**Chairperson** Cr Maxine van Oosten  
***Heamana***

**Deputy Chairperson** Cr Moko Tauariki  
***Heamana Tuarua***

**Members** Mayor Paula Southgate  
Cr Maria Huata  
Cr Emma Pike  
Cr Anna Casey-Cox  
Cr Tim Macindoe  
Cr Ewan Wilson  
Cr Louise Hutt (via Audio-Visual link)  
Cr Geoff Taylor (via Audio-Visual link)  
Cr Andrew Bydder (via Audio-Visual link)  
Cr Sarah Thomson  
Cr Kesh Naidoo-Rauf

*The Chair opened the meeting with a karakia.*

- 1. Apologies – *Tono aroha***  
**Resolved:** (Cr Van Oosten/Cr Casey-Cox)  
That the Finance and Monitoring Committee accepts the apologies for partial attendance from Mayor Southgate, for lateness for Cr Wilson and Cr Naidoo - Rauf, and for full absence from Deputy Mayor O’Leary and Cr Donovan.
- 2. Confirmation of Agenda – *Whakatau raarangi take***  
**Resolved:** (Cr Van Oosten/Cr Tauariki)  
That the Finance and Monitoring Committee confirms the agenda.
- 3. Declarations of Interest – *Tauaakii whaipanga***  
No members of the Council declared a Conflict of Interest.
- 4. Public Forum – *Aatea koorero***  
No members of the public wished to speak.

**5. Confirmation of the Finance and Monitoring Committee Open Minutes 15 October 2024****Resolved:** (Cr van Oosten/Cr Pike)

That the Finance & Monitoring Committee confirm the Open Minutes of the Finance and Monitoring Committee Meeting held on 15 October 2024 as a true and correct record.

**6. Chair's Report 5 December 2024**

The Chair took the report as read, thanked Deputy Chair Tauariki in his work over the year and welcomed Chief Financial Officer Gary Connolly to his first meeting.

**Resolved:** (Cr van Oosten/Cr Tauariki)

That the Finance and Monitoring Committee receives the Chair's Report.

*Cr Naidoo-Rauf joined the meeting (09:36am) at the conclusion of the above item. She was not present when the matter was voted on.*

**7. Capital Portfolio Monitoring report**

The Infrastructure & Analysis Contract Finance Manager and the Waters Infrastructure Information Team Leader spoke to the report highlighting the face-fronting activities with the Long Term Plan Amendments and Annual Report. Staff responded to questions from Members concerning risks, Waka Kotahi (NZTA) projects expenditure, wastewater treatment plant phasing, and future projection uplifts.

**Resolved:** (Cr van Oosten/Cr Tauariki)

That the Finance and Monitoring Committee:

- a) receives the report; and
- b) for Contract 1899-2023; HVAC and Gasworks Renewals;
  - i. approves removal of the individual Approved Contract Sum of \$3.0m for each individual panel member under contracts 1899-2023 A, B, C and D, reflecting the intent for them to be zero sum, zero scope panel contracts;
  - ii. approves an Approved Contract Sum of \$12.0m for the overall Contract 1899-2023; and
  - iii. delegates approval to the Design and Deliver Unit Director to approve project awards to individual panel members and to progress payments up to the combined Approved Contract Sum of \$12.0m. approve.

*Cr Wilson arrived at the meeting (09:52am) during the discussion of the above item. He was present when the matter was voted on.*

8. Financial Performance & Strategy Report to 31 October 2024

The Chief Financial Officer outlined the report in particular staff vacancy rates, anticipated forecast of balancing the books budget, revised budgets and noted a correction regarding Paragraph 21 *The forecast Balancing the Books result for the year to 30 June 2025 is (\$61.0m) deficit. This is (\$4.8m) unfavourable to the budgeted deficit of (\$56.3m).* Staff responded to questions from Members concerning vested assets, depreciation, Waka Kotahi (NZTA) subsidy, future renewals forecasts, cashflow differences and the waste levy.

**Resolved:** (Cr Thomson/Cr van Oosten)

That the Finance and Monitoring Committee:

- a) receives the report; and
- b) recommends that the Council:
  - i. approves the capital movement as identified in the 31 October Capital Portfolio Monitoring Report dated 5 December 2024;
  - ii. approves the forecast adjustments as set out in paragraph 49 of the staff report;
  - iii. notes the revised Financial Strategy position for Debt to Revenue, Net Debt and Balancing the Books as set out in paragraphs 50 to 52 of this staff report; and
- c) notes that there may be further adjustment in the preparation of the Annual Report.
- D) requests the mayor write to the relevant minister(s) seeking a broader criteria for the waste levy, including to allow councils to use it for the management of illegal dumping and litter.

9. Professional Services Panel

The Procurement Manager spoke to the report about the appointment of consultants to the Professional Services Panel. Staff responded to questions from Members concerning the selection of appointees, tier one and tier two panel consultants, in-house business case options, Maaori business applicants, rebate benefits for contractors, and local business contribution towards the panel.

**Staff Action:** *Staff to undertake investigate on how to further reduced consultancy fees through the use of in-house services.*

**Resolved:** (Cr van Oosten/Cr Wilson)

That the Finance and Monitoring Committee receives the report.

10. Resolution to Exclude the Public

**Resolved:** (Cr Wilson/Mayor Southgate)

**Section 48, Local Government Official Information and Meetings Act 1987**

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
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C1. Confirmation of the Finance and Monitoring Committee Public Excluded Minutes 15 October 2024	) Good reason to withhold information exists under Section 7 Local Government Official Information and Meetings Act 1987	Section 48(1)(a)
C2. Co-Lab Professional Services Panel (Public Excluded Matters)		

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Item C1.	to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (j)
Item C2.	to protect information which is subject to an obligation of confidence and disclosure would likely prejudice continual supply of similar information where it is in the public interest for that information to continue to be available	Section 7 (2) (c) (i)

**The meeting moved into Public Excluded Session at 10.46am.**

**Meeting adjourned from 10:47am to 11:00am.**

**The meeting was declared closed at 11.09am.**

# Council Report

Item 6

**Committee:** Finance and Monitoring Committee

**Date:** 27 February 2025

**Author:** Amy Viggers

**Authoriser:** Michelle Hawthorne

**Position:** Governance Lead

**Position:** Governance and Assurance Manager

**Report Name:** Chair's Report

Report Status	Open
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## Recommendation - *Tuutohu-aa-kaimahi*

That the Finance and Monitoring Committee receives the report.

## Attachments - *Ngaa taapirihanga*

Attachment 1 - Chair's report



# Chair's Report

## Welcome Back!

As we come together to review our progress and set the direction for the 2025, I acknowledge the important decisions made at our Council meeting on 11 February 2025 regarding the Annual Plan Draft budget. It's reassuring for our community to see that we remain united in our commitment to financial stability and delivering on the outcomes set in Year 2 of the Long-Term Plan.

## Change on the Horizon

Another significant decision was to consult on the preferred option of establishing a Council Controlled Organisation to manage Hamilton's water services. This marks the beginning of a fundamental shift for our Council. With the Water Services Bill still subject to political processes, there is ongoing uncertainty about the final outcomes. It's important that we continue making carefully considered decisions at a measured pace to ensure the best results & our community understands the change.

## Demystifying Finance Sessions

I've found our sessions aimed at simplifying Council's financial processes incredibly valuable, and I'd like to thank Gary and Sarah Vaz for their support. There is always more to explore, and we should remain open to fresh perspectives on how we view and understand our financial information.

### Topics for discussion:

- Balancing the books (BtB) helps us check if the Council's income covers its daily costs, but it doesn't always tell the full story. Gary has shared with us that sometimes, accounting rules or the timing of payments can make the numbers look worse than they really are.  
For example, even if the Council is financially stable over the whole year, BtB might show a negative result just because of when income or expenses are recorded. That's why it's important to look at other measures too, *like cash flow*, which shows actual money moving in and out. No single measure is perfect, but using both BtB and cash flow gives a clearer picture and helps the Council make better financial decisions. I welcome the opportunity to understand this better.
- Capital Portfolio Monitoring Activity sheets have been reviewed, and we will have the opportunity to provide feedback and strengthen our understanding & analysis of the material presented.

## Election Year & Public Confidence

As we head into an election year, maintaining transparency and accountability in our financial decision making is more important than ever. Our residents expect responsible financial management that aligns with community priorities and provides progress toward promises made. To support public understanding, our website offers useful definitions and explanations, which can be accessed here: [Finance and Monitoring Committee | Hamilton City Council](#)

This year is an opportunity to reinforce public confidence in our oversight of their city's resources and demonstrate our commitment to sound financial governance.

## Recommendation

That the Finance and Monitoring Committee receives the report.

Ngaa Mihi,

Maxine van Oosten

**Chair Finance and Monitoring Committee**



# Council Report

Item 7

**Committee:** Finance and Monitoring Committee

**Date:** 27 February 2025

**Author:** Iain Anderson

**Authoriser:** Andrew Parsons

**Position:** Capital Financial Lead

**Position:** General Manager  
Infrastructure and Assets

**Report Name:** Capital Portfolio Monitoring report

<b>Report Status</b>	<i>Open</i>
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## Purpose - *Take*

1. To inform the Finance and Monitoring Committee on the delivery and financial performance of the 2024-25 capital portfolio for the six months ended 31 December 2024. The financial performance is a measure against the revised budget position.

## Staff Recommendation - *Tuutohu-aa-kaimahi*

2. That the Finance and Monitoring Committee receives the report.

## Executive Summary - *Whakaraapopototanga matua*

2. This report is to be read in conjunction with the Financial Performance and Strategy Report for the period ended 31 December 2024.
3. Financial figures are presented in billions (b), millions (m) and thousands (k).
4. The total capital expenditure budget that was approved in the 2024-34 Long-Term Plan budget is \$4.4b with associated capital revenue of \$592m.
5. In developing the 2024/34 LTP, Council resolved
  - (i) that the capital programme can be managed as a three-year programme, consistent with the way the renewals and compliance are being undertaken. This was to reflect that a focus on capital deferrals was not always the best way to measure delivery of the capital programme given the many uncertainties that exist.
  - (ii) that a key assumption for managing the financial strategy would be to, if necessary, review and reprioritise the planned capital programme (a specific example documented was if revenue to be received from the New Zealand Transport Agency was less than that assumed in the LTP)
  - (iii) to recognise a level of deferrals within the financial modelling, this was primarily to ensure that the impacts on depreciation and borrowing costs were recognised. For the 2024-25 the approved deferral target for the year is \$50m.
6. The capital programme over the first 3 years of the 2024-34 Long-Term Plan is \$1.1b with associated revenue of \$205m.

## Item 7

7. The LTP approved capital programme for the 2024-25 (current) financial year is \$344.4m with associated revenue of \$64.5m.
8. Since the adoption of the 2024-34 Long-Term Plan changes to the capital programme have been identified. These changes are grouped as follows.
  - i. deferrals from the previous financial year;
  - ii. current deferrals from the 2024-25 financial year;
  - iii. approved changes and savings; and
  - iv. impacts from the reduced New Zealand Transport Agency (NZTA) subsidy levels.
9. Deferrals from the previous financial year (2023/24) into 2024/25 are \$55.2m of expenditure with associated revenue of \$14.8m.
10. After adoption of the 2024/34 LTP Council received confirmation of NZTA subsidy for the 2024-27 financial period. This amount is significantly lower than was assumed when preparing the 2024-34 Long-Term Plan. It took time to understand the impact of this reduced revenue on Councils Financial Strategy and in keeping with its resolution to manage the capital programme as a three-year programme, Council took a prudent approach to commencing any transport projects and also any other programmes of capital work in case significant reprioritisation was required in order to keep within Councils adopted Financial Strategy.
11. This prudent approach has resulted in year 1 capital deferrals being higher than anticipated. There is still uncertainty with the Transport projects noting in particular that:
  - i. the reduced NZTA subsidy and related expenditure has been removed, leaving only the local share of the budget for 2024-27.
  - ii. on 31 October 2024 Council approved a reduced aggregated transport programme of \$45.2m over 2024-27 being the first three years of the 2024-34 Long-Term Plan.
  - iii. the Infrastructure and Transport Committee will prioritise projects for 2024-27 within the aggregate transport minor improvement programme.
  - iv. on 28 November 2024 the Infrastructure and Transport Committee approved the Green Projects (ready to go) estimated at \$12.68m
  - v. on 11 March 2025 the Infrastructure and Transport Committee will consider the projects to be undertaken with the balance of the local share funding.
12. As well as the reduced NZTA subsidy there are other matters that arise from time to time which are outside the control of the Chief Executive that impact on the level of deferrals and the revised Capital Programme Sheets look to identify these matters when they arise
13. The current year deferrals are now \$116.0m, this is an increase of \$95.1m. The revenue associated with the deferrals is \$8.5m, an increase of \$1.5m.
14. The \$116.0m represents known deferrals (with a high level of certainty) as at 31 December 2024. Staff have undertaken a year end forecast exercise to understand what the final 2024-25 deferral total may be. The year forecast is expected to be between \$140.0m and \$170.0m. The range acknowledges that there are still six months until the end of the financial year.
15. While this exceeds the \$50m target set during the 2024-34 LTP, Council is focused on delivery of the 3-year capital programme.
16. For the six months ended 31 December 2024, capital expenditure is \$100.5m while the associated capital revenue is \$31.5m.

17. Capital work in progress (WIP) is \$827.3m. Within this amount is \$480.4m of assets that are in service but have not yet been capitalised. To negate the impact on the operating result, an estimate of the depreciation amount has been made and is reflected in the operating result for the period ended 31 December 2024.
18. The value of assets capitalised for the six months ended 31 December 2024 is \$75.4m.
19. The increase in the “in service” WIP is largely due to the Peacocke assets coming into service. Since December 2024 staff have capitalised a further \$100.0m which includes \$71.0m for the Te Ara Pekapeka Bridge.
20. Three projects have been assessed as having an orange risk as noted on the activity sheets in attachment 1.
21. Reporting capital expenditure against the LTP budget is one measure of programme delivery but this doesn’t always pick up all the innovative partnerships that Council enters that result in on the ground strategic infrastructure delivery.
22. The report indicates some examples of these partnerships and future reporting will look to incorporate these initiatives to give another dimension to capital delivery.
23. Staff consider the matters to be of low significance and that the recommendations comply with Council’s legal requirements.

## Discussion - *Matapaki*

### Definitions

24. To assist with understanding the attachments the following definitions apply:
  - i. Long-Term Plan 24/25 – Year 1 Approved Budget.
  - ii. Deferrals - Approved budgets from current year into a subsequent year.
  - iii. Bring Forwards - Approved Budget from a future year into a current year.
  - iv. Approved Changes – Changes that increase or decrease a capital budget, they require approval from Finance committee.
  - v. Savings - Changes that reduce a capital budget that require approval from the Finance and Monitoring Committee.
  - vi. Movements – Transfers between projects. These do not change the total budget.; and
  - vii. Revised Budget – the total budget reflecting the total changes described above.

### Attachments

25. **Attachment 1** – Activity sheets. With the start of the 2024-34 Long-Term Plan, the previous programme sheets have been reviewed. While the content remains consistent with previous reporting, they are now presented under the activity groups rather than the portfolio groups used previously.
26. Council has 13 Activities, however not all have an associated Capital Programme. Seven activities: Community Services, Parks and Recreation, Transportation, Venues Tourism and Major Events, Stormwater, Wastewater and Water Supply have their own sheets. Four activities: Growth, Regulatory and Safety, Rubbish and Recycling and Support Services have been consolidated into a single sheet. While two activities - Governance, and Partnerships Communications and Māori, do not have capital programmes.
27. The front page has an Activity Overview, target achievements for the first 3 years of the current LTP and high level 3-year financial performance graph.

28. The back page is a summary financial table for the key projects being delivered within the activity, with the focus being on the performance against budget and programme for the 2024/27 three-year period. Also included is a status classification and an update for each key projects.
29. The change to the activities approach was twofold - firstly to have direct alignment with the Operating Report, and secondly to have direct alignment with the way the Long-Term Plan, Annual Report and Annual Plan are presented.
30. **Attachment 2** is a summary schedule of the budget changes throughout the year. It lists the type of budget change for both expenditure and revenue. The schedule tracks the changes from the approved budget through to the changes being reported to this committee meeting.
31. **Attachment 3** contains a full schedule of the capital expenditure budgets. This schedule is presented using the external activities. This detail relates to the summary table in paragraph 32.
32. **Attachment 4** contains a full schedule of the capital revenue budgets. This schedule mirrors the project detail in **Attachment 3**. This detail relates to the summary table in paragraph 32.

#### Capital Expenditure Actual

33. The actual capital expenditure for the six months ended 31 December 2024 is \$100.5m. The comparative amount from the same period last financial year is \$174.8m.

#### Capital Revenue Actual

34. Capital revenue provides a significant revenue stream for Council. The 2024/25 approved budget is \$64.5m.
35. Capital revenue is broadly categorised into two sources – New Zealand Transport Agency (NZTA) subsidies, and other Capital Contributions. Examples of others are contributions received towards network connections, Government Grants and Multi-Party funding agreements.
36. The actual capital revenue for the six months ended 31 December 2024 is \$31.5m. The comparative amount from the previous year is \$26.6m. Note that capital revenue is project specific and can vary significantly between years.
37. Capital revenue is also reported through the Financial Performance and Strategy Report.
38. The following table provides a high-level breakdown between NZTA Subsidy and Contributions and Grants

#### Capital Revenue

as at 31 December 2024

	Actual	Approved Budget	Annual Foreacst
NZTA Subsidy	17,791	33,532	20,065
NZTA Renewal Subsidy	3,645	12,698	9,194
Contributions and Grants	10,086	18,315	22,922
	<b>31,522</b>	<b>64,545</b>	<b>52,181</b>

## Current Year Changes

39. The current year's changes have been incorporated into the Financial Strategy results through the Financial Performance and Strategy Reports to the Committee, to allow the impact to be understood.
40. Table 1 below summarises the budget changes (\$000's). It starts with the approved 2024/25 Long-Term Plan and the opening deferrals and brought forwards, and then shows the reported changes along with the value of deferrals and brought forwards. A full summary table can be found in **Attachment 2**.

Table 1. Current Year Budget Changes (\$000's)

Summary Table	Expenditure	Revenue	Net Position
Opening Budget as at 1 July 2024	344,384	(64,545)	279,838
Opening Deferrals & b/fwds	55,289	(14,801)	40,488
<b>Current Year Changes</b>			
+/- Deferrals & b/fwds	(115,983)	8,538	(107,445)
+/- Approved Changes and Savings	(14,983)	18,627	3,644
<b>Revised Budget as at 31 October 2024</b>	<b>268,706</b>	<b>(52,181)</b>	<b>216,525</b>

41. A detailed schedule of the capital expenditure and capital revenue can be found in **Attachments 3 and 4**.

## Capital Deferrals and Brought Forwards for 2024/25

42. Deferrals and brought forwards are changes to the timing of when a project is undertaken. They do not alter the value of the project.
43. During the 2024-34 Long-Term Plan the Council considered the level of deferrals on the capital programme. The Council resolved that for the 2024-25 and 2025-26 financial years deferrals be set at \$50m per year and all years beyond were set at \$80m. These amounts were reflected in the 2024-34 Long-Term Plan financial strategy modelling.
44. For the six months ended 31 December 2024 the current year's deferrals have increased by \$95.1m with associated with revenue of \$1.5m. The \$95.1m affects a number of projects, attachment 3 contains full details.
45. The year-to-date deferral total is now \$116.0m, with associated revenue of \$8.5m.
46. The year end forecast based on the December 2025 position is now assessed as being between \$140.0m to \$170.0m. This assessment has been made using actual progress to date, current forecasting and known factors such as the reduction on the Transportation Programme due to the reduced subsidy levels.
47. The forecast assessment is revised monthly, and the updated position will be reported through to the next Finance and Monitoring Committee in April 2025. Note that as time progresses, the forecast can be assessed with more accuracy.
48. The year end deferrals forecast is higher that had been anticipated due in part to the prudent approach to delivery of year one of the 2024-25 Long-Term Plan adopted by Council to remain within an acceptable debt/revenue ratio.
49. While the year-end forecast is not reflected in the financial strategy graphs in the Financial Performance and Strategy Report to 31 December 2024, having awareness of the likely total is important when the modelling is done for the 2025-26 Annual Plan, and the modelling for the Local Water Done Well options.

50. As part of developing the 2024-34 Long-Term Plan, the Council passed the following resolution at its 28 November 2023 meeting:

*“approves the management of the capital programme as a three-year programme, consistent with how renewals and compliance are currently undertaken”*

51. The high level of deferrals in this first year is not expected to impact on the delivery of the 3-year programme. However, while the programme is being managed over the three years it is essential that in making the forecast assessment, staff consider the impact on the future years. This is to ensure the capital programme remains deliverable and that there is no detrimental impact on the financial strategy.
52. The following table summarises the 3-year period, to give awareness to impact of the deferrals on the capital delivery.

**Capital expenditure  
2024-27**

	2024-25	2025-26	2026-27	Total
Approved LTP	344,384	317,054	432,818	1,094,256
Opening Deferral from 2023/24	55,289			
+/- Deferrals*	-115,983	105,730	5,277	-4,976
+/- Changes	-14,983	-17,874	-12,015	-44,872
<b>Revised Programme</b>	<b>268,707</b>	<b>404,910</b>	<b>426,080</b>	<b>1,044,408</b>

\* the balance of \$4.976m is forecast to move into 2027-28 (Year 4)

**Capital Changes**

53. Capital changes affect both expenditure and revenue. Changes modify the budget amount either as a request for additional budget or reductions in budgets due to savings.
54. Since the previous report no budget changes are being reported.
55. The budget changes due to the reduced NZTA Subsidy were reported and reflected in the financial modelling back in August 2024. At the time the financial quantum was known but Council was still to decide on the reprioritisation of the “local share” budget. Since that time Council approved the “Green” list of projects on 28 November 2024 and on 11 March 2025 they will consider the “Yellow” list.
56. A full list can be found in **Attachment 3** for Capital Expenditure and in **Attachment 4** for Capital Revenue.

**Renewals and Compliance**

57. This section deals specifically with the financial performance of Renewal and Compliance programme, with the change in reporting from Programmes to Activities the Renewal and Compliance programme is not as visible as before.
58. Given this programme deals with the critical issue of looking after the city’s existing assets by ensuring the assets remain fit for purpose and deliver the required level of service to the community, this section deals specific with the full Renewals and Compliance programme.
59. Council has previously approved the ability to manage the renewals and compliance programme as a 3-year programme.
60. The total R&C programme approval for the first 3 years of the 2024-34 LTP is \$394.3m. This total has increased by \$3.1m due to a \$1.1m deferral from the previous LTP for Artur Porter Drive and the reclassification \$2.0m from a level of service budget to renewal for the Museum project. The following table summarises the 3-year Renewal and Compliance Programme.

**Renewals and Compliance Programme**

2024-27 000's

	2024-25	2025-26	2026-27	Total
Approved LTP	112,667	121,351	160,326	394,344
+/- Deferrals	-12,572	12,621	-49	0
+/- Changes	3,114	0	0	3,114
<b>Revised Programme</b>	<b>103,209</b>	<b>133,972</b>	<b>160,277</b>	<b>397,458</b>

61. Actual expenditure on renewals and compliance at 31 December 2024 is \$31.5m.

**Capital Delivery**

62. Council has included a significant forecasting assumption in its 2024/34 LTP that all growth cells will be developed in partnership with those providing privately funded infrastructure. These partnerships can result in delivery of strategic infrastructure, that in isolation would be the responsibility of Council, at reduced and/or deferred costs to Council.
63. Reporting on Capital expenditure against planned LTP budgets does not fully reflect progress towards the delivery of the capital programme. There are situations where either works are contractually committed and there is no risk of the project not being delivered and/or at other times Council has entered into innovative partnerships for infrastructure delivery that add value in excess of any planned budget.
64. Examples of these two situations include the Peacocke programme which is all contractually committed and underway in accordance with the HIF delivery dates, and the Rotokauri Stage 1 residential area which is similarly contractually committed through an innovative partnership with developers and landowners, resulting in approximately \$100m of avoided costs to Council.
65. The Rotokauri agreement provides for the delivery of new strategic infrastructure in line with the HCC cashflow provided for in later years of the previous 2021/31 LTP. This means significant construction progress will be made in the three-year period 2024/27 on the Rotokauri Greenway (stormwater) Corridor in particular with minimal cost incurred by Council in this time period.
66. Councils normal reporting on the capital programme is based on metrics around expenditure against LTP budgets and therefore doesn't reflect delivery performance through innovative partnerships such as this. This Agreement is consistent with the position taken by Council in its 2024-34 LTP where the growth areas will be developed in partnership utilising third party funding wherever possible.
67. There are other indicators for capital delivery including contract commitments and Private Development Agreements (PDA). For future reporting staff will look to incorporate these initiatives into the report to give another dimension to the financial reporting.

**Work in Progress (WIP)**

68. The total value of WIP for the period ended 31 December 2024 is \$827.3m, inclusive of vested assets.
69. \$480.4m is classified as outstanding, this means assets that are in use but have not yet been capitalised.

70. The impact on the financial statements while the assets remain in WIP is they are not being depreciated, therefore, operating expenditure is being understated. To counter this the Finance Unit, make an assessment of the depreciation value and reflect this in the financial position.
71. The \$480.4m is an increase over the value previously reported. The primary driver is the Peacocke assets (including the new bridge) coming in to use. The value of these Peacocke Assets is \$188.2m.
72. The total value of capitalisations for the first 6 months is \$75.4m. Noting that during January 2025 a further \$100.0m has been capitalised bringing the total for the year to \$175.8m.
73. Audit New Zealand raised the value of WIP and the capitalisation of assets in their most recent management letter. The capitalisation process remains a high staff priority and work continues towards getting the value to acceptable levels by 30 June 2025.

### **Projects Risks**

74. Three projects have been assessed as having an orange risk profile (meaning that senior executives are monitoring and managing risks, and that a future decision of the Council may be required). All projects in this section will continue to be reported until the risk has been resolved. No projects are identified as Red.

#### Pukete 3 Wastewater Treatment Plant Upgrade

75. Procurement of the Inlet Structure works is being finalised and the cost for this specific project within the Pukete upgrade programme is higher than estimated and budgeted. The Infrastructure and Transport Committee was previously advised that if the costs were higher than anticipated, additional funding would be managed through a re-prioritisation of the Pukete programme in order to have a neutral impact on the 2024-27 financial strategy.
76. Another immediate impact is a timing delay while cost management works are undertaken which will be reflected as a deferral for 2024/25 although the project will still be completed in 2025/26, within the 3 year LTP period.
77. A report is programmed to be presented to the 11 March 2025 Infrastructure and Transport Committee.

#### Wastewater Bulk Storage

78. This relates to the Collins Road site which is the first major bulk wastewater storage installation. Project is experiencing delays due to significant unexpected ground water conditions.
79. The contract has been suspended while the technical and consenting issues are worked through. The contract is programmed to recommence in March 2025 with completion prior to the 2025 calendar year.
80. The event has resulted in additional costs for this specific project which will be managed through a re-prioritisation of the bulk storage programme in order to have a neutral impact on the 2024-27 financial strategy.
81. A report is programmed to be presented to the 11 March 2025 Infrastructure and Transport Committee.

#### Embassy Theatre Open Spaces

82. There were initial delays associated with suitable designs. These have been resolved and detailed design is now nearing completion with physical works expected to begin this financial year.



83. These timing delays, which have been outside the control of the Chief Executive given the works are being managed by a third party under agreement, will be reflected as a deferral for 2024/25 although the project will still be completed in 2025/26, within the 3 year LTP period.

## Portfolio Risks

### Capital Expenditure reclassification.

84. With confirmation of the reduced NZTA subsidy there is the possibility that Council will decide not to proceed with the existing projects that have been in progress with business case and design work complete. If this happens then staff would need to identify and report costs incurred to date, these costs will need to be transferred to the Operating statement.
85. The significant project under this category is the School Link Project. As at 31 December 2024 total cost incurred is \$5.8m, comprising the comprehensive Business Case \$2.2m and \$3.6m in design and pre-implementation works.
86. If expensed, these costs would impact on the both the Balancing the Books metric and the overall operating result for the 2024/25 financial year.

### Establishment of a Waters CCO

87. Should Council resolve to establish a waters CCO, then responsibility for delivery of the 3 waters capital programme will transfer to that entity on 1 July 2026.
88. The CCO will initially be established as a “minimum viable product” and any disruption from a transition process to the entity may impact delivery of the capital programme.

## Legal and Policy Considerations - *Whaiwhakaaro-aa-ture*

89. Staff confirm that matters and recommendations within this report comply with Council’s legal and policy requirements.
90. Staff have also considered the key considerations under the Climate Change Policy and have determined that an adaptation assessment and emissions assessment is not required for the matter(s) in this report.

## Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga*

91. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental, and cultural wellbeing of communities in the present and for the future (‘the 4 well-beings’).
92. The subject matter of this report has been evaluated in terms of the 4 well-beings during the process of developing this report as outlined below.
93. The recommendations set out in this report are consistent with that purpose.

### Social

94. Work is currently underway to understand social procurement opportunities across our portfolio, which involves enhanced recognition and valuing of social benefits through particularly our selection of contractors.

### Economic

95. Delivery of our capital works portfolio delivers significant economic benefits to Hamilton and the surrounding districts. In the past year over \$250m have been injected in the Hamilton economy. While no hard data is available there is acceptance that a substantial portion of this amount has been invested in local community thereby supporting business and employment.

96. Given the Capital programme approved in the 2024-34 Long-Term Plan totals \$2.5b, staff will undertake more detail economic modelling to understand better the economic benefits and report back to this Finance Committee.

#### **Environmental**

97. Across the capital portfolio, environmental consideration is integrated throughout the project life cycle, including design, procurement, and construction.
98. In the procurement phase all physical works contracts include a component to incorporate environmental and sustainability considerations into tender evaluation, where contractor initiatives such as materials reuse, energy requirements, electric vehicle utilisation, carbon offsets etc, can be valued.
99. Across the portfolio several works projects and programmes are specifically focussed on enhancing Hamilton's natural environment or ensuring effects of city development are not at the detriment of the natural environment.

#### **Cultural**

100. Across the portfolio, engagement and partnership with iwi is continuing at a project level, and work is underway to further align and partner at programme and portfolio levels to identify opportunities for enhanced partnership and shared outcomes. This is particularly regarding alignment with objectives of the Waikato Tainui Environmental Plan – Tai Tumu Tai Pari Tai Ao.

#### **Risks - *Tuuraru***

101. There are no known risks associated with the recommendations in this report.

#### **Significance & Engagement Policy - *Kaupapa here whakahira/anganui***

102. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed the matters and recommendations in this report have a low level of significance.
103. Community views and preference are already known to the Council through the 2024-34 Long-Term Plan.
104. Given the low level of significance determined, the engagement level is low, and no further engagement is required.

#### **Attachments - *Ngaa taapirihanga***

Attachment 1 - Activity Sheets

Attachment 2 - Budget Summary

Attachment 3 - Capital Expenditure Detail

Attachment 4 - Capital Revenue Detail

# WATER SUPPLY

WATER TREATMENT AND STORAGE - WATER DISTRIBUTION

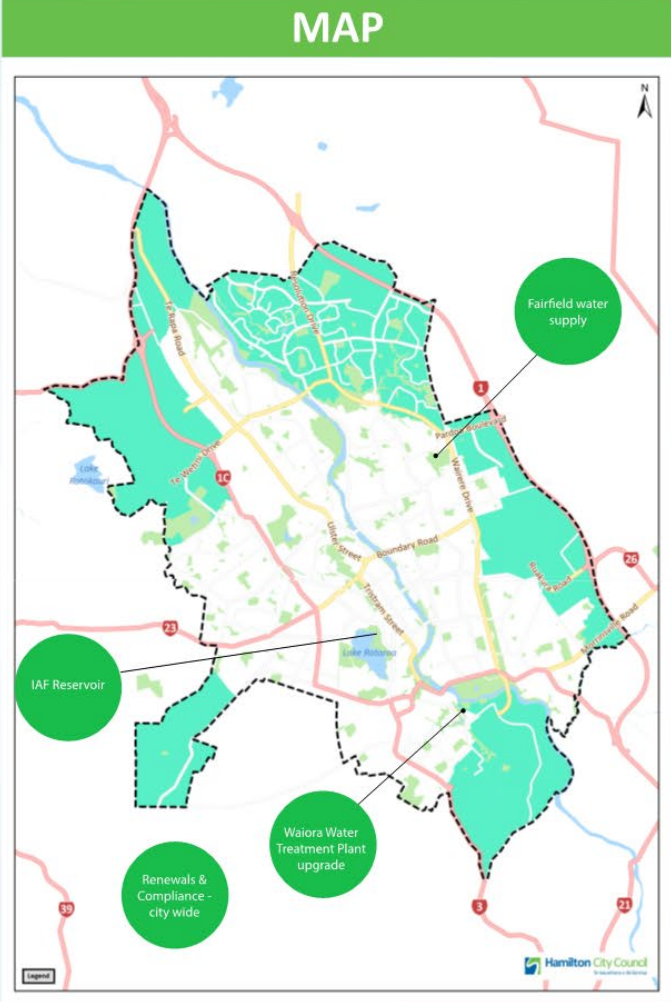
## ACTIVITY OVERVIEW

**He taaone tiaki taiao**  
*A green city*

Our water projects provide Hamilton residents and businesses with a reliable, high-quality, and safe, treated water supply. We will continue to meet our legislative requirements to deliver water supply services that are safe, healthy and sustainable.

## TARGET ACHIEVEMENTS FOR 24/25 - 26/27

- Design and procure early contractors' involvement for new reservoir, pump station and bulk water reticulation to supply water into the central city.
- Capacity and compliance improvements at Waiora Water Treatment Plant, including wash water upgrade.
- To increase network resilience, optimise expenditure and simplify operations across the network to ensure a consistent level of service.
- To help quantify the amount of water used more accurately, establishing a framework for water-loss identification and subsequent reduction.
- Water network upgrade to allow new development and resilience.
- Complete the planned network replacement projects to minimise the risk of asset failure.



## FINANCIAL PERFORMANCE



Hydrocyclones  
& Raw Water Tank

Membrane  
Filters

WATER SUPPLY - PAGE 2

KEY PROJECTS FOR 24/25 - 26/27

Status	Project Name	2024/25 Milestone	2024/25 CURRENT POSITION (\$000)				YEAR 2 AND 3 (\$000)		Deferral Reason (if applicable)	Status Update
			Actuals YTD to the end of Dec 24	Year 1 LTP Approved	Budget Changes	Revised Budget	25/26 Revised Budget	26/27 Revised Budget		
	Infrastructure Acceleration Fund (IAF) Programme *	Detailed design commenced	\$1,450	\$9,975	-\$6,480	\$3,495	\$21,085	\$34,580	Delay in obtaining variation approval from Kaainga Ora	Public engagement is underway for the new reservoir and pump station.
	Waioira Water Treatment Plant Upgrade *	Project closed out	\$2,555	\$3,045	\$3,015	\$6,060	\$0	\$0	NA	Construction of the new membrane plant is completed and going through the defect items list. Amber until rectifications are completed.
	Hillcrest Area District Metering Design Implementation	Finish concept design and engage detailed design	\$25	\$265	-\$15	\$250	\$1,105	\$14,680	Rephasing	Scope handed over for delivery. Project entering into the planning stage. Project on track to be completed next financial year.
	Fairfield Water Supply Pump Station Upgrade	Finish concept design and engage detailed design	\$0	\$0	\$0	\$0	\$545	\$3,175	Scope being completed	Not part of this FY. The Waters team is developing the best solution to procure the concept design in FY25/26. After this, the project will be progressing to construction.
	Renewals and Compliance Programme**	Maximise the amount of renewals delivered within the available funding allocation	\$4,010	\$9,245	\$180	\$9,425	\$10,275	\$16,090	NA	Majority of projects are on track and either in construction or programmed for construction this financial year, however some projects are behind schedule with minimal impact on likelihood of asset failure. Will reach target within 3 Year programme.

\* CE KPI

\*\* 3 year programme

PROJECT STATUS - LEGEND



Project is on track



Project has significant risks that are being monitored and managed



Project has significant risks that will require Council decision





# WASTEWATER

WASTEWATER COLLECTION - WASTEWATER TREATMENT AND DISPOSAL

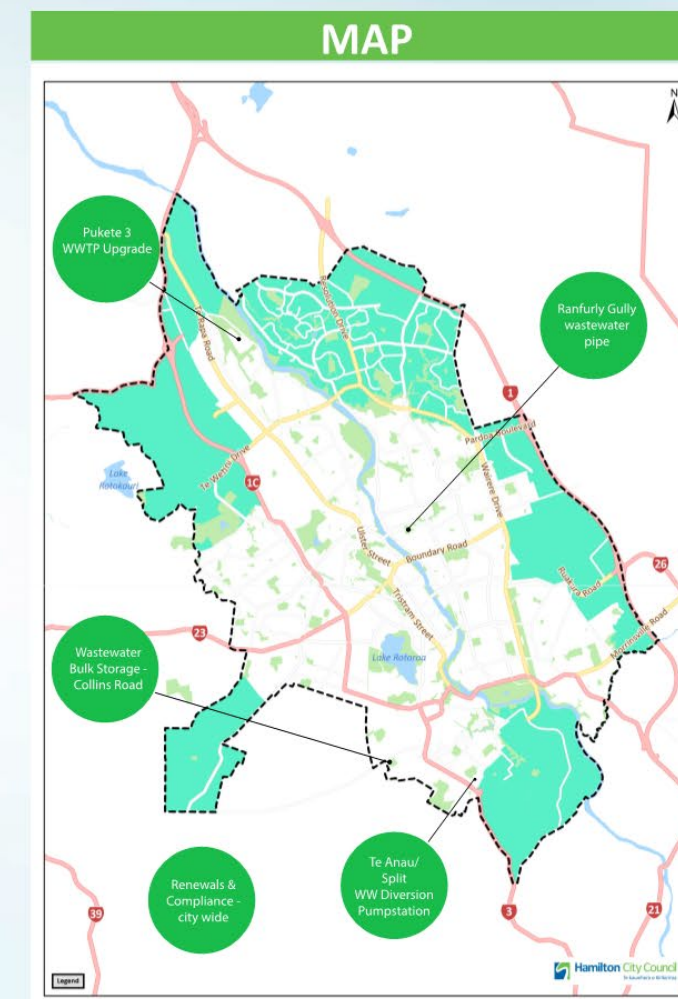
## ACTIVITY OVERVIEW

**He taaone tiaki taiao**  
*A green city*

Wastewater activities provide our city with reliable and sustainable wastewater services to protect both the health of our people and our waterways. We want to continue to provide a service to collect, treat, and dispose of wastewater in a safe, healthy and sustainable way.

## TARGET ACHIEVEMENTS FOR 24/25 - 26/27

- Pukete - Complete the new inlet works facility, bioreactor retrofits, site masterplan, site redevelopment, administration/maintenance buildings, primary sedimentation tank and solids management upgrade.
- Designate three wastewater bulk storage sites, complete construction of one and commence construction of a second storage facility.
- Complete Collins Rd Bulk Waste Water storage tank construction by end of 24/25.
- Upgrade Fitzroy pump station and install new rising main to divert flow from western catchment to Pea-cockes Transfer System.
- Ranfurly Gully to wastewater pipeline realignment.
- Complete the planned networks replacement projects to minimise the risk of asset failure.



## FINANCIAL PERFORMANCE



**Pukete Bioreactor Retrofit**

**Pukete Bioreactor Retrofit**



WASTEWATER - PAGE 2

KEY PROJECTS FOR 24/25 - 26/27

Status	Project Name	2024/25 Milestone	2024/25 CURRENT POSITION (\$000)				YEAR 2 AND 3 (\$000)		Deferral Reason (if applicable)	Status Update
			Actuals YTD to the end of Dec 24	Year 1 LTP Approved	Budget Changes	Revised Budget	25/26 Revised Budget	26/27 Revised Budget		
	Pukete 3 Wastewater Treatment Plant Upgrade	Inlet construction Bioreactor 2 design	\$1,820	\$0	\$8,065	\$8,065	\$14,115	\$0	Rephasing	Amber due to market prices for construction being higher than estimated. The procurement process will take longer to accommodate negotiations.
	Wastewater Bulk Storage *	Collins Rd designation and construction complete Fairfield designation complete	\$2,860	\$1,120	\$6,085	\$7,205	\$7,690	\$29,110	Rephasing	Amber due to Collins Rd dewatering methodology confirmation Additional Resource consent submitted for increased dewatering rates. Designations for other sites on track.
	Wastewater Network Capacity Upgrade Sub-Programme	Design commenced	\$205	\$5,720	-\$3,785	\$1,935	\$14,125	\$16,575	Rephasing	Te Anau Splitt PS is rephased to confirm design before going to market.
	Ranfurly Gully Wastewater Pipe realignment	Construction commenced	\$175	\$5,670	\$0	\$5,670	\$3,385	\$5,670	NA	Project construction started. Community informed and project progressing as per plan.
	Renewals & Compliance Programme**	Maximise the amount of renewals delivered within the available funding allocation	\$5,240	\$18,985	-\$2,490	\$16,495	\$18,945	\$31,960	N/A	Current year is behind but on track for target within 3 Year Programme.

\* CE KPI  
\*\* 3 year programme

PROJECT STATUS - LEGEND



Project is on track



Project has significant risks that are being monitored and managed



Project has significant risks that will require Council decision



Collins Road Wastewater



Hamilton City Council  
Te kaunihera o Kirikiriroa



# STORMWATER

STORMWATER NETWORK (INCLUDES COLLECTION, CONVEYANCE, TREATMENT AND DISCHARGE SERVICES)

## ACTIVITY OVERVIEW

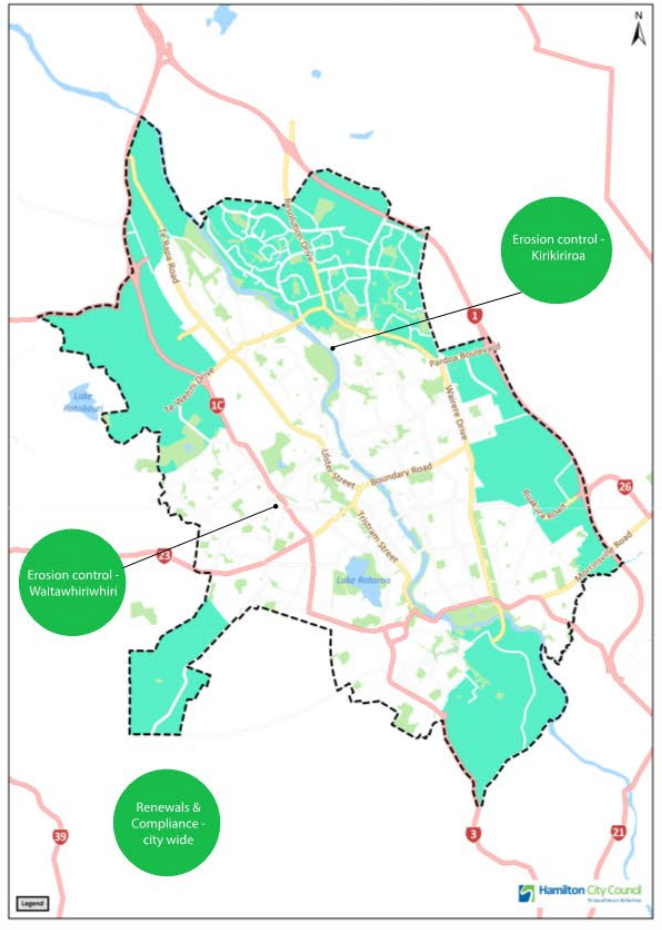
**He taaone tiaki taiao**  
*A green city*

Our stormwater activities are about providing our city with services that protect people and properties from flooding, and manage the quality of our stormwater. We want to continue to maintain stormwater services that improve, promote, and protect public health, including protecting and enhancing the Waikato River.

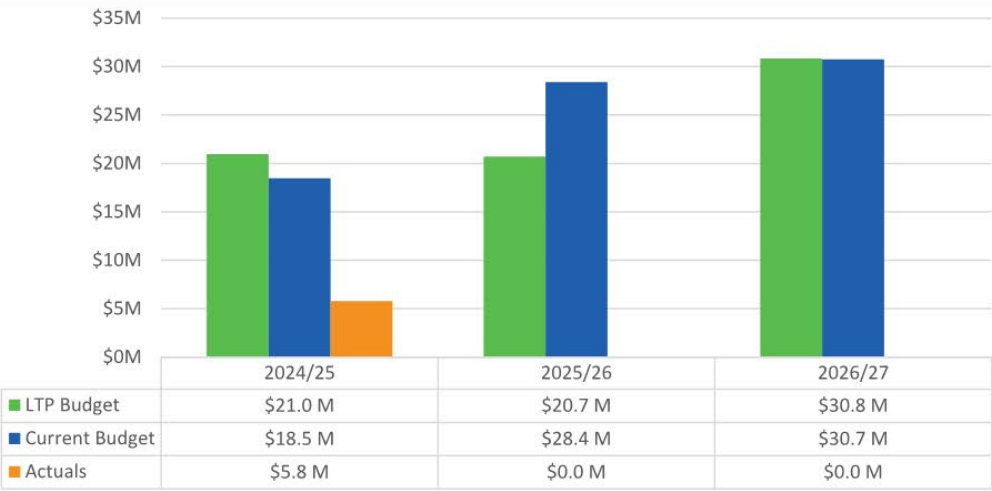
## TARGET ACHIEVEMENTS FOR 24/25 - 26/27

- Address small to medium scale flood hazard issues based on 100-year flood hazard data within Waitawhiriwhiri & St Andrews catchments.
- Stormwater Network Improvement programme for erosion remediation in Chartwell, Kirikiriroa, Mangakotukutuku and Waitawhiriwhiri catchment areas.
- Programme to complete the city's Integrated Catchment Management Plans.
- Complete the planned pipes and outlets structure replacement projects.

## MAP



## FINANCIAL PERFORMANCE



**Waitawhiriwhiri  
Erosion**

**Kirikiriroa  
Erosion**



STORMWATER - PAGE 2

KEY PROJECTS FOR 24/25 - 26/27

Status	Project Name	2024/25 Milestone	2024/25 CURRENT POSITION (\$000)				YEAR 2 AND 3 (\$000)		Deferral Reason (if applicable)	Status Update
			Actuals YTD to the end of Dec 24	10 Year Plan	Budget Changes	Revised Budget	25/26 Revised Budget	26/27 Revised Budget		
	Waitawhiriwhiri Flood Management	Project definition and design complete	\$15	\$525	-\$465	\$60	\$2,735	\$4,330	Stages of project have been rephased.	The Waters team is selecting the best solution. A consultant is being engaged to determine the scope definition.
	Erosion Control Programme	Construction complete at Kirikiriroa catchment.	\$210	\$1,430	-\$240	\$1,190	\$3,115	\$2,000	Project rephased	Procurement process finished and construction started for Kirikiriroa catchment.
	Integrated Catchment Management Plan (ICMP) Sub-Programme	Waitawhiriwhiri - Completion of technical modelling reports for approval and Draft ICMP delivered.	\$340	\$1,760	-\$825	\$935	\$2,630	\$1,620	Stages of project have been rephased.	ICMP draft document has been submitted as "draft" for client review
	Renewals and Compliance Programme**	Maximise the amount of renewals delivered within the available funding allocation	\$150	\$3,090	\$50	\$3,140	\$3,035	\$10,210	NA	Projects behind schedule due to resourcing constraints. Will reach target within 3 Year Programme.

\*\* 3 year programme

PROJECT STATUS - LEGEND



Project is on track



Project has significant risks that are being monitored and managed



Project has significant risks that will require Council decision





# TRANSPORT

TRANSPORT NETWORK - PARKING MANAGEMENT

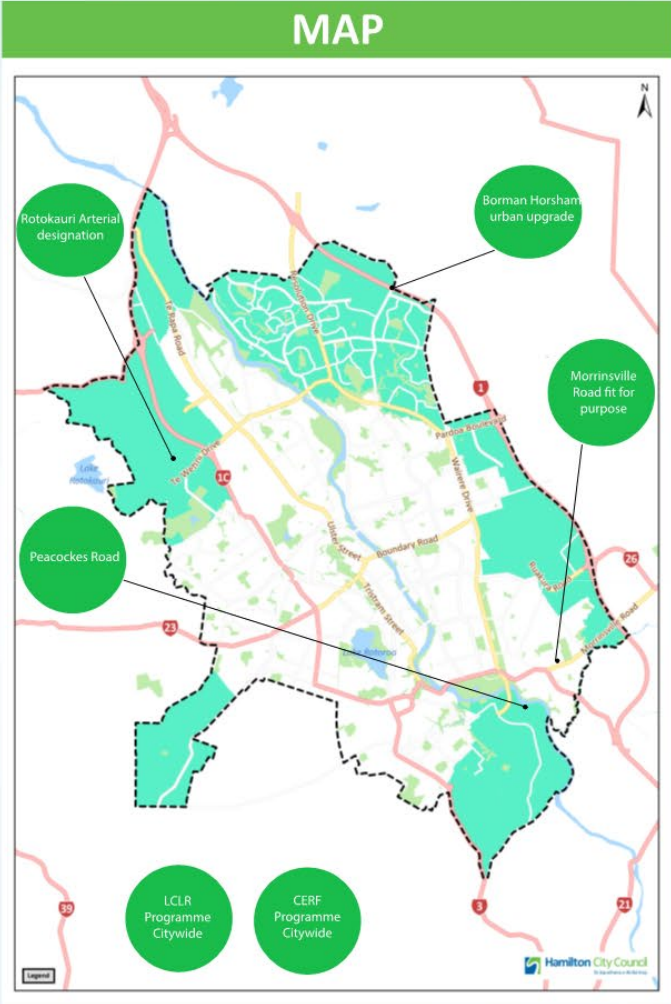
## ACTIVITY OVERVIEW

**He taaone e ngaawari noa iho ana te noho**  
*A city that's easy to live in*

We want Hamilton Kirikiriroa to be a city that is easy to get around. We want to have a safe, reliable, and sustainable transport system that is accessible to everyone. It is essential we meet our legislative obligations relating to the way we manage the road corridor and transport network within our boundaries.

## TARGET ACHIEVEMENTS FOR 24/25 - 26/27

- Complete the urbanisation of Borman/Horsham Urban Upgrade.
- Complete construction of Peacocke Road Urban Upgrade and Whatukooruru Drive, to enable residential development.
- Effectively deliver the Low Cost Low Risk works programme to significantly improve safety of our intersections and networks across the city.
- Deliver SH26 Morrinsville Road Fit for Purpose revocation.
- Close out CERF.
- Complete the Rotokauri Arterial Designation process & Hearing.



## FINANCIAL PERFORMANCE



TRANSPORT - PAGE 2

KEY PROJECTS FOR 24/25 - 26/27

Status	Project Name	2024/25 Milestone	2024/25 CURRENT POSITION (\$000)				YEAR 2 AND 3 (\$000)		Deferral Reason (if applicable)	Status Update
			Actuals YTD to the end of Dec 24	Year 1 LTP Approved	Budget Changes	Revised Budget	25/26 Revised Budget	26/27 Revised Budget		
	Borman/Horsham Urban Upgrade *	Road open and project close out	\$6,550	\$5,105	\$3,690	\$8,795	\$60	\$0	NA	Road and intersection open to public. The project is in the close-out stage.
	Peacocke Road Urban Upgrade and Whatukooruru Drive	Stage 2 Peacockes Road to Hall Road construction complete.	\$16,520	\$38,025	-\$2,845	\$35,180	\$36,155	\$455	NA	Project on track, with main surfacing under way, and intersections, traffic services and landscaping to complete.
	LC/LR - Local Road Improvements **	List of projects confirmed by council Design commenced	\$10	\$1,575	-\$575	\$1,000	\$2,925	\$200	Awaiting Council decision	List of green and yellow projects to be confirmed by Council in March 2025.
	Morrinsville Road Fit for Purpose	Design complete	\$225	\$8,000	-\$6,230	\$1,770	\$3,415	\$6,000	NA	Project on track with procurement of design team due to complete end of Q2 24/25.
	CERF Transport Choices Programme	Projects close out	\$2,035	\$0	\$2,840	\$2,840	\$0	\$0	NA	Confirmation received from Council 11/02/2025 regarding Heaphy Terrace crossing design modification and NZTA funding
	Rotokauri - Roading & Strategic Infrastructure	Notice of Requirement Hearing	\$255	\$3,150	-\$1,540	\$1,610	\$2,230	\$0	Rephase	Waiting for the Notice of Requirement hearing at the end of 2025.

\* CE KPI  
\*\* 3 year programme

PROJECT STATUS - LEGEND

- Project is on track
- Project has significant risks that are being monitored and managed
- Project has significant risks that will require Council decision





# VENUES TOURISM AND EVENTS

CLAUDELANDS, FMG STADIUM WAIKATO, SEDDON PARK - THEATRES, TOURISM AND EVENT FUNDING - HAMILTON GARDENS - TE KAARORO NATURE PRECINCT - WAIKATO MUSEUM

## ACTIVITY OVERVIEW

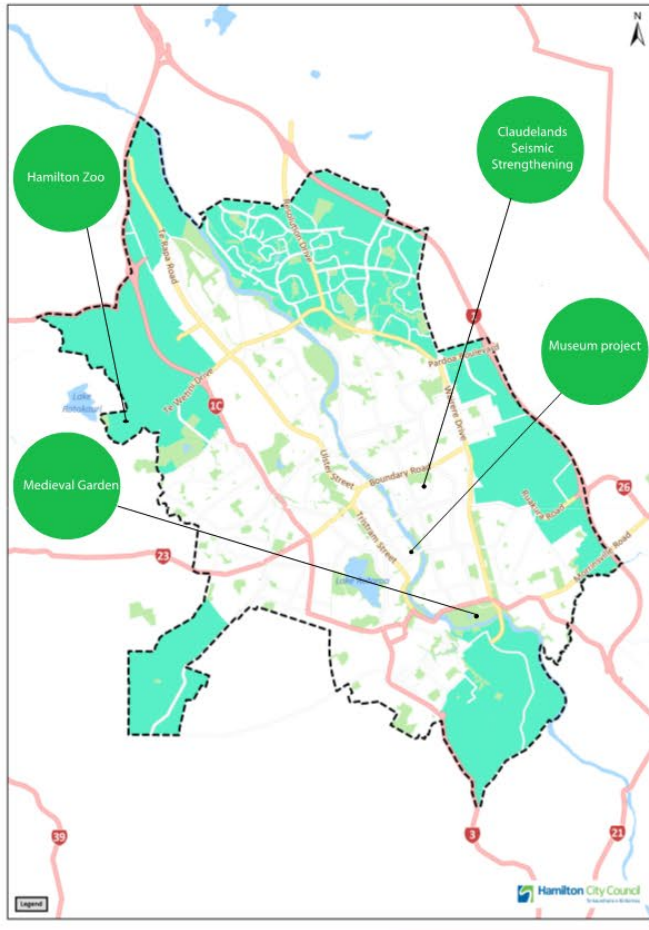
**He taaone hangareka, aa, he nui ngaa mahi paarekareka**  
*A fun city with lots to do*

Our city's venues, events and visitor destinations provide all kinds of opportunities for memorable experiences and entertainment. We want to continue to deliver events that support our local business, stimulate our economy, and promote our city.

## TARGET ACHIEVEMENTS FOR 24/25 - 26/27

- Complete the Museum refresh project.
- Complete the delivery of the Hamilton Gardens Medieval Garden.
- Strengthen the Claudelands Grandstand building to earthquake resilience standards and complete remedial work on borer damage for re-opening.
- Complete the Giraffe barn replacement, rhino barn relocation and utility corridor - adding services to the north of the Zoo.

## MAP



## FINANCIAL PERFORMANCE



# VENUES TOURISM AND EVENTS - PAGE 2

## KEY PROJECTS FOR 24/25 - 26-27

Status	Project Name	2024/25 Milestone	2024/25 CURRENT POSITION (\$000)				YEAR 2 AND 3 (\$000)		Deferral Reason (if applicable)	Status Update
			Actuals YTD to the end of Dec 24	Year 1 LTP Approved	Budget Changes	Revised Budget	25/26 Revised Budget	26/27 Revised Budget		
	Museum Project	Building reopened 12 December 2024	\$6,690	\$4,045	\$4,180	\$8,225	\$0	\$0	N/A	Project is now open and operational. Minor finishing touches to be completed over February and March
	Hamilton Gardens, Medieval Garden	Construction underway	\$275	\$0	\$1,075	\$1,075	\$625	\$0	This project relied on external funding which is now confirmed. Out of CE Control.	Slightly behind schedule as this project relied on external funding which is now confirmed. As a result construction is underway and forecast for completion by end of 2025.
	Claudlands Grandstand Seismic and Strengthening	Building reopened March 2025	\$315	\$0	\$1,600	\$1,600	\$0	\$0	N/A	Timing one month behind schedule due to additional heritage status requirements. This project is due for completion April 2025.
	Hamilton Zoo building renewals**	Completion of Utility Corridor Detailed Design complete for Giraffe and Rhino barns	\$1,355	\$1,405	\$520	\$1,925	\$2,755	\$3,635	N/A	Utility Corridor is 80% complete and on track for completion in this financial year. Giraffe and Rhino barns in developed design phase.

\*\*3 year programme

### PROJECT STATUS - LEGEND



Project is on track



Project has significant risks that are being monitored and managed



Project has significant risks that will require Council decision



Museum



**Hamilton City Council**  
Te kaunihera o Kirikiriroa



# PARKS AND RECREATION

PARKS - INDOOR RECREATION - CEMETERIES AND CREMATORIUM - COMMUNITY FACILITIES

## ACTIVITY OVERVIEW

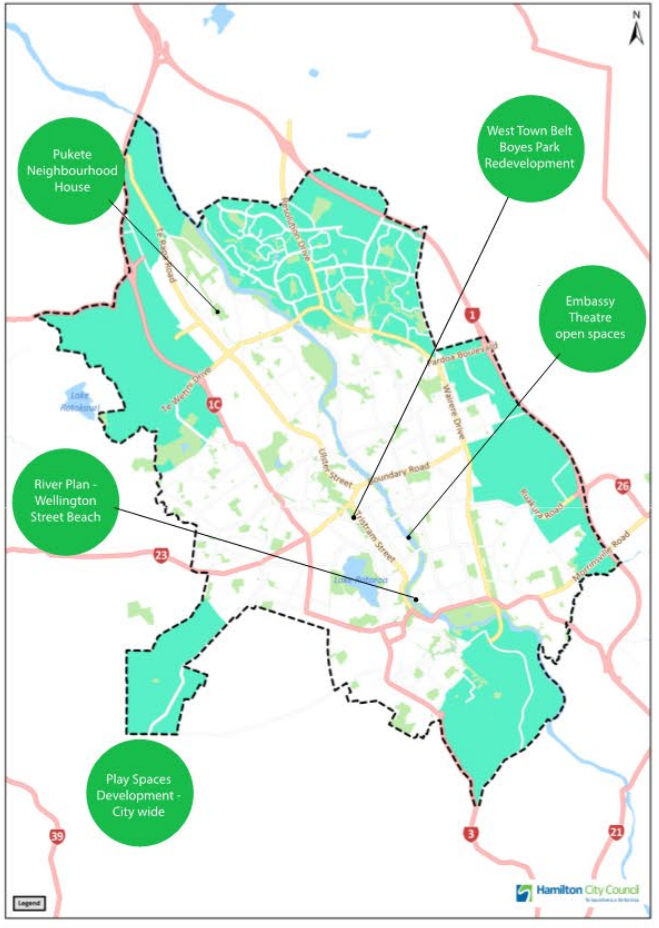
**He taaone hangareka, aa, he nui ngaa mahi paarekareka**  
*A fun city with lots to do*

We will provide a wide range of attractive outdoor spaces, recreational and leisure activities for all Hamiltonians to enjoy. We want to provide activities and spaces that enhance the quality of life for our residents and visitors, and contribute to keeping Hamilton beautiful.

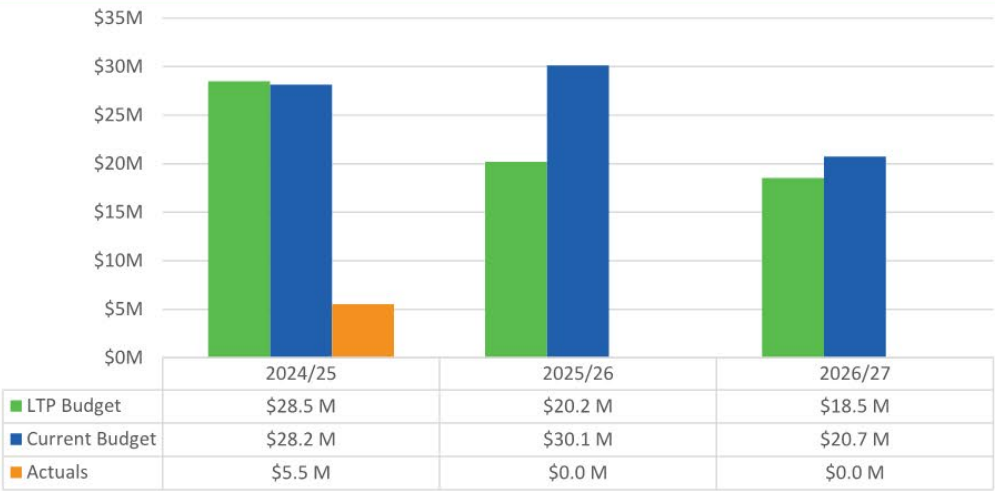
## TARGET ACHIEVEMENTS FOR 24/25 - 26/27

- Redevelopment of Embassy Park aligned with Regional Theatre.
- Improvements to Wellington Street Beach including renewed toilets, paths and shade.
- Construction of a community facility, Pukete Neighbourhood House, next to Te Rapa Sportsdrome to operate outreach programmes for the north-west of the city.
- Construction of a central city play space and increased provision for shade.
- Redevelopment of Boyes Park (site of the former Founders Theatre).

## MAP



## FINANCIAL PERFORMANCE



PARKS AND RECREATION - PAGE 2

KEY PROJECTS FOR 24/25 - 26/27

Status	Project Name	2024/25 Milestone	2024/25 CURRENT POSITION (\$000)				YEAR 2 AND 3 (\$000)		Deferral Reason (if applicable)	Status Update
			Actuals YTD to the end of Dec 24	10 Year Plan	Budget Changes	Revised Budget	25/26 Revised Budget	26/27 Revised Budget		
	Embassy Theatre Open Spaces	Completion of detailed design and construction underway	\$290	\$4,990	-\$825	\$4,165	\$1,000	\$0	The construction of the Public Realm is contingent on the Theatre's timelines. This is under a PDA and Fosters are undertaking both the build and the realm elements to ensure a seamless finish. Out of CE Control.	Detailed design nearing completion with earthworks to begin February 2025.
	River Plan - Wellington Street Beach	Project complete	\$210	\$0	\$1,070	\$1,070	\$0	\$0	N/A	Project on track and construction to begin Q4 24/25.
	Pukete Neighbourhood House	Physical works underway	\$450	\$3,180	-\$530	\$2,650	\$4,525	\$0	Funding to be moved to year two as a result of moving location.	Contract documentation preparation underway and seeking Elected Member approval in Q3 24/25.
	Play Spaces Development	Shade improvements at six playgrounds	\$550	\$0	\$435	\$985	\$2,300	\$340	N/A	Shade improvements were endorsed by the Playgrounds Working Group in November and delivery is underway.
	West Town Belt Implementation - Boyes Park Redevelopment	Restoration of Dame Hilda Ross fountain	\$620	\$1,365	-\$700	\$665	\$1,355	\$0	Awaiting Council decision.	Phase 1 demolition complete October 2024. Phase 2 to redevelop the park is in planning.

PROJECT STATUS - LEGEND



Project is on track



Project has significant risks that are being monitored and managed



Project has significant risks that will require Council decision



Boyes Park



Hamilton City Council  
Te kaunihera o Kirikiriroa



# COMMUNITY SERVICES

AQUATIC FACILITIES - LIBRARIES - CUSTOMER SERVICES

## ACTIVITY OVERVIEW

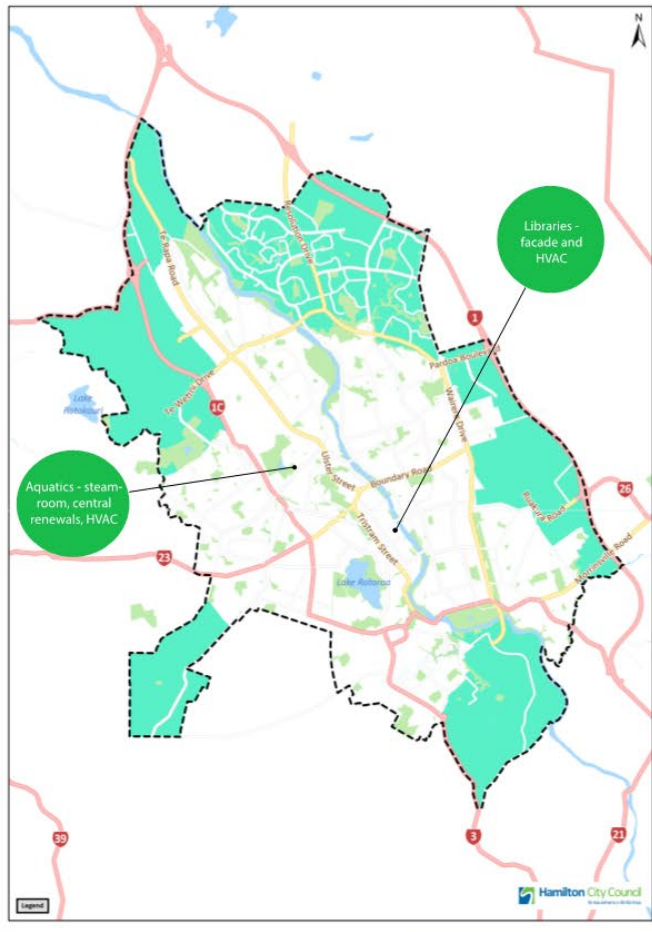
**He taaone e ngaawari noa iho ana te noho**  
*A city that's easy to live in*

Through delivering the Community Services activities, we will provide libraries and aquatic facilities for people to visit and enjoy. These facilities and services promote the social and cultural wellbeing of Hamiltonians. Our customer services provide an easy point of contact for information.

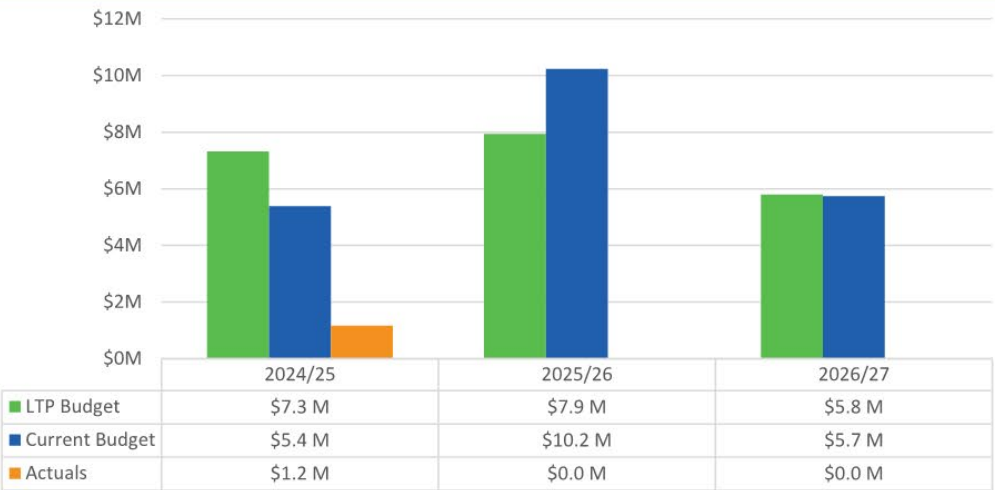
## TARGET ACHIEVEMENTS FOR 24/25 - 26/27

- Delivery of weathertight façade for Central Library and HVAC improvements.
- Delivery of renewed changing rooms and sauna and steam facilities at Waterworld.

## MAP



## FINANCIAL PERFORMANCE



COMMUNITY SERVICES - PAGE 2

KEY PROJECTS FOR 24/25 - 26/27

Status	Project Name	2024/25 Milestone	2024/25 CURRENT POSITION (\$000)				YEAR 2 AND 3 (\$000)		Deferral Reason (if applicable)	Status Update
			Actuals YTD to the end of Dec 24	Year 1 LTP Approved	Budget Changes	Revised Budget	25/26 Revised Budget	26/27 Revised Budget		
	Central Library façade	Detailed design complete and construction started	\$50	\$0	\$925	\$925	\$410	\$2,370	NA	Project on track and in design phase.
	Aquatics - steam sauna changing rooms renewal and HVAC	Detailed design complete and construction started	\$0	\$0	\$250	\$250	\$5,445	\$0	Work phased over June/July to minimise disruption to Waterworld.	Detailed design phase starting February, and on track to begin construction June 2025.

PROJECT STATUS - LEGEND



Project is on track



Project has significant risks that are being monitored and managed



Project has significant risks that will require Council decision



Central Library Facade



Hamilton City Council  
Te kaunihera o Kirikiriroa



# OTHER CAPITAL ACTIVITIES

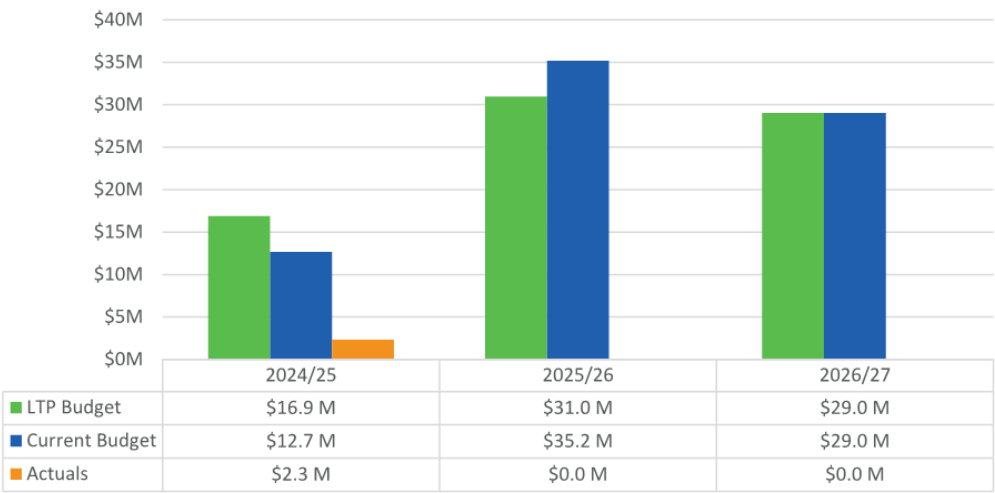
## GROWTH

Growth is about the planning that supports the growth of the city and the wider region in a boundaryless way, while ensuring Hamilton’s unique environment is protected.

## RUBBISH AND RECYCLING

Rubbish and Recycling activities protect the health of Hamiltonians and the environment by providing a reliable kerbside collection service, and promote waste minimisation and resource recovery.

## FINANCIAL PERFORMANCE



## REGULATORY AND SAFETY

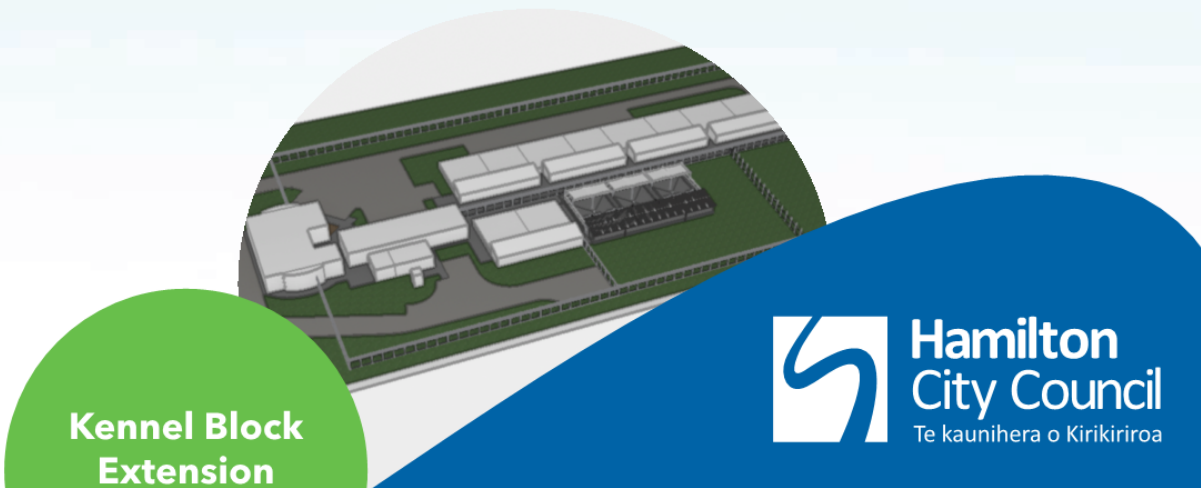
Regulatory and Safety is about ensuring Hamilton is a place where people feel safe and are protected from risks to their health and wellbeing. We want to make sure our public places are safe for the people that use them, and that legal standards are met.

- Target Achievement: Expansion of the Animal Control kennel to meet growing demand.

## SUPPORT SERVICES

Support services are the internal-facing functions of the organisation that underpin the delivery of Council’s services.

- Target Achievement:
- A safety required customer service upgrades is to be completed. Achieve fire compliance for the building. Fire alarm upgrades and pacifier remediation (fire stopping).
  - Roof replacement - Municipal Building main tower block. Lift replaced in Municipal Building.



OTHER CAPITAL ACTIVITIES - PAGE 2

KEY PROJECTS FOR 24/25 - 26/27

Status	Project Name	2024/25 Milestone	2024/25 CURRENT POSITION (\$000)				YEAR 2 AND 3 (\$000)		Deferral Reason (if applicable)	Status Update
			Actuals YTD to the end of Dec 24	Year 1 LTP Approved	Budget Changes	Revised Budget	25/26 Revised Budget	26/27 Revised Budget		
	Animal Control - Kennel Block Extension	Construction complete of kennel expansion	\$25	\$410	\$285	\$695	\$0	\$0	N/A	Design completed and currently seeking pricing from suppliers. On track for delivery Q4 24/25.
	Municipal Building**	Achieve fire compliance for the building Place order for long lead time lift equipment	\$20	\$5,710	-\$5,640	\$70	\$1,625	\$130	Project planning and design underway for delivery in 25/26 FY Long lead times on equipment eg Municipal building lifts.	Fire stopping construction underway and on track.  Physical works underway for fire alarm upgrades to be completed by end March.

\*\* 3 year programme

PROJECT STATUS - LEGEND



Project is on track



Project has significant risks that are being monitored and managed



Project has significant risks that will require Council decision



Fire Alarm System  
Municipal Building



Hamilton  
City Council  
Te kaunihera o Kirikiriroa

**Summary of Changes to the Capital Budget  
for the 2024-25 Financial Year**

<b>Finance Committee Meeting Date</b>	<b>Long Term Plan 24/25</b>	<b>As at 1 Jul 2024</b>	<b>As at 30 Aug 2024</b>	<b>As at 31 Oct 2024</b>	<b>As at 31 Dec 2024</b>	<b>2024/25</b>
<b>Expenditure in 000's</b>						<b>Total</b>
Approved Budget	344,384	344,384	399,672	378,914	363,806	344,384
Deferrals & brought forwards		55,289	(5,775)	(15,108)	(95,100)	(60,694)
Approved Changes and Savings			(225)	0	0	(225)
NZTA adjustment (only local share retained)			(14,758)			(14,758)
<b>Closing Revised Expenditure Budget</b>	<b>344,384</b>	<b>399,672</b>	<b>378,914</b>	<b>363,806</b>	<b>268,706</b>	<b>268,706</b>
<b>Revenue in 000's</b>						<b>Total</b>
Approved Budget	(64,545)	(64,545)	(79,346)	(58,042)	(53,696)	(64,545)
Deferrals & b/fwds		(14,801)	2,676	4,347	1,515	(6,263)
Approved Changes and Savings			115	0	0	115
Remove NZTA Subsidy			18,512			18,512
<b>Closing Revised Revenue Budget</b>	<b>(64,545)</b>	<b>(79,346)</b>	<b>(58,042)</b>	<b>(53,696)</b>	<b>(52,181)</b>	<b>(52,181)</b>



Capital Expenditure  
As at 31 December 2024

CE Code	Type	Long Term Plan	Revised Budget as at	Revised Budget as at	Revised Budget as at	Deferrals		Approved Changes	Savings	Movements	Revised Budget as at	Actuals as at
		24/25	1 July 2024	31 August 2024	31 October 2024	Current year to Future Year	Future Year to Current Year					
Community Services												
CE10001 - Aquatic facilities building renewals	R	\$417,076	\$417,076	\$417,076	\$417,076	\$0	\$0	\$0	\$0	\$0	\$417,076	\$59,673
CE10005 - Libraries collection purchases	R	\$1,575,726	\$1,575,726	\$1,575,726	\$1,575,726	\$0	\$0	\$0	\$0	\$0	\$1,575,726	\$949,062
CE10006 - Library operational renewals	R	\$384,171	\$384,171	\$384,171	\$384,171	\$0	\$0	\$0	\$0	\$0	\$384,171	\$21,369
CE10007 - Library building renewals	R	\$1,490,627	\$1,490,627	\$1,490,627	\$1,490,627	(\$20,000)	\$150,000	\$0	\$0	\$0	\$1,620,627	\$60,010
CE19017 - Rototuna community facilities	G	\$0	\$150,000	\$150,000	\$150,000	(\$50,000)	\$0	\$0	\$0	\$0	\$100,000	\$39,190
CE21005 - Aquatic facilities renewals	R	\$3,455,375	\$3,455,375	\$3,455,375	\$3,171,455	(\$1,885,455)	\$0	\$0	\$0	\$0	\$1,286,000	\$32,014
CE21044 - Libraries development	LOS	\$0	\$155,000	\$155,000	\$155,000	(\$155,000)	\$0	\$0	\$0	\$0	\$0	\$0
CE21046 - Aquatic facilities development	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Community Services		\$7,322,976	\$7,627,976	\$7,627,976	\$7,344,056	(\$2,110,455)	\$150,000	\$0	\$0	\$0	\$5,383,601	\$1,161,317
Growth												
CE24008 - Strategic Property Renewals	R	\$1,225,981	\$1,225,981	\$1,225,981	\$1,225,981	(\$1,225,981)	\$0	\$0	\$0	\$0	\$0	\$0
CE24024 - Strategic Land Acquisition Fund	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Growth		\$1,225,981	\$1,225,981	\$1,225,981	\$1,225,981	(\$1,225,981)	\$0	\$0	\$0	\$0	\$0	\$0
Parks and Recreation												
CE10021 - Cemetery and crematorium building renewals	R	\$23,379	\$23,379	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE10030 - Parks and recreation building renewals	R	\$4,949,930	\$4,949,930	\$4,973,309	\$4,973,309	(\$1,451,030)	\$0	\$0	\$0	(\$45,957)	\$3,476,322	\$287,991
CE17004 - River plan	LOS	\$4,987,500	\$6,233,836	\$6,233,836	\$6,233,836	(\$1,000,000)	\$0	\$0	\$0	\$0	\$5,233,836	\$497,320
CE19007 - Peacocke parks development	G	\$330,330	\$1,193,441	\$1,193,441	\$1,193,441	(\$869,255)	\$0	\$0	\$0	\$0	\$324,185	\$9,537
CE19009 - Rototuna parks development	G	\$0	\$2,190,998	\$2,190,998	\$2,190,998	(\$2,190,998)	\$0	\$0	\$0	\$0	\$0	\$0
CE19070 - Community facilities building renewals	R	\$2,628,143	\$2,628,143	\$2,628,143	\$2,628,143	\$0	\$0	\$0	\$0	\$0	\$2,628,143	(\$10,154)
CE21001 - Nursery Renewals	R	\$672,934	\$672,934	\$672,934	\$672,934	\$0	\$0	\$0	\$0	\$45,957	\$718,891	\$387,779
CE21003 - Parks and recreation renewals	R	\$6,793,857	\$6,793,857	\$6,883,631	\$6,883,631	\$0	\$0	\$0	\$0	\$0	\$6,883,631	\$1,693,267
CE21004 - Cemeteries and crematorium renewals	R	\$89,774	\$89,774	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21006 - Nature in the city gully restoration and development	LOS	\$0	\$176,257	\$176,257	\$176,257	\$0	\$0	\$0	\$0	\$0	\$176,257	\$61,535
CE21007 - Cemeteries and crematorium development	G	\$1,357,650	\$1,357,650	\$1,357,650	\$1,357,650	\$0	\$567,315	\$0	\$0	\$0	\$1,924,965	\$26,496
CE21008 - Indoor recreation development	LOS	\$3,181,815	\$7,175,902	\$7,175,902	\$7,175,902	(\$4,526,366)	\$0	\$0	\$0	\$0	\$2,649,536	\$444,377
CE21010 - Parks and recreation development	LOS	\$3,465,210	\$6,805,759	\$6,805,759	\$6,805,759	(\$2,668,033)	\$0	\$0	\$0	\$0	\$4,137,724	\$2,129,335
CE24026 - Rotokauri Parks Development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Parks and Recreation		\$28,480,521	\$40,291,859	\$40,291,859	\$40,291,859	(\$12,705,683)	\$567,315	\$0	\$0	\$0	\$28,153,490	\$5,527,483
Regulatory And Safety												
CE21013 - Animal Control Building Renewals	R	\$14,027	\$14,027	\$14,027	\$14,027	\$0	\$0	\$0	\$0	\$0	\$14,027	\$0
CE21015 - City Safe Renewals	R	\$234,536	\$234,536	\$234,536	\$234,536	\$0	\$0	\$0	\$0	\$0	\$234,536	\$6,689
CE21016 - City Safe Upgrades	LOS	\$13,650	\$13,650	\$13,650	\$13,650	\$0	\$0	\$0	\$0	\$0	\$13,650	\$0
CE24029 - Animal Control Development	G	\$409,500	\$409,500	\$409,500	\$693,420	\$0	\$0	\$0	\$0	\$0	\$693,420	\$26,651
CE24031 - Animal Control Development	R	\$31,141	\$31,141	\$31,141	\$31,141	\$0	\$0	\$0	\$0	\$0	\$31,141	\$15,497
Total Regulatory And Safety		\$702,854	\$702,854	\$702,854	\$986,774	\$0	\$0	\$0	\$0	\$0	\$986,774	\$48,838
Rubbish and Recycling												
CE10054 - Closed landfill assets renewals	R	\$1,317,625	\$1,317,625	\$1,317,625	\$1,317,625	(\$687,217)	\$0	\$0	\$0	\$0	\$630,408	\$165,274
Total Rubbish and Recycling		\$1,317,625	\$1,317,625	\$1,317,625	\$1,317,625	(\$687,217)	\$0	\$0	\$0	\$0	\$630,408	\$165,274
Stormwater												
CE10058 - Stormwater asset renewals	R	\$2,615,611	\$2,615,611	\$2,615,611	\$2,615,611	\$0	\$89,050	\$0	\$0	\$0	\$2,704,661	\$114,512
CE15059 - Rototuna stormwater infrastructure	G	\$525,525	\$2,067,171	\$2,067,171	\$2,067,171	(\$1,841,138)	\$0	\$0	\$0	\$0	\$226,033	\$1,803
CE15060 - Rotokauri stormwater infrastructure stage 1	G	\$4,984,350	\$4,430,811	\$4,430,811	\$4,430,811	(\$2,195,444)	\$0	\$0	\$0	\$0	\$2,235,367	\$666,724
CE15062 - Peacocke stormwater infrastructure stage 1	G	\$2,088,245	\$3,670,370	\$3,670,370	\$3,670,370	(\$457,548)	\$0	\$0	\$0	\$0	\$3,212,821	\$419,431
CE15063 - Peacocke stormwater infrastructure stage 2	G	\$3,918,254	\$5,916,557	\$5,916,557	\$5,916,557	\$0	\$0	\$0	\$0	\$0	\$5,916,557	\$2,951,173
CE15067 - Comprehensive stormwater consent implementation	LOS	\$174,873	\$174,873	\$174,873	\$174,873	(\$39,873)	\$0	\$0	\$0	\$0	\$135,000	\$2,302
CE15068 - Stormwater customer connections	G	\$26,250	\$26,250	\$26,250	\$26,250	\$0	\$0	\$0	\$0	\$0	\$26,250	\$470,278
CE15137 - Water demand management - Newcastle reservoir zone	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,016
CE15162 - Integrated Catchment Management Plan	G	\$2,286,102	\$2,412,117	\$2,412,117	\$2,412,117	(\$1,402,051)	\$0	\$0	\$0	\$0	\$1,010,066	\$341,238
CE19026 - Erosion control works	LOS	\$2,318,703	\$3,603,018	\$3,603,018	\$3,603,018	(\$1,780,743)	\$0	\$0	\$0	\$0	\$1,822,275	\$580,066
CE21031 - Flood management	LOS	\$525,000	\$540,019	\$540,019	\$540,019	(\$480,019)	\$0	\$0	\$0	\$0	\$60,000	\$12,719
CE21032 - Stormwater infrastructure upgrades	G	\$890,313	\$1,267,376	\$1,267,376	\$1,267,376	(\$633,688)	\$0	\$0	\$0	\$0	\$633,688	\$260
CE21062 - Stormwater asset upgrades	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21066 - Ruakura stormwater infrastructure	G	\$0	\$11,110	\$11,110	\$11,110	\$0	\$0	\$0	\$0	\$0	\$11,110	\$13,702
CE21068 - Water Stimulus – Stormwater	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE23003 - IAF Stormwater	G	\$598,711	\$510,781	\$510,781	\$464,070	\$0	\$0	\$0	\$0	\$0	\$464,070	\$214,960



Capital Expenditure

As at 31 December 2024

CE Code	Type	Long Term Plan	Revised Budget as at	Revised Budget as at	Revised Budget as at	Deferrals		Approved Changes	Savings	Movements	Revised Budget as at	Actuals as at
		24/25	1 July 2024	31 August 2024	31 October 2024	Current year to Future Year	Future Year to Current Year					
Total Stormwater		\$20,951,936	\$27,246,063	\$27,246,063	\$27,199,353	(\$8,830,504)	\$89,050	\$0	\$0	\$0	\$18,457,899	\$5,814,183
Support Services												
CE24001 - Fleet Vehicles Renewals	R	\$3,912,660	\$3,912,660	\$3,912,660	\$3,912,660	\$0	\$0	\$0	\$0	\$0	\$3,912,660	\$601,139
CE24002 - Corporate Building Renewals	R	\$5,710,019	\$5,710,019	\$5,710,019	\$5,710,019	(\$2,568,134)	\$0	\$0	\$0	\$0	\$3,141,885	\$720,853
CE24006 - Information Services Renewals	R	\$2,407,802	\$2,407,802	\$2,097,904	\$2,097,904	\$0	\$0	\$0	\$0	\$0	\$2,097,904	\$659,377
CE24007 - Information Services Upgrades	LOS	\$1,600,185	\$1,600,185	\$1,910,083	\$1,910,083	\$0	\$0	\$0	\$0	\$0	\$1,910,083	\$130,586
Total Support Services		\$13,630,666	\$13,630,666	\$13,630,666	\$13,630,666	(\$2,568,134)	\$0	\$0	\$0	\$0	\$11,062,532	\$2,111,955
Transport												
CE10070 - Parking enforcement renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,525
CE10072 - Footpath and street furniture renewals	R	\$7,712,549	\$7,712,549	\$7,712,549	\$7,712,549	\$0	\$0	\$0	\$0	\$0	\$7,712,549	\$2,990,806
CE10074 - Drainage (kerb and channel) renewals	R	\$1,031,092	\$1,031,092	\$1,031,092	\$1,031,092	\$0	\$0	\$0	\$0	\$0	\$1,031,092	\$499,327
CE10075 - Road base Renewals	R	\$9,654,580	\$10,771,112	\$10,771,112	\$10,771,112	\$0	\$0	\$0	\$0	\$0	\$10,771,112	\$1,554,268
CE10076 - Road resurfacing	R	\$5,863,309	\$5,863,309	\$5,863,309	\$5,863,309	\$0	\$0	\$0	\$0	\$0	\$5,863,309	\$3,845,935
CE10077 - Bridge and structures renewals	R	\$215,084	\$215,084	\$215,084	\$215,084	\$0	\$0	\$0	\$0	\$0	\$215,084	\$12,740
CE10078 - Retaining wall and structures renewals	R	\$158,208	\$158,208	\$158,208	\$158,208	\$0	\$0	\$0	\$0	\$0	\$158,208	\$15,654
CE10080 - Street lighting renewals	R	\$2,362,032	\$2,362,032	\$2,362,032	\$2,362,032	\$0	\$0	\$0	\$0	\$0	\$2,362,032	\$588,060
CE10081 - Traffic equipment renewals	R	\$795,146	\$795,146	\$795,146	\$795,146	\$0	\$0	\$0	\$0	\$0	\$795,146	\$371,196
CE15087 - Transportation upgrades to allow for development	G	\$1,189,125	\$1,589,125	\$930,350	\$930,350	\$0	\$0	\$0	\$0	\$0	\$930,350	\$1,801
CE15088 - Peacocke transport upgrades and development stage 1	G	\$49,553,070	\$33,590,589	\$33,590,589	\$33,590,589	(\$7,661,514)	\$309,291	\$0	\$0	\$0	\$26,238,365	\$1,184,711
CE15089 - Peacocke transport upgrades and development stage 2	G	\$16,439,850	\$19,316,095	\$19,316,095	\$19,316,095	(\$6,110,676)	\$0	\$0	\$0	\$0	\$13,205,419	\$18,094,223
CE15090 - Rotokauri transport upgrades and development	G	\$3,152,275	\$3,123,368	\$3,123,368	\$3,123,368	(\$1,411,488)	\$0	\$0	\$0	\$0	\$1,711,880	\$314,033
CE15092 - Rototuna transport upgrades and development	G	\$5,103,000	\$9,304,642	\$9,304,642	\$9,304,642	(\$423,409)	\$65,520	\$0	\$0	\$0	\$8,946,753	\$6,696,982
CE15093 - Ruakura transport upgrades and development	G	\$2,100,420	\$5,160,877	\$5,160,877	\$5,160,877	(\$1,887,420)	\$0	\$0	\$0	\$0	\$3,273,457	\$693,828
CE15096 - Cross city connector	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15097 - Northern city crossing	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19036 - Ring Road	G	\$0	\$654,000	\$654,000	\$654,000	(\$100,000)	\$0	\$0	\$0	\$0	\$554,000	\$190,248
CE19037 - Hamilton transport model	G	\$806,400	\$1,975,509	\$1,975,509	\$1,975,509	(\$1,469,705)	\$0	\$0	\$0	\$0	\$505,804	\$176,329
CE19052 - Intersection upgrades	LOS	\$0	\$156,560	\$156,560	\$156,560	(\$156,560)	\$0	\$0	\$0	\$0	\$0	\$0
CE19057 - Biking plan implementation	G	\$17,850,000	\$18,540,966	\$9,364,277	\$9,364,277	(\$7,896,500)	\$0	\$0	\$0	\$0	\$1,467,777	\$237,741
CE19058 - Public Transport Mode Shift	G	\$4,400,025	\$4,410,705	\$2,262,602	\$2,262,602	(\$2,058,000)	\$0	\$0	\$0	\$0	\$204,602	\$117,207
CE19064 - Transport Centre rejuvenation	LOS	\$0	\$3,500,000	\$3,500,000	\$3,500,000	\$0	\$0	\$0	\$0	\$0	\$3,500,000	\$2,852,400
CE21012 - Transport building renewals	R	\$37,406	\$37,406	\$37,406	\$37,406	\$0	\$0	\$0	\$0	\$0	\$37,406	(\$5,218)
CE21052 - Peacocke transportation land	G	\$0	\$3,651,786	\$3,651,786	\$3,651,786	(\$2,462,593)	\$0	\$0	\$0	\$0	\$1,189,193	\$0
CE21053 - Central city transportation improvements	LOS	\$945,000	\$959,627	\$959,627	\$959,627	(\$200,000)	\$0	\$0	\$0	\$0	\$759,627	\$49,708
CE21055 - Te Rapa transportation upgrades and development	G	\$313,950	\$1,251,948	\$1,251,948	\$1,251,948	(\$619,452)	\$0	\$0	\$0	\$0	\$632,496	\$6,914
CE21058 - Transportation safety improvements	LOS	\$14,825,000	\$15,057,237	\$6,604,737	\$6,604,737	(\$1,165,975)	\$0	\$0	\$0	\$0	\$5,438,762	\$683,346
CE21060 - Public transport improvement	LOS	\$787,500	\$787,500	\$385,875	\$385,875	(\$100,000)	\$0	\$0	\$0	\$0	\$285,875	\$45,405
CE23001 - CERF	LOS	\$0	\$2,747,226	\$2,826,518	\$2,826,518	\$0	\$0	\$0	\$0	\$0	\$2,826,518	\$2,010,977
CE23005 - IAF Transport	G	\$606,778	\$532,463	\$532,463	\$532,463	\$0	\$0	\$0	\$0	\$0	\$532,463	\$185,811
CE24032 - Transportation Land	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,630
Total Transport		\$145,901,797	\$155,256,160	\$134,497,760	\$134,497,760	(\$33,723,292)	\$374,811	\$0	\$0	\$0	\$101,149,279	\$43,433,587
Venues Tourism and Major Events												
CE24009 - VTME Building Renewals	R	\$4,317,582	\$4,317,582	\$4,317,582	\$4,317,582	(\$1,201,362)	\$0	\$0	\$0	\$0	\$3,116,220	\$603,208
CE24010 - VTME Security And Health And Safety Programmes	LOS	\$541,800	\$541,800	\$541,800	\$541,800	(\$341,800)	\$0	\$0	\$0	\$0	\$200,000	\$99,743
CE24011 - VTME Operational Renewals	R	\$2,651,988	\$2,651,988	\$2,651,988	\$2,651,988	(\$270,176)	\$0	\$0	\$0	\$0	\$2,381,812	\$477,671
CE24012 - Hamilton Garden Renewals	R	\$691,649	\$691,649	\$691,649	\$691,649	\$0	\$0	\$0	\$0	\$0	\$691,649	\$148,464
CE24013 - Hamilton Garden Building Renewals	R	\$947,306	\$947,306	\$947,306	\$947,306	(\$446,000)	\$0	\$0	\$0	\$0	\$501,306	\$149,481
CE24014 - Hamilton Gardens Development	LOS	\$2,058,000	\$3,397,753	\$3,397,753	\$3,397,753	(\$622,502)	\$0	\$0	\$0	\$0	\$2,775,251	\$2,766,304
CE24016 - Hamilton Zoo Building Renewals	R	\$1,402,723	\$1,402,723	\$1,402,723	\$1,402,723	\$0	\$327,000	\$0	\$0	\$0	\$1,729,723	\$1,337,869
CE24017 - Hamilton Zoo Operational Renewals	R	\$1,128,070	\$1,128,070	\$1,128,070	\$1,128,070	(\$349,432)	\$0	\$0	\$0	\$0	\$778,638	\$192,177
CE24018 - Hamilton Zoo And Waiwhakareke Development	LOS	\$3,068,405	\$6,265,322	\$6,265,322	\$6,265,322	(\$3,160,207)	\$0	\$0	\$0	\$0	\$3,105,115	\$2,387,183
CE24019 - Museum Operational Renewals	R	\$238,073	\$238,073	\$238,073	\$238,073	\$0	\$0	\$0	\$0	\$0	\$238,073	\$71,776
CE24020 - Museum Building Renewals	R	\$2,393,981	\$2,393,981	\$3,586,981	\$3,586,981	\$0	\$0	\$0	\$0	\$804,463	\$4,391,444	\$3,264,916
CE24021 - Collection Acquisition Fund	LOS	\$87,239	\$180,291	\$180,291	\$180,291	\$0	\$0	\$0	\$0	\$0	\$180,291	\$24,850
CE24022 - Museum Development	LOS	\$4,043,130	\$6,111,041	\$4,918,041	\$4,918,041	\$0	\$0	\$0	\$0	(\$804,463)	\$4,113,578	\$3,491,492
Total Venues Tourism and Major Events		\$23,569,947	\$30,267,580	\$30,267,580	\$30,267,580	(\$6,391,479)	\$327,000	\$0	\$0	\$0	\$24,203,101	\$15,015,135
Wastewater												
CE10100 - Wastewater pump station asset renewals	R	\$935,149	\$935,149	\$935,149	\$935,149	\$0	\$0	\$0	\$0	\$327,816	\$1,262,965	\$943,651
CE10101 - Wastewater asset renewals	R	\$5,769,869	\$5,769,869	\$5,769,869	\$5,769,869	\$0	\$548,534	\$0	\$0	\$0	\$6,318,404	\$1,113,386
CE10115 - Wastewater treatment plant asset renewals	R	\$5,374,301	\$5,374,301	\$5,374,301	\$5,374,301	(\$1,092,864)	\$0	\$0	\$0	\$901,061	\$5,182,498	\$1,550,848
CE15103 - Wastewater network improvements	LOS	\$9,468,575	\$9,468,575	\$9,468,575	\$9,468,575	(\$1,946,652)	\$0	\$0	\$0	(\$1,228,876)	\$6,293,046	\$362,709

Capital Expenditure

As at 31 December 2024

CE Code	Type	Long Term Plan 24/25	Revised Budget as at 1 July 2024	Revised Budget as at 31 August 2024	Revised Budget as at 31 October 2024	Deferrals		Approved Changes	Savings	Movements	Revised Budget as at 31 Decemeber 2024	Actuals as at 31 December
						Current year to Future Year	Future Year to Current Year					
CE15104 - Wastewater pipe upgrades	G	\$892,500	\$892,500	\$892,500	\$892,500	(\$446,250)	\$0	\$0	\$0	\$0	\$446,250	\$0
CE15105 - Rototuna wastewater infrastructure	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15106 - Wastewater network upgrades to allow development	G	\$0	\$113,510	\$113,510	\$113,510	(\$56,755)	\$0	\$0	\$0	\$0	\$56,755	\$2,443
CE15107 - Rotokauri wastewater infrastructure	G	\$0	\$139,732	\$139,732	\$139,732	\$0	\$0	\$0	\$0	\$0	\$139,732	\$0
CE15109 - Peacocke wastewater infrastructure stage 1	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15111 - Increase capacity of wastewater network	G	\$0	\$1,222,025	\$1,222,025	\$1,222,025	(\$532,300)	\$0	\$0	\$0	\$0	\$689,725	\$35,212
CE15117 - Upgrade wastewater treatment plant	G	\$22,355,713	\$30,290,982	\$30,290,982	\$19,281,073	(\$10,014,503)	\$0	\$0	\$0	\$0	\$9,266,570	\$1,821,946
CE15120 - Wastewater treatment plant compliance	LOS	\$2,855,945	\$2,855,945	\$2,855,945	\$2,855,945	\$0	\$0	\$0	\$0	\$0	\$2,855,945	\$1,294,622
CE15121 - Wastewater customer connections to network	G	\$115,500	\$115,500	\$115,500	\$115,500	\$0	\$0	\$0	\$0	\$0	\$115,500	\$1,069,518
CE15160 - Wastewater model	R	\$252,490	\$252,490	\$252,490	\$252,490	\$0	\$0	\$0	\$0	\$0	\$252,490	\$151,766
CE15161 - Wastewater master plan	G	\$153,731	\$196,547	\$196,547	\$196,547	\$0	\$0	\$0	\$0	\$0	\$196,547	\$8,970
CE19040 - Peacocke wastewater infrastructure stage 2	G	\$1,478,138	\$4,743,321	\$4,743,321	\$4,743,321	\$0	\$0	\$0	\$0	\$0	\$4,743,321	\$1,482,024
CE19042 - Peacocke wastewater south network	G	\$15,449,807	\$9,569,176	\$9,569,176	\$9,569,176	(\$2,625,323)	\$0	\$0	\$0	\$0	\$6,943,853	\$3,977,162
CE19043 - Increase capacity wastewater west network	G	\$5,637,240	\$14,358,862	\$14,358,862	\$14,358,862	(\$6,649,399)	\$0	\$0	\$0	\$0	\$7,709,464	\$2,705,058
CE19044 - Increase capacity wastewater east network	G	\$1,050,000	\$1,974,489	\$1,974,489	\$1,974,489	(\$800,000)	\$0	\$0	\$0	\$0	\$1,174,489	\$331,275
CE21073 - Subregional wastewater treatment plant	G	\$3,150,000	\$4,374,264	\$4,374,264	\$4,374,264	(\$2,050,000)	\$0	\$0	\$0	\$0	\$2,324,264	\$468,686
CE23004 - IAF Wastewater	G	\$864,119	\$877,884	\$877,884	\$830,247	\$0	\$0	\$0	\$0	\$0	\$830,247	\$522,415
Total Wastewater		\$75,803,076	\$93,525,122	\$93,525,122	\$82,467,576	(\$26,214,045)	\$548,534	\$0	\$0	\$0	\$56,802,065	\$17,841,690
Water Supply												
CE10123 - Watermain renewals	R	\$5,470,621	\$5,470,621	\$5,470,621	\$5,470,621	\$0	\$1,387,023	\$0	\$0	\$0	\$6,857,644	\$2,876,892
CE10124 - Watermain valves and hydrants renewals	R	\$802,358	\$802,358	\$802,358	\$802,358	(\$157,509)	\$0	\$0	\$0	\$0	\$644,849	\$436,856
CE10138 - Treatment plant and reservoir renewals	R	\$1,483,146	\$1,483,146	\$1,483,146	\$1,483,146	(\$182,354)	\$475,208	\$0	\$0	\$0	\$1,776,000	\$647,080
CE15126 - Rototuna upgrade or new watermains	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15127 - Water pipe upgrades	G	\$767,813	\$767,813	\$767,813	\$767,813	(\$383,906)	\$0	\$0	\$0	\$0	\$383,906	\$0
CE15128 - Rotokauri upgrade and new watermains stage 1	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15130 - Peacocke watermains stage 1	G	\$0	\$7,141	\$7,141	\$7,141	\$0	\$0	\$0	\$0	\$0	\$7,141	\$0
CE15132 - Water network upgrades to allow new development	G	\$210,210	\$910,210	\$910,210	\$910,210	(\$910,210)	\$0	\$0	\$0	\$0	\$0	\$0
CE15133 - Water network improvements	LOS	\$230,046	\$230,046	\$230,046	\$230,046	(\$212,713)	\$0	\$0	\$0	\$0	\$17,334	\$17,569
CE15134 - Water demand management - Pukete reservoir zone	G	\$0	\$270,900	\$270,900	\$270,900	\$0	\$0	\$0	\$0	\$0	\$270,900	\$0
CE15135 - Peacocke water distribution mains stage 1	G	\$0	\$99,227	\$99,227	\$99,227	\$0	\$0	\$0	\$0	\$0	\$99,227	\$19,926
CE15139 - Water Treatment Plant Compliance Minor Upgrades	LOS	\$1,098,800	\$1,098,800	\$1,098,800	\$1,098,800	(\$1,096,979)	\$0	\$0	\$0	\$0	\$1,821	\$1,821
CE15141 - Water Demand Management Hillcrest Reservoir Zone	G	\$262,500	\$262,500	\$262,500	\$262,500	(\$12,500)	\$0	\$0	\$0	\$0	\$250,000	\$25,125
CE15144 - Upgrade water treatment plant	G	\$4,095,000	\$7,548,924	\$7,548,924	\$7,056,731	(\$550,000)	\$492,193	\$0	\$0	\$0	\$6,998,924	\$2,892,435
CE15146 - Water customer connections	G	\$52,500	\$52,500	\$52,500	\$52,500	\$0	\$0	\$0	\$0	\$0	\$52,500	\$681,835
CE15148 - Ruakura upgrade and new watermains	G	\$0	\$412,180	\$412,180	\$412,180	\$0	\$0	\$0	\$0	\$0	\$412,180	\$0
CE15158 - Water model	R	\$158,975	\$158,975	\$158,975	\$158,975	(\$33,825)	\$0	\$0	\$0	\$0	\$125,150	\$32,150
CE15159 - Water master plan	G	\$157,500	\$173,640	\$173,640	\$173,640	\$0	\$0	\$0	\$0	\$0	\$173,640	\$12,000
CE19045 - Ruakura reservoir and associate bulk mains	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19046 - Peacocke watermains stage 2	G	\$711,900	\$309,573	\$309,573	\$309,573	\$0	\$0	\$0	\$0	\$0	\$309,573	\$376,283
CE21036 - Rotokauri upgrade and new watermains stage 2	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE23002 - IAF Water Supply	G	\$7,634,083	\$6,181,319	\$6,181,319	\$2,670,158	\$0	\$0	\$0	\$0	\$0	\$2,670,158	\$1,427,354
CE24030 - IAF Water Supply	LOS	\$2,340,674	\$2,340,674	\$2,340,674	\$2,340,674	(\$1,514,674)	\$0	\$0	\$0	\$0	\$826,000	\$20,995
Total Water Supply		\$25,476,126	\$28,580,547	\$28,580,547	\$24,577,194	(\$5,054,670)	\$2,354,424	\$0	\$0	\$0	\$21,876,948	\$9,468,321
Grand Total - Capital Program		\$344,383,506	\$399,672,434	\$378,914,034	\$363,806,423	(\$99,511,459)	\$4,411,134	\$0	\$0	\$0	\$268,706,097	\$100,587,782

Capital Revenue  
As at 31 December 2024

CE Code	Type	Long Term Plan 24/25	Revised Budget as at 1 July 2024	Revised Budget as at 31 August 2024	Revised Budget as at 31 October 2024	Deferrals		Approved Changes	Savings	Movements	Revised Budget as at 31 December 2024	Actuals as at 31 December 2024
						Current year to Future Year	Future Year to Current Year					
Community Services												
CE10001 - Aquatic facilities building renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE10005 - Libraries collection purchases	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE10006 - Library operational renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE10007 - Library building renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19017 - Rototuna community facilities	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21005 - Aquatic facilities renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21044 - Libraries development	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21046 - Aquatic facilities development	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Community Services		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Growth												
CE24008 - Strategic Property Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24024 - Strategic Land Acquisition Fund	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Growth		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Parks and Recreation												
CE10021 - Cemetery and crematorium building renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE10030 - Parks and recreation building renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE17004 - River plan	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19007 - Peacocke parks development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19009 - Rototuna parks development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19070 - Community facilities building renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21001 - Nursery renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21003 - Parks and recreation renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$2,703)
CE21004 - Cemeteries and crematorium renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21006 - Nature in the city gully restoration and development	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21007 - Cemeteries and crematorium development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21008 - Indoor recreation development	LOS	\$0	(\$1,400,000)	(\$1,400,000)	(\$1,400,000)	\$0	\$0	\$0	\$0	\$0	(\$1,400,000)	\$0
CE21010 - Parks and recreation development	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24026 - Rotokauri Parks Development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Parks and Recreation		\$0	(\$1,400,000)	(\$1,400,000)	(\$1,400,000)	\$0	\$0	\$0	\$0	\$0	(\$1,400,000)	(\$2,703)
Regulatory And Safety												
CE21013 - Animal Control Building Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21015 - City Safe Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21016 - City Safe Upgrades	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24029 - Animal Control Development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24031 - Animal Control Development	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Regulatory And Safety		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Rubbish and Recycling												
CE10054 - Closed landfill assets renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Rubbish and Recycling		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Stormwater												
CE10058 - Stormwater asset renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15059 - Rototuna stormwater infrastructure	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15060 - Rotokauri stormwater infrastructure stage 1	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15062 - Peacocke stormwater infrastructure stage 1	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15063 - Peacocke stormwater infrastructure stage 2	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15067 - Comprehensive stormwater consent implementation	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15068 - Stormwater customer connections	G	(\$26,250)	(\$26,250)	(\$26,250)	(\$26,250)	\$0	\$0	\$0	\$0	\$0	(\$26,250)	(\$490,429)
CE15162 - Integrated Catchment Management Plan	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19026 - Erosion control works	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$23,679)
CE21031 - Flood management	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21032 - Stormwater infrastructure upgrades	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21062 - Stormwater asset upgrades	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21066 - Ruakura stormwater infrastructure	G	\$0	(\$1,951,723)	(\$1,951,723)	(\$1,951,723)	\$0	\$0	\$0	\$0	\$0	(\$1,951,723)	(\$2,395,786)
CE21068 - Water Stimulus – Stormwater	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE23003 - IAF Stormwater	G	(\$1,107,887)	(\$1,107,887)	(\$1,107,887)	(\$887,999)	\$0	\$0	\$0	\$0	\$0	(\$887,999)	(\$590,500)



Capital Revenue  
As at 31 December 2024

CE Code	Type	Long Term Plan 24/25	Revised Budget as at 1 July 2024	Revised Budget as at 31 August 2024	Revised Budget as at 31 October 2024	Deferrals		Approved Changes	Savings	Movements	Revised Budget as at 31 December 2024	Actuals as at 31 December 2024
						Current year to Future Year	Future Year to Current Year					
Total Stormwater		(\$1,134,137)	(\$3,085,860)	(\$3,085,860)	(\$2,865,972)	\$0	\$0	\$0	\$0	\$0	(\$2,865,972)	(\$3,500,393)
Support Services												
CE24001 - Fleet Vehicles Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24002 - Corporate Building Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24006 - Information Services Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24007 - Information Services Upgrades	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Support Services		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transport												
CE10072 - Footpath and street furniture renewals	R	(\$3,503,738)	(\$3,503,738)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE10074 - Drainage (kerb and channel) renewals	R	(\$474,668)	(\$474,668)	(\$474,668)	(\$474,668)	\$0	\$0	\$0	\$0	\$0	(\$474,668)	(\$263,519)
CE10075 - Road base Renewals	R	(\$4,435,919)	(\$4,435,919)	(\$4,435,919)	(\$4,435,919)	\$0	\$0	\$0	\$0	\$0	(\$4,435,919)	(\$834,026)
CE10076 - Road resurfacing	R	(\$2,688,438)	(\$2,688,438)	(\$2,688,438)	(\$2,688,438)	\$0	\$0	\$0	\$0	\$0	(\$2,688,438)	(\$2,029,685)
CE10077 - Bridge and structures renewals	R	(\$99,015)	(\$99,015)	(\$99,015)	(\$99,015)	\$0	\$0	\$0	\$0	\$0	(\$99,015)	(\$6,724)
CE10078 - Retaining wall and structures renewals	R	(\$72,831)	(\$72,831)	(\$72,831)	(\$72,831)	\$0	\$0	\$0	\$0	\$0	(\$72,831)	(\$8,261)
CE10080 - Street lighting renewals	R	(\$1,078,762)	(\$1,078,762)	(\$1,078,762)	(\$1,078,762)	\$0	\$0	\$0	\$0	\$0	(\$1,078,762)	(\$307,294)
CE10081 - Traffic equipment renewals	R	(\$344,524)	(\$344,524)	(\$344,524)	(\$344,524)	\$0	\$0	\$0	\$0	\$0	(\$344,524)	(\$195,852)
CE15087 - Transportation upgrades to allow for development	G	(\$956,057)	(\$956,057)	(\$297,281)	(\$297,281)	\$0	\$0	\$0	\$0	\$0	(\$297,281)	\$0
CE15088 - Peacocks transport upgrades and development stage 1	G	(\$4,738,334)	(\$4,738,334)	(\$6,342,797)	(\$6,342,797)	\$0	\$0	\$0	\$0	\$0	(\$6,342,797)	(\$197,580)
CE15089 - Peacocks transport upgrades and development stage 2	G	(\$4,738,334)	(\$4,738,334)	(\$6,342,797)	(\$6,342,797)	\$0	\$0	\$0	\$0	\$0	(\$6,342,797)	(\$14,190,414)
CE15090 - Rotokauri transport upgrades and development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15092 - Rototuna transport upgrades and development	G	\$0	(\$1,783,014)	(\$1,783,014)	(\$1,783,014)	\$0	\$0	\$0	\$0	\$0	(\$1,783,014)	(\$2,908,646)
CE15093 - Ruakura transport upgrades and development	G	\$0	(\$5,169,108)	(\$5,169,108)	(\$5,169,108)	\$0	\$0	\$0	\$0	\$0	(\$5,169,108)	(\$330,286)
CE15096 - Cross city connector	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15097 - Northern city crossing	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19036 - Ring Road	G	\$0	(\$186,019)	(\$186,019)	(\$186,019)	\$0	\$0	\$0	\$0	\$0	(\$186,019)	(\$131,457)
CE19037 - Hamilton transport model	G	(\$321,300)	(\$169,711)	(\$169,711)	(\$169,711)	\$0	\$0	\$0	\$0	\$0	(\$169,711)	(\$128,372)
CE19052 - Intersection upgrades	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19057 - Biking plan implementation	G	(\$9,103,500)	(\$9,551,476)	(\$307,970)	(\$307,970)	\$0	\$0	\$0	\$0	\$0	(\$307,970)	(\$200,508)
CE19058 - Public Transport Mode Shift	G	(\$2,142,000)	(\$2,151,468)	(\$9,468)	(\$9,468)	\$0	\$0	\$0	\$0	\$0	(\$9,468)	(\$17,331)
CE19064 - Transport Centre rejuvenation	LOS	\$0	(\$1,275,000)	(\$1,275,000)	(\$1,275,000)	\$0	\$0	\$0	\$0	\$0	(\$1,275,000)	(\$1,372,099)
CE21012 - Transport building renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21052 - Peacocks transportation land	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21053 - Central city transportation improvements	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21055 - Te Rapa transportation upgrades and development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21058 - Transportation safety improvements	LOS	(\$11,480,750)	(\$11,480,750)	(\$2,918,000)	(\$2,918,000)	\$0	\$0	\$0	\$0	\$0	(\$2,918,000)	(\$238,885)
CE21060 - Public transport improvement	LOS	(\$401,625)	(\$401,625)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE23001 - CERF	LOS	\$0	(\$2,729,788)	(\$2,729,788)	(\$2,729,788)	\$0	\$0	\$0	\$0	\$0	(\$2,729,788)	(\$1,456,137)
CE23005 - IAF Transport	G	(\$738,778)	(\$738,778)	(\$738,778)	(\$630,001)	\$0	\$0	\$0	\$0	\$0	(\$630,001)	(\$200,000)
CE24032 - Transportation Land	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Transport		(\$47,318,572)	(\$58,767,357)	(\$37,463,890)	(\$37,355,113)	\$0	\$0	\$0	\$0	\$0	(\$37,355,113)	(\$25,017,076)
Venues Tourism and Major Events												
CE24009 - VTME Building Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24010 - VTME Security And Health And Safety Programmes	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24011 - VTME Operational Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24012 - Hamilton Garden Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24013 - Hamilton Garden Building Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24014 - Hamilton Gardens Development	LOS	(\$1,785,000)	(\$1,785,000)	(\$1,785,000)	(\$1,785,000)	\$0	\$0	\$0	\$0	\$0	(\$1,785,000)	\$0
CE24016 - Hamilton Zoo Building Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24017 - Hamilton Zoo Operational Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24018 - Hamilton Zoo And Waiwhakareke Development	LOS	(\$2,310,000)	(\$2,310,000)	(\$2,310,000)	(\$2,310,000)	\$0	\$0	\$0	\$0	\$0	(\$2,310,000)	(\$42,611)
CE24019 - Museum Operational Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24020 - Museum Building Renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24021 - Collection Acquisition Fund	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE24022 - Museum Development	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Venues Tourism and Major Events		(\$4,095,000)	(\$4,095,000)	(\$4,095,000)	(\$4,095,000)	\$0	\$0	\$0	\$0	\$0	(\$4,095,000)	(\$42,611)
Wastewater												
CE10100 - Wastewater pump station asset renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE10101 - Wastewater asset renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE10115 - Wastewater treatment plant asset renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15103 - Wastewater network improvements	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Attachment 4

Item 7

Capital Revenue

As at 31 December 2024

CE Code	Type	Long Term Plan 24/25	Revised Budget as at 1 July 2024	Revised Budget as at 31 August 2024	Revised Budget as at 31 October 2024	Deferrals		Approved Changes	Savings	Movements	Revised Budget as at 31 December 2024	Actuals as at 31 December 2024
						Current year to Future Year	Future Year to Current Year					
CE15104 - Wastewater pipe upgrades	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15105 - Rototuna wastewater infrastructure	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15106 - Wastewater network upgrades to allow development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15107 - Rotokauri wastewater infrastructure	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15109 - Peacocke wastewater infrastructure stage 1	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15111 - Increase capacity of wastewater network	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15117 - Upgrade wastewater treatment plant	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15120 - Wastewater treatment plant compliance	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15121 - Wastewater customer connections to network	G	(\$105,000)	(\$105,000)	(\$105,000)	(\$105,000)	\$0	\$0	\$0	\$0	\$0	(\$105,000)	(\$1,411,618)
CE15160 - Wastewater model	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15161 - Wastewater master plan	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19040 - Peacocke wastewater infrastructure stage 2	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19042 - Peacocke wastewater south network	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19043 - Increase capacity wastewater west network	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19044 - Increase capacity wastewater east network	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21073 - Subregional wastewater treatment plant	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE23004 - IAF Wastewater	G	(\$1,165,379)	(\$1,165,379)	(\$1,165,379)	(\$620,000)	\$0	\$0	\$0	\$0	\$0	(\$620,000)	(\$50,000)
Total Wastewater		(\$1,270,379)	(\$1,270,379)	(\$1,270,379)	(\$725,000)	\$0	\$0	\$0	\$0	\$0	(\$725,000)	(\$1,461,618)
Water Supply												
CE10123 - Watermain renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$193,772)
CE10124 - Watermain valves and hydrants renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE10138 - Treatment plant and reservoir renewals	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15126 - Rototuna upgrade or new watermain	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15127 - Water pipe upgrades	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15128 - Rotokauri upgrade and new watermain	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15130 - Peacocke watermain stage 1	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15132 - Water network upgrades to allow new development	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15133 - Water network improvements	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15134 - Water demand management - Pukete reservoir zone	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15135 - Peacocke water distribution mains stage 1	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15139 - Water Treatment Plant Compliance Minor Upgrades	LOS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15141 - Water Demand Management Hillcrest Reservoir Zone	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15144 - Upgrade water treatment plant	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15146 - Water customer connections	G	(\$52,500)	(\$52,500)	(\$52,500)	(\$52,500)	\$0	\$0	\$0	\$0	\$0	(\$52,500)	(\$1,303,636)
CE15148 - Ruakura upgrade and new watermain	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15158 - Water model	R	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE15159 - Water master plan	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19045 - Ruakura reservoir and associate bulk mains	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE19046 - Peacocke watermain stage 2	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE21036 - Rotokauri upgrade and new watermain stage 2	G	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE23002 - IAF Water Supply	G	(\$8,333,980)	(\$8,333,980)	(\$8,333,980)	(\$4,861,278)	\$0	\$0	\$0	\$0	\$0	(\$4,861,278)	\$0
CE24030 - IAF Water Supply	LOS	(\$2,340,674)	(\$2,340,674)	(\$2,340,674)	(\$2,340,674)	\$1,514,674	\$0	\$0	\$0	\$0	(\$826,000)	\$0
Total Water Supply		(\$10,727,153)	(\$10,727,153)	(\$10,727,153)	(\$7,254,452)	\$1,514,674	\$0	\$0	\$0	\$0	(\$5,739,778)	(\$1,497,409)
Grand Total - Capital Program		(\$64,545,242)	(\$79,345,750)	(\$58,042,283)	(\$53,695,537)	\$1,514,674	\$0	\$0	\$0	\$0	(\$52,180,863)	(\$31,521,810)

# Council Report

Item 8

**Committee:** Finance and Monitoring Committee

**Date:** 27 February 2025

**Author:** Sarah Vaz

**Authoriser:** Gary Connolly

**Position:** Accounting Manager

**Position:** Chief Financial Officer

**Report Name:** Financial Performance & Strategy Report to 31 December 2024

<b>Report Status</b>	<i>Open</i>
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## Purpose - *Take*

- To inform the Finance and Monitoring Committee on Council's financial performance and strategy for the six months ended 31 December 2024.
- To seek a recommendation from the Finance and Monitoring Committee that the Council approves the capital movement as set out in Item 1 the Capital Portfolio Monitoring Report.

## Staff Recommendation - *Tuutohu-aa-kaimahi* (Recommendation to the Council)

- That the Finance and Monitoring Committee:
  - receives the report;
  - recommends that the Council:
    - approves the capital movement as identified in the 31 December Capital Portfolio Monitoring Report dated 27 February 2025;
    - approves the forecast adjustments as set out in paragraph 52 of the staff report;
    - notes the revised Financial Strategy position for Debt to Revenue, Net Debt and Balancing the Books as set out in paragraphs 53 to 55 of this staff report; and
  - notes that there may be further adjustment in the preparation of the Annual Report.

## Executive Summary - *Whakaraapopototanga matua*

- This report is to be read in conjunction with the 31 December 2024 Capital Portfolio Monitoring Report.
- Financial figures are presented in billions (b), millions (m) and thousands (k). To simplify the presentation of the report, values referenced may be rounded based on materiality, such as to the nearest ten thousand.
- The Year-to-Date 31 December 2024 financial results are as follows:

Surplus/(Deficit) Result	Actual	Budget	Variance
<b>Accounting Surplus/(Deficit)</b>	\$17.3m	\$27.6m	(\$10.3m) ✖
<b>Balancing the books</b>	(\$10.3m)	(\$19.6m)	\$9.3m ✔

7. **Operating revenue \$3.9m (excluding interest and other revenue) ✓** - \$2.2m favourable fees and charges from event activity in Destinations, consent applications and recoveries of costs. The increased waste levy on class 1 landfills resulted in a favourable variance to budget of \$0.8 million. This amount has been allocated to a reserve for specific Waste Minimisation spending.
8. **Capital revenue (\$1.3m) ✗** - \$10.8m of NZ Transport Agency Waka Kotahi (NZTA) subsidies relating to Peacocke's deferred from 2023-24 have been received, this has been offset by unfavourable movements in the NZTA renewals subsidies.
9. **Other revenue \$1.0m ✓** – driven by the non-cash revaluation of the interest free Housing Infrastructure Fund (HIF) loan which was budgeted in June 2024, but only received in August 2024.
10. **Net interest costs \$0.4m ✓** - higher interest rates to date have resulted in an unfavourable movement in finance costs. This is offset by the increase in interest revenue, resulting in a net favourable position of \$440k.
11. **Operating expenditure, excluding interest and depreciation (\$3.8m) ✓** - Favourability due to the high level of staff vacancies at the start of the year as Future Fit changes were embedded and service efficiencies in rubbish contracting.
12. The forecast financial results for the year to 30 June 2025 are:

Measure	Forecast	Budget	Variance
Accounting Surplus/(Deficit)	\$14.4m	\$42.7m	(\$28.3m) ✗
Balancing the books	(\$51.8m)	(\$56.3m)	\$4.5m ✓

13. The key movements from the year-to-date accounting result and the forecast result include (\$13.5m) of reduced NZTA capital subsidies and an increase in depreciation in the second half of the year due to revaluations and capitalisations (\$5.6m).
14. The comparison between the 2024-34 Long-Term Plan and the **full year** forecast position for key ratios is:
  - i. debt to revenue projected at 262% and favourable against a budget of 276%; and
  - ii. net debt projected at \$1.163b and favourable against a budget of \$1.236b; and
  - iii. balancing the books of (\$51.8m) projected favourable against a budget of (\$56.3m).
15. The impacts on the Financial Strategy are outlined in paragraph 49.
16. As at 31 December 2024 Council is compliant with counterparty credit limits. Council remains compliant with all other treasury policy measures (**Attachment 3**).
17. Council's Investment and Liability Management policy sets out counterparty credit limits. This is the maximum value Council may invest with any approved counterparty. These limits have been reviewed through the 2024-34 Long-Term Plan process and therefore mitigate any instances of non-compliance in the future.
18. Council's fixed rate hedging at 31 December 2024 is 72%. Council's external treasury advisors Price Waterhouse Cooper (PWC) review the swap strategy monthly and provide advice to guide Council's hedging activities.
19. Council saw a loss of (\$19.7m) on the revaluation of swaps as at 31 December 2024. Falling market floating interest rates are driving losses on the Council's fixed rate borrowing instruments.
20. The report contains an update on the resourcing impacts for the fast-track programme.

21. Staff consider the matters in this report have low significance and that the recommendations comply with Council's legal requirements.

## Discussion - *Matapaki*

### Operating Results Year to Date

22. The Statement of Comprehensive Revenue and Expense discloses the accounting result in accordance with accounting standards. The surplus of \$17.3m is (\$10.3m) unfavourable compared to the budget surplus of \$27.6m.
23. The Balancing the Books result for the year to 31 December 2024 is (\$10.3m). This is \$9.3m favourable to the budgeted deficit of (\$19.6m).

Measure	Actual	Budget	Variance
Accounting Surplus/(Deficit)	\$17.3m	\$27.6m	(\$10.3m) ✖
Balancing the books	(\$10.3m)	(\$19.6m)	\$9.3m ✔

24. The forecast Balancing the Books result for the year to 30 June 2025 is (\$51.8m) deficit. This is \$4.5m favourable to the budgeted deficit of (\$56.3m).

Measure	Forecast	Budget	Variance
Accounting Surplus/(Deficit)	\$14.4m	\$42.7m	(\$28.3m) ✖
Balancing the books	(\$51.8m)	(\$56.3m)	\$4.5m ✔

*Refer to the Activity statements for details on forecast movements.*

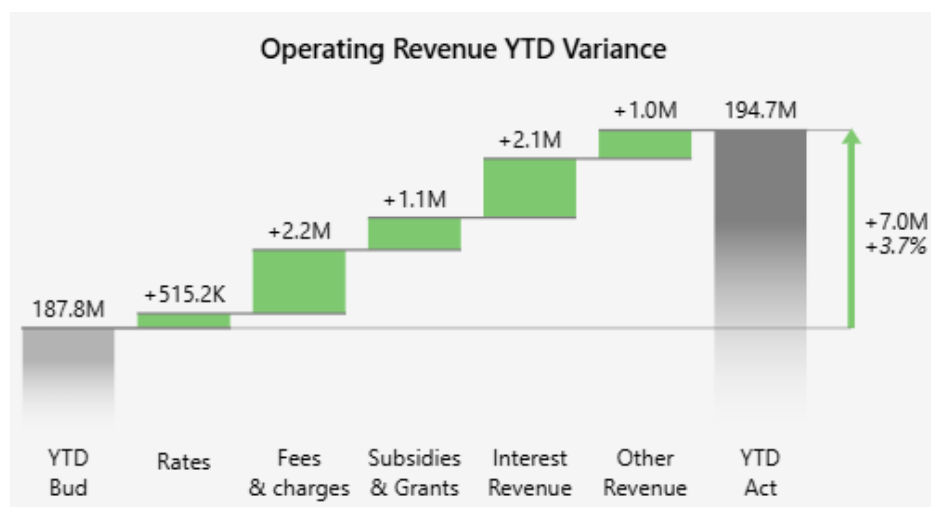
### Understanding material variances

25. The Statement of Comprehensive Revenue and Expense is in **Attachment 1**. This statement compares the result against the 2024-34 Long-Term Plan.
26. Individual Everyday Revenue and Expense statements for each of Council's activities are in **Attachment 2**.
27. Variances presented as a positive number impact the result in a favourable manner. Variances presented in brackets (\$x.xm) impact the result in an unfavourable manner.



## Operating Revenue Year to Date

28. **Total Operating Revenue \$7.0m** ✓



29. **Fees & charges \$2.2m** ✓ - The Destination group reported favourable variances driven by higher-than-anticipated event activity at Claudelands and increased visitor numbers at Hamilton Zoo and Gardens. Increased building consent activity in the first half of the financial year has also contributed to the favourable variance.
30. **Subsidies & Grants \$1.1m** ✓ - Waste levy revenue budgets were set prior to the expansion of proposed waste levy rates. It was unknown at the time of setting budgets what revenue would be received. The Local Waters Done Well programme is partially funded from the remaining Better-Off Grant funding in this financial year.
31. **Interest revenue \$2.1m** ✓ - higher market interest rates are generating slightly higher returns on prefunding term deposits as part of strategic treasury management.
32. **Other revenue \$1.0m** ✓ - Insurance Claims offset expenditures amounting to \$0.25m have been received to date. Rental income from Council properties has exceeded expectations due to the delay in demolishing properties that are currently still leased. The final Housing Infrastructure Fund (HIF) drawdown was budgeted to occur before 30 June 2024 but was received in August 2024 resulting in the recognition of \$0.6m non-cash fair value gain. This recognises the value of the interest free loan. The change in value of the HIF loan is excluded from the balancing the books result.
33. Material variance explanations at the activity level can be found in the activity statements **Attachment 2**.

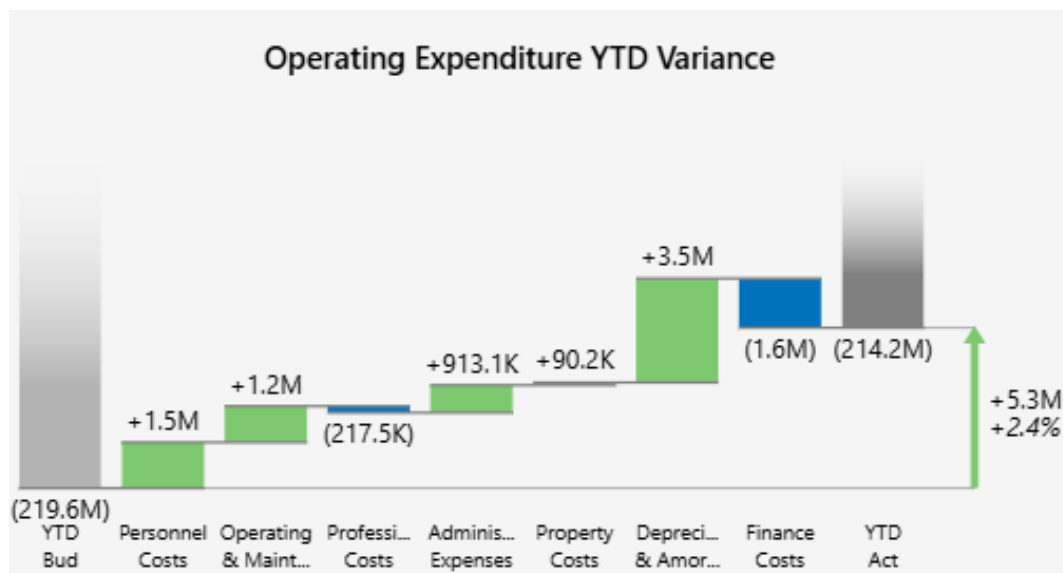
## Capital Revenue Year to Date

34. **Total Capital Revenue (\$0.5m)** ✗
35. **Development Contributions \$0.3m** ✓ - Development contributions are tracking above budget. Current revenue received is largely concentrated in infills and Rototuna.
36. **Capital revenue \$1.3m** ✓ - \$10.8m of NZTA subsidies relating to Peacocke's capital work programme deferred from 2023-24. This is offset by unfavourable 2024-25 NZTA capital and renewal subsidies revenue and capital contributions as a result of the deliberate slowdown in capital spend following the confirmed reduction of the NZTA subsidies.

37. **Vested assets (\$2.1m) ✗** – Timing and valuation of vested assets is difficult to estimate. Significant assets vested to Council relate to \$5.9m of land for Cumberland Drive and \$2.3m for Kawariki Drive as well as transportation infrastructure of \$2.0m in Kawariki Drive. Vested assets are a non-cash inflow however the addition of vested assets increases operating, maintenance, and depreciation costs for Council.

#### Operating Expenditure Year to Date

38. **Total Operating Expenditure \$5.3m ✓**



39. **Personnel costs \$1.5m ✓** – Staff remuneration is \$3.4m less than budget due to staff vacancies. This is partially offset by increased casual staff and externally contracted staff costs of (\$0.4m), and (\$2.8m) reduction in capital labour recoveries due to vacancies held and delays in the transportation capital programme delivery.
40. **Operating & Maintenance costs \$1.2m ✓** – The favourable result is primarily attributed to the Rubbish & Recycling Contract. Initially, budget projections expected significant growth in new builds, leading to increased rubbish and recycling collection. However, this growth has since slowed. Additionally, initiatives targeting efficiencies in data storage have materialised higher than anticipated savings.
41. **Administration Expenses \$0.9m ✓** - Favourable results were achieved in fleet related costs \$0.3, along with reduced spending on travel and accommodation. Additionally, there were minor favourable variances in other administrative expense categories.
42. **Finance costs (\$1.6m) ✗** - higher interest rates to date have resulted in the unfavourable movement in finance costs. This is offset by the increase in interest revenue, resulting in a net favourable position of \$442k.
43. **Depreciation \$3.4m ✓** – The favourability of depreciation is due to the timing of capitalisations, with increased depreciation expected on the capitalisation of significant Peacocke's assets expected by the end of the calendar year as well expected revaluations in respect of the buildings and waters assets.
44. Please refer to the activity statements **Attachment 2** for material variance explanations.

**Gains and Losses (\$21.4m) ✖**

45. **Financial Instrument revaluations (\$19.7m) ✖** – market interest rate falls are driving losses on the Council's fixed rate borrowing instruments - see **Attachment 3** for swap interest rate movement. Gains of \$5m are projected for the remainder of the financial year as our swap profiles change with the 30 June 2025 forecast mark-to-market value of Council's Interest Rate Swaps being a loss of (\$14.7m).
46. **Loss on disposal of assets (\$2.6m) ✖** - Key losses to-date relate to the following works being undertaken resulting in the disposal of existing assets: Stormwater upgrades to Ruakura Road (\$270k), other waters infrastructure renewals and upgrades (\$1.5m) including water connections and those impacted through new developer lead upgrades, new drainage and irrigation across multiple sports parks (\$220k), fleet renewals (\$230k) and multiple building asset components (\$380k).

**Treasury Management**

47. The table below sets out Council's compliance with the Investment and Liability Management Policy (Council Policy) as at 31 December 2024.

<b>Investment and Liability Management</b>		
<b>Measure</b>	<b>Compliance</b>	<b>Required by</b>
Fixed Rate Debt Maturity	✓	Council Policy
Funding Maturity	✓	Council Policy
Counterparty Credit Risk	✓	Council Policy
Liquidity	✓	Local Government Funding Agency (LGFA)
Debt/ Revenue	✓	LGFA
Interest Cost/ Rates Revenue	✓	LGFA
Interest Cost/ Total Revenue	✓	LGFA

**Interest Rate Risk Management**

48. The movement on interest rate swaps relates to valuations completed at a point in time. These are based on Council's total external debt and the difference between current market interest rates and the fixed rates that Council has locked in. They are unrealised because, on maturity of each interest rate swap contract, no interest gain or loss eventuates.
49. As at 31 December 2024 Council's fixed rate hedging is 72%. This falls within our debt interest rate policy parameters which requires a minimum fixed rate of 40% and a maximum fixed rate of 95%.
50. Council's gross cost of funds over a 12-month rolling average is 4.63% compared to the Year 1 LTP budget of 4.67%.



## Financial Strategy

51. Any changes in significant forecasting assumptions will result in changes to the Financial Strategy outcomes. These assumptions will be considered and, if necessary, adjusted in each Annual Plan or amended Long-Term Plan.

## Financial Strategy Graphs

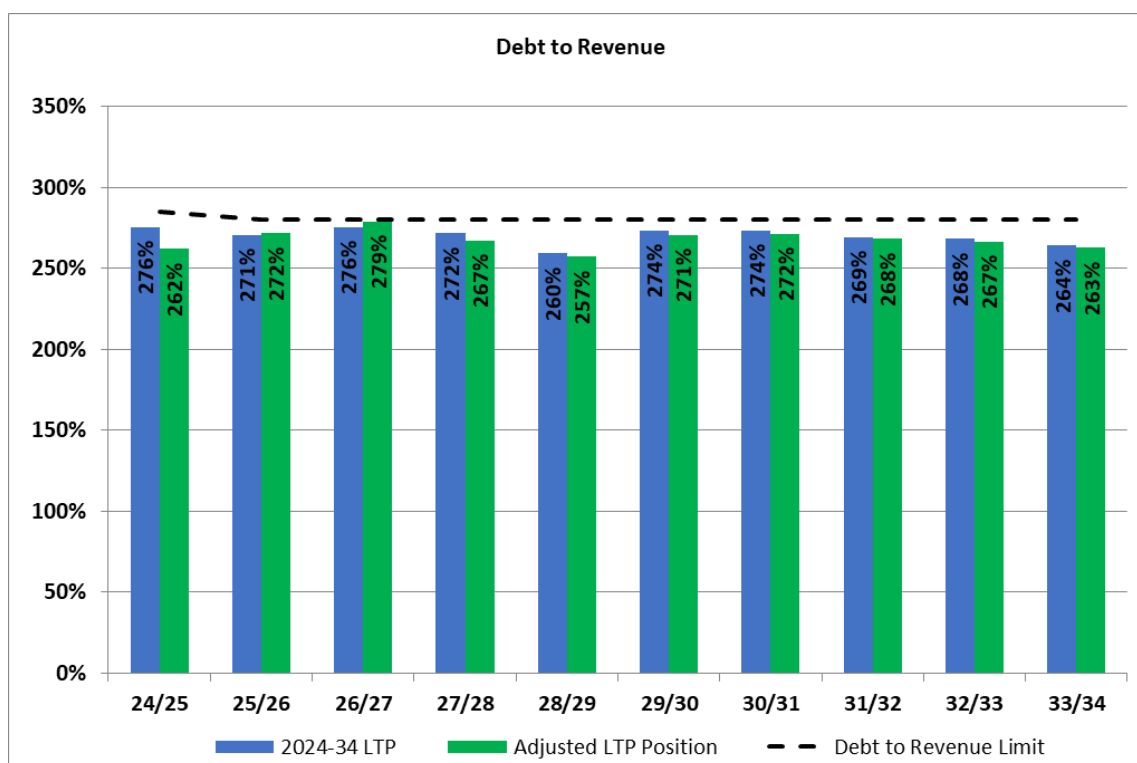
52. The following graphs show the 2024-34 Long-Term Plan budgets and actual result as set out earlier in this report.

The projected movement in debt to revenue and net debt in 2024-25 is a result of:

- i. The favourable opening position for the 2024-25 financial year, as a result of increased cash on hand, capital deferrals and a favourable balance sheet payables position; and
  - ii. The 2024-25 balancing the books result; and
  - iii. Capital revenue, capital savings, re-phasing, and delay deferrals from 2024-25 to and from future years as detailed in the Capital Portfolio Monitoring Report; and
  - iv. The loss of NZTA subsidy revenue in years 2024-25 to 2026-27, as detailed in the Infrastructure and Transport Committee on 26 September 2024; and
  - v. A reduction in Council's Transport capital spend equivalent to the assumed NZTA subsidy revenue loss in years 2024-25 to 2026-27 (effectively retaining local share only).
53. The results in the following chart reflect adjustments in this report added to the LTP 2024-34 base but does not include changes in assumptions (e.g. interest and inflation rates) and other adjustments reflected in the 2025/26 Annual Plan Draft Budget projections reported on at the 11 February Council meeting which indicate a more favourable result than what is reflected below

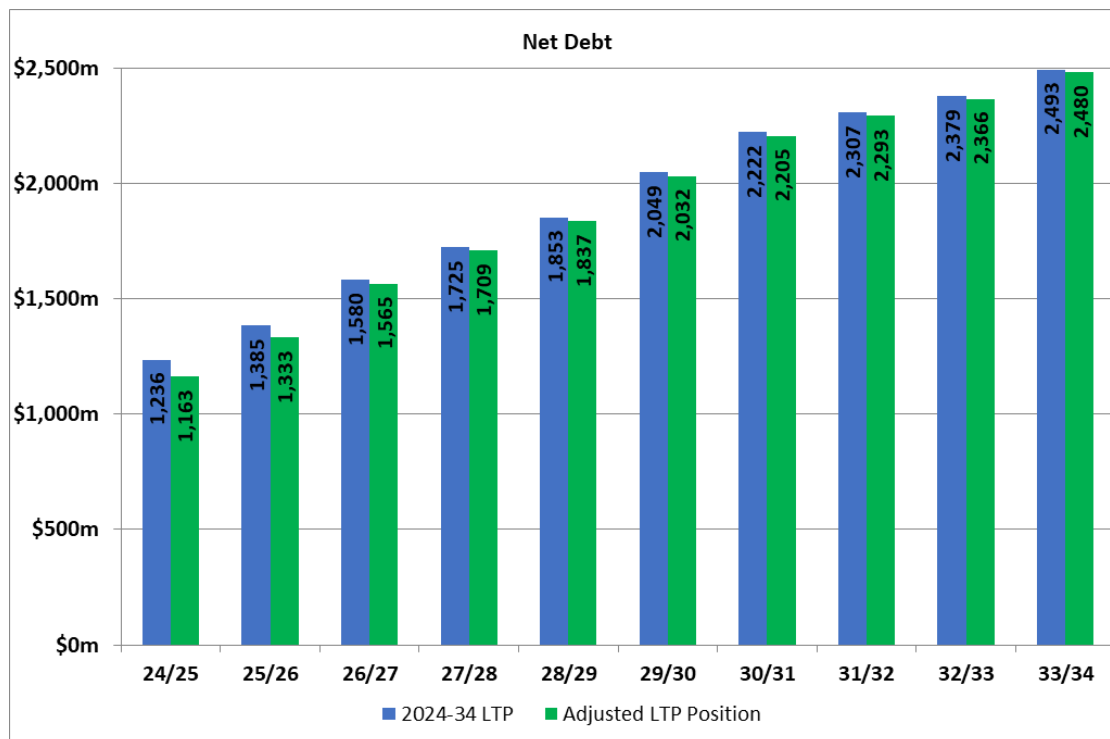
### Debt to Revenue

54. The adjusted LTP Debt to Revenue ratio of 262% is favourable against a budget of 276%.



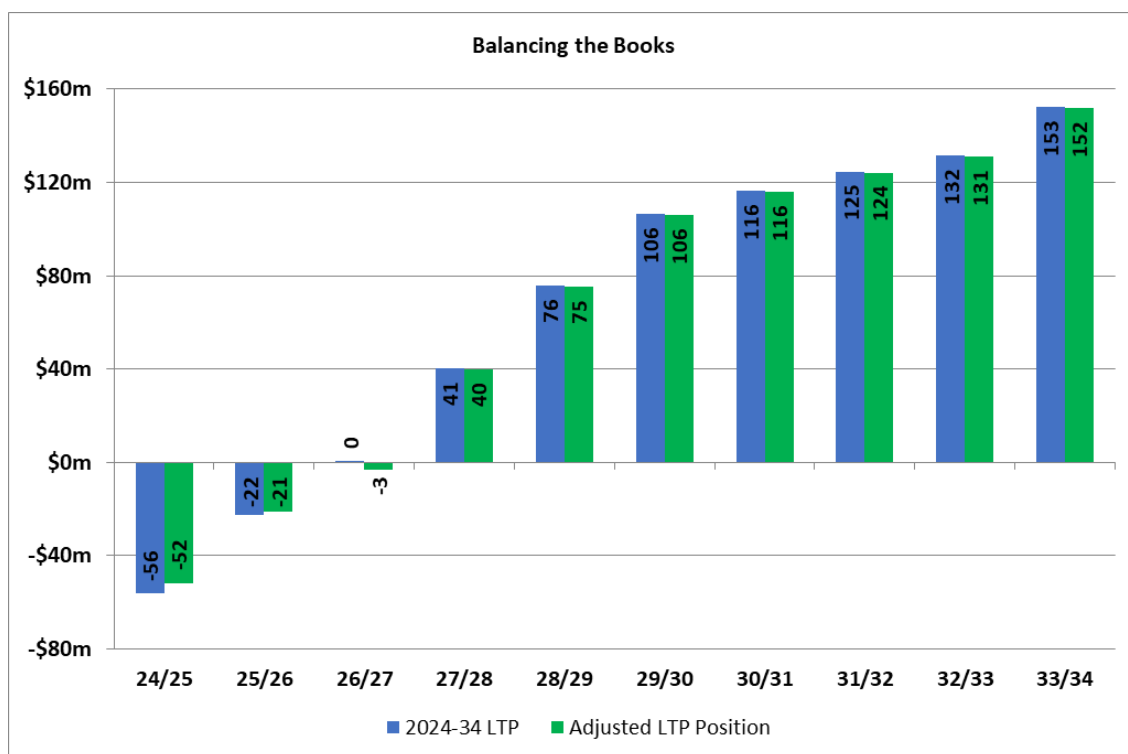
## Net Debt

55. The adjusted LTP net debt for 2024-25 of \$1.163b is favourable against a budget of \$1.236b.



## Balancing the Books

56. The forecast LTP 2024-25 balancing the books deficit is (\$52m), and \$4m favourable against a budget of (\$56m).



### **Resourcing for Fast Track Programme**

57. This update responds to the resolution from the 7 November 2024 Strategic Growth and District Plan Committee meeting for staff to provide further updates on resourcing for the Fast-track programme.
58. By way of background, the Fast-track Approvals Act ("FTA Act") became law in December 2024. It is a major policy plank of the Government that removes the planning and consenting decision-making functions from the City or other Councils for projects listed in the Act. The Environment Protection Agency will appoint Expert Panels to undertake decision-making and set conditions of approval for the successfully listed fast-track applications.
59. Council previously directed staff to proactively engage with successful fast-track developers on the periphery of Hamilton to improve potential outcomes. In the FTA Act, there are five listed land development projects within and adjacent Hamilton's boundary: CDL – Ruakura 2 (R2) Growth Cell, Southern Links 1 (SL1), Te Awa Lakes, Ruakura Tuumata Residential and Commercial, and Wallace Road (WA).
60. Council also requested that staff proactively work with Tainui Group Holdings with respect to the proposed Ruakura East industrial area. While not a fast-track project this, and other standard RMA plan changes, will place similar resource requirements on the organisation. Staff will adopt the same approach to this area as to Fast-track areas, as per SGDP resolution from 7 November 2024.
61. A challenge for engaging with fast-track developers is that the 2024-34 Long-Term Plan did not include a budget item for this activity. Engaging proactively is expected to require significant resources and creates a risk of posing unbudgeted costs onto Council that might impact future budgeting processes.
62. Fortunately, the FTA Act landed favourably in terms of including cost recovery measures for local authorities. Despite this there will always be some costs that are unlikely to be recoverable, as observed with Private Plan Changes and Resource Consents for example. This could include independent legal or specialist advice to Council or governance activities like reporting to committees. The fast-track work is expected to need substantial staff resource, cause costs that pass through to a fast-track developer for recovery, and also cause non-recoverable costs that Council will need to pay for.
63. Any funding shortfall resulting from non-recoverable costs will initially be managed within existing resources given only four months remain, and no timetables have been set by Fast-track proponents at this time. Staff will update Strategic Growth and District Plan Committee as the process progresses and there is more clarity regarding engagement with developers, the speed at which they are advancing, and the amount of non-recoverable costs.
64. There are unknowns that will affect resource requirements including the pace, total timing to complete, and concurrency of work across multiple Fast-track development areas. Estimated resource needs are likely to change as these unknowns are confirmed. Council does not control the timing for the fast-track consents and their development. The scale of resources needed depends on Fast-track developers' work programmes and the Environmental Protection Agency processes for Expert Panels. For example, it is unlikely that all five fast-track areas in or around the city will proceed at once. And it could be not all will ultimately choose to lodge a full application. Staff will continue to monitor this through engagement with fast-track developers.

65. To safeguard against any risk of nonpayment for the cost recoverable elements related to fast-track applications, HCC will collaboratively work with the Future Proof Fast Track Action Team to put in place agreements with developers to address cost recovery protocol.

#### **Legal and Policy Considerations - *Whaiwhakaaro-aa-ture***

66. Staff confirm that matters in this report complies with Council's legal and policy requirements.
67. Staff have also considered the key considerations under the Climate Change Policy and have determined that an adaptation assessment and emissions assessment is not required for the matters in this report.

#### **Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga***

68. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental, and cultural wellbeing of communities in the present and for the future ('the 4 wellbeings').
69. The subject matter of this report has been evaluated in terms of 'the 4 wellbeings' during the process of developing this report.
70. The recommendations set out in this report are consistent with that purpose.
71. Economic wellbeing is managed through the efficient monitoring of Council's financial results. Diligent management of Council's budget and regular review of forecasts is required to ensure Council is operating effectively and policy compliance is met.
72. The environmental, social, and cultural wellbeings are not directly impacted by the annual monitoring report. However, the efficient review and management of Council's financial position supports the wider business in their delivery of key objectives that enhance these wellbeings.

#### **Risks - *Tuuraru***

73. There are no known risks associated with the decisions of this report.

#### **Significance & Engagement Policy - *Kaupapa here whakahira/anganui***

74. Having considered the Significance and Engagement Policy, staff have assessed that the matters in this report have low significance.
75. Given the low level of significance determined, the engagement level is low. No engagement is required.

#### **Attachments - *Ngaa taapirihanga***

Attachment 1 - Statement of Comprehensive Revenue and Expense 31 December 2024

Attachment 2 - Council Activities 31 December 2024

Attachment 3 - Treasury Position 31 December 2024

## STATEMENT OF COMPREHENSIVE REVENUE AND EXPENSE

Attachment 1

FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
122,878	Rates	146,171	145,656	515	302,672	48%	303,702	1,030
27,519	Fees & Charges	27,404	25,166	2,238	50,052	55%	51,897	1,845
12,378	Subsidies & Grants	7,766	6,631	1,134	12,316	63%	12,711	396
9,196	Interest Revenue	8,161	6,082	2,079	12,163	67%	12,756	593
13,520	Other Revenue	5,233	4,230	1,003	8,173	64%	10,122	1,949
<b>185,491</b>	<b>TOTAL OPERATING REVENUE</b>	<b>194,735</b>	<b>187,765</b>	<b>6,970</b>	<b>385,375</b>	<b>51%</b>	<b>391,189</b>	<b>5,813</b>
<b>Capital Revenue</b>								
20,025	Development Contributions	10,878	10,587	291	21,174	51%	21,174	
26,564	Capital Revenue	31,522	30,225	1,297	64,545	49%	52,181	(12,364)
27,006	Vested Assets	16,297	18,375	(2,078)	36,750	44%	36,750	
<b>73,595</b>	<b>TOTAL CAPITAL REVENUE</b>	<b>58,696</b>	<b>59,187</b>	<b>(491)</b>	<b>122,469</b>	<b>48%</b>	<b>110,105</b>	<b>(12,364)</b>
<b>259,086</b>	<b>TOTAL REVENUE</b>	<b>253,431</b>	<b>246,952</b>	<b>6,479</b>	<b>507,845</b>	<b>50%</b>	<b>501,294</b>	<b>(6,551)</b>
<b>Expenditure</b>								
60,454	Personnel Costs	62,335	63,853	1,518	132,681	47%	131,637	1,044
42,546	Operating & Maintenance Costs	39,067	40,269	1,203	100,456	39%	98,330	2,127
6,137	Professional Costs	4,813	4,596	(217)	16,726	29%	17,126	(400)
16,426	Administration Expenses	12,805	13,756	950	26,055	49%	26,599	(544)
8,543	Property Costs	10,773	10,863	90	16,812	64%	17,464	(652)
27,462	Finance Costs	31,857	30,220	(1,637)	61,248	52%	59,271	1,977
52,245	Depreciation & Amortisation Expense	52,598	56,052	3,454	112,104	47%	115,031	(2,927)
<b>213,813</b>	<b>TOTAL EXPENDITURE</b>	<b>214,249</b>	<b>219,610</b>	<b>5,361</b>	<b>466,083</b>	<b>46%</b>	<b>465,457</b>	<b>626</b>
<b>45,274</b>	<b>OPERATING SURPLUS/(DEFICIT)</b>	<b>39,182</b>	<b>27,342</b>	<b>11,840</b>	<b>41,762</b>	<b>94%</b>	<b>35,837</b>	<b>(5,925)</b>
<b>Gains and Losses</b>								
(8,186)	Gain/(Loss) on revaluation of interest rate swaps	(19,703)	-	(19,703)	-		(19,703)	(19,703)
	Gain/(Loss) on fair value of investment properties	-	270	(270)	-			
(2,487)	Gain/(Loss) on property, plant and equipment	(2,224)	-	(2,224)	915 (243%)		(1,701)	(2,616)
<b>(10,673)</b>	<b>TOTAL GAINS AND LOSSES</b>	<b>(21,927)</b>	<b>270</b>	<b>(22,197)</b>	<b>915 (2396%)</b>		<b>(21,404)</b>	<b>(22,319)</b>
<b>34,601</b>	<b>TOTAL SURPLUS/(DEFICIT)</b>	<b>17,256</b>	<b>27,612</b>	<b>(10,357)</b>	<b>42,677</b>	<b>40%</b>	<b>14,432</b>	<b>(28,245)</b>

Refer to Activity Statements for variances against budget.

## BALANCING THE BOOKS RESULT

FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>34,601</b>	<b>Surplus/(Deficit)</b>	<b>17,256</b>	<b>27,612</b>	<b>(10,357)</b>	<b>42,677</b>	<b>40%</b>	<b>14,432</b>	<b>(28,245)</b>
<b>Remove capital revenue</b>								
(27,006)	Vested assets	(16,297)	(18,375)	2,078	(36,750)	44%	(36,750)	
(13,016)	Part of Development and Financial contributions	(7,614)	(7,411)	(203)	(14,822)	51%	(14,822)	
(15,836)	Capital Subsidy (excluding subsidy on transport renewals)	(17,791)	(16,766)	(1,024)	(33,532)	53%	(20,065)	13,468
(6,208)	Other Capital Contributions & Grants	(10,086)	(7,110)	(2,976)	(18,315)	55%	(22,922)	(4,607)
(8,800)	Other items not considered everyday operating revenue	(713)		(713)	(104)	686%	(713)	(609)
<b>Remove (gains)/losses</b>								
10,673	All Gains/(Losses)	21,927	(270)	22,197	(915) (2396%)		21,404	22,319
<b>Remove other expenses</b>								
8,071	Other items not considered everyday operating expenses	3,021	2,751	270	5,503	55%	7,623	2,120
<b>(17,521)</b>	<b>EVERYDAY SURPLUS/(DEFICIT)</b>	<b>(10,297)</b>	<b>(19,568)</b>	<b>9,272</b>	<b>(56,259)</b>	<b>18%</b>	<b>(51,812)</b>	<b>4,447</b>

## Attachment 2

## COUNCIL

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
122,878	Rates**	146,171	145,656	515	302,672	48%	303,702	1,030
27,519	Fees & Charges	27,404	25,166	2,238	50,052	55%	51,897	1,845
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13,520	Other Revenue	5,233	4,230	1,003	8,173	64%	10,122	1,949
<b>185,491</b>	<b>Total Operating Revenue</b>	<b>194,735</b>	<b>187,765</b>	<b>6,970</b>	<b>385,375</b>	<b>51%</b>	<b>391,189</b>	<b>5,813</b>
<b>Operating Expenditure</b>								
60,454	Personnel Costs	62,335	63,853	1,518	132,681	47%	131,637	1,044
42,546	Operating & Maintenance Costs	39,067	40,269	1,203	100,456	39%	98,330	2,127
6,137	Professional Costs	4,813	4,596	(217)	16,726	29%	17,126	(400)
16,426	Administration Expenses	12,805	13,756	950	26,055	49%	26,599	(544)
8,543	Property Costs	10,773	10,863	90	16,812	64%	17,464	(652)
27,462	Finance Costs**	31,857	30,220	(1,637)	61,248	52%	59,271	1,977
52,245	Depreciation & Amortisation Expense**	52,598	56,052	3,454	112,104	47%	115,031	(2,927)
10,673	Gains & Losses	21,927	(270)	(22,197)	(915)	(2396%)	21,404	(22,319)
<b>224,485</b>	<b>Total Operating Expenditure</b>	<b>236,176</b>	<b>219,340</b>	<b>(16,836)</b>	<b>465,168</b>	<b>51%</b>	<b>486,861</b>	<b>(21,693)</b>
<b>(38,994)</b>	<b>Operating Surplus/(Deficit)*</b>	<b>(41,441)</b>	<b>(31,575)</b>	<b>(9,866)</b>	<b>(79,793)</b>	<b>52%</b>	<b>(95,673)</b>	<b>(15,880)</b>
<b>Capital Revenue</b>								
20,025	Development Contributions**	10,878	10,587	291	21,174	51%	21,174	-
26,564	Capital Revenue**	31,522	30,225	1,297	64,545	49%	52,181	(12,364)
27,006	Vested Assets**	16,297	18,375	(2,078)	36,750	44%	36,750	-
<b>73,595</b>	<b>Total Capital Revenue</b>	<b>58,696</b>	<b>59,187</b>	<b>(491)</b>	<b>122,469</b>	<b>48%</b>	<b>110,105</b>	<b>(12,364)</b>
<b>34,601</b>	<b>Total Surplus/(Deficit)</b>	<b>17,256</b>	<b>27,612</b>	<b>(10,357)</b>	<b>42,677</b>	<b>40%</b>	<b>14,432</b>	<b>(28,245)</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

#### Material variances as explained below:

##### Rates\*\*: \$515k favourable.

The favourability is due to capital value growth, mainly due to subdivision, building work and commercial growth, that was higher than forecast.

##### Interest Revenue: \$2,079k favourable.

Higher market interest rates are generating slightly higher returns on prefunding term deposits as part of strategic treasury management.

##### Finance Costs\*\*: (\$1,637k) unfavourable.

Higher interest rates to date have resulted in the unfavourable movement in finance costs. This is offset by the increase in interest revenue, resulting in a net favourable position of \$442k.

##### Depreciation & Amortisation Expense\*\*: \$3,454k favourable.

The favourability of depreciation is due to the timing of capitalisations, with increased depreciation expected on the capitalisation of significant Peacocke's assets expected by the end of the calendar year as well expected revaluations in respect of the buildings and waters assets.

##### Gains & Losses: (\$22,197k) unfavourable.

Financial Instrument revaluations (\$19.7m). Falling market floating interest rates are driving losses on the Council's fixed rate borrowing instruments.

Losses on disposal of assets (\$2.6m). Key losses to-date relate to the following works being undertaken resulting in the disposal of existing assets: Stormwater upgrades to Ruakura Road (\$267k), other waters infrastructure renewals and upgrades (\$1.5m) including water connections and those impacted through new developer lead upgrades, new drainage and irrigation across multiple sports parks (\$223k), fleet renewals (\$233k) and multiple building asset components (\$377k).

##### Development Contributions\*\*: \$291k favourable.

Development contributions are tracking above budget. Current revenue received is largely concentrated in infills and Rototuna.

##### Capital Revenue\*\*: \$1,297k favourable.

\$10.8m of NZTA subsidies relating to Peacocke's capital work programme deferred from 2023-24 have been received. This has been offset by the expected reduction in NZTA capital revenue as reflected in the forecast.

##### Vested Assets\*\*: (\$2,078k) unfavourable.

Timing and valuation of vested assets is difficult to estimate. Significant assets vested to Council relate to land with respect to Cumberland Drive \$5.9m and Kawariki Drive \$ 2.3m as well as transportation infrastructure of \$2m in Kawariki Drive.

#### The comments below explain the material variance between Annual Budget and Forecast.

##### Interest Revenue: \$593k favourable.

This favourability has been generated through strategic treasury management, including entering into favourable Term Deposit agreements before the reduction of the OCR rate.

##### Finance Costs\*\*: \$1,977k favourable.

Finance costs are forecast to be favourable to budget at year end as a result of Council's lower debt position, and the maturing of some of the higher value swaps later on in the year.

##### Gains & Losses: (\$22,319k) unfavourable.

Financial Instrument revaluations are currently generating a loss of (\$19.7m) as interest rate falls drive losses on the Council's fixed rate borrowing instruments. However, gains of \$5m are projected for the remainder of the financial year as higher fixed rate swaps fall off with the 30 June 2025 forecast mark-to-market value of Council's Interest Rate Swaps being a loss of (\$14.7m). The forecast also takes into account the key losses-to-date for renewal works as mentioned above.

##### Capital Revenue\*\*: (\$12,364k) unfavourable.

The unfavourability of the forecast largely relates to the confirmed reduction in NZTA subsidies, refer to the capital monitoring report.

##### Depreciation & Amortisation Expense\*\*: (\$2,927k) unfavourable.

The unfavourability of the forecast is attributable to the higher than anticipated revaluation movements on the waters assets.



## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
8,951	Rates**	13,846	13,798	48	27,596	50%	27,738	143
2,180	Fees & Charges	2,633	2,386	247	5,219	50%	5,334	114
68	Subsidies & Grants	3	1	2	2	160%	3	1
317	Interest Revenue**	328	244	84	489	67%	512	23
33	Other Revenue	31	28	3	56	56%	56	
<b>11,549</b>	<b>Total Operating Revenue</b>	<b>16,842</b>	<b>16,457</b>	<b>385</b>	<b>33,362</b>	<b>50%</b>	<b>33,642</b>	<b>281</b>
<b>Operating Expenditure</b>								
6,129	Personnel Costs	6,737	6,667	(70)	14,190	47%	14,219	(29)
1,310	Operating & Maintenance Costs	1,158	1,207	50	3,037	38%	3,120	(82)
66	Professional Costs	70	57	(14)	192	37%	123	69
471	Administration Expenses	513	511	(2)	993	52%	1,056	(63)
707	Property Costs	897	772	(125)	1,346	67%	1,614	(269)
921	Finance Costs**	1,215	1,118	(97)	2,235	54%	2,205	31
2,979	Depreciation & Amortisation Expense**	3,177	3,186	9	6,371	50%	6,836	(465)
263	Gains & Losses	4	-	(4)	-		1	(1)
<b>12,846</b>	<b>Total Operating Expenditure</b>	<b>13,771</b>	<b>13,517</b>	<b>(254)</b>	<b>28,365</b>	<b>49%</b>	<b>29,174</b>	<b>(809)</b>
<b>(1,297)</b>	<b>Operating Surplus/(Deficit)*</b>	<b>3,071</b>	<b>2,940</b>	<b>131</b>	<b>4,997</b>	<b>61%</b>	<b>4,468</b>	<b>(529)</b>
<b>Capital Revenue</b>								
	Capital Revenue**	-	-					
	<b>Total Capital Revenue</b>							
<b>(1,297)</b>	<b>Total Surplus/(Deficit)</b>	<b>3,071</b>	<b>2,940</b>	<b>131</b>	<b>4,997</b>	<b>61%</b>	<b>4,468</b>	<b>(529)</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

**Material variances as explained below:****Fees & Charges: \$247k favourable.**

The Community Services area had a strong performance against revenue targets during the reporting period with revenue over budget by \$247k. This was driven by; an increase in demand and use of printers \$33k at Libraries, higher than predicted LIM requests \$135k and increased bookings and visitation at Aquatics \$64k.

**Property Costs: (\$125k) unfavourable.**

As the result of the new gas contract rates have increased, resulting in an extra( \$103k) of gas and (\$21k) of electricity charges over budget at the pools. A project to minimise the impact of these increases and improve energy efficiency will be completed in Q4 this financial year.

**The comments below explain the material variance between Annual Budget and Forecast.****Fees & Charges: \$114k favourable.**

Refer to comment above.

**Property Costs: (\$269k) unfavourable.**

Forecasts have been updated to reflect the increase in costs.

## Attachment 2

## DESTINATIONS

Hamilton Gardens | Waikato Museum | Te Kaaroro | H3 | Stadia | Claudelands

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
19,010	Rates**	23,219	23,036	184	46,441	50%	46,680	239
8,868	Fees & Charges	7,722	6,356	1,366	12,269	63%	13,069	801
224	Subsidies & Grants	40	40	-	98	41%	98	-
639	Interest Revenue**	621	463	158	926	67%	969	43
571	Other Revenue	697	581	116	1,220	57%	1,432	212
<b>29,312</b>	<b>Total Operating Revenue</b>	<b>32,300</b>	<b>30,476</b>	<b>1,824</b>	<b>60,953</b>	<b>53%</b>	<b>62,248</b>	<b>1,294</b>
<b>Operating Expenditure</b>								
9,442	Personnel Costs	9,390	9,625	235	19,418	48%	19,990	(572)
6,656	Operating & Maintenance Costs	5,189	5,309	119	10,919	48%	11,314	(395)
199	Professional Costs	126	179	53	357	35%	352	5
8,105	Administration Expenses	1,809	1,849	40	4,341	42%	4,376	(35)
1,376	Property Costs	1,948	2,009	61	2,786	70%	2,930	(144)
1,859	Finance Costs**	2,300	2,116	(184)	4,232	54%	4,174	58
5,401	Depreciation & Amortisation Expense**	5,339	5,979	639	11,957	45%	11,691	266
177	Gains & Losses	59	-	(59)	-	-	59	(59)
<b>33,215</b>	<b>Total Operating Expenditure</b>	<b>26,162</b>	<b>27,066</b>	<b>904</b>	<b>54,010</b>	<b>48%</b>	<b>54,887</b>	<b>(877)</b>
<b>(3,903)</b>	<b>Operating Surplus/(Deficit)*</b>	<b>6,138</b>	<b>3,410</b>	<b>2,728</b>	<b>6,944</b>	<b>88%</b>	<b>7,361</b>	<b>417</b>
<b>Capital Revenue</b>								
125	Capital Revenue**	43	-	43	4,095	-	4,095	-
<b>125</b>	<b>Total Capital Revenue</b>	<b>43</b>	<b>-</b>	<b>43</b>	<b>4,095</b>	<b>1%</b>	<b>4,095</b>	<b>-</b>
<b>(3,778)</b>	<b>Total Surplus/(Deficit)</b>	<b>6,181</b>	<b>3,410</b>	<b>2,771</b>	<b>11,039</b>	<b>56%</b>	<b>11,456</b>	<b>417</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation &amp; Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

## Material variances as explained below:

## Fees &amp; Charges: \$1,366k favourable.

Increased event activity at the H3 venues, and Gardens paid admission tracking slightly above budget, has led to a favourable variance.

## Other Revenue: \$116k favourable.

Other revenue is favourable due to insurance claim funds received for the damaged Ripples sculpture, along with unbudgeted donations received for the Zoo.

## Personnel Costs: \$235k favourable.

Personnel costs are favourable, partially due to vacancies held for the year to date, along with recruitment, training and other staff related cost savings.

## Operating &amp; Maintenance Costs: \$119k favourable.

Maintenance costs are currently lower than budget, partially offset by increased costs of sales from increased event activity.

## The comments below explain the material variance between Annual Budget and Forecast.

## Fees &amp; Charges: \$801k favourable.

Refer to comment above.

## Other Revenue: \$212k favourable.

Refer to comment above.

## Personnel Costs: (\$572k) unfavourable.

Whilst personnel costs are favourable for the YTD (as above), with the busy summer/autumn season this favourability is forecast to disappear, with other staff related costs incurred along with casual staff demands with increased event and visitor activity across the destinations.

## Operating &amp; Maintenance Costs: (\$395k) unfavourable.

Increased event revenue has created increased event costs, resulting in a forecast higher than budget. Budgeted maintenance at FMG Stadium is still expected to be completed within this financial year.

## Property Costs: (\$144k) unfavourable.

The new gas contract has increased rates, resulting in an additional (\$104k) of gas charges across the destination sites.

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
1,452	Rates**	1,685	1,676	9	3,352	50%	3,370	17
-	Fees & Charges	-	-	-	-	-	-	-
-	Subsidies & Grants	-	-	-	-	-	-	-
-	Interest Revenue**	-	-	-	-	-	-	-
2	Other Revenue	-	-	-	-	-	-	-
<b>1,454</b>	<b>Total Operating Revenue</b>	<b>1,685</b>	<b>1,676</b>	<b>9</b>	<b>3,352</b>	<b>50%</b>	<b>3,370</b>	<b>18</b>
<b>Operating Expenditure</b>								
222	Personnel Costs	206	229	23	460	45%	460	-
3	Operating & Maintenance Costs	7	1	(5)	14	47%	20	(6)
174	Professional Costs	194	123	(71)	392	50%	432	(40)
810	Administration Expenses	876	896	20	1,855	47%	1,863	(7)
-	Property Costs	-	-	-	-	-	-	-
-	Finance Costs**	-	-	-	-	-	-	-
-	Depreciation & Amortisation Expense**	-	-	-	-	-	-	-
-	Gains & Losses	-	-	-	-	-	-	-
<b>1,209</b>	<b>Total Operating Expenditure</b>	<b>1,283</b>	<b>1,250</b>	<b>(33)</b>	<b>2,721</b>	<b>47%</b>	<b>2,774</b>	<b>(53)</b>
<b>245</b>	<b>Operating Surplus/(Deficit)*</b>	<b>402</b>	<b>426</b>	<b>(24)</b>	<b>631</b>	<b>64%</b>	<b>596</b>	<b>(35)</b>
<b>245</b>	<b>Total Surplus/(Deficit)</b>	<b>402</b>	<b>426</b>	<b>(24)</b>	<b>631</b>	<b>64%</b>	<b>596</b>	<b>(35)</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

**Material variances as explained below:**

No significant variances to report.

**The comments below explain the material variance between Annual Budget and Forecast.**

**Professional Costs: (\$40k) unfavourable.**

(\$40k) of costs related to the independent assessment and investigation of the Bydder Code of Conduct complaint.

## Attachment 2

## GROWTH

Urban &amp; Spatial Planning | Planning Guidance | Strategic Planning &amp; Advocacy | Commercial &amp; Analytics | Sustainable Communities

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
6,163	Rates**	6,310	6,250	61	12,515	50%	12,565	50
1,690	Fees & Charges	1,920	1,387	534	2,617	73%	3,568	950
17	Subsidies & Grants	35	-	35	-		35	35
61	Interest Revenue**	28	21	7	41	67%	43	2
1,218	Other Revenue	1,244	1,029	216	2,035	61%	2,220	185
9,150	<b>Total Operating Revenue</b>	<b>9,537</b>	<b>8,686</b>	<b>852</b>	<b>17,209</b>	<b>55%</b>	<b>18,431</b>	<b>1,223</b>
<b>Operating Expenditure</b>								
5,195	Personnel Costs	5,196	5,674	479	11,338	46%	11,017	321
561	Operating & Maintenance Costs	616	616	(1)	1,014	61%	1,060	(46)
2,436	Professional Costs	1,571	1,376	(195)	3,189	49%	3,744	(555)
386	Administration Expenses	295	336	42	1,115	26%	1,135	(20)
164	Property Costs	215	217	3	249	86%	252	(3)
(510)	Finance Costs**	(652)	95	747	189	(345%)	(511)	700
18	Depreciation & Amortisation Expense**	7	11	5	22	30%	13	9
(173)	Gains & Losses	(395)	(270)	125	(915)	43%	(915)	-
8,077	<b>Total Operating Expenditure</b>	<b>6,851</b>	<b>8,055</b>	<b>1,204</b>	<b>16,201</b>	<b>42%</b>	<b>15,795</b>	<b>407</b>
1,073	<b>Operating Surplus/(Deficit)*</b>	<b>2,686</b>	<b>630</b>	<b>2,056</b>	<b>1,007</b>	<b>267%</b>	<b>2,637</b>	<b>1,629</b>
<b>Capital Revenue</b>								
	Capital Revenue**	-	-	-	-		-	-
	<b>Total Capital Revenue</b>							
1,073	<b>Total Surplus/(Deficit)</b>	<b>2,686</b>	<b>630</b>	<b>2,056</b>	<b>1,007</b>	<b>267%</b>	<b>2,637</b>	<b>1,629</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation &amp; Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

**Material variances as explained below:****Fees & Charges: \$534k favourable.**

A new fee charge for simple or complex notice of requirements and plan changes was introduced, as well as receiving contributions to Council's growth planning costs from developers. Remaining favourability coming from recoveries from private plan changes (refer to Professional Costs below).

**Other Revenue: \$216k favourable.**

Variance mostly relates to rental income from properties for which budget was removed based on uncertainty of future revenue due to potential demolition.

**Personnel Costs: \$479k favourable.**

Variance relates to vacancies held across the group, which is partially offset by externally contracted staff expenses.

**Professional Costs: (\$195k) unfavourable.**

Variance in professional costs relates from private plan changes which have been recovered as fees and charges.

**The comments below explain the material variance between Annual Budget and Forecast.****Fees & Charges: \$950k favourable.**

Refer to comment above.

**Other Revenue: \$185k favourable.**

Refer to comment above.

**Personnel Costs: \$321k favourable.**

Refer to comment above.

**Professional Costs: (\$555k) unfavourable.**

Refer to comment above.

## Attachment 2

## PARKS AND RECREATION

Parks | Cemeteries and Crematorium | Nursery | Community Facilities

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
13,879	Rates**	17,365	17,275	90	34,575	50%	34,728	154
2,620	Fees & Charges	2,818	2,894	(76)	5,964	47%	6,063	99
464	Subsidies & Grants	6		6			5	5
691	Interest Revenue**	829	618	211	1,236	67%	1,293	57
128	Other Revenue	135	88	46	177	76%	186	10
<b>17,782</b>	<b>Total Operating Revenue</b>	<b>21,152</b>	<b>20,875</b>	<b>277</b>	<b>41,952</b>	<b>50%</b>	<b>42,276</b>	<b>325</b>
<b>Operating Expenditure</b>								
6,070	Personnel Costs	5,998	6,310	312	12,578	48%	12,576	2
3,669	Operating & Maintenance Costs	3,397	3,334	(63)	8,493	40%	8,583	(90)
288	Professional Costs	154	173	19	1,574	10%	1,475	99
281	Administration Expenses	245	280	36	640	38%	688	(48)
311	Property Costs	476	454	(22)	698	68%	699	(1)
2,011	Finance Costs**	3,071	2,825	(246)	5,650	54%	5,572	78
3,581	Depreciation & Amortisation Expense**	3,857	3,959	101	7,917	49%	7,912	6
1,250	Gains & Losses	525	-	(525)			525	(525)
<b>17,461</b>	<b>Total Operating Expenditure</b>	<b>17,722</b>	<b>17,334</b>	<b>(387)</b>	<b>37,551</b>	<b>47%</b>	<b>38,031</b>	<b>(480)</b>
<b>321</b>	<b>Operating Surplus/(Deficit)*</b>	<b>3,431</b>	<b>3,541</b>	<b>(110)</b>	<b>4,401</b>	<b>78%</b>	<b>4,246</b>	<b>(155)</b>
<b>Capital Revenue</b>								
690	Development Contributions**	313	327	(14)	654	48%	654	-
44	Capital Revenue**	3	-	3			1,400	1,400
9,109	Vested Assets**	184	-	184	-		-	-
<b>9,843</b>	<b>Total Capital Revenue</b>	<b>499</b>	<b>327</b>	<b>173</b>	<b>654</b>	<b>76%</b>	<b>2,054</b>	<b>1,400</b>
<b>10,164</b>	<b>Total Surplus/(Deficit)</b>	<b>3,930</b>	<b>3,868</b>	<b>62</b>	<b>5,055</b>	<b>78%</b>	<b>6,300</b>	<b>1,245</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation &amp; Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

**Material variances as explained below:****Personnel Costs: \$312k favourable.**

Favourable variance is due to vacancies held to date. Recruitment is underway.

**Gains & Losses: (\$525k) unfavourable.**

Upgrades have been made across 15 sports parks resulting in losses of (\$386k.)

Disposal of Elliot Park Toilets &amp; Changing Rooms (\$139k) - the vesting of the old changing rooms and public toilets to Western Community Centre was approved at the 12 November 2024, Community and Natural Environment Committee meeting.

**The comments below explain the material variance between Annual Budget and Forecast.****Gains & Losses: (\$525k) unfavourable.**

Refer to comment above.



## Attachment 2

## PARTNERSHIPS, COMMUNICATION &amp; MAAORI

Amorangi Maaori | Communication &amp; Engagement | Community Partnerships, Funding &amp; Events

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
2,128	Rates**	5,439	5,409	30	10,819	50%	10,875	56
73	Fees & Charges	50	45	5	60	83%	65	5
1,670	Subsidies & Grants	10	16	(6)	16	64%	16	-
-	Interest Revenue**	-	-	-	-	-	28	28
-	Other Revenue	3	-	3	-	-	3	3
<b>3,871</b>	<b>Total Operating Revenue</b>	<b>5,502</b>	<b>5,470</b>	<b>32</b>	<b>10,894</b>	<b>51%</b>	<b>10,987</b>	<b>93</b>
<b>Operating Expenditure</b>								
3,075	Personnel Costs	2,985	3,036	51	6,135	49%	6,220	(84)
277	Operating & Maintenance Costs	111	108	(3)	658	17%	574	84
285	Professional Costs	75	80	4	584	13%	585	(1)
1,674	Administration Expenses	1,660	1,668	8	2,825	59%	2,815	11
395	Property Costs	67	67	(1)	68	100%	148	(80)
-	Finance Costs**	-	-	-	-	-	-	-
-	Depreciation & Amortisation Expense**	-	-	-	1	0%	-	-
-	Gains & Losses	-	-	-	-	-	-	-
<b>5,705</b>	<b>Total Operating Expenditure</b>	<b>4,898</b>	<b>4,959</b>	<b>60</b>	<b>10,271</b>	<b>48%</b>	<b>10,342</b>	<b>(71)</b>
<b>(1,834)</b>	<b>Operating Surplus/(Deficit)*</b>	<b>603</b>	<b>511</b>	<b>92</b>	<b>623</b>	<b>97%</b>	<b>645</b>	<b>22</b>
<b>Capital Revenue</b>								
-	Capital Revenue**	-	-	-	-	-	-	-
-	<b>Total Capital Revenue</b>	-	-	-	-	-	-	-
<b>(1,834)</b>	<b>Total Surplus/(Deficit)</b>	<b>603</b>	<b>511</b>	<b>92</b>	<b>623</b>	<b>97%</b>	<b>645</b>	<b>22</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation &amp; Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

## Material variances as explained below:

No significant variances to report.

## The comments below explain the material variance between Annual Budget and Forecast.

No significant variances to report.

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
YTD 2019/20		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
2,587	Rates**	4,126	4,106	20	8,249	50%	8,289	40
5,536	Fees & Charges	5,370	5,118	252	8,585	63%	8,943	357
1,703	Subsidies & Grants	25	39	(14)	65	39%	65	-
	Interest Revenue**	38	29	10	57	67%	60	3
107	Other Revenue	50	30	20	60	83%	74	14
<b>9,933</b>	<b>Total Operating Revenue</b>	<b>9,609</b>	<b>9,321</b>	<b>288</b>	<b>17,017</b>	<b>56%</b>	<b>17,432</b>	<b>414</b>
<b>Operating Expenditure</b>								
5,520	Personnel Costs	5,226	5,208	(19)	10,669	49%	10,956	(286)
623	Operating & Maintenance Costs	633	707	73	1,722	37%	1,814	(92)
145	Professional Costs	365	375	10	936	39%	1,011	(76)
203	Administration Expenses	162	242	80	662	25%	561	101
25	Property Costs	303	303	( )	310	98%	310	( )
	Finance Costs**	142	131	(11)	261	54%	(258)	519
41	Depreciation & Amortisation Expense**	154	50	(104)	100	155%	296	(197)
	Gains & Losses	-	-	( )	-	-	-	-
<b>6,557</b>	<b>Total Operating Expenditure</b>	<b>6,986</b>	<b>7,015</b>	<b>29</b>	<b>14,660</b>	<b>48%</b>	<b>14,691</b>	<b>(30)</b>
<b>3,376</b>	<b>Operating Surplus/(Deficit)*</b>	<b>2,623</b>	<b>2,307</b>	<b>316</b>	<b>2,357</b>	<b>111%</b>	<b>2,741</b>	<b>384</b>
<b>Capital Revenue</b>								
	Capital Revenue**	-	-	-	-	-	-	-
	<b>Total Capital Revenue</b>	-	-	-	-	-	-	-
<b>3,376</b>	<b>Total Surplus/(Deficit)</b>	<b>2,623</b>	<b>2,307</b>	<b>316</b>	<b>2,357</b>	<b>111%</b>	<b>2,741</b>	<b>384</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

#### Material variances as explained below:

##### Fees & Charges: \$252k favourable.

Building control revenue is tracking higher than budget due to a slight increase in the number of building consents granted over the first half of the financial year, when compared with the same period last year.

A cost recovery process regarding enforcement action by Council relating to an industrial noise issue. This resulted in a dispute being heard by the Environment Court, in which the Court found in Council's favour and ordered the company to pay \$134k of Council's costs.

#### The comments below explain the material variance between Annual Budget and Forecast.

##### Fees & Charges: \$357k favourable.

Refer to comment above.

##### Personnel Costs: (\$286k) unfavourable.

Unfavourability is due to vacancy factor and low staff turnover, with no vacancies anticipated in the future.

## Attachment 2

## RESOURCE RECOVERY

Refuse Collection | Waste Minimisation | Landfill Site Management

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
4,580	Rates**	6,673	6,674	(1)	13,354	50%	13,422	68
(100)	Fees & Charges	(71)	(133)	62	(265)	27%	(265)	-
981	Subsidies & Grants	1,615	767	848	1,534	105%	1,534	-
21	Interest Revenue**	16	12	4	24	67%	25	1
236	Other Revenue	246	255	(9)	509	48%	509	-
<b>5,718</b>	<b>Total Operating Revenue</b>	<b>8,479</b>	<b>7,575</b>	<b>905</b>	<b>15,156</b>	<b>56%</b>	<b>15,225</b>	<b>69</b>
<b>Operating Expenditure</b>								
710	Personnel Costs	533	849	316	1,694	31%	1,232	462
4,301	Operating & Maintenance Costs	4,649	5,499	849	11,056	42%	10,232	824
235	Professional Costs	235	192	(42)	385	61%	385	-
7	Administration Expenses ***	17	104	87	(1,727)	(1%)	(1,727)	-
36	Property Costs	56	58	1	73	77%	73	-
62	Finance Costs**	60	56	(5)	919	7%	918	2
279	Depreciation & Amortisation Expense**	270	274	4	548	49%	557	(9)
	Gains & Losses	-	-	-	-	-	-	-
<b>5,630</b>	<b>Total Operating Expenditure</b>	<b>5,821</b>	<b>7,031</b>	<b>1,210</b>	<b>12,948</b>	<b>45%</b>	<b>11,669</b>	<b>1,279</b>
<b>88</b>	<b>Operating Surplus/(Deficit)*</b>	<b>2,659</b>	<b>544</b>	<b>2,115</b>	<b>2,208</b>	<b>120%</b>	<b>3,556</b>	<b>1,348</b>
<b>Capital Revenue</b>								
	Capital Revenue**	-	-	-	-	-	-	-
	<b>Total Capital Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>88</b>	<b>Total Surplus/(Deficit)</b>	<b>2,659</b>	<b>544</b>	<b>2,115</b>	<b>2,208</b>	<b>120%</b>	<b>3,556</b>	<b>1,348</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation &amp; Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

\*\*\* Annual Provision for Closed Landfill included in Annual Budget

## Material variances as explained below:

## Subsidies &amp; Grants: \$848k favourable.

Existing budgets for waste levy revenue were set prior to the expansion of waste levy rates. It was unknown at the time of setting budgets what revenue Council would receive. Any excess funds must be ring-fenced for activities within the Waste Minimisation activity.

## Personnel Costs: \$316k favourable.

Favourability due to the vacancies within the Resource Recovery activity.

## Operating &amp; Maintenance Costs: \$849k favourable.

Initial budget projections expected significant growth in new builds, leading to increased rubbish and recycling collection. However, more properties are able to be serviced using the standard collection method than originally anticipated.

## The comments below explain the material variance between Annual Budget and Forecast.

## Personnel Costs: \$462k favourable.

Refer to comment above.

## Operating &amp; Maintenance Costs: \$824k favourable.

Refer to comment above.

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000		\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)	
<b>Operating Revenue</b>									
9,856	Rates**	8,174	8,116	58	18,509	44%	18,605	96	
289	Fees & Charges	256	95	161	190	135%	240	50	
5	Subsidies & Grants	19	-	19	-		24	24	
428	Interest Revenue**	338	252	86	504	67%	527	23	
	Other Revenue	-	-	-	-		-	-	
<b>10,579</b>	<b>Total Operating Revenue</b>	<b>8,787</b>	<b>8,463</b>	<b>324</b>	<b>19,202</b>	<b>46%</b>	<b>19,397</b>	<b>194</b>	
<b>Operating Expenditure</b>									
1,623	Personnel Costs	776	913	137	1,841	42%	1,197	644	
396	Operating & Maintenance Costs	526	564	37	1,157	45%	1,195	(38)	
93	Professional Costs	82	117	36	404	20%	404	-	
15	Administration Expenses	17	19	2	37	45%	36	1	
380	Property Costs	487	487		487	100%	487		
1,246	Finance Costs**	1,251	1,151	(100)	2,302	54%	2,271	32	
5,596	Depreciation & Amortisation Expense**	5,325	5,762	436	11,524	46%	13,233	(1,710)	
48	Gains & Losses	417	-	(417)			417	(417)	
<b>9,399</b>	<b>Total Operating Expenditure</b>	<b>8,882</b>	<b>9,012</b>	<b>130</b>	<b>17,752</b>	<b>50%</b>	<b>19,240</b>	<b>(1,488)</b>	
<b>1,180</b>	<b>Operating Surplus/(Deficit)*</b>	<b>(95)</b>	<b>(549)</b>	<b>455</b>	<b>1,450</b>	<b>(7%)</b>	<b>156</b>	<b>(1,294)</b>	
<b>Capital Revenue</b>									
4,517	Development Contributions**	1,260	1,001	260	2,001	63%	2,001	-	
1,010	Capital Revenue**	3,500	567	2,933	1,134	309%	3,538	2,404	
2,032	Vested Assets**	9,878	2,508	7,371	5,015	197%	5,015	-	
<b>7,559</b>	<b>Total Capital Revenue</b>	<b>14,639</b>	<b>4,075</b>	<b>10,564</b>	<b>8,151</b>	<b>180%</b>	<b>10,554</b>	<b>2,404</b>	
<b>8,739</b>	<b>Total Surplus/(Deficit)</b>	<b>14,544</b>	<b>3,526</b>	<b>11,018</b>	<b>9,601</b>	<b>151%</b>	<b>10,710</b>	<b>1,109</b>	

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

#### Material variances as explained below:

##### Fees & Charges: \$161k favourable.

Planned maintenance work, particularly in the Waitawhiriwhiri stream, completed earlier than programmed to take advantage of good weather conditions, has increased proportion of expected operating contributions from Waikato Regional Council received in the first half of the year.

##### Personnel Costs: \$137k favourable.

Favourability due to the current vacancies held across the group.

##### Gains & Losses: (\$417k) unfavourable.

Unbudgeted losses as a result of Stormwater upgrades to Ruakura Road (\$267k), various renewals and upgrades of stormwater assets through the capital works programme, as well as developer led upgrades.

#### The comments below explain the material variance between Annual Budget and Forecast.

##### Personnel Costs: \$644k favourable.

Refer to comment above.

##### Gains & Losses: (\$417k) unfavourable.

Refer to comment above.

## Attachment 2

## SUPPORT SERVICES

CE's Office | People, Performance &amp; Culture | Finance Services

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
	Rates**	( )	-	( )	-			-
214	Fees & Charges	207	199	8	331	63%	351	19
719	Subsidies & Grants	559	529	30	805	69%	805	-
161	Interest Revenue**	103	77	26	153	67%	160	7
378	Other Revenue	138	104	34	104	132%	138	34
<b>1,471</b>	<b>Total Operating Revenue</b>	<b>1,007</b>	<b>910</b>	<b>97</b>	<b>1,393</b>	<b>72%</b>	<b>1,453</b>	<b>60</b>
<b>Operating Expenditure</b>								
10,320	Personnel Costs	11,645	11,439	(206)	24,731	47%	25,034	(303)
4,331	Operating & Maintenance Costs	2,781	3,472	690	14,450	19%	13,636	813
815	Professional Costs	862	780	(82)	2,776	31%	2,855	(79)
2,738	Administration Expenses	5,328	5,597	268	10,904	49%	11,514	(610)
94	Property Costs	202	502	300	891	23%	591	300
129	Finance Costs**	(3)	15	17	29	(10%)	19	10
2,082	Depreciation & Amortisation Expense**	2,230	2,382	152	4,765	47%	4,627	137
8,186	Gains & Losses	19,703	-	(19,703)			19,703	(19,703)
<b>28,694</b>	<b>Total Operating Expenditure</b>	<b>42,749</b>	<b>24,186</b>	<b>(18,563)</b>	<b>58,545</b>	<b>73%</b>	<b>77,980</b>	<b>(19,435)</b>
<b>(27,222)</b>	<b>Operating Surplus/(Deficit)*</b>	<b>(41,742)</b>	<b>(23,276)</b>	<b>(18,465)</b>	<b>(57,151)</b>	<b>73%</b>	<b>(76,527)</b>	<b>(19,375)</b>
<b>Capital Revenue</b>								
	Capital Revenue**	-	-	-	-		-	-
	<b>Total Capital Revenue</b>	-	-	-	-		-	-
<b>(27,222)</b>	<b>Total Surplus/(Deficit)</b>	<b>(41,742)</b>	<b>(23,276)</b>	<b>(18,465)</b>	<b>(57,151)</b>	<b>73%</b>	<b>(76,527)</b>	<b>(19,375)</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation &amp; Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

**Material variances as explained below:****Personnel Costs: (\$206k) unfavourable.**

Time charged to the capital programme for internally generated intangible assets is lower than budget, with better alignment of operating expenses to the specific technology platforms being delivered. Unfavourability is offset by a reduction in consequential operating expenses supporting the capital programme, recorded under Administration Expenses.

**Operating & Maintenance Costs: \$690k favourable.**

Initiatives targeting efficiencies in data storage have materialised higher than anticipated savings.

**Administration Expenses: \$268k favourable.**

Favourability relates to consequential opex associated with the capital project and offsets unfavourability in Personnel costs - refer to above comment.

**Property Costs: \$300k favourable.**

Forecasts have been updated to reflect actual insurance premiums received.

**Gains & Losses: (\$19,703k) unfavourable.**

Financial Instrument revaluations (\$19.7m) - falling market floating interest rates are driving losses on the Council's fixed rate borrowing instruments.

**The comments below explain the material variance between Annual Budget and Forecast.****Personnel Costs: (\$303k) unfavourable.**

Refer comment above.

**Operating & Maintenance Costs: \$813k favourable.**

Forecasts for Data storage have been revised to reflect annual savings of \$854k.

**Administration Expenses: (\$610k) unfavourable.**

Forecasts include a \$2m adjustment associated with an intangible asset which was budgeted as capital expenditure but no longer meets the accounting definition for capital expenditure and therefore must be expensed through the P&L (*excluded from Balancing the Books*). Favourability relating to software prioritisation and capex consequential opex has reduced the unfavourable impact.

**Property Costs: \$300k favourable.**

Refer comment above.

**Gains & Losses: (\$19,703k) unfavourable.**

Financial Instrument revaluations are currently predicting a loss of (\$13.4m) as market floating interest rates fall are driving losses on the Council's fixed rate borrowing instruments. However, gains of \$3.1m are projected for the remainder of the financial year as higher value fixed rate swaps fall off with the 30 June 2025 forecast mark-to-market value of Council's Interest Rate Swaps being a loss of (\$10.3m).



## SUPPORT SERVICES - INFRASTRUCTURE &amp; ASSETS

Design &amp; Deliver | Plan, Strategy &amp; Programming | Facilities &amp; Support | Fleet Management

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000		\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
(9)	Rates**	(215)	(216)	1	(230)	94%	(230)	-
302	Fees & Charges	525	494	32	987	53%	1,040	53
344	Subsidies & Grants	568	314	254	628	90%	888	260
57	Interest Revenue**	69	51	17	102	67%	107	5
2	Other Revenue	5	-	5	-		5	5
<b>696 Total Operating Revenue</b>		<b>952</b>	<b>643</b>	<b>309</b>	<b>1,488</b>	<b>64%</b>	<b>1,810</b>	<b>322</b>
<b>Operating Expenditure</b>								
3,210	Personnel Costs	4,547	4,201	(346)	8,554	53%	9,409	(854)
755	Operating & Maintenance Costs	644	723	78	2,270	28%	1,993	277
551	Professional Costs	768	491	(277)	2,030	38%	2,373	(343)
1,142	Administration Expenses	1,305	1,537	233	2,663	49%	2,553	110
282	Property Costs	371	376	6	542	68%	520	21
166	Finance Costs**	254	234	(20)	467	54%	461	6
1,532	Depreciation & Amortisation Expense**	1,507	1,536	29	3,071	49%	3,060	11
235	Gains & Losses	252	-	(252)			252	(252)
<b>7,873 Total Operating Expenditure</b>		<b>9,647</b>	<b>9,098</b>	<b>(549)</b>	<b>19,597</b>	<b>49%</b>	<b>20,620</b>	<b>(1,023)</b>
<b>(7,177) Operating Surplus/(Deficit)*</b>		<b>(8,695)</b>	<b>(8,455)</b>	<b>(241)</b>	<b>(18,109)</b>	<b>48%</b>	<b>(18,810)</b>	<b>(701)</b>
<b>Capital Revenue</b>								
	Capital Revenue**	-	-	-	-		-	-
<b>Total Capital Revenue</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>	<b>-</b>
<b>(7,177) Total Surplus/(Deficit)</b>		<b>(8,695)</b>	<b>(8,455)</b>	<b>(241)</b>	<b>(18,109)</b>	<b>48%</b>	<b>(18,810)</b>	<b>(701)</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation &amp; Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

**Material variances as explained below:****Subsidies & Grants: \$254k favourable.**

Better Off Funding offsets overspend in Professional Costs for Local Waters Done Well.

**Personnel Costs: (\$346k) unfavourable.**

The unfavourable variance is due to delays in the capital program, particularly the Transport activity, as Council understood the reductions in the NZ Transport Agency Waka Kotahi (NZTA) subsidy. There is now greater clarity on the capital program moving forward, resulting in the amount of chargeable time increasing over the remainder of the financial year.

**Professional Costs: (\$277k) unfavourable.**

Overspend is offset by favourability in Subsidies and Grants for Local Waters Done Well.

**Administration Expenses: \$233k favourable.**

Fuel consumption is trending downward with the transition to electric vehicles, resulting in higher than anticipated favourability.

**The comments below explain the material variance between Annual Budget and Forecast.****Subsidies & Grants: \$260k favourable.**

Refer to comment above.

**Personnel Costs: (\$854k) unfavourable.**

Refer to comment above.

**Operating & Maintenance Costs: \$277k favourable.**

Favourability relates to alignment of budget with the FY25 Paint Programme (Corporate Buildings).

**Professional Costs: (\$343k) unfavourable.**

Refer to comment above.

**Administration Expenses: \$110k favourable.**

Refer to comment above.

## Attachment 2

## TRANSPORT

Transport Network | Transport Centre | Urban Transport

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
26,217	Rates**	29,918	29,841	77	59,307	50%	59,590	283
2,015	Fees & Charges	2,494	2,614	(120)	5,440	46%	5,080	(360)
6,171	Subsidies & Grants	4,830	4,926	(95)	9,169	53%	9,169	-
4,547	Interest Revenue**	3,683	2,745	938	5,489	67%	5,744	255
6,270	Other Revenue	2,549	2,115	434	4,011	64%	4,712	700
<b>45,220</b>	<b>Total Operating Revenue</b>	<b>43,474</b>	<b>42,240</b>	<b>1,234</b>	<b>83,416</b>	<b>52%</b>	<b>84,295</b>	<b>879</b>
<b>Operating Expenditure</b>								
3,363	Personnel Costs	3,005	3,194	189	8,061	37%	7,928	133
12,084	Operating & Maintenance Costs	11,094	11,162	68	27,571	40%	27,590	(19)
640	Professional Costs	143	370	227	2,061	7%	1,628	434
534	Administration Expenses	511	521	10	1,249	41%	1,341	(93)
1,498	Property Costs	1,823	1,817	(6)	3,073	59%	3,076	(3)
14,060	Finance Costs**	15,755	14,647	(1,108)	29,294	54%	28,949	345
18,455	Depreciation & Amortisation Expense**	19,289	19,657	368	39,314	49%	39,691	(377)
	Gains & Losses	-	-	-	-	-	-	-
<b>50,634</b>	<b>Total Operating Expenditure</b>	<b>51,620</b>	<b>51,367</b>	<b>(253)</b>	<b>110,622</b>	<b>47%</b>	<b>110,203</b>	<b>419</b>
<b>(5,414)</b>	<b>Operating Surplus/(Deficit)*</b>	<b>(8,146)</b>	<b>(9,127)</b>	<b>981</b>	<b>(27,206)</b>	<b>30%</b>	<b>(25,908)</b>	<b>1,298</b>
<b>Capital Revenue</b>								
5,559	Development Contributions**	2,805	2,933	(128)	5,865	48%	5,865	-
20,537	Capital Revenue**	25,017	23,659	1,358	47,319	53%	35,961	(11,358)
14,238	Vested Assets**	3,460	13,202	(9,742)	26,403	13%	26,403	-
<b>40,334</b>	<b>Total Capital Revenue</b>	<b>31,282</b>	<b>39,794</b>	<b>(8,512)</b>	<b>79,587</b>	<b>39%</b>	<b>68,229</b>	<b>(11,358)</b>
<b>34,920</b>	<b>Total Surplus/(Deficit)</b>	<b>23,135</b>	<b>30,666</b>	<b>(7,531)</b>	<b>52,381</b>	<b>44%</b>	<b>42,321</b>	<b>(10,060)</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

**Material variances as explained below:****Fees & Charges: (\$120k) unfavourable.**

Decrease in revenue due to the introduction of new parking kiosks and the accompanying educational approach.

**Other Revenue: \$434k favourable.**

Driven by the favourable non-cash fair value adjustment as well as Off-Street Parking rental income, noting the rental income favourably offsets the unfavorability in fees and charges. The HIF drawdown was expected to have been received before 30 June 2024, however timing saw Council receive the final draw down in August 2024.

**Personnel Costs: \$189k favourable.**

The favourable variance is due to a reduction in time charged to capital transport projects as a result of delays due to the NZ Transport Agency Waka Kotahi (NZTA) subsidy approval. There is now greater clarity on the programme moving forward (with substantive Council decisions due to take place in March 2025), resulting in the amount of chargeable time increasing over the remainder of the financial year. This offsets the unfavorability in the Support Services (I & A) personnel costs activity.

**Professional Costs: \$227k favourable.**

Favourability is due to a cautious approach to engaging investigations or design thinking while awaiting confirmation around NZTA funding.

**The comments below explain the material variance between Annual Budget and Forecast.****Fees & Charges: (\$360k) unfavourable.**

Decrease in expected parking revenue. Refer to comment above.

**Other Revenue: \$700k favourable.**

Refer to comment above.

**Personnel Costs: \$133k favourable.**

Favourability due to delays in time charged to transport projects resulting in favourable forecast.

**Professional Costs: \$434k favourable.**

Refer to comment above.

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
16,524	Rates**	16,545	16,503	42	38,971	42%	39,103	132
4,091	Fees & Charges	3,694	3,927	(233)	9,084	41%	8,768	(316)
	Subsidies & Grants	32	-	32	-		41	41
1,372	Interest Revenue**	1,328	989	338	1,979	67%	2,071	92
4,312	Other Revenue	122	-	122	-		772	772
<b>26,298</b>	<b>Total Operating Revenue</b>	<b>21,721</b>	<b>21,420</b>	<b>301</b>	<b>50,034</b>	<b>43%</b>	<b>50,756</b>	<b>722</b>
<b>Operating Expenditure</b>								
3,392	Personnel Costs	3,849	4,226	377	8,445	46%	7,531	914
5,642	Operating & Maintenance Costs	5,824	5,363	(460)	12,412	47%	11,916	496
83	Professional Costs	157	255	98	1,227	13%	1,159	68
77	Administration Expenses	90	69	(21)	279	32%	342	(63)
1,735	Property Costs	2,079	1,972	(107)	3,305	63%	3,782	(477)
4,845	Finance Costs**	5,507	5,109	(398)	10,218	54%	10,094	124
7,283	Depreciation & Amortisation Expense**	7,308	7,907	600	15,815	46%	16,012	(197)
328	Gains & Losses	820	-	(820)	-		820	(820)
<b>23,385</b>	<b>Total Operating Expenditure</b>	<b>25,632</b>	<b>24,900</b>	<b>(732)</b>	<b>51,701</b>	<b>50%</b>	<b>51,655</b>	<b>46</b>
<b>2,913</b>	<b>Operating Surplus/(Deficit)*</b>	<b>(3,912)</b>	<b>(3,481)</b>	<b>(431)</b>	<b>(1,667)</b>	<b>235%</b>	<b>(899)</b>	<b>768</b>
<b>Capital Revenue</b>								
5,567	Development Contributions**	4,175	4,263	(88)	8,526	49%	8,526	-
2,291	Capital Revenue**	1,462	635	826	1,270	115%	1,448	177
1,236	Vested Assets**	1,992	1,730	261	3,461	58%	3,461	-
<b>9,095</b>	<b>Total Capital Revenue</b>	<b>7,629</b>	<b>6,629</b>	<b>1,000</b>	<b>13,257</b>	<b>58%</b>	<b>13,435</b>	<b>177</b>
<b>12,008</b>	<b>Total Surplus/(Deficit)</b>	<b>3,717</b>	<b>3,148</b>	<b>569</b>	<b>11,590</b>	<b>32%</b>	<b>12,535</b>	<b>945</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation & Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

#### Material variances as explained below:

##### Fees & Charges: (\$233k) unfavourable.

Lower personnel costs have resulted in lower recoveries from partner Councils for services provided.

##### Other Revenue: \$122k favourable.

Driven by the favourable non-cash fair value adjustment. The final HIF drawdown was expected to have been received before 30 June 2024, however timing saw Council receive the final drawdown in August 2024.

##### Personnel Costs: \$377k favourable.

Favourability due to the current vacancies.

##### Operating & Maintenance Costs: (\$460k) unfavourable.

Unfavourability relates to increased maintenance being needed to reduce the risk of wastewater network overflows and increased reactive maintenance needed in the wastewater network.

##### Property Costs: (\$107k) unfavourable.

Electricity costs are unfavourable due to an unbudgeted increase in the network capacity charge that occurred this year.

##### Gains & Losses: (\$820k) unfavourable.

Unbudgeted losses as a result of Wastewater upgrades to River Road Pressure main (\$256k) occurring prior to the budgeted end of life of the asset, as well as various renewals and upgrades of wastewater assets through the capital works programme, as well as developer led upgrades.

#### The comments below explain the material variance between Annual Budget and Forecast.

##### Fees & Charges: (\$316k) unfavourable.

Refer to comment above.

##### Other Revenue: \$772k favourable.

Adjustments for the expected revenue from the insurance claim for the wastewater treatment plant outfall pipe work, along with a forecast adjustment for the HIF drawdown based on actual figures.

##### Personnel Costs: \$914k favourable.

Refer to comment above.

##### Operating & Maintenance Costs: \$496k favourable.

Forecast favourability for Service Providers due to alignment with maintenance, renewal and capital upgrade programmes.

##### Property Costs: (\$477k) unfavourable.

Refer to comment above.

## Attachment 2

## WATER SUPPLY

Water Treatment | Water Reticulation &amp; Storage

## FOR THE PERIOD ENDED 31 DECEMBER 2024

\$000		\$000	\$000	\$000	\$000	\$000	\$000	\$000
Last Year YTD		YTD Actual	YTD Budget	Variance Fav/(Unfav)	Annual Approved Budget	% Annual Budget Spent	Forecast	Annual Variance Fav/(Unfav)
<b>Operating Revenue</b>								
11,540	Rates**	13,085	13,188	(102)	29,213	45%	28,965	(249)
(260)	Fees & Charges	(215)	(215)	()	(430)	50%	(358)	72
6	Subsidies & Grants	23	-	23			30	30
901	Interest Revenue**	780	581	199	1,163	67%	1,217	54
264	Other Revenue	14	-	14			14	14
<b>12,451</b>	<b>Total Operating Revenue</b>	<b>13,687</b>	<b>13,554</b>	<b>133</b>	<b>29,946</b>	<b>46%</b>	<b>29,867</b>	<b>(79)</b>
<b>Operating Expenditure</b>								
2,184	Personnel Costs	2,242	2,282	40	4,566	49%	3,868	698
1,936	Operating & Maintenance Costs	2,438	2,207	(231)	5,683	43%	5,282	401
126	Professional Costs	11	27	16	620	2%	600	20
19	Administration Expenses	21	24	3	48	43%	47	1
1,541	Property Costs	1,850	1,830	(20)	2,985	62%	2,982	4
2,673	Finance Costs**	2,957	2,725	(232)	5,451	54%	5,378	73
4,996	Depreciation & Amortisation Expense**	4,135	5,350	1,215	10,700	39%	11,102	(402)
359	Gains & Losses	542	-	(542)			542	(542)
<b>13,835</b>	<b>Total Operating Expenditure</b>	<b>14,195</b>	<b>14,446</b>	<b>251</b>	<b>30,053</b>	<b>47%</b>	<b>29,801</b>	<b>252</b>
<b>(1,384)</b>	<b>Operating Surplus/(Deficit)*</b>	<b>(508)</b>	<b>(892)</b>	<b>384</b>	<b>(107)</b>	<b>475%</b>	<b>66</b>	<b>173</b>
<b>Capital Revenue</b>								
3,691	Development Contributions**	2,324	2,064	260	4,128	56%	4,128	
2,557	Capital Revenue**	1,497	5,364	(3,866)	10,727	14%	5,740	(4,987)
391	Vested Assets**	784	935	(152)	1,870	42%	1,870	-
<b>6,639</b>	<b>Total Capital Revenue</b>	<b>4,605</b>	<b>8,363</b>	<b>(3,758)</b>	<b>16,725</b>	<b>28%</b>	<b>11,738</b>	<b>(4,987)</b>
<b>5,255</b>	<b>Total Surplus/(Deficit)</b>	<b>4,097</b>	<b>7,471</b>	<b>(3,374)</b>	<b>16,619</b>	<b>25%</b>	<b>11,804</b>	<b>(4,815)</b>

\* Operating surplus/(deficit) excludes overhead allocation. Refer to Overheads activity statement for overhead results and variance explanations

\*\* Rates Revenue, Interest Revenue, Finance Costs, Depreciation &amp; Amortisation Expenses, Development Contribution, Capital Revenue and Vested Assets variances are explained in the Council activity statements

## Material variances as explained below:

## Operating &amp; Maintenance Costs: (\$231k) unfavourable.

Unfavourability is due to a delay in the processing of wastewater maintenance work orders, which has reduced the level of internal recoveries. Work is currently underway to resolve this.

## Gains &amp; Losses: (\$542k) unfavourable.

Unbudgeted losses as a result of various renewals and upgrades of water assets through the capital works programme, as well as developer led upgrades.

## The comments below explain the material variance between Annual Budget and Forecast.

## Personnel Costs: \$698k favourable.

Favourability due to the current vacancies held across the group.

## Operating &amp; Maintenance Costs: \$401k favourable.

Forecast adjustments to Service Provider budgets where savings have been identified.

## Gains &amp; Losses: (\$542k) unfavourable.

Refer to comment above.

# TREASURY REPORT

## Year to date 31 December 2024

Attachment 3

Item 8

### Investment and Cash Position

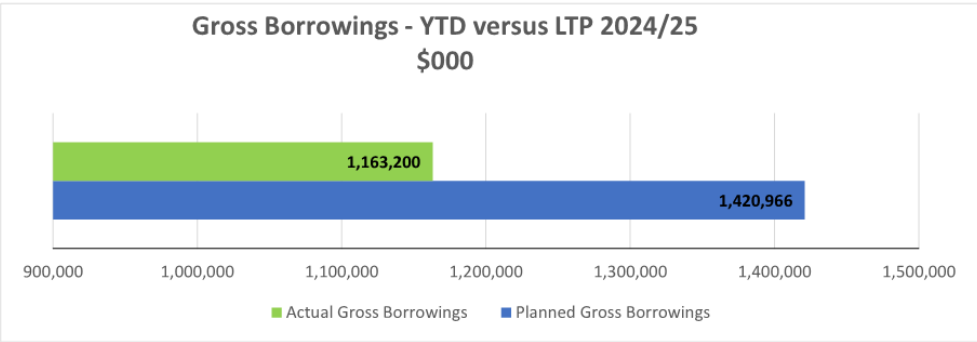
Treasury cash investments consist of:

Cash Investments	Actual \$000 Dec-24	Budget \$000 Dec-24	Variance \$000 Fav/ (Unfav)
Cash on call	23,090	not apportioned	not apportioned
Term deposit	178,571	not apportioned	not apportioned
Closing bank balances	17	not apportioned	not apportioned
LGFA borrower notes	26,626	not apportioned	not apportioned
<b>Total cash investments</b>	<b>228,507</b>	<b>184,949</b>	<b>43,558</b>

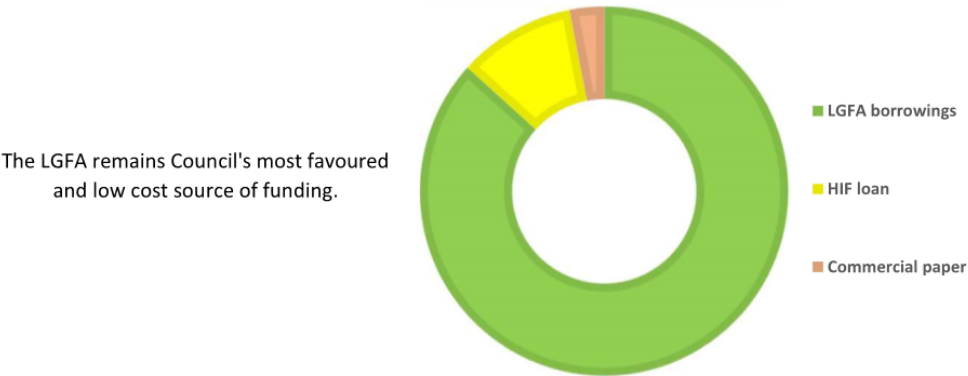
The Council's investments are managed on a regular basis, with sufficient minimum immediate cash reserves maintained. To best manage funding gaps, Council's financial investment maturities are matched with Council's forecast cash flow requirements.

### Borrowing Position

Council borrowings is the external portion of debt held with the Local Government Funding Agency (LGFA), Ministry of Business, Innovation and Employment and finance lease liabilities.



Gross external debt is favourable to budgeted debt at 31 December 2024. The favourable balance is within 81.9% of planned gross borrowings for the period.

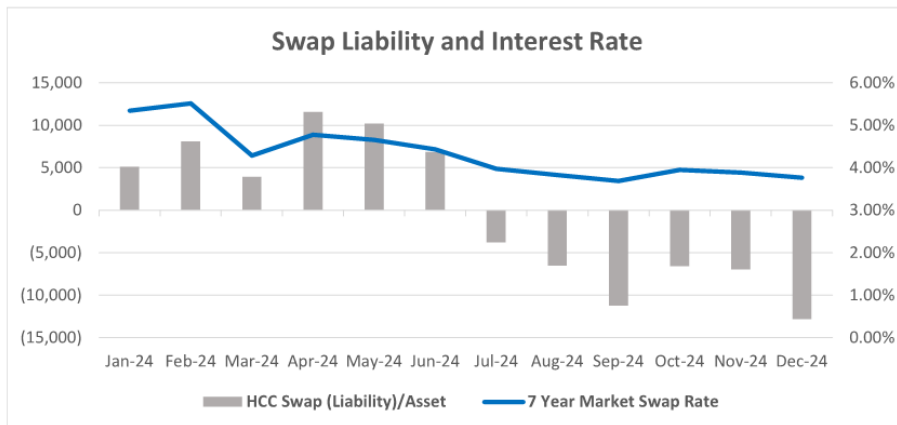


Attachment 3



### Interest Rates

Council manages interest rate risk to reduce uncertainty relating to interest rate fluctuations through fixing of interest costs. The exposure to interest rate risk is managed and mitigated through the risk control limits as set out in the Investment and Liability Management Policy.



There is an inverse relationship between Council's swap liability and the market swap interest rate. As the market swap interest rate increases Council's swap liability decreases and a gain is then recognised on the interest rate swap. Conversely, a decrease in the market swap interest rate results in an increase in Council's swap liability and a loss is then recognised on the interest rate swap.

# Council Report

Item 9

**Committee:** Finance and Monitoring Committee

**Date:** 27 February 2025

**Author:** Carmen Fortin

**Authoriser:** Blair Bowcott

**Position:** Policy Advisor

**Position:** General Manager Strategy, Growth and Planning

**Report Name:** Non-Financial Service Performance Measures - Six Monthly Update

<b>Report Status</b>	<i>Open</i>
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## Purpose - *Take*

1. To inform the Finance and Monitoring Committee of the Non-Financial Service Performance results for the first six months of Year 1 (2024-25) of the 2024-34 Long-Term Plan, and the year-end projections.

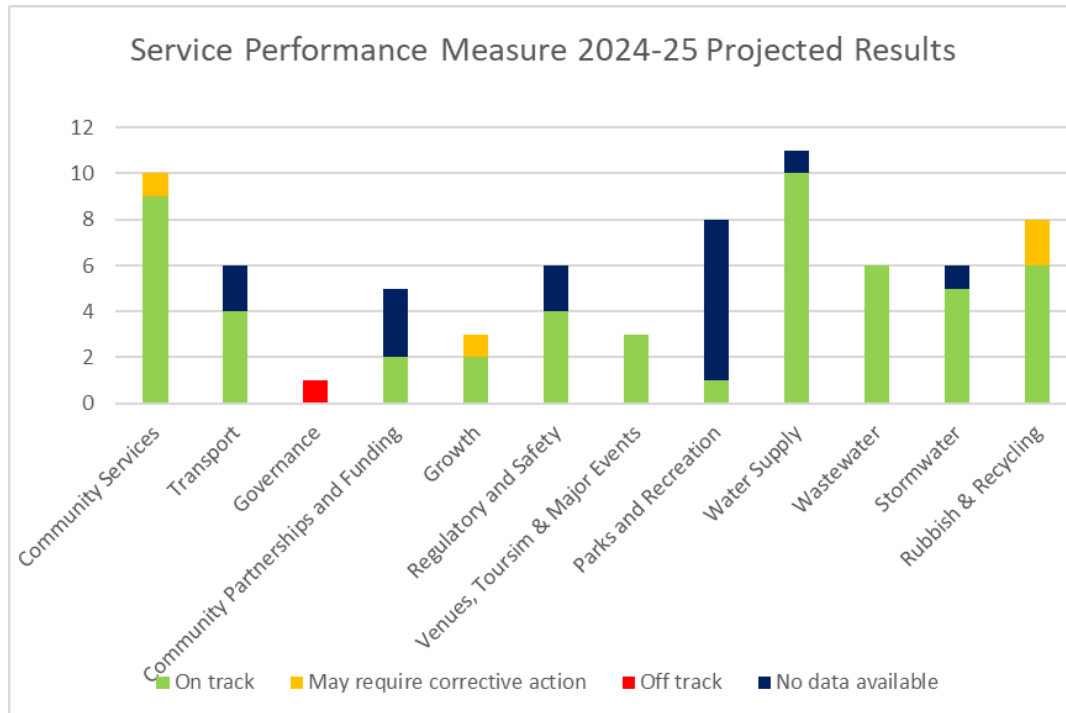
## Staff Recommendation - *Tuutohu-aa-kaimahi*

2. That the Finance and Monitoring Committee:
  - a) receives the report; and
  - b) notes that the next six-monthly update will be presented as part of the 2024-25 Annual Report.

## Executive Summary - *Whakaraapopototanga matua*

3. Service Performance Measures, set in each long-term plan, are Council's way of monitoring and reporting on our performance. This report is to update Council on the results for the first six months of Year 1 of the 2024-34 Long-Term Plan and the year-end projections. .
4. Staff have refreshed the approach to monitoring performance. Each measure is assigned a status and commentary in relation to both its year-to-date performance and projected year-end position. The status options are:
  - i. 'on track' (green);
  - ii. 'may require corrective action' (yellow) – only used for projected year-end position, not year-to-date results;
  - iii. 'off track' (red); and
  - iv. 'no data available' (blue) due to reporting cycles.
5. A summary of the projected year-end position by activity is shown below, with detailed information available in **Attachment 1**. Of the 73 measures:
  - i. 53 are on track;
  - ii. 4 may require corrective action;
  - iii. 1 is off track; and
  - iv. 15 have no data available.

6. A summary of the projected year-end position of each Long-Term Plan Activity by category is shown in the graph below.



7. Staff consider the matters in this report have low significance in accordance with the Significance and Engagement Policy and that the recommendations comply with the Council's legal requirements.

### Background - *Koorero whaimaarama*

8. The Non-Financial Service Performance Measures are set as part of the long-term plan process and are Council's way of monitoring our funded levels of service and reporting them to the community. Targets are also set as part of the long-term plan. Year-end results form part of the Annual Report and are subject to an audit by Audit New Zealand.
9. Included in our Non-Financial Service Performance measures are 28 measures required by the Department of Internal Affairs. Five of these sit in the Transport activity, with the remaining 23 across Water Supply, Wastewater, and Stormwater.

### Discussion - *Matapaki*

10. There are 73 Non-Financial Service Performance Measures contained in the 2024-34 Long-Term Plan. These measure how Council is performing with respect to activities. Separately, there are four Community Outcome Measures that do not align to a specific activity.
11. **Attachment 1** provides an overview of each priority, the activities contained in that priority and each activity's service performance measures. Key highlights for each activity are also presented. The attachment also covers the four Community Outcome Measures, although due to reporting cycles no performance data is available for these at this stage.
12. Staff have identified one Service Performance Measure that will not achieve the year-end target. This measure is the percentage of official information requests responded to within legislative timeframes. Of the 294 completed requests, 2 were completed outside the legislative timeframes making 99.32% completed ontime rather than the target of 100%.

13. Four Service Performance Measures have been identified that may require corrective action to achieve target:
  - i. The percentage of aquatic facilities customers surveyed who are satisfied with their overall experience. This target was impacted by computer software upgraded that limited the opportunities for the community to provide feedback. Now that the system has been upgraded, we are expecting the satisfaction surveys to meet target with higher satisfaction scores in the second half of the year.
  - ii. The percentage of new resource consent applications processed within statutory timeframes. This target was impacted by June 2024 receiving the highest number of applications in any month across the last five years, and was linked to the pending increases in the DC fees relating to the DC Policy. To ensure an increase in the percentage of resource consent applications that are processed within statutory timeframes, closer monitoring, including additional reports around planner workloads and pending consent processing timeframes have been put in place.
  - iii. The amount of waste received at Council-operated waste facilities that is diverted from landfill. This target was impacted by mechanical failure in a private facility that has been resolved. However there is still risk that the annual target will not be achieved.
  - iv. The amount of construction and demolition materials received at Council-operated waste facilities that is diverted from landfill. As noted in iii. above this measure was also affected by a mechanical failure in a private facility that was been resolved and there is still risk that the annual target will not be achieved.
14. Fifteen Service Performance Measures are reported against annually or less frequently, meaning there is currently no data for 2024-25.

### **Financial Considerations - *Whaiwhakaaro Puutea***

15. This is a regular operating activity funded through the Long-Term Plan.

### **Legal and Policy Considerations - *Whaiwhakaaro-aa-ture***

16. Staff confirm that this report complies with the Council's legal and policy requirements.

### **Climate Change Impact Statement**

17. Staff have assessed the recommendations in this report against the Climate Change Policy for both emissions and climate change adaptation.
18. As this report is focused on the Non-Financial Service Performance Measures and how each measure is tracking, staff have determined no adaptation assessment is required. Actions associated to each Service Performance Measure may require further climate change adaptation considerations.
19. Staff have determined no emissions assessment is required.

### **Wellbeing Considerations - *Whaiwhakaaro-aa-oranga tonutanga***

20. The purpose of Local Government changed on the 14 May 2019 to include promotion of the social, economic, environmental and cultural wellbeing of communities in the present and for the future ('the four wellbeings').
21. The subject matter of this report has been evaluated in terms of the four wellbeings during the process of developing this report as outlined below.
22. The recommendations set out in this report are consistent with that purpose.

23. Everything Council does is aimed at improving the wellbeing of Hamiltonians. Council worked alongside our community to understand what people in our city want the future of Hamilton Kirikiriroa to look like as represented by our five priorities.
24. The efficient and effective delivery of Council's Long-Term Plan – as measured by the service performance measures – supports our work to deliver the five priorities, and enhance the four wellbeings.

#### **Risks - *Tuuraru***

25. There are no known risks associated with the decisions required for this matter.

#### **Significance & Engagement Policy - *Kaupapa here whakahira/anganui***

26. Staff have considered the key considerations under the Significance and Engagement Policy and have assessed that the recommendation(s) in this report has/have a low level of significance.
27. Given the low level of significance determined, the engagement level is low. No engagement is required.

#### **Attachments - *Ngaa taapirihanga***

Attachment 1 - Non-Financial Service Performance Measures - Detailed results breakdown





## Attachment 1: Detailed results breakdown




### Background

The Service Performance Measures set in the 2024-34 Long-Term Plan are reported against for three years. This report updates Council on the results for the first six months of Year 1 (2024/25) and our projection for the year-end position. All results are supported by commentary explaining the result and projection.

The agreed definitions are as below for year-to-date results:

-  on track (numerically on target, or on track given seasonality)
-  off track




The agreed definitions are as below for the projected year-end results.

-  on track
-  may require corrective action
-  off track

### Discussion

There are 73 Service Performance Measures (measures) contained in the 2024-34 Long-Year Plan.

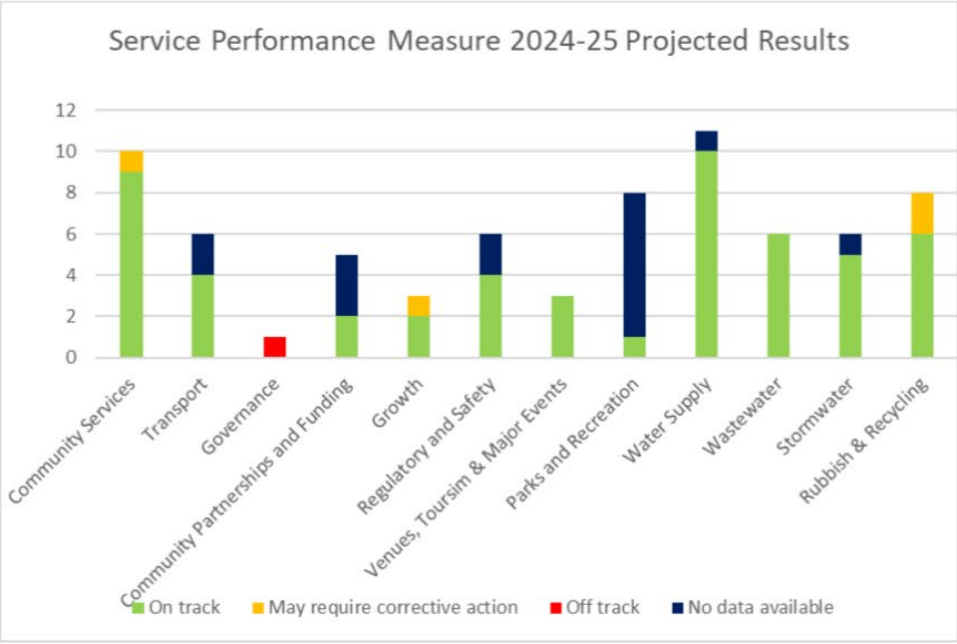
The **year-end projected position** is:

-  53 measures are on target
-  4 measures may require corrective action to achieve target
-  1 measure is off target

15 measures have no data due to reporting cycles or other issues.

In addition, there are four Community Outcome Measures all of which have no data available. These will be reported on in Quarter 4.

A summary of the **projected year end position** of each Long-Year Plan Activity is shown in the following graph:



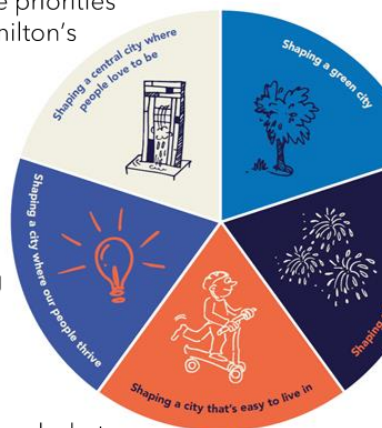
# Our vision for Hamilton

## Kirikiroa ka hua. Ka puaawai. Ka ora

Everything we do is aimed at improving the wellbeing of Hamiltonians.

Our vision for the future of Hamilton Kirikiroa is guided by five priorities that keep Council's decision making focused on improving Hamilton's social, cultural, economic and environmental wellbeing.

Our priorities describe what we aim to achieve for our community and what you can expect us to work towards. These outcomes were used to shape the development of the 2021-31 Long-Term Plan and this 2024-34 Long-Term Plan. All our activities contribute to the overall achievement of our priorities and reflect our purpose and mission - to improve the wellbeing of Hamiltonians and to help build a more vibrant, attractive and more prosperous city.



During the development of the 2021-31 Long-Term Plan, we asked the community what they love about Hamilton Kirikiroa and what would make our city an even better place to live. This feedback was used to create our five long-term priorities for Hamilton Kirikiroa over the next decade.

- **A city that's easy to live in** | Ahuahungia teethi taaone e tau ai te noho ki roto
- **A city where our people thrive** | Ahuahungia teetehi taaone e puaawai ai ngaa taangata katoa
- **A central city where people love to be** | Ahuahungia te pokapuu o teetehi taaone e arohaina ai e te taangata
- **A fun city with lots to do** | Ahuahungia teetehi taaone ngahau e tini ai ngaa kaupapa papai hei whai
- **A green city** | Ahuahungia teetehi taaone tiaki taiao

These five priorities will guide our 2024-34 Long-Term Plan. All the activities we carry out contribute to the achievement of our community outcomes. If we achieve all the expectations that we have set for our service delivery, we will be making progress on achieving all five priorities.



# Our Community Outcome measures

These four measures show how well we are delivering to our community outcomes.

## COMMUNITY OUTCOME MEASURES

KEY: On track | May require corrective action | Off track | No data

You can expect: Our city is easy to live in, explore and connect.

Measure	2024/25 target	YTD result	Forecast year-end position
Percentage of residents who think Hamilton is a great place to live.	At least 75%	No data	No data - Results expected Quarter 4
Percentage of residents who are proud of how Hamilton looks and feels.	At least 40%	No data	No data - Results expected Quarter 4
What's behind the results			
We ask our communities these questions in our yearly Pulse Survey. Results will be part of the Quarter 4 reporting.			

You can expect: We will make decisions that improve the wellbeing of Hamiltonians.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of residents who believe we make decisions that are in the best interests of the city.	At least 30%	No data	No data - Results expected Quarter 4
What's behind the results			

We ask our communities these questions in yearly Pulse Survey. Results will be available through the Quarter 4 reporting.

**You can expect:** The reduction in greenhouse emissions footprint for Hamilton City Council.

Measure	2024/25 target	YTD result	Forecast year-end result
The reduction in greenhouse emissions footprint for Hamilton City Council.	Decrease in greenhouse emissions per head of population from previous year	No data	No data - Results expected Quarter 4
<b>What's behind the results</b>			
These results will be available through the Quarter 4 reporting.			



## A city that's easy to live in

Hamilton Kirikiriroa is small enough to enjoy a strong sense of community, but big enough to be an interesting, vibrant city. As we continue to grow, we want to prioritise building a connected and safe city with quality roading, walkways, and cycleways that allow us to move around our city quickly and easily, by whatever travel mode is preferred.

We want our residents to be able to safely and easily access all the things that they need for ease of living, including places of work or education, essential services, public facilities, and spaces for recreation. That means that those who wish to, can live locally and still have access to the amenities our city has to offer. These connections between our homes and our communities are particularly important as our city grows.

This means providing a transport network that is efficient, reliable, and responsive, which effectively connects our communities. It is a priority to provide transport options that support a range of travel modes and make our city safe to explore, while remaining accessible. Working with Waikato Regional Council on improved bus services is a key component of this.

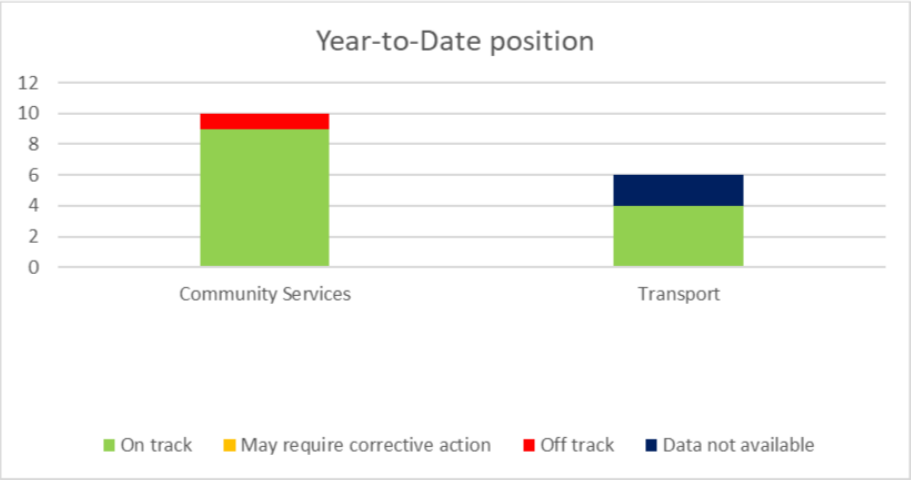
People in our city want to live in lively, safe communities with shared identities and public facilities such as our libraries and aquatic facilities. Having local community amenities also contributes to making our city easy to live in. Our aquatic facilities and network of libraries provide community hubs and point of connection for our people through leisure activities.

We want to make sure we are creating a city that our people can easily live in, enjoy, and explore.

To deliver a city that's easy to live in we invest in the following:

- Community Services
  - Libraries
  - Aquatic Facilities
  - Customer Services
- Transport
  - Transport Network
  - Parking Management
- Support Services
  - Business Services
  - Chief Executive
  - People, Performance and Culture
  - Strategy, Growth and Planning





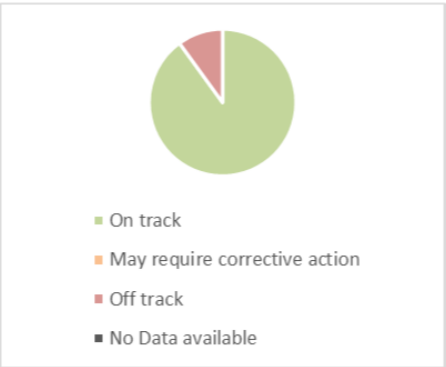
# Community Services

Our city’s libraries and aquatic facilities provide engaging community and leisure destinations for people to visit and enjoy. These facilities and services promote the social and cultural wellbeing of Hamiltonians and are inclusive, and accessible to all.

We want our customers and community to have ease of access to a point of contact, or the information they need through our dedicated customer services. This helps to ensure that Hamilton Kirikiriroa continues to be a city that’s easy to live in.

## SERVICE PERFORMANCE MEASURES

KEY: On track | May require corrective action | Off track | No data







You can expect: Our libraries are well used.

Measure	2024/25 target	YTD result	Forecast year-end position
The number of physical issues by Hamilton City Libraries each year.	Increase on previous year (2023/24 result – 1,094,502 issues)	549,459	
The number of online issues by Hamilton City Libraries each year.	Increase on previous year (2023/24 result – 193,539)	103,599	
What’s behind the results			

The libraries programming initiatives contributed to an increase in in-person visits and issue rates. The use of e-books, e-audio and e-magazines continues to show steady growth, offering a convenient option for those able to access digital content.



These measures are on target to meet expected year end result.

The number of physical visits to Hamilton City Libraries each year.	At least 750,000 visitors	498,843 	
The number of online visits to Hamilton City Libraries each year.	At least 800,000 visits	510,664 	

#### What's behind the results

Programming initiatives contributed to an increase in physical visits to our libraries and account for more web traffic as well. This measure is on target to meet expected year end result.



Digital content use including eBooks and eAudio has contributed to the increase in online visitation numbers. The measure is on target to meet expected year end result.

The percentage of Hamilton residents who are active library members.	At least 21%	22.34% 	
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#### What's behind the results

Growth in the use of both electronic and physical library content has contributed to sustaining active membership. This measure is on target to meet expected year end result.

**You can expect:** Our libraries provide quality customer experiences.



Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of library customers surveyed who are satisfied with their overall experience.	At least 90%	91.00% 	

#### What's behind the results

Themes from satisfied customers were: helpful assistance, great books, inclusive environment, easy to find books, check out and return process very easy, and suitable hours. Themes from dissatisfied customers included a lack of community meeting room spaces, cost of late fees and selection of e-material.

This measure is on target to meet expected year end result.

**You can expect:** Our aquatic facilities are well used.



Measure	2024/25 target	YTD result	Forecast year-end result
The number of visits to Council owned aquatic facilities and partner pools each year.	Maintain or increase on previous year (2023/2024 result – 431,935)	207,434 	

#### What's behind the results

We held 'school holiday fun' programmes to encourage customers to attend both facilities, as well as implemented a new programme 'Sisterly Sundays' which has increased visitation in the hydrotherapy pool. Waterworld held a variety of large events on-site including the Tri Series meet, North Island Masters, Artistic Swimming New Zealand National competition (with 200 competitors plus support crews and spectators per day), New Zealand Water Polo Olympic Hopefuls (500 competitors plus support crews and spectators per day), and 33 end of year school events (approximately 1700 students in total).

In the 2024-34 Long-Term Plan, the measure was reviewed and amended to include the number of visits to partner pools where it did not previously. Although partner pools were not included in the measure previously, we have the attendance numbers from the 2023/24 year, so have included these in the previous year result referenced above.

**You can expect:** Our aquatic facilities provide quality customer experiences.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of aquatic facilities customers surveyed who are satisfied with their overall experience.	At least 85%	79.50% 	





#### What's behind the results



The customer satisfaction for October to December 2024 was 77%. This is down by 5 percentage points from 82% in July to October 2024. The number of responses to this survey were very low in the October to December 2024 period due to the change in computer software limiting responses to kiosk only. This limited amount of surveys skewed the Quarter 2 results. Now that the system has been upgraded, we are expecting the satisfaction surveys to meet target with higher satisfaction scores in the second half of the year.

Themes from satisfied customers were great hydro slides, clean and warm amenities, a wide spectrum of opening hours and great service from helpful staff. Themes from dissatisfied customers largely related to a fire evacuation drill where fire alarms interrupted customers visits.

**You can expect:** We provide programmes that support safer water use.

Measure	2024/25 target	YTD result	Forecast year-end result
The number of enrolments in aqua education and learn to swim programmes.	82,000	28,868 	
The number of partnership programmes delivered each year.	At least ten programmes delivered per annum	Ten 	

#### What's behind the results

Total Learn to Swim enrolments at the end of December 2024 was 28,438 (Water World: 18,848, Gallagher Aquatic Centre: 5,101). Aqua Education enrolments for the quarter were 4,919. This measure is on track to meet year-end target with Learn to Swim and Aquatic Education peak times in Quarter 3.

Partnership programmes that have been identified as part of this measure include:

- Water Safety NZ - classes with schools
- Water Safety NZ - Manu with Mana
- Partner Pools (funding, training, quality assurance)
- Fitness Passport (Police, Fire Service and DHB partnership)
- Tu Manawa (Sport NZ) funded - Sensory Programme
- Swimming Waikato - Life jacket hub
- Series of Swimming NZ regional and divisional competitions
- Glenview Community Centre - GAC Community Open Day
- Royal NZ Police Road Patrol Programme
- Settlement Centre Waikato- river safety education

This target has been met.

## HIGHLIGHTS

Library numbers remain steady, showing increases across both in-person and online visitation and online issues. A number of new programmes and events in partnership with the community have been trialled, for example free introductory first aid programmes for children in partnership with St Johns. Other successful programmes included Dinsdale's Money month event (a multi-agency event focusing on budgeting and financial matters), St Andrews' Festival of Adult learning and the annual winter reading programme

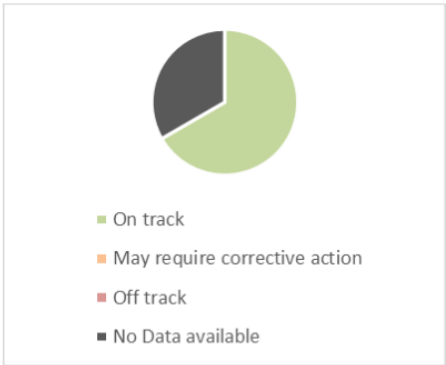
Summer Reading Programme (SRP) underwent a thorough review and refresh in 2024, with a review of emerging best practice and user feedback undertaken to shape this year's programme. As a result, fewer, more focused events have been offered resulting in a significant increase in attendance. There was also a big increase in SRP registrations this year - with the highest number of registrations ever. The consequence of this work is seen in the increase in online and in person visits and contributing to the increase in issue rates.

The Beryl Fletcher archive, including personal papers and manuscripts by the noted Waikato author, feminist and activist was launched online.

Aquatics have had great success in the assurance and compliance space, achieving a very high completion rate in Council's International Standardisation Organisation audit. Waterworld has been booked to host the NZ Secondary School Swimming Championships for the next three years. The Lifeguard team competed in the National Pool Lifeguard Competition in Wellington in August 2024, placing 2nd overall where they showcased their speed, endurance, medical skills, rescue techniques, and lifeguard knowledge in a series of challenges. Hamilton Pools, Water Safety NZ funded campaign, Manu with Mana was listed as a finalist for the Recreation Aotearoa 2024 Aquatics Innovation Programme Award and Water Safety NZ have announced they intend to extend this programme to a national audience.

Aquatics launched Envibe in October 2024. Envibe is the new online bookings and membership system that enables customers to manage their own memberships, and bookings for aquatics classes and programmes. The system implementation has been very successful with significant positive feedback and adoption by customers. In December 2024 we hosted the annual Road Patrol Day that was attended by over 30 schools, with over 800 children, teachers and whanau attending. Attendees enjoyed time in pools, inflatables, dive boards and slides. It was deemed as a great success by all.

# Transport



We want Hamilton Kirikiriroa to be a city that is easy to get around no matter how you choose to travel. We want to have a safe, reliable, and sustainable transport system that is accessible to everyone and caters to a variety of transport choices. It is essential we meet our legislative obligations relating to the way we manage the road corridor and transport network within our boundaries.

## SERVICE PERFORMANCE MEASURES



KEY: On track | May require corrective action | Off track | No data

**You can expect:** As our city grows you can expect travel times for all vehicles to be predictable.

Measure	2024/25 target	YTD result	Forecast year-end result
Travel times are predictable during peak hours.	A variation of no more than 25%	11% 	
<b>What's behind the results</b>			
<p>This measure demonstrates the predictability of travel times for all vehicle types (buses, business and private vehicles) on our transport network during weekday peak hours. The target is based on the latest quarter's average travel times during peak hours, with an allowable fluctuation range of up to 25%. For example, if the normal average vehicle travel time for a measured journey is 20 minutes you can predict that even on a particularly busy day the maximum travel time should not exceed 25 minutes (25% fluctuation). The result for July to December 2024 was a fluctuation of 11% in travel time during peak hours. Areas of the city with high unpredictability in travel time include River Rd north of Fairfield Bridge, Claudelands, Mangaharakeke Drive, and Rotorua.</p>			



This is on track for achieving the end of year target.

**You can expect:** You can expect the transport network to be safe to use.



Measure	2024/25 target	YTD result	Forecast year-end result
The change from the previous financial year in the number of fatal and serious injury crashes on the local road network.+	Decrease from previous financial year	21 	
<b>What's behind the results</b>			
<p>Council is working towards a safer transport network with a vision for a decreasing trend of fatal and serious injuries on Hamilton roads. We aim to achieve this by delivering physical works projects and through education programmes that are targeted to improve the safety of all road users to reduce these crashes, noting that user behaviours are also a contributing factor.</p> <p>The measure indicates the impact of safety improvements on reducing death and serious harm on Hamilton roads. Data is collected from the Crash Analysis System (CAS) managed by NZTA, Waka Kotahi from data entered by NZ Police. This data is live and being continuously updated when investigations and audits are completed. The interim total of fatal and serious injury crashes on Hamilton's local road network for July 2024 to December 2024 is 21, one fatal and 20 serious injury crashes (including 19 local road crashes and two crashes at intersections with state highways where NZTA is the controlling authority). The total crashes are four fewer than the same period for 2023/24 (25 crashes with 23 occurring on local roads).</p> <p>(+) Measure required by the Department of Internal Affairs</p>			

**You can expect:** You can expect the transport network to be kept in good operating condition.

Measure	2024/25 target	YTD result	Forecast year-end result
The average quality of ride on Hamilton's sealed local road network, measured by	At least 80%	No data	No data - Results expected Quarter 4

smooth travel exposure.+			
The percentage of the sealed road local network that is resurfaced each financial year.+	At least 3.5%	1.7% 	
The percentage of qualifying footpaths within Hamilton that meet the level of service standard of less than 5 faults per 100m section.+	At least 84%	No data	No data – Results expected Quarter 4
<b>What's behind the results</b>			
<p>This DIA measure is an indicator of the level of service Hamilton City Council roads are maintained and renewed. Ensuring roads are in good operating condition is crucial for safety, efficiency, and overall user satisfaction.</p> <p>The proposed resurfacing programme for 2024/25 financial year is 288,286.6 square meters. The resurfacing programme commenced in October 2024. To December 2024, we have resurfaced 35,265(m2) asphalt, 64,444(m2) chipseal, 8,505(m2) Specialised Emulsion Preservation totalling an area of 108,214 (m2), resulting in 1.7% of Hamilton City Council sealed road network resurfaced.</p> <p>It should be noted that this measure is for 'sealed network area' rather than the 'length of the network'. Council will continue to deliver a resurfacing programme that ensures the network is in good operating condition.</p> <p>(+) Measure required by the Department of Internal Affairs</p>			

**You can expect:** You can expect customer service requests to be responded to promptly.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of customer service requests relating to roads and footpaths that are responded to within five working days.+	At least 96%	98.9% 	
<b>What's behind the results</b>			
Hamilton City Council is customer focused, with an aim to investigate and respond to all transport related customer service request in a timely manner.			



From July to December 2024, we received 1,246 service requests of which 1,213 were responded to within five working days.

The high response rate is reflective of the enhanced customer processes and sufficient customer resources. Our July to December 2024 result of 98.9% of service requests responded to within five days exceeds the target of 96%.

(+) Measure required by the Department of Internal Affairs

## HIGHLIGHTS

The upgrade of the Hamilton Transport Centre was completed and officially opened by Mayor Paula Southgate in November 2024. The project focused on creating a safer and more welcoming place. CPTED (Crime Prevention Through Environment Design) elements were considered throughout the whole design process to help create an inclusive and vibrant space. The upgrade also includes a nod to Hamilton's artistic side and its diverse community with murals and a sculpture in place. Over one million public transport trips start or end at the Transport Centre.

Transport staff have been working with FENZ throughout 2024 to identify a range of initiatives to improve emergency response times. Following presentations to all FENZ watches last month, an opportunity was identified to implement a quick win to support the Central Station and Te Rapa Station.

An upgraded traffic signal priority button has since been installed at the Central Station to trigger the existing green wave along Anglesea Street that gives priority to FENZ. The button has been repositioned to a new location requested by FENZ and is supported by a feedback system that provides a solid green light to FENZ to show that the green wave has been successfully triggered. A new button with the same features has been installed at the Te Rapa Station to give FENZ priority at the Arthur Porter Drive/Wairere Drive signalised intersection. We are currently waiting for FENZ to provide us access to the GPS feeds for their trucks to proceed with development and testing of the automated solution in 2025. This is expected to result in more consistent use of the prioritisation technology by removing the potential for human error.

85 new all-day \$6/day parking areas were added on Ward Street opposite Hamilton Girls High School and on sections of Seddon Road near Seddon Park and Norris Ward Park. Total spaces with P\$ All Day Paid Parking in Hamilton now exceed 600 spaces. More than ten P\$ CBD Zone parking bays were added in the central city by removing redundant bus stops on Victoria Street and Collingwood Street.

The annual Transport Report Card capturing key transport insights and trends for 2023/24 was sent to staff, stakeholders, and the public in August 2024. It is also used to show the data available to feed into reports and business cases. Key insights include growth in walking, cycling, and public transport, the management of 140 traffic signal sites across the region, and 89% of monitored sites seeing a reduction in NO2 levels.

Data monitoring for the opening of Te Ara Pekapeka into Peacocke recorded the following: Your Neighbourhood Community Open Day prior to bridge opening to traffic: 600 pedestrians and 444 cyclists on the footbridge, 1200 pedestrians and 630 cyclists on the bridge (doubled from the western side). The bridge was opened to vehicles on Friday 6 September 2024 at 4pm and had 1,096 vehicles use it on Friday and 4,401 vehicles on Saturday. 58% of it is southbound.

Connect Hamilton have completed 185 traffic management audits, processed 1,264 CAR (corridor access request) applications, repaired 14 bus shelters, repaired 34 pieces of street furniture, repaired/replaced 46 traffic lights, repaired 39 guard rails, repaired/replaced 260 streetlights, collected 200 Tonnes of litter, repaired/replaced 498 street signs, repaired 421 potholes, swept 2,767km of road, received and responded to 1,646 customer requests, cleaned 6,091 catch pits and renewed 11,796m<sup>2</sup> of footpath and 38595m<sup>2</sup> of roads.

Connect Hamilton's new communication matrix and approach to customer liaison was implemented with the team making sure this is embedded as part of the planning process. Through this approach, and especially the liaison with any potentially effected businesses, we have not had any significant complaints because of the work being undertaken.

Park Smarter Campaign was rolled out to nine locations across the city. An audit of Road Safety signage was done to confirm the locations and condition of existing signage. At the opening event for the Te Ara Peka Peka bridge hundreds of people positively engaged with Council staff about safe biking. We took the opportunity to undertake some 'Blind Zone' training. During August and September 2024, the School Travel Planning team audited all school pedestrian and kea crossings.

The annual Road Patrol fun day had around 600 children attend over two days. This event is in partnership with the School Community Officers who support all the school road patrollers that give up their time to keep their school communities safe over the year.

The cycling training team took 511 students from four schools through the Kids on Bikes programme. 22 Council staff were inducted to use the Fleet e-bikes and 23 to use the Fleet e-scooters. As part of Biketober 2024, the 'Love Your Bike Day' event was held at Claudelands park with approximately 200 people attending.

Except for the Heaphy Terrace pedestrian crossing project (which is subject to Council decision), construction of the Transport Choices Programme (CERF) was completed. This programme, to encourage an uptake in walking, cycling and public transport use, was 90% funded from the Emissions Trading Scheme not general taxes or road user charges. It has delivered 13 individual projects or packages of work that support outcomes in our transport strategy, Access Hamilton, to provide Hamiltonians with genuine transport choices to help them move more safely around the city for work, education, and leisure activities.

The Transport Procurement Strategy is a requirement from NZTA for funding purposes and requires reviewing for three years. The 2024-27 strategy was updated and with NZTA for approval.

The bridge inspection programme has been completed and the findings have been included in the ongoing programme of maintenance works.

## A city where our people thrive

We want to actively create opportunities for our people to thrive in their education, careers, and day-to-day lives so they can leverage the wonderful lifestyle and opportunities our city has to offer.

Increasingly, our city is a place where people and businesses want to come, stay, and grow. Our location, range of amenities, and the diverse business opportunities on offer, provide an attractive lifestyle which means that more and more people want to be here.

Hamilton Kirikiriroa is a youthful city, with many young people coming here (or even returning home) to find good jobs, buy homes, raise families, and become part of our community. More than 160 ethnic groups are now part of the make-up of our city too. This creates a valuable diversity in our city's identity, which brings opportunities and benefits for all Hamiltonians.

Our city is experiencing rapid population growth, and so it is important that we take a careful and considered approach to managing our urban growth, to make sure we grow well and deliver communities that improve the wellbeing of Hamiltonians.

We want to embrace the opportunities that growth brings, by investing in the right places at the right time. So, as the face of our city changes, it is important that we continue to empower and enable our diverse communities to share their voice and help shape our city.

To deliver a city where our people thrive we invest in the following:

### Governance

#### Partnerships, Communication & Maaori

- Amorangi Maaori
- Communication and Engagement
- Community Partnership and Funding

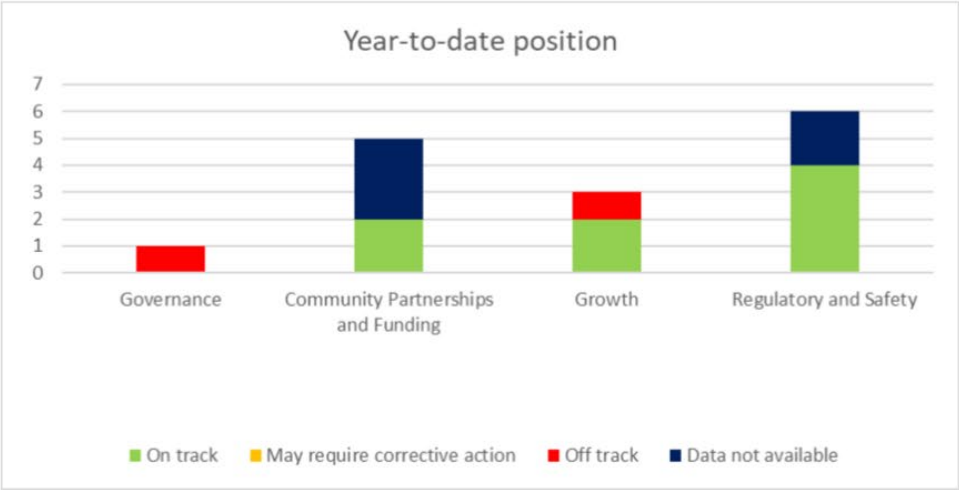
### Growth

- City planning
- Planning guidance

### Regulatory and Safety

- Animal Education and Control
- Public Safety
- Building Control
- Civil Defence and Emergency
- Environmental Health and Alcohol Licensing

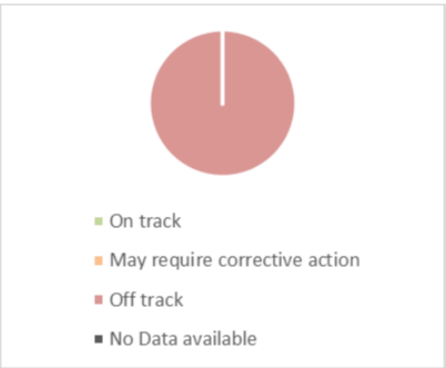






# Governance

Governance is about providing Hamiltonians with sound leadership that makes good decisions in the best interests of our city. We want to provide open and effective city governance, with opportunities for our people to be involved in shaping our city. We are also committed to honouring our Te Tiriti O Waitangi/Treaty of Waitangi and legislative obligations.



## SERVICE PERFORMANCE MEASURES

KEY: On track | May require corrective action | Off track | No data

You can expect: We meet our statutory obligations.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of official information requests responded to within legislative timeframes.	100% of official information requests responded to within legislative timeframes.	99.32% <div></div>	<div></div>
What's behind the results			
During the July to December 2024 period, 294 information requests were completed. Two of these requests were completed outside of the 20 working days due to staff error. This makes the percentage of our information requests completed within the timeframe 99.32%.			
The late responses were to a single requestor and were completed five days outside of the legislative 20 working days. The late responses occurred while staff were introducing the new preventative measures to the process to prevent further delays.			

As the target is defined as 100% of official information requests responded to within legislative timeframes it is not possible to achieve desired outcome.

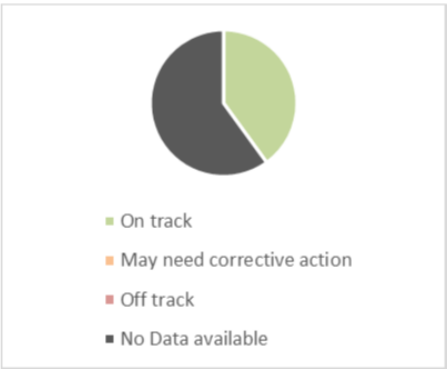
Staff have implemented processes to prevent further delays in responses and anticipate that the final result will be 99% of official information requests responded to within timeframe outlined in legislation.

## HIGHLIGHTS

In the first half of 2024/25, there have been more than 30 Council and Committee meetings with that were accompanied by over 50 agendas. There were 19 Information Session and workshops facilitated. In August 2024 the Kirikiriroa Māori Ward By-election successfully concluded and Cr Maria Huata was sworn in as the new Māori Ward Councillor.

# Community Partnerships and Funding

We seek to support the wellbeing of Hamiltonians by partnering with local organisations and private providers to deliver a variety of services and activities that meet the needs of our local communities. Our work includes advisory services and grants through a community assistance fund. Council’s Community Advisors work with organisations and agencies throughout the city to increase the ability of the community to meet its own needs. Their work focuses on building greater social cohesion and inclusion, creating a better city for all people who live here.





## SERVICE PERFORMANCE MEASURES

KEY: On track | May require corrective action | Off track | No data

**You can expect:** We facilitate and provide opportunities for communities to drive and own their self-development.

Measure	2024/25 target	YTD result	Forecast year-end result
The delivery in partnership of culturally significant events that honour our unique heritage.	At least three events	No data	No data- Results expected Quarter 4
The percentage of Tiriti o Waitangi partners that are satisfied with Council's performance as a good partner.	Establish baseline	No data	No data - Results expected Quarter 4
What's behind the results			
These results will be reported as part of the Quarter 4 reporting.			

**You can expect:** We make it easy for Hamiltonians to share their voice in a way that suits them, and then use these insights to support Council decisions and shape our future.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of respondents who are satisfied that Council provides genuine opportunities for them to have a say in shaping Hamilton.	Establish baseline	No data	No data - Results expected Quarter 4
The value of services leveraged for every \$1 of Community Partnership Grant funding provided (Multi-Year Grant).	At least \$3.00 worth of services leveraged for every \$1.00 provided	28.00 	
<b>What's behind the results</b>			
The results on the percentage of respondents who are satisfied that Council provides genuine opportunities for them to have a say in shaping Hamilton will be reported as part of the Quarter 4 reporting.			
For the Community Partnership Agreement grants the value of services leveraged is \$28 for every \$1 grant allocated by Council. In August 2024 18 groups were allocated a total of \$895,000 for the 2024/25 financial year.			

**You can expect:** We work alongside others to support a strong and connected community

Measure	2024/25 target	YTD result	Forecast year-end result
The value of services leveraged for every \$1 of Community Assistance Grant and Community Service Grant funding provided.	At least \$3.00 worth of services leveraged for every \$1.00 provided	\$63.00 	
<b>What's behind the results</b>			

For the Community Services Grants the value of services leveraged is \$63 for every \$1 grant allocated by Council. In August 2024 20 groups were allocated a total of \$400,000 for the 2024/25 financial year.

For the Community Initiatives Grants the value of services leveraged is \$28 for every \$1 grant allocated by Council. In September 2024 14 groups were allocated a total of \$50,500 for the 2024/25 financial year.

There will be a second round of both the Community Services Grants and Community Initiatives Grants, which will be allocated in April/May 2025.

## HIGHLIGHTS

Two internal Management Policies were drafted with input and feedback from Iwi and staff to be adopted early 2025; Tiriti o Waitangi Management Policy and the Te Reo Maaori Management Policy. The Te Reo Maaori Policy supports the organisation by providing direction to staff regarding translations, bi-lingual signage, use of te reo in the way we work; road, facility and parks naming. The policy is complemented with the availability of He Pou Koorero and an internal translation service to staff and Elected Members. Council's Maatauranga Maaori Framework He Paa Waanganga Ora was completed, with roll out of He Paa Waananga Ora training for Elected Members and staff is scheduled to be commence in Quarter 3. Monthly Wai Waananga convened by Council with mana whenua and Waikato-Tainui staff on all infrastructure projects related to waters. These are mana enhancing sessions where Iwi and mana whenua have input into city waters related projects.

The Events Team partnered with the RSA for the Armistice Day commemoration. The Waikato River Bridge Opening was a Council event involving mana whenua and other external groups such as Bike Waikato & Te Awa River Ride. Council supported and helped fund the Christmas Tree Lighting Concert and Christmas Parade. We partnered with TWoTA (Fairfield community group) on the Fairfield Skate Park Opening/Rangatahi Fun Day community event. We also supported numerous community groups through the permitting of their events. We partnered with mana whenua on the following Council events and blessings: Donny Park Paataka Unveiling, Hamilton Transport Centre Rejuvenation Blessing, Borman Road Upgrade Project Blessing, Waikato River Bridge VIP Blessing and Official Opening Ceremony. We supported Glenview Community Centre staff, in partnership with Kāinga Ora to welcome new families to the area; and designed and developed the Melville Community Guide.

Following on from the work the Ulster Street Response Group has been doing over the last three years in the Ulster St emergency housing space, the Police asked us to set up a CBD Interagency group. Our team contacted key stakeholders to partner with Council, with the first meeting held in October 2024. They include Te Whare Korowai Tangata O Kirikiriroa (Men's night shelter) Central Business Association, Kāinga Ora, People's Project, Salvation Army, MSD, DHB and the Police. The focus has been on building partnerships and communication across organisations. Three hui have been held to date. Two of the hui have included meeting directly with the Streeties to get their feedback

on CBD issues. This has resulted in the public toilets being open longer hours and the prioritising of fixing a drinking fountain in Civic Square.

Funded by Council, the opening of the Fairfield skate park took place on 9 November 2024. Our Community Advisor was part of the organising team and provided support for significant engagement with local schools and neighbourhoods around the re-development of the skate park. Support was also provided through existing connections within the wider community, so the opening attracted a broad demographic, with local artists creating a graffiti mural, which is a feature of the skate bowl.

We distributed grants worth \$1,356,630 to 56 community groups. 18 groups received Community Partnership Grants, 20 groups received Community Services Grants, 14 groups received Community Initiatives grants, and four groups received funding via the Welcoming Communities Fund. Through the latter part of 2024 we undertook extensive engagement with rangatahi aged 12-24 to inform the development of a Rangatahi Action Plan; alongside engaging with our community partners. The plan is due for adoption by 30 June 2025 with a second round of engagement scheduled for February 2025. Over \$1.2 million has been raised by the City Investment Programme towards the following projects: Kids In Nature, Hamilton Gardens (new medieval gardens), Pukete Neighbourhood House, Waiwhakareke trees and Predator Exclusion Fence. Fundraising is now completed for the medieval gardens. The \$767,000 raised for the Predator Exclusion Fence is a key milestone to enable staging of the project. Work is now underway on a funding plan to fundraise for the remaining balance has now increased to \$2 million (an increase of \$1 million) due to cost escalations.

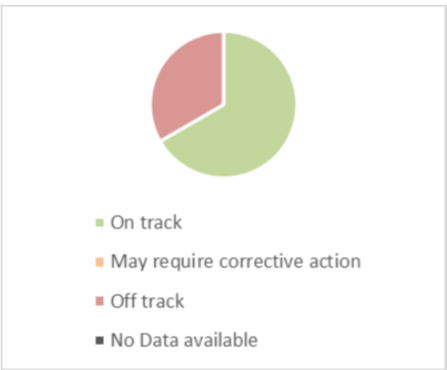


# Growth

Growth is about planning that supports the growth of the city and the wider region in a boundaryless way, while ensuring Hamilton’s unique environment is protected. We want to meet our regulatory requirements to ensure building activity in the city supports safe, sustainable housing and commercial solutions in response to Hamilton’s growing population. We want to ensure developers, large and small, have accurate advice and information to help them through the regulatory processes.

## SERVICE PERFORMANCE MEASURES

KEY: On track | May require corrective action | Off track | No data



**You can expect:** A sufficient supply of land for housing and business.

Measure	2024/25 target	YTD result	Forecast year-end result
There will be at least three years capacity of residential zoned land supplied with development infrastructure for the city.	At least three years	20.9 years <div></div>	<div></div>
What’s behind the results			
Our calculation estimates that there are 20.9 years of capacity for residential zoned land. The significant increase in the supply for residential capacity is due to an increase in commercially feasible infill capacity becoming available, as a result of Plan Change 12 becoming operative. In addition, a significant portion of greenfield land was identified in Peacocke and Ruakura in the latest Long-Term Plan that has been converted from residential land supply in the medium			

term to residential land supply in the short-term. Note that this is not a measure of sections for sale. These indicators measure the capacity of developer ready greenfield and infill land around the city. Developers decide when and how they develop and release that land to the market.

Despite the residential capacity for infill increasing because of Plan Change 12, there are still significant challenges in accommodating residential growth going forward. Hamilton population growth has continued to increase growing at a rate of 3.1% retaining the title of New Zealand's fastest growing city. The City's high population growth is due to high migration rates and strong natural increase. Population growth has continued to put pressure on the rental market with rents increasing by 5.8% from 2023 to 2024.

Due to the slowing of the national economy over last year, the demand for residential consents has continued to fall with 930 new dwellings being granted in the year to September 2024. The number of new homes under construction fell to 669 in August 2024, but it has been slowly increasing since then. The median property value in Hamilton has remained flat when compared with September 2023, but is up 2% since June 2024 suggesting that the bottom point of the market for Hamilton has passed.

The wholesale interest rates have fallen following the lowering of OCR to 5.25% in August 2024. This may be that we are seeing a decrease in demand for residential land in the short term, low interest rates combined with the promise of future cuts may lead house prices to increase that may in turn lead to demand for residential development picking up again. We may expect to see this occur by mid to late 2025, although the demand is expected to remain below recent levels for at least three years at this stage. Additionally, lower interest rates and stable property costs may increase short term incentive for rental yield in the market, but the high population growth is likely to continue adding pressure to the rental market. Council should continue to explore affordable housing options to alleviate tension in both the rental and non-rental market.

Measure	2024/25 target	YTD result	Forecast year-end result
There will be at least three years capacity of business zoned land supplied with development infrastructure for the city	At least 2.7 years	4.8 years 	

#### What's behind the results

Our calculation suggested that there is 4.8 years of capacity for industrial land zoned and supplied with development infrastructure in place. The increase is due to more up to date information being used in this quarter, the recent adoption of the updated 2023 version of the Housing and Business Assessment, and a change in how capacity is calculated.



Even with the increase in industrial zoned capacity, non-residential consenting was down 69% in September 2024. Capacity is expected to remain limited in the short to medium term in comparison with residential consenting, as non-residential consenting has been struggling in an economic environment where businesses are looking to limit debt and maximise cash flow.

This, combined with the fact that we fell below our target in December 2023 when the market was more buoyant and demand was greater, and we are now exceeding our target in the current economic climate, indicates that we are marginally meeting the three years of supply target and carrying little latency to satisfy increases in market demand. Accordingly, we are likely to experience insufficiency again when the economy picks up. Therefore, it is critical that we employ strategies to increase supply while the market is soft, so as to not constrain growth when market demand improves.

Council is processing a private plan change for industrial land use in Te Rapa North which will assist with supply in the medium term. Waikato Regional Airport Limited have progressed a plan change for further industrial Land (noting this is in Waipa District Council but is part of the Future Proof plan for greater industrial capacity in close proximity to Hamilton City).

Fast Track applicants have included industrial land within their applications which will support medium to long terms supply.

**You can expect:** We will support the delivery of safe, sustainable and attractive development.

Measure	2024/25 target	YTD result	Forecast year-end result
Percentage of new resource consent applications processed within statutory timeframes.	95%	91.00% 	
<b>What's behind the results</b>			

The total number of resource consent applications (land use, subdivision, and change of conditions) for July to December 2024 was 250. This is a decrease year-on-year due to the continued slowing of the economy during 2024 calendar year. However, the last month of the 2023/24 year, June 2024, saw the highest number of applications in any month across the last five years, due to pending increases in the DC fees relating to the DC Policy.

We are expecting a gradual increase in applications from February 2025.

Over the first half of the year, a higher than usual number of applications exceeded statutory timeframes, lowering the percentage of processed applications within statutory timeframes to 91%. This was due to the effects of the large volume of applications in June 2024, which created a long tail, resulting in high workloads for the planning team. At the same time the complexity of applications remains high due to recent plan changes, and constraints such as wastewater capacity, which slow down the processing of applications. These factors have created significant challenges in meeting required timeframes.

However, this percentage still positions us as one of the highest performing metros in the country, and the number of pending resource consent applications in the system continues to reduce each month as the team catch up on the backlog, which will alleviate the majority of the pressure as we head into the New Year.

To ensure an increase in the percentage of resource consent applications that are processed within statutory timeframes, closer monitoring, including additional reports around planner workloads and pending consent processing timeframes have been put in place.

## HIGHLIGHTS

Staff are investigating the optimal approach for supporting the provision of affordable housing in the Hamilton City context. This work is progressing under the guidance of Councils affordable Housing Working Group and is currently focused on:

- Options for affordable housing provision / facilitation in the cities 'brown fields'
- Options for affordable housing provision / facilitation in 'green fields' development and
- Supporting Papakainga housing developments.

Fonterra has now lodged its private plan change (PPC) package seeking to rezone 84 hectares of land adjoining its Te Rapa North dairy factory. The PPC seeks to rezone this land from Te Rapa North Deferred Industrial to a bespoke industrial zone intended to:

- Provide an industrial zone supporting the growth of the dairy factory and Fonterra broader business objectives.
- Buffer the dairy factory operation from potential reverse sensitivity issues in a rapidly urbanising Te Rapa North.

- Establish and future proof a siding rail access to the North Island Main Trunk Line.

Engagement with successful Fast Track (FT) applicants has begun through meeting and confirming the scope of consenting sought and establishing lines of communication. In parallel a vehicle for engaging on the applications and coordinating input has been established through Future Proof. This ensures all partners speak with one voice and engagement is carried out as efficiently as possible.

A detailed process of working with applicants has been prepared, which sets out key inputs points and resourcing obligations, for both partners and applicants. This demonstrates commitment to the FT process by Future Proof and its constituent partners, and provides clarity to applicants on the way ahead, and is designed to produce as mutually acceptable outcomes as possible, efficiently as possible.

Engagement by partners will be guided by high level principles setting out red lines and matters which can be negotiated, such as avoidance of isolated site-specific solutions to wastewater, and proportions of land uses, respectively. These principles will then be translated into planning and infrastructure briefs for each area which set out a Vision and outcomes that both partners and applicants agree should be generated through the collaborative process.

Infrastructure will be very important to how the process plays out, and all partners are keenly aware of the need to ensure that growth pays for growth and that new development does not impose new financial obligations to their already stretched balance sheets. Importantly all engagement is without prejudice and if partners don't see a good outcome for their communities and ratepayers they can choose to withdraw from the process.

Developers are seeking to lodge their applications as early as July 2025 with Environmental Protection Agency.

Staff continue collaboration with Kāinga Ora to scope the necessary investigations aimed at understanding the infrastructure investments required to support the regeneration goals for the area. Staff are preparing a report summarizing the key elements of work previously completed for the area. The area has been confirmed as a 'Priority Development Area' through Future Proof. Key challenges remain lack of funding for necessary waters and transport infrastructure.

Planning Guidance Unit average resource consent processing times continue to be well within statutory requirements with an average of 16.7 days in Quarter 2, and a year-to-date average of 17.2 days. With over 90% being processed within the 20-day timeframe, a percentage that positions us as one of the highest

performing metros in the country.

Budget wise, the new Time Capture system has made a significant improvement in the accuracy of recording processing times across the unit, resulting in more appropriate fees and charges and increased income for the Council. At the same time the system is more transparent and easier to use, for which the latter has resulted in faster data entry allowing more up to date reporting. Due to the increased accuracy, the Fees and Charges deposits were reviewed last year to align to the new on-charging amounts. While we do not work on a full cost recovery basis, these changes have made a significant step towards properly aligning fees and charges to where actual costs are incurred.

Lastly, Land Information Memorandums (LIM's) applications are almost 20% higher than any time over the last five years (over 2,100 in the 2024 calendar year). The additional workload to complete the PGU's section of these is being helped by improved property data, preparing the way for increased LIMs automation. The Business Improvement team have successfully cleaned parcel/land level lineage data, consolidating all historical information into a single page for easier retrieval. These changes have already made improvements in reduced data access time, with Phases 3-5 yet to be completed which should deliver further savings in processing time.

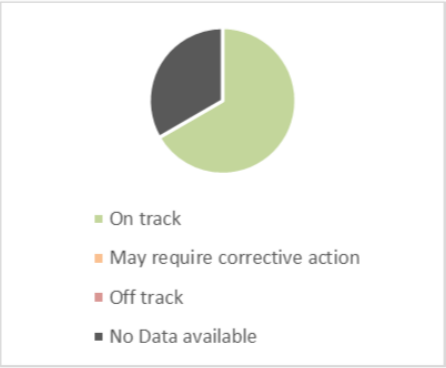


# Regulatory and Safety

Regulatory and safety is about ensuring Hamilton is a place where people feel safe and are protected from risks to their health and wellbeing. We want to make sure our public places are safe for the people that use them and legal standards are met. We want to meet our obligations to keep our residents safe by ensuring compliance with public health and safety regulations.

## SERVICE PERFORMANCE MEASURES



KEY: On track | May require corrective action | Off track | No data



**You can expect:** We work with partner organisations and the community to improve safety.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of survey respondents who feel very safe or reasonably safe in the central city during daytime.	At least 80%	No data	No data – Results expected Quarter 4
What’s behind the results			
This result will be reported as part of the Quarter 4 reporting.			



**You can expect:** A timely response to requests for dog control and excessive noise.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of urgent dog control requests responded to within 60 minutes.	At least 95%	100.00% 	

#### What's behind the results

A total of 109 urgent dog control requests were responded to in this year to date, with 100% being responded to within timeframe.

This result is on track for meeting the year-end target.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of complaints about excessive noise responded to within 30 minutes.	At least 95%	94.41% 	

#### What's behind the results





A total of 2,139 requests about excessive noise were received for the year to date. In the period of October to December 2024, there was an increased number of noise control complaints and the percentage of complaints responded to within 30 minutes dropped slightly below the target to 94.41%.

Staff have been working closely with our contractors to understand resourcing challenges, properties of concern, and take the appropriate steps to ensure we respond within our required timeframes.

Staff are collaborating with key stakeholders to ensure we are providing the appropriate education and guidance to our customers on process and ensure appropriate monitoring and enforcement is undertaken where required. We are confident that with these steps we will achieve target by year end.

**You can expect:** We will support the delivery of safe, sustainable and attractive development.

Measure	2024/25 target	YTD result	Forecast year-end result
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The percentage of building consent applications issued within statutory timeframes.	95%	99.72% 	
<b>What's behind the results</b>			
A total of 882 Building Consents were granted between July and December 2024 with 99.72% processed within the statutory timeframes. Construction activity continues to be slow, which is in line with predictions and is forecast to increase as we move into 2025.			
The business unit is on track for achieving the year-end target of 95%.			
Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of code compliance certificates issued within statutory timeframes.	95%	99.16% 	
<b>What's behind the results</b>			
A total of 672 Code Compliance Certificates have been approved between July and December 2024 with 99.16% being processed within the statutory timeframes. Application numbers have seen a slight increase on the previous quarter, which is consistent with customers wanting to close out projects before the end of the calendar year.			
The business unit are on track for meeting the year-end target of 95% Code Compliance Certificates within statutory timeframes.			

**You can expect:** We will provide a citywide coordinated response to and recovery from emergencies to reduce the impact on people and the economy.

Measure	2024/25 target	YTD result	Forecast year-end result
The evaluation of our annual exercise as a measure of effectiveness of training delivery.	At least 60%	No data	No data - Results expected Quarter 4
<b>What's behind the results</b>			
This result will be reported as part of the Quarter 4 reporting.			

## HIGHLIGHTS

A main focus for the Regulatory Unit over the quarter has been on collaboration with Central Government regarding proposed legislation changes and understanding potential impacts on councils. The Building Control space has seen a number of consultation documents on which we have submitted and key staff being involved in working groups to feedback on potential changes to how Building Consent Authorities operate and the wider impacts that may have on the industry. The Alcohol Licensing team have also been working through the final stages of implementing legislation changes to how District Licensing Committee's operate and supporting the community and key stakeholders through this transition and what it will mean for those parties involved.

Our Animal Control team teamed up with Waikato District Council for another successful annual Dirty Dog challenge partnered by Hills Pet Nutrition. As expected, the participation and support for this event exceeded expectations from donated prizes through to volunteers to help coordinate on the day. The day provides an opportunity to promote and educate the communities on the services we offer and the funds from Dirty Dog are used for the desexing of dogs across the City and Waikato District.

The City Safety and Resilience Unit has also been focused on collaboration with key stakeholders and how to provide more proactive customer education to improve safety within the city and promote responsible dog ownership. Staff have been working on supporting groups who require additional support or engagement to understand their obligations as an owner which has seen some positive results. The CDEM team also hosted a number of key response stakeholders and neighbouring councils for a collaborative session on emergency preparedness across the wider sector to increase engagement and alignment in preparation for an event. The feedback received has been positive and staff are working on next steps to continue this engagement.

## A fun city with lots to do

It's important that our city provides opportunities for all our people to play and have fun - from enjoying the rich arts and culture of Waikato Museum, to a wide range of events at one of our H3 event venues, to enjoying the outdoors at any one of our parks, playgrounds, or natural areas.

We want to build on our city's growing reputation for hosting outstanding events, from small community-focused events to those on a national or international scale. We want to ensure we consistently offer experiences and entertainment that our locals love, and that draw people from all over New Zealand to Hamilton Kirikiriroa, bringing economic benefit to our city.

Recreational spaces are also important for our communities; they include indoor and outdoor facilities that host local community sport, and engaging playspaces for our city's tamariki, as well as opportunities to connect with nature along the Waikato River or at Lake Rotoroa.

We want to continue to offer new, exciting, and unique experiences for our people and our city's visitors. Events, activities, and destinations, that people of all ages and abilities can enjoy and connect with. All of these things contribute to making Hamilton Kirikiriroa a fun place to live, with plenty to do.

Activities aligned to this priority:

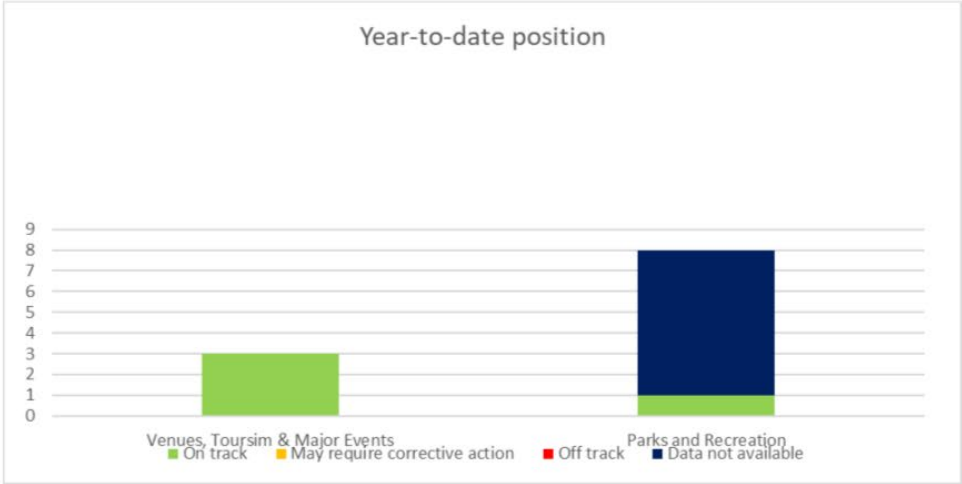
### Venues, Tourism and Events

- Claudelands, FMG Stadium Waikato, Seddon Park
- Theatres, Tourism and Events Funding
- Hamilton Gardens
- Te Kaaroro Nature Precinct (Hamilton Zoo and Waiwhakareke Natural Heritage Park)
- Waikato Museum

### Parks and recreation

- Parks
- Indoor recreation
- Cemeteries and Crematorium
- Community facilities.





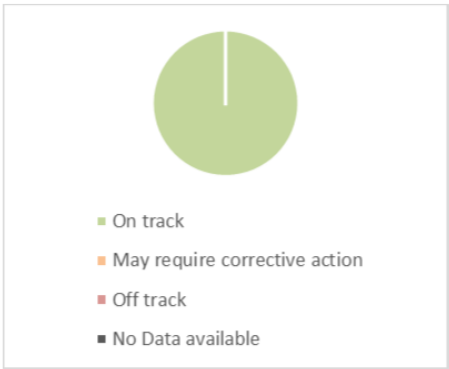


# Venues, Tourism and Events

Our city’s venues, events and visitor destinations provide all kinds of opportunities for memorable experiences and entertainment. We want to continue to deliver events that support our local business, stimulate our economy, and promote our city.

## SERVICE PERFORMANCE MEASURES





KEY: On track | May require corrective action | Off track | No data



**You can expect:** We provide stadia (FMG Stadium Waikato and Seddon Park) and Claudelands to host events. The measure indicates the utilisation of stadia and Claudelands.

Measure	2024/25 target	YTD result	Forecast year-end result
The number of people attending events at the stadia (FMG Stadium Waikato and Seddon Park) and Claudelands.	530,000	206,568	
What’s behind the results			
The number of people attending events from July to December 2024 was 206,568.			
Due to the seasonality of events, we are forecasting to achieve the annual target.			

**You can expect:** We'll invest in and enhance Waikato Museum, Hamilton Gardens, Hamilton Zoo and Waiwhakareke Natural Heritage Park to create new and unique experiences for our people and visitors.

Measure	2024/25 target	YTD result	Forecast year-end result
Total number of visits: i. Hamilton Zoo ii. Waiwhakareke iii. Waikato Museum iv. Hamilton Gardens (enclosed gardens only)	516,000	308,337 	
<b>What's behind the results</b>			
<p>The total number of visits to the Hamilton Zoo, Waiwhakareke, Waikato Museum, and Hamilton Gardens (enclosed gardens only) for the July to December 2024 period is 308,337. This includes the below.</p> <p>Hamilton Zoo Year to date 89,342</p> <p>Waiwhakareke Year to date 19,077</p> <p>Waikato Museum Year to date 22,550</p> <p>Hamilton Gardens Year to date 177,368</p> <p>This measure is on track for achieving the year-end target.</p>			
The average review score across Trip Advisor and Google for each destination	Greater than 4	4.66 	
<b>What's behind the results</b>			
<p>The average review score across Trip Advisor and Google for destinations was 4.66 for the July to December 2024 period.</p> <p>This includes:</p> <p>Waikato Museum Year to date 4.03</p> <p>Hamilton Zoo Year to date 4.70</p> <p>Hamilton Gardens Year to date 4.72</p> <p>This measure is on track for achieving the year-end target.</p>			

## HIGHLIGHTS

In September 2024, Hamilton Gardens completed the new Visitor Precinct, enhancing the overall visitor experience with the Gallagher Visitor Centre and The Pavilion venue hire spaces. On 17 September 2024, the opening was commemorated with three celebratory events. The following day, the Gallagher Visitor Centre and paid entry was successfully launched to the public. This launch was supported by the introduction of the MyGardens Pass, a new admission system, and the onboarding of new customer service staff. During the

launch week, Hamilton Gardens also introduced a Kids Activity Sheet to enhance the experience for children and parents in the Enclosed Gardens.

Hamilton Gardens played host to a variety of different events. This included the Hamilton Bonsai Club's Annual Bonsai Show and the launch of the first Pekapeka Bat Tour of the season. The refreshed venues within The Pavilion are attracting a lot of interest, with a steady increase in bookings. Additionally, Gourmet in the Gardens launched for the season in early November 2024, running every Sunday afternoon throughout summer.

Construction of the Medieval Garden continues, with the team already ordering plants in advance. Council have also been working on improving accessibility across the site, including installing a new accessible ramp to the Turtle Lake stage and raising the path around Turtle Lake near Gate 1 carpark to reduce flooding risk.

Hamilton Zoo recently welcomed Jabali, a young giraffe from Auckland Zoo, who has joined the existing herd. During Conservation Week, the team at Te Kaaroro shared videos and stories to celebrate and showcase their conservation efforts. In September 2024, the new Te Kaaroro and refreshed Hamilton Zoo websites were successfully launched, focusing on enhancing the visitor experience and increasing online sales.

The Hamilton Zoo successfully launched a new Halloween event on, 2 November 2024. We were pleased with the visitation numbers and the strong interest and support from families, with many visitors taking advantage of the extended hours, closing at 7pm.

The Zoo team celebrated several notable events and birthdays with the public, including:

- Kendi the chimpanzee's 4th birthday
- Masamba the giraffe's 22nd birthday
- Born: Porcupine twins in August 2024, bringing the family to seven!
- New to the zoo - Female meerkat, Sikema (November) came in from Auckland, a young cockatoo male, Melman (December) from the South Island, and three male capuchin monkeys from Perth Zoo (December)
- The Zoo rehabilitated 84 wild birds for DoC in 2024, 21 in Quarter 2 (total birds rehabilitated in 2023 was 33)

In advance of the school holidays, the fully refreshed Exscite science centre for discovery opened to positive feedback for its interactive and engaging nature. The Six Extinctions Exhibition finished its four-month run, attracting high visitation numbers and proving popular with the public and educators. Work began on the building upgrade from 22 July 2024. In October and November 2024, the Museum remained closed to the public while construction continued. However, Exscite remained open from the riverside entrance and was well attended by visitors. From 12 December 2024 the building was fully open with improved facilities, new exhibitions, and an updated name: Te Whare Taonga o Waikato Museum and Gallery. Multiple events and celebrations marked the reopening and welcomed eager visitors back, with extremely positive feedback shared about the redeveloped forecourt and new entranceway as well as the look and feel of the interior with new flooring and exhibitions as well as the

removal of gallery walls to open the building views to the river. The reopening aligned with a complete rebrand including improved wayfinding throughout the building. Additionally, a redesigned website was launched, showcasing the refreshed visual design with improved user experience and more robust 'backend' platform.

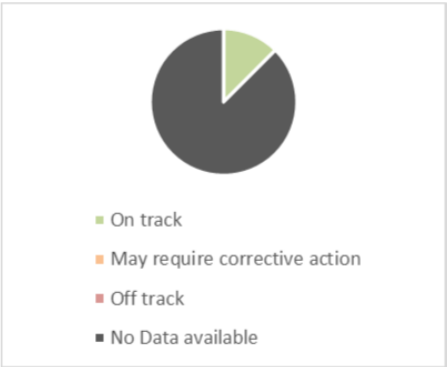
This was further supported by the launch of the summer exhibition programme, along with supporting education and public programme events. New exhibitions included the "Astronomy Photographer of the Year" as the leading paid-entry exhibition and "He Aa I Uta, He Aa I Tai: Weaving the Elements."

# Parks and Recreation

Parks and Recreation is about ensuring access to a wide range of recreational and leisure activities and attractive outdoor spaces for all Hamiltonians to enjoy. We want to provide activities and spaces that enhance the quality of life for our residents and visitors, and contribute to keeping Hamilton beautiful. We want to preserve indigenous flora and fauna, natural ecosystems and landscapes, protect our lakes and rivers, and meet our legal obligations for the preservation and management of reserve land.

## SERVICE PERFORMANCE MEASURES

KEY: On track | May require corrective action | Off track | No data



**You can expect:** Our parks and the facilities in them are accessible.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of households with access to a neighbourhood park: i. within 400m walking distance for all medium/ high density areas.	Establish baseline	No data	No data - Results expected Quarter 4
The percentage of households with access to a neighbourhood park: ii. within 500m walking distance for	Maintain or improve on previous year (2023/2024 result - 80.21%)	No data	No data - Results expected Quarter 4

all other residential areas.			
<b>What's behind the results</b>			
These results will be reported as part of the Quarter 4 reporting.			
Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of survey respondents who are happy with Hamilton's parks and open spaces.	68%	No data	No data - Results expected Quarter 4
<b>What's behind the results</b>			
This result will be reported as part of the Quarter 4 reporting.			


**You can expect:** The city's ecosystems and biodiversity are understood, protected and restored.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of native vegetation cover in the city.	Maintain or improve on previous year (2023/2024 result - 2.5% as measured by NITC Ecological Inventory)	No data	No data - Results expected Quarter 4
The number of private gully owners registered with the Gully Restoration Programme.	Maintain or improve on previous year (2023/2024 result - 219)	No data	No data - Results expected Quarter 4
The number of volunteers for native restoration projects.	20% increase on previous year (2023/2024 result - 12,893)	No data	No data - Results expected Quarter 4
The percentage of overall canopy cover in the city. (This is measured biennially).	No Lidar data provided this year.	No data	No data - Results expected 2026
<b>What's behind the results</b>			
These results (except for the overall canopy cover measure) will be reported as part of the Quarter 4 reporting.			

**You can expect:** A timely response to requests for graffiti removal.

Measure	2024/25 target	YTD result	Forecast year-end result
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The percentage of graffiti removed within three working days.	At least 95%	96.25%	
<b>What's behind the results</b>			
From July to December 2024, 3004 of 3109 jobs (96.62%) were completed within three working days.			
This measure is on track to meet target.			

## HIGHLIGHTS

Council completed the renewals of the changing rooms and public toilets at Steele Park and Bremworth Park. The installation of bar gates, chicanes and renewal of Park fences at Porritt Park is currently underway, and the public consultation for the Dog Park Bylaw has begun. Damaged catch pits on the internal roading at Hamilton Park cemetery have been repaired or replaced. The result of this work will be a safer and more attractive environment for customers, visitors, and staff. One Playground renewal was completed at Chedworth Park and the Rototuna Park playground has had shade sails and accessibility path improvements in time for the busy summer holiday period. Further community engagement was carried out to inform renewals at Te Toetoe Reserve, Gower Park and Cullimore Park.

Further work is underway on the new junior artificial turf on Marist Park. The Council approved the lease, but the work itself is being carried out and delivered by the Marist Club. The new junior turf provides a warm up area for seniors playing on the main turf and increases the ability to schedule games for juniors at the Park. The Fairfield Park skate park upgrade has been completed, and the result looks fantastic. The community are happy to have this well used facility back, including a larger skate bowl and half-court basketball court, in time for the summer holidays. Fruit trees have also been added to the site, planted with the community.

Council held three pilot plantathon events to increase public involvement in the Nature in the City programme, resulting in the planting of over 9,000 native plants. These events will now become regular yearly events. During our regular community days this quarter, 460 people took part in 12 planting events. In the Kids in Nature programme, 18 schools completed over eight different modules, contributing 1,285 volunteer hours, planting 2,300 plants, and removing 560 kg of rubbish. Additionally, eight new residents, covering six different gully systems, engaged with the Gully Restoration programme, increasing the total number of engaged residents to 226. These residents planted 6,320 native plants in Hamilton Gullies. Rangers enabled community and school plantings, resulting in over 30,000 native plants being added to Hamilton Gullies. The nursery water

tanks were renewed with smart water technology to monitor and control water use, sending alarms when necessary. Furthermore, 96,000 plants were potted for planting next year, with a record of 19,867 plants potted in one week.

Staff have been assisting with the development of Terms of Reference for the Bat compensation fund. This is money that has been paid into a fund by developers to support bat populations in Hamilton City. The fund will be managed by Parks & Recreation and will support the community and Council in restoration and education work that will support the ability of bats to persist in Hamilton city. These Terms of Reference are now in the final sign off stages.

Every three years a field work survey is carried out to spot and record the birds that are seen within Hamilton city. This was completed in November 2024 and a report of the findings of the survey will be published in the first half of 2025. During this period, kaka have been recorded in Hammond Bush by our predator control contractors. There are no kaka known to be living in Hamilton and visits are very rare.

Predator control standards for consultants and community groups have been developed. The document covers project planning, goals for Nature in the City, tools to use, monitoring, and health and safety. The predator control standards will help people who do not have a strong background in pest control create and implement a plan to control these pests in a consistent, informed and safe way.

Council refreshed the Greenwood Chapel in response to feedback from Funeral Directors and user groups. The cemetery has also welcomed groups from Linda Jones Retirement Village and The Right Track programme, providing education and demystifying the processes at the cemetery and crematorium.

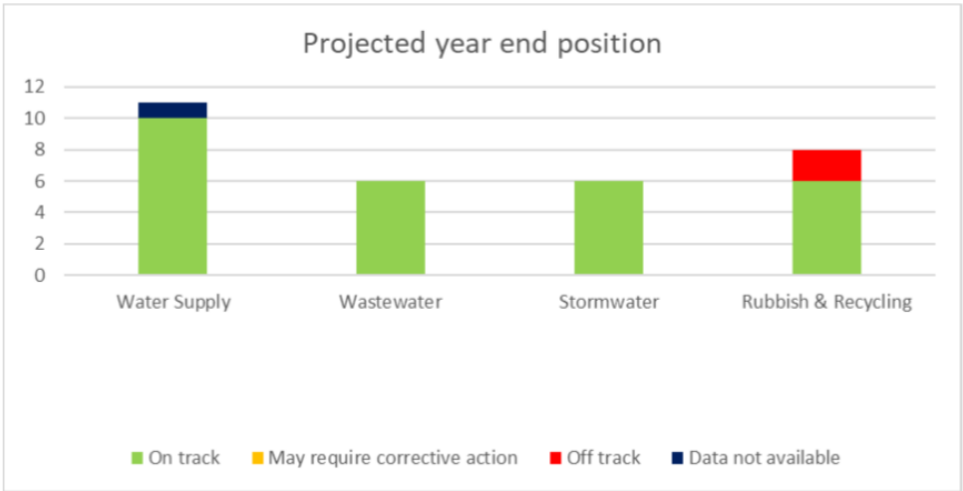
The Natural Area Rangers focused on releasing plantings and started a new schedule which enables more time for target restoration in some parks while only maintain others to a set standard. They also managed a significant amount of pest plant control due to the wet spring. A total of 735 students participated in Kids in Nature modules, which included releasing native plants planted last quarter, a Bee Talk, and the Wonderful World of Lizards module.

The first edition of 'Parks Pulse' was sent out to community and sport groups this quarter. This is a new initiative and publication that will provide these groups and the wider community with information around what is currently happening and what is upcoming within our parks and community spaces. It's also an opportunity for groups to showcase in this area of the community as well. There will be a new edition each quarter.

# A green city

We're planning for our future by working towards creating a sustainable city. This includes challenging the way our city grows and how we live within it. We love our environment and we're committed to protecting it for future generations. To deliver a green city we invest in the following:

- Water supply
  - Water treatment and storage
  - Water distribution
- Wastewater
  - Wastewater collection
  - Wastewater treatment and disposal
- Stormwater
  - Stormwater network
- Rubbish and recycling
  - Refuse collection
  - Landfill and site management
  - Waste minimisation

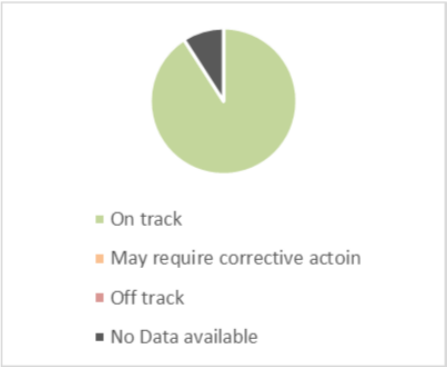


# Water Supply

Water Supply is about providing Hamilton residents and businesses with a reliable, high-quality and safe treated water supply. We want to continue to meet our legislative requirements to deliver water supply services that are safe, healthy and sustainable. We want to ensure we meet the current and future needs of communities with good-quality infrastructure.

## SERVICE PERFORMANCE MEASURES

KEY: On track | May require corrective action | Off track | No data









**You can expect:** Our water network is managed in a way that minimises the loss of water.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of real water loss from the water network infrastructure in the city.+	No more than 16%	No data	No data – Results expected Quarter 4
What’s behind the results			
This result will be reported as part of the Quarter 4 reporting. + Measure required by the Department of Internal Affairs			

**You can expect:** The water we supply is safe to drink.

Measure	2024/25 target	YTD result	Forecast year-end result
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The extent to which Council's drinking water supply complies with the relevant parts of the Water Services (Drinking Water Standards for New Zealand) Regulations 2022 and Drinking Water Quality Assurance Rules 2022 for bacteria. Our report on the compliance of our drinking water supplies in our annual reports will include specifically reporting against the following:

i. Number of days E.coli detected in Hamilton Supply Zone++	0 days	0.00		
ii. Number of days E.coli detected in Temple View Supply Zone++	0 days	0.00		
iii. Number of days E.coli detected in the Claudelands Grandstand Tap Supply Zone++	0 days	0.00		

#### What's behind the results

This measure indicates whether the water we supply is safe to drink and hygienic to use. The Drinking Water Quality Assurance rules (DWQAR) developed by Taumata Arowai under the Water Services Act 2020 requires local authorities to report their compliance with microbiological compliance criteria.

Based on an internal assessment, the monitoring requirements of the Drinking Water Quality Assurance Rules were met, and no E. coli were detected. Historically water safety non-financial performance measures have been reported based on the 2013 DIA Non-Financial Performance Measures guidance. These measures became obsolete with the introduction of the Drinking Water Quality Assurance Rules 2022 (DWQAR) by Taumata Arowai. At the time of approving the 2024-34 Long Term Plan, the Department of Internal Affairs (DIA) was in the process of consulting on new water supply safety performance measures to align with the DWQAR 2022, however had not yet finalised the new measures. Staff developed water safety measures intended to focus on key water safety outcomes, which were approved as part of the 2024-34 Long Term Plan.

In August 2024 the DIA released updated non-financial performance measures relating to safety of drinking water, that reflected the key water safety compliance requirements within the DWQAR 2022 developed by Taumata Arowai. The new non-financial performance measures came into effect 30 August 2024. DIA have indicated that further guidance in the implementation of these measures will be provided, however this guidance has not been provided to water suppliers at this time.

The following microbiological performance measures have been developed by staff to meet the revised mandatory non-financial performance reporting

requirements released by DIA:

The extent to which Councils drinking water supply complies with the DWQAR 2022, part 4.10.1 T3 Bacterial Rules:

- 0 non-compliant days occurred in quarter 2 (annual target = 0 days)

The extent to which Councils drinking water supply complies with the DWQAR 2022, part 4.11.5 D3.29 Microbiological Monitoring Rule



- This is an annual measure, however in quarter 2 there were three compliant months for each of the Hamilton City, Temple View and Claudelands Grandstand Tap zones. (The annual target is 12 compliant months.)

This measure is on-target to achieve the annual target of no E.coli detected in Hamilton's drinking water and annual compliance with DWQAR 2022, part 4.10.1 T3 Bacterial Rule and part 4.11.5 D3.29 Microbiological Monitoring Rule.

++ Measure required by the Department of Internal Affairs, modified to align with proposed changes

Measure	2024/25 target	YTD result	Forecast year-end result
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The extent to which Council's drinking water supply complies with the relevant parts of the Water Services (Drinking Water Standards for New Zealand) Regulations 2022 and Drinking Water Quality Assurance Rules 2022 for protozoa. Our report on the compliance of our drinking water supplies in our annual reports will include specifically reporting against the following:

i. Number of protozoa log removal credits achieved.++	>3.0 log removal credits	3.00 	
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#### What's behind the results

This measure indicates whether the water we supply is safe to drink and hygienic to use. The Drinking Water Quality Assurance rules (DWQAR) developed by Taumata Arowai under the Water Services Act 2020 requires local authorities to report their compliance with protozoa compliance criteria. Under the DWQAR, Hamilton is required to have three or more protozoa log removal credits. Hamilton City Council's drinking water treatment plant has a number of processes that are designed to treat protozoa.

Protozoa Log removal credits indicate the level a water treatment process can demonstrate that it is able to remove Protozoa microorganisms (such as Giardia and Cryptosporidium) from drinking water. Each "log" represents a 10-fold reduction, for example 3-log removal means 99.9% of protozoa are capable of being removed if they are present.



Based on an internal assessment of Waiora Drinking Water Treatment Plant performance against the requirements of the DWQAR for Protozoa, compliance with this measure was achieved for quarter two.

Seven log credits were achieved at the treatment plant for 91 of the 92 days within quarter 2. On 31 December 2024 a data reporting issue associated with





<p>instrumentation in the newly commissioned membrane microfiltration drinking water treatment plant, resulted in the treatment plant only being able to meet the compliance requirements to report 3 log removal credits as being achieved for that day. The log removal credit achieved for the July to December 2024 is 3 log removal credit.</p> <p>Historically water safety non-financial performance measures have been reported based on the 2013 DIA Non-Financial Performance Measures guidance. These measures became obsolete with the introduction of the Drinking Water Quality Assurance Rules 2022 (DWQAR) by Taumata Arowai. At the time of approving the 2024-34 Long Term Plan, the Department of Internal Affairs (DIA) was in the process of consulting on new water supply safety performance measures to align with the DWQAR 2022, however had not yet finalised the new measures. Staff developed water safety measures intended to focus on key water safety outcomes, which were approved as part of the 2024-34 Long Term Plan.</p> <p>In August 2024 the DIA released updated non-financial performance measures relating to safety of drinking water, that reflected the key water safety compliance requirements within the DWQAR 2022 developed by Taumata Arowai. The new non-financial performance measures came into effect on 30 August 2024. DIA have indicated that further guidance in the implementation of these measures will be provided, however this guidance has not been provided to water suppliers at this time.</p> <p>The following protozoa performance measures have been developed by staff to meet the revised mandatory non-financial performance reporting requirements released by DIA:</p> <p>The extent to which Councils drinking water supply complies with the DWQAR 2022, part 4.10.2 T3 Protozoal Rules:</p> <ul style="list-style-type: none"> <li>• This performance measure result is the same outcome as the measure approved for the 2024-34 LTP and so the reporting stated above is applicable to this new revised performance measure.</li> </ul> <p>This measure is on-target to achieve the annual target of at least 3 log removal credits for protozoa treatment for water leaving the treatment plant.</p> <p>++ Measure required by the Department of Internal Affairs, modified to align with proposed changes</p>
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**You can expect:** To be satisfied with the clarity, taste, odour, continuity and pressure of the water supply.

Measure	2024/25 target	YTD result	Forecast year-end result
The total number of complaints received about drinking water clarity, taste, odour, pressure, flow or continuity of	No more than 7 complaints per 1000 connections (rounded to	2.69 	

supply and Council's response to any of these issues.+	nearest whole number)		
What's behind the results			
<p>We provide water that is safe to drink and reliably supplied. This measure indicates customer and community satisfaction with the quality and supply of the water.</p> <p>A total of 175 complaints related to the water supply were received from July to the end of December 2024.</p> <p>Of these:</p> <ul style="list-style-type: none"><li>• 59 complaints related to loss of water</li><li>• 40 were related to low pressure</li><li>• 23 complaints were related to water quality issues such as discolouration, clarity, odour, and taste</li><li>• 53 complaints were general complaints such as water meter reading error, missing lids, or hydrant missing.</li></ul> <p>The number of complaints received during this period is lower than the number of complaints received in the same period in 2023/24, This lower result is due to implemented improvements to the water shutdown process and communication with contractors working on our network. As a result, there have not been any significant unplanned water outage incidents this year, whereas in 2023/24 there was a significant outage event occurred that resulted in 88 complaints of no water or low pressure.</p> <p>For the year to date, there has been 2.69 complaints about water per 1,000 connections.</p> <p>Staff will continue to monitor this measure and to liaise with contractors working on replacing or extending the water network to reduce complaints associated with our drinking water supply.</p> <p>+ Measure required by the Department of Internal Affairs</p>			

**You can expect:** We will work with the community to sustainably manage the supply and use of water.

Measure	2024/25 target	YTD result	Forecast year-end result
The average consumption of drinking water per resident per day.+	No more than 400 litres per resident, per day	320 	
What's behind the results			
<p>We provide a sustainable water supply, and this is achieved through water conservation campaigns that educate the community on sustainable water use</p>			



and efficient management of the water network. This measure indicates the success of these campaigns and programmes of work.





The average daily water use per Hamilton resident between July and December 2024 was 310 litres per person per day, which is similar to the result in 2023/2024. This result reflects expected water use levels during the spring and early summer months for Hamilton.

Council will continue to focus on education (Smart Water Education Programme) and water management measures (such as management of Water Supply Zones and leak detection programmes) to encourage sustainable water consumption. The Smart Water website and other initiatives within the community will continue to provide information to support the reduction of water consumption in our community.

This measure is on track to achieve the daily average target of no more than 400 litres per resident per day.

**You can expect:** A timely response and a timely resolution if there is a problem with the water supply.

Measure	2024/25 target	YTD result	Forecast year-end result
The median attendance time for urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel reach the site.+	No more than 60 minutes	39 minutes	
The median resolution time of urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel confirm resolution of the fault or interruption.+	No more than 5 hours	2 hours	

Measure	2024/25 target	YTD result	Forecast year-end result
The median attendance time for non-urgent call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel reach the site.+	No more than 5 days	4 days 	
The median resolution time of non-urgent callouts from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel confirm resolution of the fault or interruption.+	No more than 10 days	5 days 	
<b>What's behind the results</b>			
<p>Households and businesses rely heavily on water so it's important that we provide a timely response when something goes wrong. These measures indicate how quickly we respond to issues with the water supply and resolve the problem. A call-out to a household or business with no water supply is classified as urgent. Callouts for other water supply matters, where water is still being delivered, are classified as non-urgent.</p> <p>Between July and December 2024, there were 41 urgent callouts in response to reports of no water. The median attendance time for these urgent callouts, from the time the Council received notification of the fault or unplanned interruption, to the time service personnel reached the site, was 39 minutes. This is slightly higher than the same period last year, which had a median attendance time of 34 minutes. This increase is due to the variation in the type of callouts that have occurred, the year-to-date result is within the target of no more than 60 minutes.</p> <p>We are on track to achieve the annual target of a median resolution time for an urgent callout of no more than 60 minutes.</p> <p>The median resolution time year-to-date in for these urgent callouts, from the time that the Council received notification of the fault or unplanned interruption to the time that service personnel fully resolved the fault, was two hours.</p>			

Measure	2024/25 target	YTD result	Forecast year-end result
<p>The median attendance time year to date for these non-urgent water callouts, from the time that the Council received notification of the fault or unplanned interruption to the time that service personnel reached the site, was four working days. This is slightly higher than the same period last year, where the median attendance time for the year to date was three working days. The slight increase in attendance time is a reflection of a higher level of long-term absences and vacancies in the Water Maintenance team and is expected to improve throughout remainder of year.</p> <p>The median resolution time year to date for non-urgent callouts, from the time that the Council received notification of the fault or unplanned interruption to the time that the issue was resolved, was five working days. This is higher than the same period last year, where the median attendance time for the year to date was three working days. The increase in resolution time is a reflection of a higher level of long-term absences and vacancies in the Water Maintenance team and is expected to improve in remainder of year.</p> <p>+ Measure required by the Department of Internal Affairs</p>			

## HIGHLIGHTS

Staff have been participating in a working group lead by the Ministry for Primary Industries to develop a plan to contain invasive freshwater clams (*Corbicula Fluminea* or Golden Clams) to the Waikato Region. Staff are also participating in Waikato River Users Group made up of representatives from Council's, Industry Bodies, the Power Generation sector, and other Industrial water users from the Waikato River. The Waikato River Users Group members share experiences and information about how their industry is managing and minimising the impacts of Golden Clams.

Over 18 public tours were hosted by staff at our Drinking Water and Wastewater Treatment Plants. Tour participants included members of public, University of Waikato students, plumbing trainees/students, and Laboratory staff members from a local business. All parties provided positive verbal feedback to the staff hosting the tours. A further seven classes from across Rhode Street, Rototuna High and Bankwood schools received tailored education sessions from our smart water team.

In July 2024 the annual compliance report was submitted to Waikato Regional Council regarding compliance with resource consents held by Council relating to the taking and treating of drinking water. Annual compliance reports involve significant input from staff from across the business. This report was submitted on time and is currently being assessed by Waikato Regional Council staff.

On 6 August 2024 staff effectively managed an event in the bulk drinking water supply network which impacted the city's Ruakiwi Reservoir and the speed that we were able to fill the Maeroa Reservoir. Staff efficiently and effectively responded to the issue and worked closely to ensure that the public was kept updated. The issue was resolved with no impacts to the normal levels of service

experienced by the public.

In November and December 2024 staff worked closely with Taumata Arowai, the drinking water regulator, Waikato Regional Council, Ministry of Health, Watercare and other impacted water suppliers (including our neighbouring councils Waikato and Waipa and Fonterra) to investigate and respond to slightly elevated levels of Arsenic in Council's drinking water supply. Results have consistently met Drinking Water Standards since early December 2024. At all times the water remained safe to drink. The issue impacted multiple drinking water suppliers who draw from the Waikato awa. Waikato Regional Council are investigating the cause, but it appears to be related to a natural change in the type of Arsenic present in the Waikato awa, which has been more difficult for our treatment processes to remove. Staff formed an incident management team to actively respond to the incident and facilitate united communication and messaging for the public to reassure and let people know they were safe. Staff did an amazing job responding to this incident and calibre of the work undertaken by the incident management team was praised by Hamilton's Civil Defence Controller.

In early December 2024, a milestone for the city's Drinking Water Treatment plant was achieved. We went "live" with a new membrane filtration plant process which will add up to 40 million litres of drinking water treatment capacity for Hamilton per day. The new membrane filtration process runs in parallel to the existing drinking water treatment process which uses more conventional sedimentation and sand filtration technology. The water flow from both treatment processes joins together for the final stages of the drinking water treatment process before the drinking water is supplied to the city.

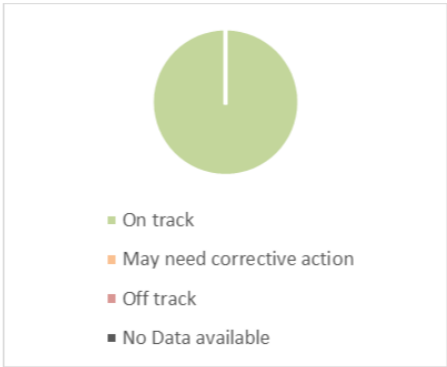


# Wastewater

Wastewater is about providing our city with reliable and sustainable wastewater services to protect both the health of our people and our waterways. We want to continue to provide a service to collect, treat, and dispose of wastewater in a safe, healthy and sustainable way. This includes ensuring we meet the current and future infrastructure needs of our communities.

## SERVICE PERFORMANCE MEASURES

KEY: On track | May require corrective action | Off track | No data



**You can expect:** Our wastewater system is designed and maintained to minimise harm to the community and environment.



Measure	2024/25 target	YTD result	Forecast year-end result
The number of dry weather wastewater overflows from the wastewater system.+	No more than 4 overflows per 1,000 connections	0.76	
<b>What's behind the results</b> Our wastewater system is designed, operated, and maintained in a way that aims to minimise the risk of harm to the community and environment. This measure indicates how well the network operates.  The number of dry weather overflows between July and December 2024 was 52. This equates to 0.34 dry weather overflows per 1,000 connections, bringing the year-to-date figure to 0.76 dry weather overflows per 1000 connections. Of the overflows, 48 were from the reticulation network with blockages from			

materials such as fats and wet wipes causing most of the incidents. There was 1 dry weather overflow from a pump station due to a power outage.

This measure is on track to achieve the annual target of no more than 4 dry weather overflows per 1,000 connections.

+ Measure required by the Department of Internal Affairs

**You can expect:** We operate and maintain the wastewater system to minimise odour and blockages.

Measure	2024/25 target	YTD result	Forecast year-end result
The total number of complaints received about sewage odour, system faults or blockages and responses to issues raise with Council's wastewater system.+	No more than 20 complaints per 1000 connections	4.35 	

#### What's behind the results

This measure indicates customer and community satisfaction with the quality of the wastewater system. The number of complaints provides an indication of the quality of the service provided. This measure also provides data that highlights problems requiring attention, such as the need for maintenance, new infrastructure, or upgrades.





We received 280 complaints relating to the wastewater system between July and December 2024. This equates to 4.35 complaints per 1,000 connections. Of the complaints received:

- 120 related to overflows
- 115 related to network blockages
- 19 related to odour
- 8 related to missing or broken manhole lids.
- 18 general complaints covering a range of issues.

We are on track to achieve the target of no more than 20 complaints per 1,000 connections.

+ Measure required by the Department of Internal Affairs

**You can expect:** We operate and maintain the wastewater system to minimise the impact on the environment.

Measure	2024/25 target	YTD result	Forecast year-end result
The number of abatement notices received in relation to resource consents for discharge from the wastewater system.+	No more than 1 abatement action	0 	
The number of infringement notices, enforcement orders and convictions received in relation to resource consents for discharge from the wastewater system.+	0 infringement, enforcement or conviction actions	0 	

#### What's behind the results

We have a resource consent issued by Waikato Regional Council that sets quality standards for the water discharged from the Pukete wastewater treatment plant into the Waikato River. This measure indicates if we are operating within our resource consent conditions and how well we are managing the environmental impacts of the city's wastewater system. The annual target for the number of abatement notices issued for spillage from the wastewater system is zero. There were no abatement notices issued that were received in relation to discharges from the wastewater system during July to December 2024.

This measure is on track to achieve the annual target of no more than one abatement notice action and no infringements, enforcement, or conviction actions.

We have a resource consent issued by Waikato Regional Council that sets quality standards for the water discharged from the Pukete wastewater treatment plant into the Waikato River. This measure indicates if we are operating within our resource consent conditions and how well we are managing the environmental impacts of the city's wastewater system.

The annual target for the number of infringement notices, enforcement orders and convictions issued for spillage from the wastewater system is zero. For the period of July to December 2024, no infringement notices or enforcement orders were received by Hamilton City Council for discharges from the wastewater system.

We are on track to achieve the annual target of no more than one abatement notice action and no infringements, enforcement, or conviction actions.

+ Measure required by the Department of Internal Affairs

**You can expect:** A timely response and resolution if there is an urgent problem with the wastewater system.

Measure	2024/25 target	YTD result	Forecast year-end result
The median attendance time for call-outs from the time that the Council receives notification of the blockage or other fault to the time that service personnel reach the site.+	No more than 60 minutes	38 minutes	
The median resolution time for call-outs from the time that the Council receives notification of the fault or unplanned interruption to the time that service personnel confirm resolution of the fault or interruption.+	No more than 5 hours	3 hours	
<b>What's behind the results</b>			
This measure indicates how quickly we attend to issues when there is a problem with the wastewater system that may relate to wastewater entering the environment, and how quickly we respond to issues and resolve the problem.			

The attendance time for a wastewater call-out is defined as the time from notification of the blockage or fault up to when time staff arrived on site, reflecting what is important to our customers.

Between July and December 2024 there were 206 urgent wastewater callouts. The median attendance time over this period for these urgent callouts, from the time that the Council received notification of the fault to the time that our service personnel reached the site, was 38 minutes. This is lower than the same period last year when the median attendance time for the year-to-date was 45 minutes. The year-to-date result is within the target of no more than 60 minutes. This measure is on track for the median attendance time to meet the annual target of being no more than 60 minutes.

The resolution time for a wastewater call-out is defined as the time from notification of the blockage or fault up to the point at which service personnel confirm the fault or interruption has been resolved, reflecting what is important to our customers.

Between July and December 2024 there were 206 urgent wastewater callouts. The median resolution time over this period for these urgent callouts, from the time that the Council received notification of the fault to the time that our service personnel confirm that the fault or interruption has been resolved, was three hours.

This is higher than the same period last year when the median resolution time for the year-to-date was two hours. The year-to-date result is within the target of no more than four hours. The increase in median resolution time is due to an increasing trend of more complex CCTV inspections being required in response to callouts.

This measure is on track to achieve the annual target of the median resolution time of no more than four hours.

+ Measure required by the Department of Internal Affairs

## HIGHLIGHTS

In August 2024 staff and contractors worked for eight days to resolve blockages in a major wastewater pipe running through private property near the Waikato River on Victoria Street. The blockages were identified after a reported wastewater overflow around a manhole. Initial investigations revealed multiple and complex issues that needed to be resolved. Some of the complexities included steep slopes, buried manholes, assets located underneath buildings and gaining access to private property. Teams worked 24 / 7 to monitor and resolve the ongoing issues to ensure public safety and the health of the environment.

Staff at our Pukete Wastewater Treatment Plant have been working with contractors on planned upgrades to improve operational efficiency. One of these upgrades includes improving the aeration part of the wastewater treatment process. Aeration involves adding oxygen to speed up

microorganism growth to increase the level of wastewater treatment. There are five aeration basins at the Pukete plant, and this is the second with the upgraded configuration. The upgrade project involves adding walls and extra mixers to enhance blending enabling improved nutrient treatment of Hamilton's wastewater. Over the next few years, the remaining aeration basins are planned to be upgraded to the same configuration.

A key piece of treatment equipment at Pukete Wastewater Treatment Plant was taken offline in December 2024 to undertake essential maintenance. One of the Pukete plant's two digestors was taken out of service for cleaning and inspection. This part of the process works to treat the thick solids portion of the wastewater by utilising microorganisms that only work in an oxygen free environment. The digester expected to be returned to service in April 2025. This work will minimize the risk of blockages and will involve moving and upgrading a key piece of methane gas removal equipment. While Digester 1 is offline solids treatment will continue utilising the second digester on site. The Peacocke Wastewater Transfer Station and associated Plateau wastewater pumpstation were both commissioned during Quarter 2 and are now operating as an integrated part of Hamilton's wastewater network. The purpose of the new wastewater transfer station (which is Hamilton's largest wastewater transfer / pumping station) and associated wastewater pump station is to collect wastewater from the Peacocke and Fitzroy areas and pump it through a pipeline to the Wastewater Treatment Plant at Pukete.

Waikato Regional Council (WRC) recently completed their annual compliance assessment of activities undertaken at Pukete Wastewater Treatment Plant. To support this assessment staff prepare and send an annual report to WRC detailing all of the activities undertaken at the site and providing information and evidence to demonstrate Council's commitment to protecting the environment and operating within regulatory requirements. The outcome of the annual compliance assessment for the 2023/24 compliance year was Full Compliance. The site activities assessed include stormwater, air discharge (odour), structures in the awa (river), and treated wastewater discharge. This is the first time Full Compliance was received for the site since the 2020/21 compliance year. This assessment by WRC is an outstanding achievement. WRC have advised that they would like to commend Council for achieving full compliance and for its ongoing performance and communication with WRC and other stakeholders.

Staff are progressing the resource consent renewal process for the treated wastewater discharge activities at the site. The existing consent expires in September 2027.

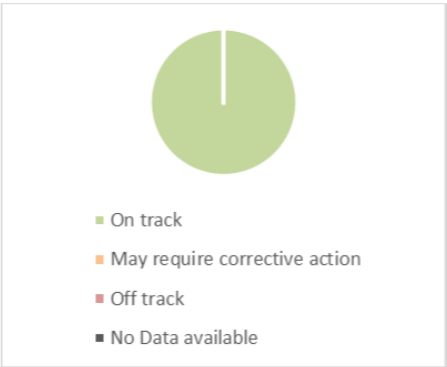


# Stormwater

Stormwater is about providing our city with services that protect people and properties from flooding and manage the quality of our stormwater. We want to continue to maintain stormwater services that improve, promote and protect public health. This includes protecting and enhancing the Waikato River, and minimising the effects of stormwater on the environment.

## SERVICE PERFORMANCE MEASURES

KEY: On track | May require corrective action | Off track | No data



**You can expect:** The stormwater system is designed and maintained to minimise the likelihood of stormwater entering habitable buildings.

Measure	2024/25 target	YTD result	Forecast year-end result
The number of flooding events^ that occur within the city.+	No more than 3 flooding events	0	
For each flooding event^, the number of habitable floors affected.+	No more than 1 per 1,000 properties	0	
What's behind the results			

This measure indicates the number of times the design or performance of the stormwater system has affected habitable buildings. A flooding event is defined as an overflow of stormwater from our stormwater system that enters a habitable floor.

A total of 119 reports of flooding were received between July and December 2024, however none of these resulted in an event where flooding entered a habitable floor.





Continued implementation of preventative maintenance programmes and construction of new stormwater infrastructure to design standards will minimise flooding and impact on dwellings as climate change brings periods of more intense rainfall.

This measure is on track to meet the annual target of no more than three flooding events and no more than one habitable floor for each flooding event effected per 1000 properties.

<sup>^</sup> A flooding event means an overflow of stormwater from a territorial authority's stormwater system that enters a habitable floor (a floor of a building (including a basement) but does not include ancillary structures such as stand-alone garden sheds or garages)

<sup>+</sup> Measure required by the Department of Internal Affairs

**You can expect:** The Council will operate and maintain the stormwater system to minimise the impact on the environment.

Measure	2024/25 target	YTD result	Forecast year-end result
The number of abatement notices related to the management of the stormwater system.+	No more than 1 abatement action	0 	
The number of infringement notices, enforcement orders and convictions related to the management of the stormwater system.+	0 infringement, enforcement or conviction actions	0 	
<b>What's behind the results</b>			
We hold a resource consent that requires us to avoid or minimise pollution in the city's waterways. We monitor the quality of stormwater discharge by taking samples from catchment areas across the city. These measures indicate if we are operating within the conditions of our resource consent.			

Between July and December 2024 there were no abatement notices received in relation to the management of the stormwater system.

This measure is on track to achieve the annual target of no more than one abatement notice action and no infringements, enforcement, or conviction actions.



We hold a resource consent that requires us to avoid or minimise pollution in the city's waterways. We monitor the quality of stormwater discharge by taking samples from catchment areas across the city. These measures indicate if we are operating within the conditions of our resource consent.

Between July and December 2024 there were no infringement notices, enforcement orders or convictions notices received in relation to the management of the stormwater system.

This measure is on track to achieve the annual target of no more than one abatement notice action and no infringements, enforcement, or conviction actions.

+ Measure required by the Department of Internal Affairs

**You can expect:** A timely response if there is a problem with the stormwater system or flooding of a habitable building.

Measure	2024/25 target	YTD result	Forecast year-end result
The median response time, from the time that we receive notification to the time that our service personnel reach the site of the flooding event.+	No more than 60 minutes	0 minutes 	



#### What's behind the results

This measure reports on the median response time, from the time that we received notification to the time that our service personnel reach that site of the flooding event. A flooding event is defined as an overflow of stormwater from our stormwater system that enters a habitable floor.

A total of 119 reports of flooding were received between July and December 2024, however none of these resulted in an event where flooding entered a habitable floor. Therefore, the response time is 0 minutes.

+ Measure required by the Department of Internal Affairs

**You can expect:** We provide a reliable and effective stormwater system that the community is satisfied with.

Measure	2024/25 target	YTD result	Forecast year-end result
The number of complaints received about the performance of the stormwater system.+	No more than 20 complaints per 1,000 properties connected	1.35 	
<b>What's behind the results</b>			
<p>This measure indicates customer and community satisfaction with the quality of the stormwater system. The number of complaints provides an indication of the quality of the service provided. This measure also provides data that highlights problems requiring attention, such as the need for maintenance, new infrastructure, or upgrades.</p> <p>We received 88 complaints relating to the performance of the stormwater system between July and December 2024. This equates to 1.35 complaints per 1,000 properties connected.</p> <p>Of these:</p> <ul style="list-style-type: none"> <li>• 54 related to general complaints</li> <li>• 8 were for blockages</li> <li>• 17 were for cleaning/clearing drains, open streams, or pipelines</li> <li>• 4 were for a spill and</li> <li>• 5 were for missing manhole lids and/or storm grates.</li> </ul> <p>There was a noticeable decrease in the number of complaints received in Quarter 2 in comparison to the 2023/24 financial year. The reason for the decrease is that this reporting year does not include complaints related to stormwater assets that are primarily for the purpose of transportation (e.g. road flooding, blocked or broken catchpits).</p> <p>This measure is on track to achieve the annual target of no more than 20 complaints per 1,000 properties connected.</p> <p>+ Measure required by the Department of Internal Affairs</p>			

## HIGHLIGHTS

In July the annual compliance report was submitted to Waikato Regional Council regarding compliance with the Stormwater Discharge consent held by Council to discharge stormwater from the City. This report involves significant input from staff from across the business who review, compile, and interpret data and monitoring from a number of sources. This report was also submitted on time and is currently being assessed by Waikato Regional Council staff.

Part of Council's compliance requirements of the Stormwater Discharge Consent from Waikato Regional Council involves the completion of sediment and on-lot stormwater device audits. Sediment audits involve reviewing sediment control

practices used by builders and developer to control the sediment run-off and staff have completed 100 of these audits in Quarter 2. On-lot stormwater device audits involve inspection of devices that are required by resource consent to control stormwater run-off from paved or hard surfaces and staff have completed 100 of these audits during Quarter 2.

**Item 9**

**Attachment 1**

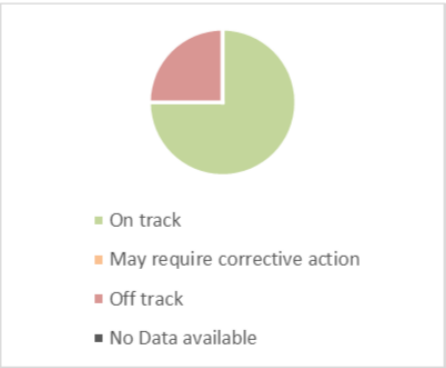
# Rubbish and Recycling

Rubbish and Recycling is about protecting the health of Hamiltonians and the environment by providing a reliable kerbside rubbish and recycling collection service and promoting waste minimisation and resource recovery.

We want to encourage and support waste reduction, reuse and recycling through education programmes, and the right infrastructure and services.

## SERVICE PERFORMANCE MEASURES



KEY: On track | May require corrective action | Off track | No data







**You can expect:** A timely response if there is a problem with rubbish and recycling.

Measure	2024/25 target	YTD result	Forecast year-end result
The number of valid missed collections of kerbside rubbish, food waste and recycling not resolved by the end of the business day following the initial report.	0 months with greater than six	0 months	
What's behind the results			
All missed collections between July and December 2024 were completed within the required timeframe - which is the close of the next business day following the missed collection being reported.			







The end of year target is expected to be achieved.			
Measure	2024/25 target	YTD result	Forecast year-end result
The number of illegal dumping incidents not resolved within five business days following the initial contractor notification.	0 months with no greater than three collections of illegal dumping not resolved within five business days following the initial contractor notification	0 months 	
<b>What's behind the results</b>			
All illegal dumping incidents for the July to December 2024 quarter were resolved with target - which is five business days following the initial contractor notification.			
It is expected that the year-end target will be met.			

**You can expect:** We will promote and encourage waste reduction, reuse and recycling.

Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of waste recovered for recycling through the kerbside collection.	At least 45%	46.39% 	
<b>What's behind the results</b>			
46.39% of waste was recovered for recycling through the kerbside collection between July and December 2024.			
It is expected that the year-end target of at least 45% will be met.			
Measure	2024/25 target	YTD result	Forecast year-end result
The percentage of waste recovered for recycling through Council-owned facilities.	At least 30%	42% 	
<b>What's behind the results</b>			

42% of waste diverted from Council-owned facilities between October and December 2024, comfortably above the targeted rate of at least 30%.

It is expected that the year-end target will be met.

The amount of waste received at Council-operated waste facilities that is diverted from landfill.	At least 16,000 tonnes per annum.	6,237 	
The amount of construction and demolition materials received at Council-operated waste facilities that is diverted from landfill.	At least 4,000 tonnes per annum	1,492 	

#### What's behind the results

6,237 tonnes of waste was diverted from landfill at the Lincoln Street Resource Recovery Centre and Hamilton Organic Centre from July to December 2024.



For the months of September and part of October, wood was only partially diverted due to a mechanical failure in a private facility, which has since been resolved. Green waste volumes continue to remain low at the Hamilton Organic Centre due to reduced commercial activity and an increase in competition for green waste from other competitors in the marketplace.

There is still opportunity to achieve the target, however there is a significant risk that the annual target will not be achieved due to the wood not being diverted in September and part of October.

1,492 tonnes of construction and demolition material was diverted at the Resource Recovery Centre from July to December 2024. This volume is 24.3% below the target volume required to be on course to meet the target. Wood accounts for the largest volume of construction and demolition material diverted at the Resource Recovery Centre. During September and part October limited wood was diverted due to a mechanical breakdown that meant the end user of the wood was not able to accept any material.

There is still opportunity to achieve the annual target of 4000 tonnes target. There is however significant risk that the annual target will not be achieved due to the interrupted wood diversion in September and October 2024.

**You can expect:** Solid waste activities are delivered in a way that is sustainable, protects the environment, and is economical.



Measure	2024/25 target	YTD result	Forecast year-end result
The number of enforcement actions against Council for solid waste activities.	No more than one abatement notice, and 0 infringement notices, enforcement orders, or convictions	1.00 	

#### What's behind the results

Waikato Regional Council issued an abatement notice on 8 July 2022 in regard to elevated leachate levels at Horotiu Closed Landfill. The abatement notice is still active.

All actions have been completed as requested within the current abatement notice and the site is now compliant. The abatement notice will be removed when 9-12 months of monitoring data demonstrates ongoing compliance. This is expected to be achieved in Quarter 3.

The end of year target is expected to be achieved.

Measure	2024/25 target	YTD result	Forecast year-end result
The number of reported instances of illegal dumping.	No more than 2400 annually	1,190 	

#### What's behind the results

The result of 1,190 reported incidences of illegal dumping for July to December 2024 means we are just on track to achieve the target of no more than 2400 incidences annually.

The end of year target is expected to be achieved.

## HIGHLIGHTS

The ongoing media campaign by the Waikato Times "Enough of this rubbish" has brought illegal dumping and litter in Hamilton into the headlines. Staff have supported events by providing equipment removing rubbish, providing interviews, and fulfilling requests for information to support the news articles.

Following capital improvements made to the Horotiu Closed Landfill in the 2023/24 financial year, all site leachate levels continue to meet consented requirements, building more evidence to show ongoing compliance with a view to seeking the removal of the 2022 Abatement Notice issued by Waikato Regional Council. Construction and Demolition bunkers have been installed at the Lincoln Street Resource Recovery Centre to aid the separation of construction and demolition material. Separated materials such as wood, metal and gib are extracted from material being sent to landfill.

Thrifty threads enjoyed another successful year at the Meteor Theatre in September. Hospice raised \$24,000, with approximately 2,300 people through the doors over the week. Clothing diverted from Landfill was 18,000kg (18 tonnes). Eight second-hand stores provided a late-night shopping experience and other alternative purchasing options for Christmas gifts on 4 December 2024. Workshops were provided (40 attendees), including reusable gift wrapping "furoshiki". Estimated 300 shoppers across the eight stores for the evening. The initiative was led by Hospice and supported by Council.

622 people from the community attended education sessions, in addition there were over 300 individual engagements with the public at the Your Neighbourhood event on 31 August 2024.

7,286 tonnes of material has been diverted from landfill through the kerbside collection in the last six months. During the same period 6,237 tonnes of material has been diverted from landfill at the Hamilton Organic Centre and Lincoln Street Resource Recovery Centre.

31.5 cubic metres of Tronpost has been provided to community groups for use in gardens and projects on request. A further 9.75 cubic meters of Tronpost was given away to Hamilton residents.

The Waste Levy supported the purchase of a fit for purpose "wash caravan" that can provide reusable equipment for events such as cups, plates, cutlery etc. This purchase has been donated to Go Eco who will hire out the caravan to use at Events around Hamilton City.

Council and Enviro NZ hosted a walk through and networking breakfast at Resource Recovery Centre for the construction sector to view and discuss the new construction and demolition bunkers and encourage greater diversion of construction and demolition material. It was attended by 15 representatives from the construction sector. A Construction and Demolition Networking Day was hosted by Council, organized by the Waikato Construction Safety and Wellbeing Forum. Council staff presented as keynote speakers, attended by 46 sector representatives.

Staff developed and implemented an induction module within Cornerstone to educate new staff (and existing staff) around correct use of Council facility bins, kerbside collection, and living further up the Waste Hierarchy.

**Item 9**

**Attachment 1**

**Resolution to Exclude the Public**

**Section 48, Local Government Official Information and Meetings Act 1987**

The following motion is submitted for consideration:

That the public be excluded from the following parts of the proceedings of this meeting, namely consideration of the public excluded agenda.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

General subject of each matter to be considered	Reasons for passing this resolution in relation to each matter	Ground(s) under section 48(1) for the passing of this resolution
C1. Confirmation of the Finance and Monitoring Public Excluded Minutes 5 December 2024	) Good reason to withhold ) information exists under ) Section 7 Local Government ) Official Information and ) Meetings Act 1987	Section 48(1)(a)
C2. Report on overdue debtors as at 31 December 2024 and Debt write-offs 2024/25	)	

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by Section 6 or Section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Item C1.	to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (j)
Item C2.	to protect the privacy of natural persons to prevent the disclosure or use of official information for improper gain or improper advantage	Section 7 (2) (a) Section 7 (2) (j)