

## Elected Member Briefing (10-YP) – Topic List 22 September 2017

*\*\*Briefing will commence at 9.30am in Committee Room 1#\*\**

	Topic	Presenter	Time Req'd (mins)
9.30	Waikato Tainui Strategic Direction for the 10-Year Plan	Muna Wharawhara / Donna Flavell	60
10:30	River Plan: Taskforce Report Back	Lance Vervoort / Gina Hailwood	30
<b>11:00</b>	<b>Morning Tea</b>		15
11.15	Rates Discussion	David Bryant / Stephen Halliwell	90
<b>12:45</b>	<b>Lunch</b>		60
13:45	Proposed Pre-Engagement Approach	Sean Hickey / Julie Clausen	60



# **Waikato-Tainui**

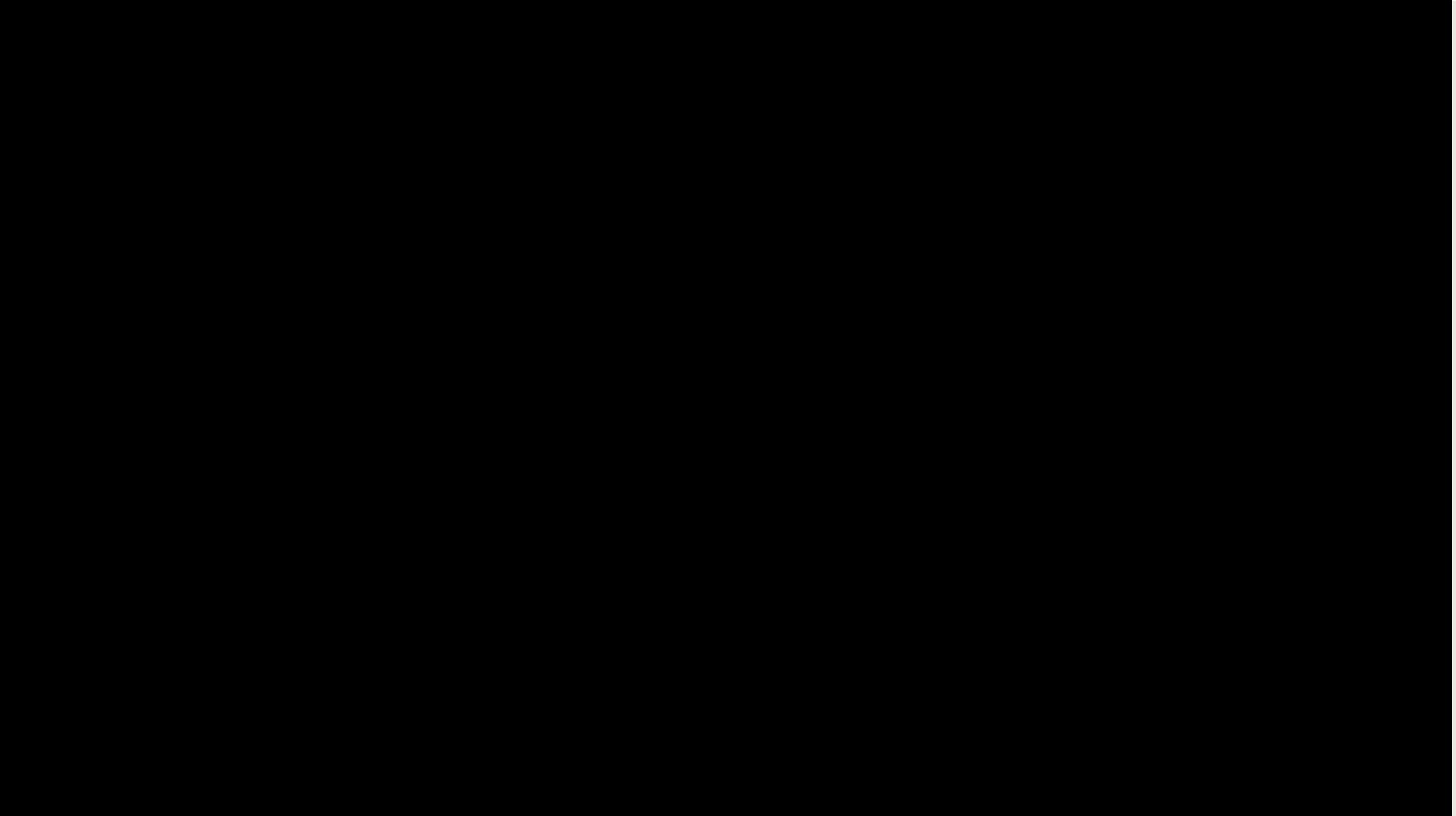
## **Presentation to Hamilton City Council**

22 September 2017



## What are we working towards?

*I am committed to Kiingitanga, fluent in te reo Maaori, strong in my tikanga, healthy, well-educated, financially secure, environmentally conscious and socially sound*



# Twenty Two Years On...

- Membership from 20,000 to 70,300
- In 1995, Grown asset base from \$170M to \$1.2B in 2017
- Distributed more than \$130M across the tribe
- Significant land holdings and asset base (Ruakura)
- Significant residential subdivisions (Huntington, Rotokauri – 700-900 sections)
- Our business interests employ c4,000 people
- Tribal Initiatives – Ngaa Tohu





# Ngaa Tohu Kaupapa

CULTURAL SIGNPOSTS

DISTRIBUTED OUT  
**\$2.88M**

TRIBAL MEMBER CONNECTION

## Plan developed

MARAE CONSULTATION UNDERWAY



9

## Marae Online

6

TAURAHERE GRANTS DISTRIBUTED

MARAE ASSETS

63



4

**Marae Maintenance Programmes completed**

ASSETS + ACCESSIBILITY

Waiti, Rukumoana, Tauranganui + Te Poho o Tanikena Marae

2

CLUSTER GRANTS DISTRIBUTED \$350,000

Marae participating in tribe's **Insurance Programme**

MAHI TUPUNA

PROGRAMMES DELIVERED

20

MARAE ON AVERAGE PARTICIPATE

Marae Traditional Roles – trustees + komiti  
 Whakatupu Programme – trustees  
 Takituu Programme – Te Whakakitenga Reps

**\$30.9k** NGAA MARAE TOOPU GRANT DISTRIBUTED

TE REO

ADVISORY GROUP ESTABLISHED – 10 Members

LANGUAGE SURVEY + FLUENCY TOOL DEVELOPED

120

TE REO KAAKAHO STUDENTS

300

TE REO KAAPUIA KAIKO ENGAGED

3200

NEW RESOURCE DOWNLOADS

Kia ora!



TE REO UKAIPO (WHAANAU REO) PLAN COMPLETED

**\$1.2M** OF REO RESOURCES PLANNED FY18



# Ngaa Tohu Hapori

SOCIAL SIGNPOSTS

DISTRIBUTED OUT  
**\$2.55M**

EDUCATION

**200**

**Tribal Members**

EARNING WHILE THEY LEARN

**20**

**Kawenata Schools**



**52**

**In Pathway Coaching**

**\$1M** DISTRIBUTED IN EDUCATION GRANTS

**3**

**PATHWAYS**

ESTABLISHED

Engineering, Digital & Software Tech, Accounting

HOUSING

STRATEGY CONTINUALLY EVOLVING

**416**

ATTENDED HOME OWNERSHIP WORKSHOPS

**105**

IN FINANCIAL LITERACY WORKSHOPS

**131**

KAINGA ACTION PATHWAY PLANS COMPLETED

**42** tribal members supported by the tribe's preferred suppliers

HEALTH AND WELLBEING

**\$800k**

DISTRIBUTED IN KAUMAATUA MEDICAL + TRAVEL GRANTS

**62**

MOKOPUNA ORA WHAANAU SUPPORTED

**134**

MOKOPUNA SUPPORTED INTO CARE

WHAANAU ORA DILIGENCE + PROJECT PLAN DEVELOPED FY18



**NEW HOME OWNERS**

**20** Additional RFR properties in the pipeline



## Ngaa Tohu Hapori

SOCIAL SIGNPOSTS

### EMPLOYMENT

**2,145** TRIBAL MEMBERS REGISTERED ON  
WAIKATO-TAINUI EMPLOYMENT DATABASE



**145**

ATTENDED PRE-EMPLOYMENT WORKSHOPS

**137**

TRIBAL MEMBERS  
GAINED  
EMPLOYMENT

**42**

CADETSHIPS /  
APPRENTICESHIPS

**86**

UNDER  
PASTORAL  
CARE

**35**

EMPLOYERS  
PARTNERED WITH  
THE TRIBE

**\$100k** WAIKATO-TAINUI EARN WHILE YOU LEARN PILOT PROGRAMME FUNDED  
BY TPK FOR FY18





# Ngaa Tohu Taiao

ENVIRONMENTAL SIGNPOSTS

DISTRIBUTED OUT

# \$2.34M

TE MANA O TE WAI

**JMA & Accord Reviews**  
COMPLETED

**Healthy Rivers Plan Change – World 1st**  
NOTIFICATION ANNOUNCED

**32,100**  
**Plants**  
to support  
Restoration  
Initiatives



**Water Allocation**  
FUTURE STATE WORKSTREAMS IN  
DEVELOPMENT

**MANAAKI TUNA PROJECT**  
TRIBAL HUI COMPLETED

**60**

TRIBAL MEMBERS COMPLETED TE  
TIRA HOE O WAIKATO

TE MANA O TE  
WHENUA



**12**

**RFR**  
**Property**  
**Uptakes**

**Return of**  
**Rangiriri and**  
**Te Wheoro's**  
**Redoubt**

**GIS SYSTEM** Built  
Whenua Strategy +  
Policy in development

**5**

SUCCESSFUL  
WAIKATO-TAINUI  
APPLICATIONS  
FOR WRA FUNDING



**4**

NZTA TRIBAL  
SCHOLARSHIPS

**4**

TRIBAL POSITIONS  
FUNDED VIA  
ACCORDS

MANA WHAKAHARERE

**KIA HAERE TU**  
**Drivers Licensing**  
**Programme**

LAUNCHED

COMPLETION OF MARAE BASED TRAINING  
**Water Supply / Tuna Restoration / Tourism**



**8**

**MARAE**  
Solar Energy  
Pilot Projects

**34**

RANGATAHI ON TAI  
TUMU TAI PARI TAI AO



## Ngaa Tohu Whai Rawa

WEALTH SIGNPOSTS

DISTRIBUTED OUT

# \$2.82M

### TRIBAL CASH DISTRIBUTION

Distributed Annual Dividend

# \$2M

### TRIBAL WEALTH

10 YEAR AGENDA  
and 1-3 year action plan  
developed for Regional  
Economic Development initiatives  
commencing FY18

### Group Investment

POLICY FRAMEWORK DEVELOPED

### TRIBAL DEBT MANAGEMENT

Signpost description/s and Business Case/s to be  
developed FY18



### TRIBAL MEMBER WEALTH

- Iwi Saver Scheme developed for implementation in FY18.
- Tangihanga Proposal developed for implementation in FY18



## Mahi Tonu

BUSINESS AS USUAL

DISTRIBUTED OUT

# \$3.35M

CLAIMS + SETTLEMENT PROTECTION

### TAAMAKI CLAIM

MANDATE TO BE PROGRESSED IN FY18

FISHERIES REVIEW  
AQUACULTURE SETTLEMENT  
ACHIEVED

## \$2,325,793

GOVERNANCE ADMINISTRATION

### New Rules

Drafted for FY18



### Fit for Purpose Review

PROGRESSING TO TIMEFRAME

HOHOU TE RONGO RESEARCH Underway

### MONITORING

FOUR HAPUU CLAIMS

Engaging for 2<sup>nd</sup> Tranche of Relativity  
PROGRESSING TO DECEMBER 2017

SITES OF SIGNIFICANCE

**\$200k** distributed to support sites,  
the environment and for internships

- Base data completed in GIS data system.
- Sites of Significance R&M Plan developed for implementation in FY18.
- Taupiri Maunga mahi supported



**Group  
Policy**  
REVIEW  
UNDERWAY

IWI TAAONGA

Digitisation of Tribal Archives  
currently being scoped.  
50% of archives catalogued  
to date (incl. College).



# Mahi Tonu

BUSINESS AS USUAL

## TRIBAL REGISTER

**BUILD OF NEW REGISTER COMMENCED IN FY17** + whakapapa search & reporting



Takiwaa Data Tool built = Census + tribal register data. Refining for queries

## TRIBAL CENTRE

HOPUHOPU REDEVELOPMENT PLAN DRAFTED

\$360 SITE OCCUPANCY GRANT PROCESSED

## KIINGITANGA



30

POUKAI GRANTS APPROVED 25 UPLIFTED IN FY17

URURANGI GRANT PROCESSED

KORONEIHANA GRANT PROCESSED





# Opportunities

- Infrastructure development within the region – roading & water
- Ruakura – Commercial & wider outcomes including increased employment opportunities
- Housing – affordable homes
- Regional Economies – Tourism, Business Enterprise, Marae Assets Programme, Cultural and Arts
- Right of First Refusal – Joint opportunities



Tooku awa koiora me ona pikonga he kura tangihia o te maataamuri  
The River of Life, each curve more beautiful than the last'



# HAMILTON CITY RIVER PLAN

*Our Remarkable River*



# RIVER PLAN TASKFORCE 10-YEAR PLAN RECOMMENDATIONS

At the June 27 Community and Services Committee is was resolved that:

- the River Plan Taskforce to submit a proposed programme of River Plan project works to Council for consideration in the 10-Year Plan.

Since that time the Taskforce has met to determine their priorities for the River Plan. These include both capital and operational projects.



## **RIVER PLAN CULTURAL PRECINCT**

***Providing a strong connection with the Waikato River***

The Cultural Precinct runs along the river between the Museum and Victoria on the River

The focus is to connect :

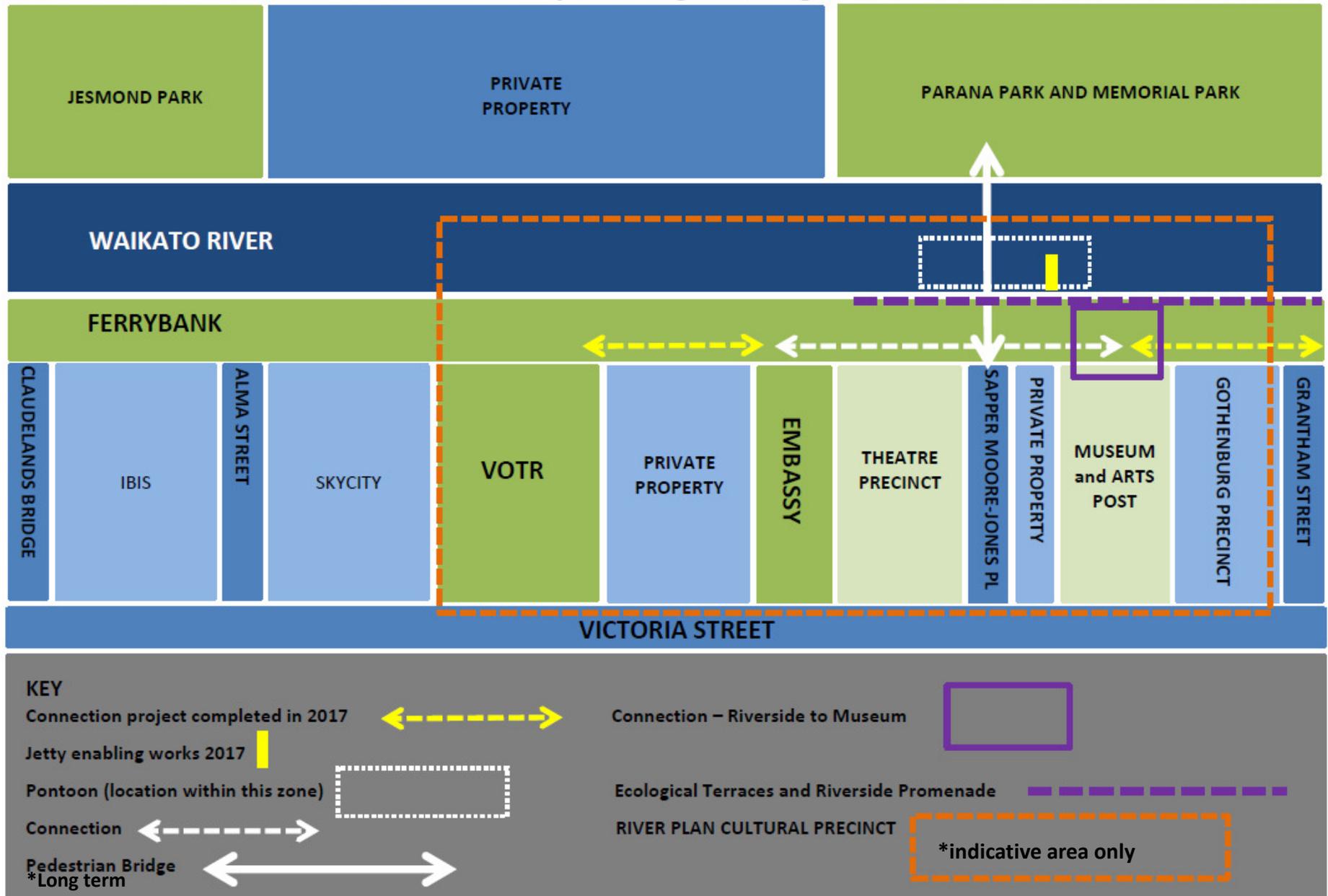
- The CBD to the River
- River to the Museum
- Museum to the Theatre Precinct/Embassy site

By providing accessible routes between the Waikato River, Museum, Sapper Moore-Jones and Victoria on the River.

These outcomes can be delivered through six key projects in the 10-Year Plan.



# RIVER PLAN CULTURAL PRECINCT – providing a strong connection with the Waikato River



# INDICATIVE STAGING AND INVESTMENT FOR THE RIVER PLAN CULTURAL PRECINCT

## PROJECT DETAIL

- Accessible connection from the River to the Museum
- Upper Promenade from the Museum to the Embassy Site (dependent on Regional Theatre development)
- Ecological Terraces and Riverside Promenade
- Pontoon
- Pedestrian Bridge (Feasibility Study – Year 1, will include funding strategy with significant partnership funding proposed)

## INVESTMENT AND FUNDING STRATEGY

\$15.3M to complete the Cultural Precinct as outlined above

- Capital investment from Council \$10M
- Capital investment from partnerships \$5M
- Operational investment \$300K



## OPERATIONAL PRIORITIES

The focus is to:

- Continue the Vegetation Management Plan, through developing robust work programmes and completing physical works such as pruning and planting along the riverside parks. With works in the Cultural Precinct and Victoria Bridge to the Hamilton Gardens the priority.
- Develop the City of Bridges Plan, including feasibility, locations and costings.
- Feasibility and investigation the Wellington Street beach precinct.
- Continue to develop the River Plan Signage and Furniture Plans.



## PROPOSED 10-YEAR PLAN BUDGET

### CAPEX

\$1.25M allocated per year. For years 1-8 this will be dedicated to the River Plan Cultural Precinct. The Taskforce or it's successor will have the ability to approve the project detail based on the indicative programme through the Annual Plan process.

### Total \$12.5M\* over the 10-Year Plan

Consequential opex cost of \$200k over the 10-Year plan for the Cultural Precinct, excluding the pedestrian bridge.

### OPERATIONAL

\$600K in year one, then \$300k per year for the remainder of the 10-Year Plan

### Total \$3.3M over the 10-Year Plan

## TOTAL RIVER PLAN BUDGET \$16M\*

\*These figures do not include external funding required to complete the projects.



# Rates Modelling - Update

22 September 2017



# Presentation Outline

- Quick recap
- What's an appropriate amount of rates for a growing city?
- Rates Affordability
- Rates Modelling
  - 100% CV
  - 100% CV with remission
  - Community Infrastructure and Transport Targeted rates
  - North East Community Infrastructure Targeted rate
- Conclusion

Quick Recap

# Guiding Financial Principles

## Growth

1. Growth cells will be completed to an approved level of service.
2. **Growth will pay for growth.**

## Levels of Service

3. Asset sale proceeds will be used to pay down debt.
4. Council will fund maintenance and renewals as per approved Asset Management Plans.
5. Council should explore external funding options for new discretionary projects whenever possible.

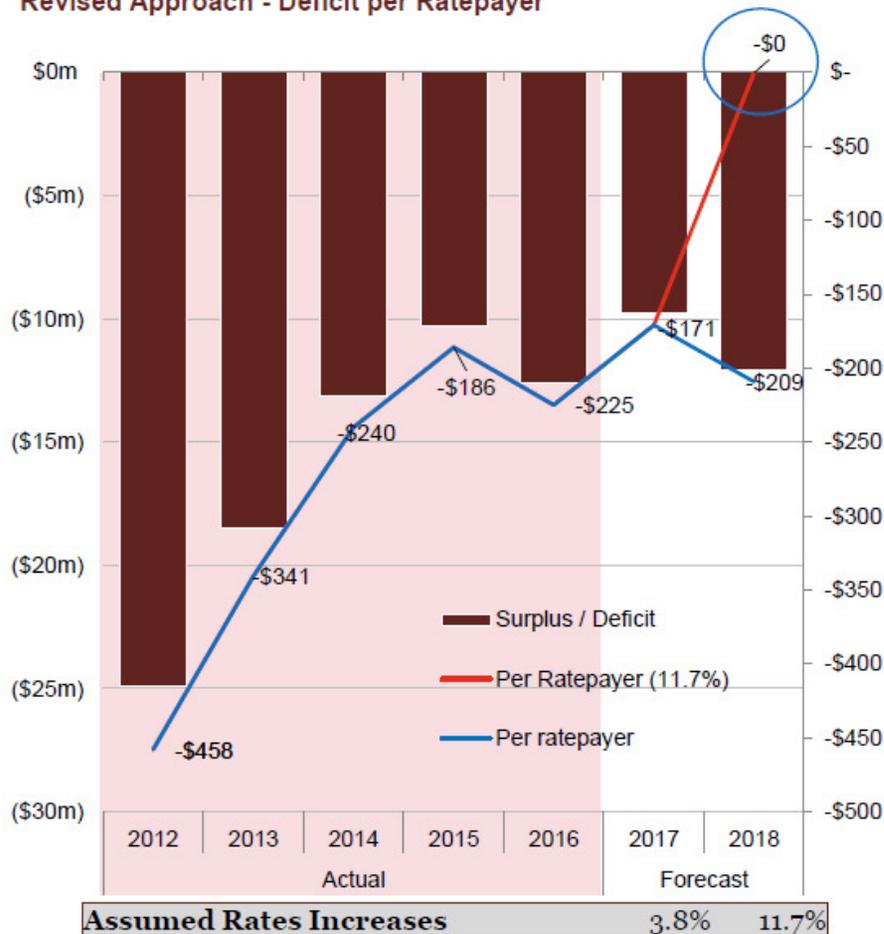
## Financial Strategy

6. **The everyday costs of running the city will be met from everyday revenues.**
7. **The main source of our everyday revenue will be general rates.**
8. **Targeted rates could be used to fund the council portion of new projects where the costs of these activities can be easily identified.**
9. When a private benefit can be identified and it is efficient to collect the revenue user charges will be considered.
10. **Rates certainty will be a key consideration.**
11. **Affordability of rates will be considered.**
12. **Council will adopt a prudent Financial Strategy which supports its current credit rating.**

# Deficit Per Ratepayer

## 2017 PwC Report

Revised Approach - Deficit per Ratepayer



PwC confirmed everyday revenues are not sufficient to fund everyday costs.

Council is borrowing to fund this gap.

# New Revenue Options

The Revenue Taskforce considered:

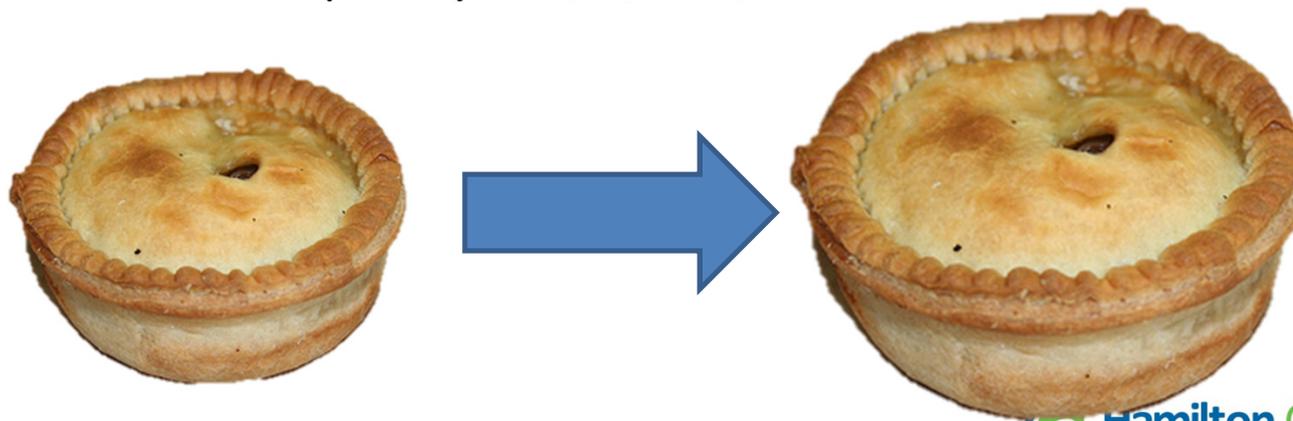
- General rate increases
- Realistic DC budgeting
- Review DC revenue opportunities
- User pays revenue increases
- Growing the revenue pie including:
  - new rates
    - To fund growth
    - To balance the books
    - For increasing service levels
  - modifying existing rates

# Growing Revenue

Council must grow revenue to balance the books and pay for the needs of a growing city.

For every \$1,000,000 of new revenue (before inflation and growth):

- \$10,000,000 of extra funds over 10 years; as well as
- Additional debt capacity of \$2,300,000.

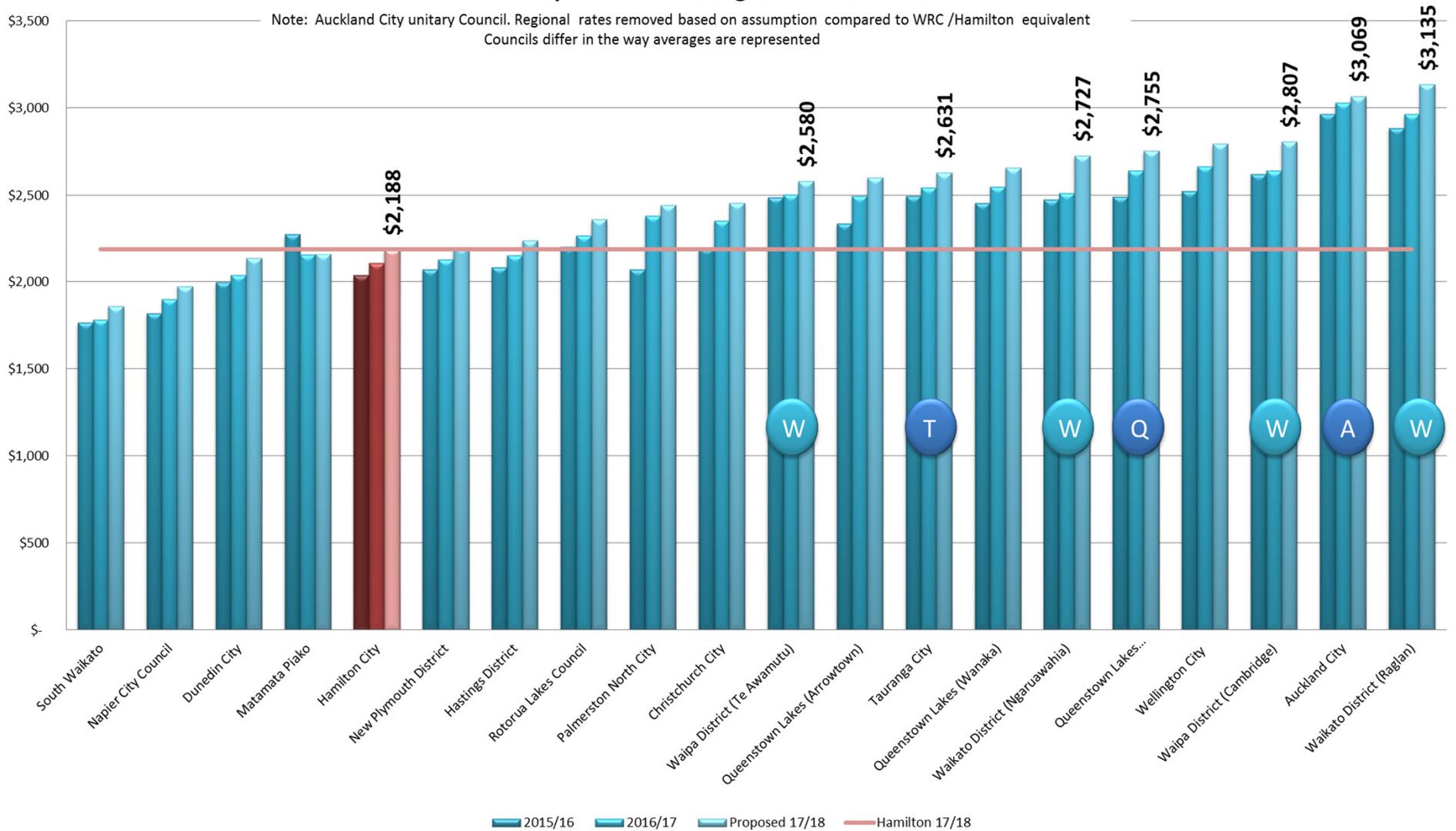


What's an appropriate amount of rates for a growing city?

# Is this level of rates appropriate for Hamilton?

**Comparison of Average Residential Rates**

Note: Auckland City unitary Council. Regional rates removed based on assumption compared to WRC /Hamilton equivalent Councils differ in the way averages are represented



Rates  
Affordability?



# Govt Rates Inquiry 2007 (Shand Report)

*“Affordability benchmarks for any household costs are difficult to establish with precision.*

*Although affordability benchmarks for housing costs are much debated, 30% of gross income is a commonly accepted threshold for affordability problems.*

*Precise definition of rates affordability benchmarks is even more difficult to achieve.*

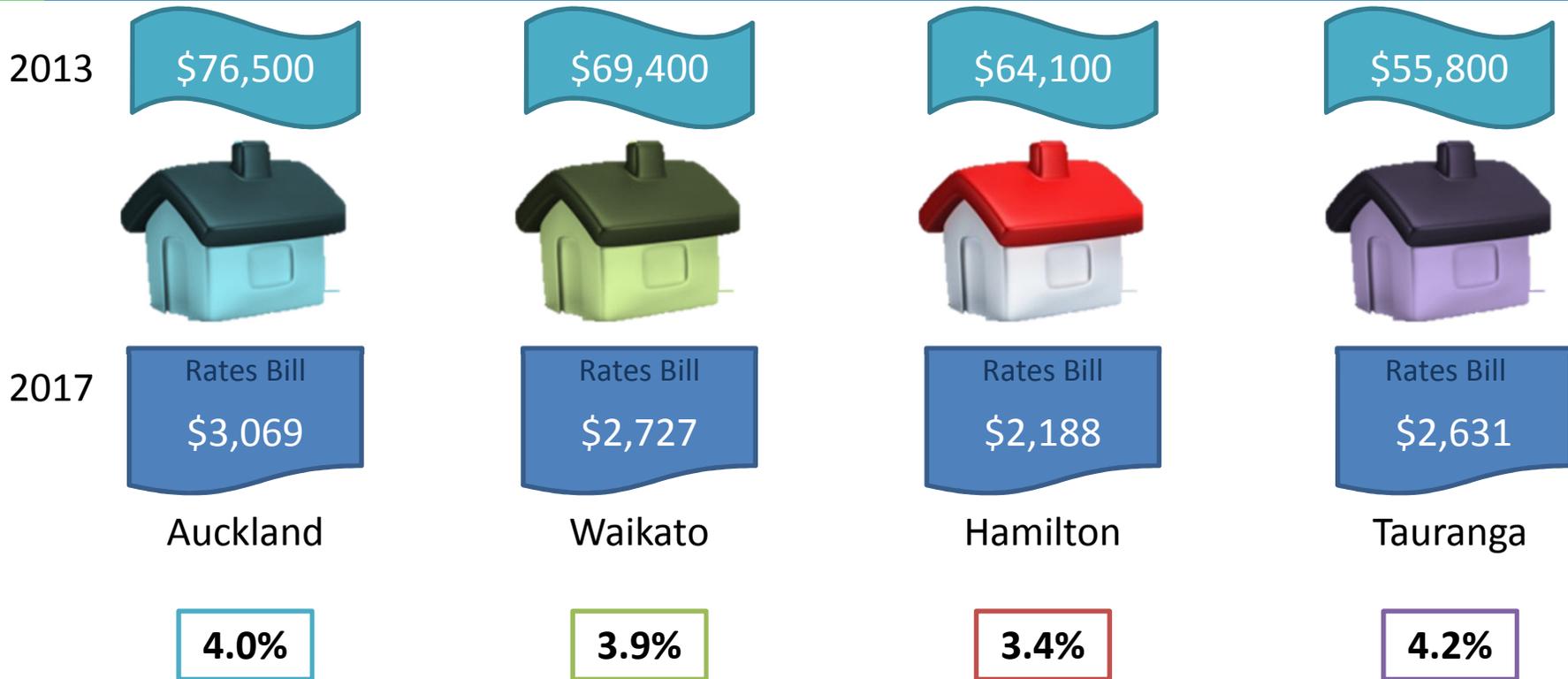
*Average rates paid by households in 2004 represented 2.51% of gross household income for all groups, which does not indicate an affordability problem for the average household.*

***The Panel believes that a very approximate threshold of rates affordability is where rates exceed 5% of gross household income.***

*Although the absolute number of households facing affordability problems is difficult to precisely quantify, it is in the order of 100,000 to 200,000 households.”*

# Rates Affordability

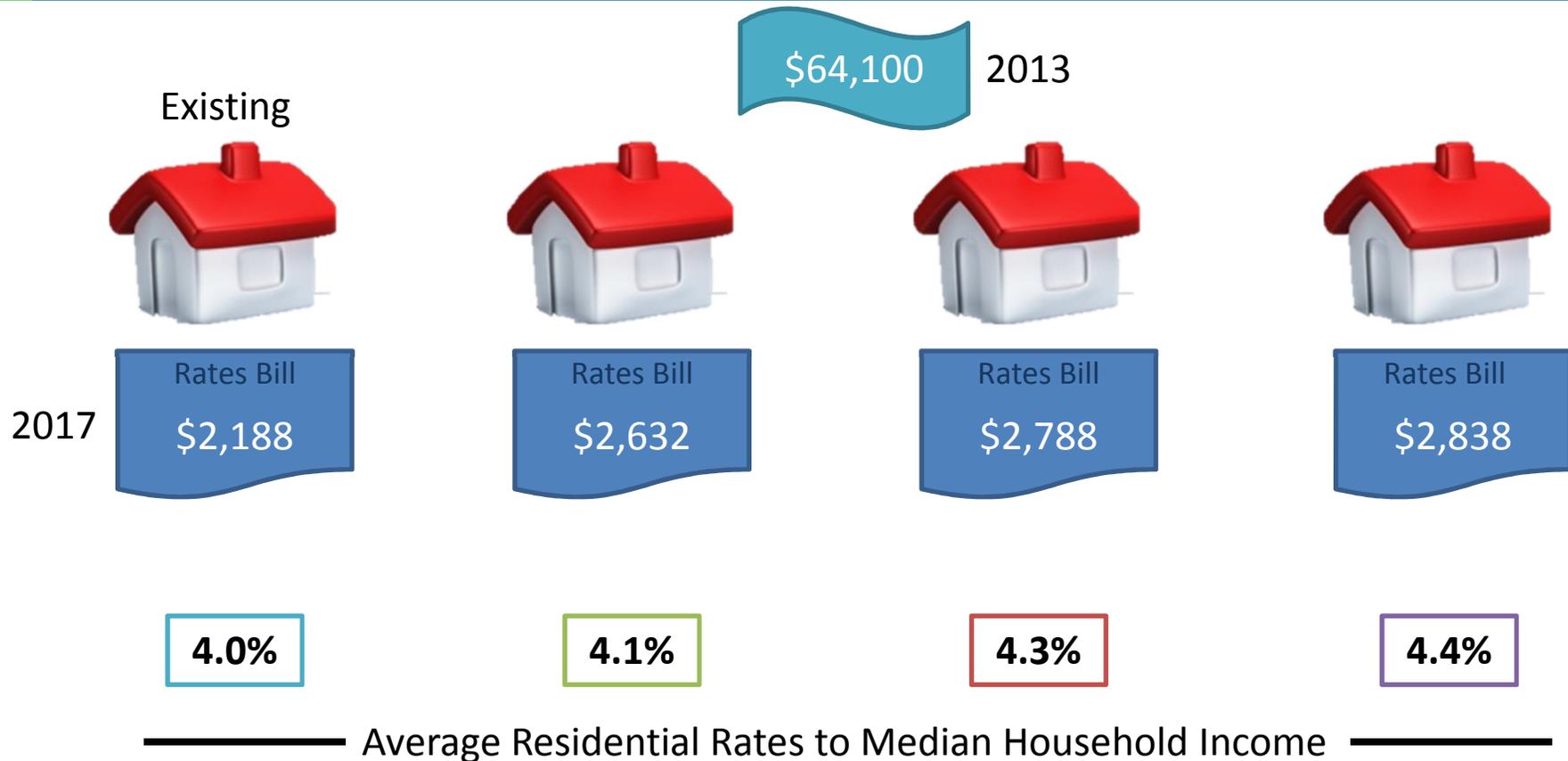
## Median Household Income



———— Average Residential Rates to Median Household Income ————

# Rates Affordability

## Different rates increases



# Rates Affordability Data

Measure	Source	Auckland	Waikato	Hamilton	Tauranga
Average Rates	PWC (2017 AP approx.)	\$3,900	-	<b>\$2,600</b>	\$3,000
Average Residential Rates	HCC	\$3,069	\$2,807 <sup>1</sup>	<b>\$2,188</b>	\$2,631
Median Res. Rates	HCC	-	-	<b>TBC</b>	-
Median Household Income	Stats 2013 census	\$76,500	\$69,400	<b>\$64,100</b>	\$55,800
% of Average rates	Calculated	4.0%	3.9%	<b>3.4%</b>	4.2%
One Family Household (65% of Hamilton Households)	Stats 2013 census	\$88,700	\$81,900	<b>\$78,300</b>	\$69,100
% of Average rates	Calculated	3.5%	3.3%	<b>2.8%</b>	3.8%
One Person Household (22% of Hamilton Households)	Stats 2013 census	\$31,800	\$27,800	<b>\$29,000</b>	\$25,500
% of Average rates	Calculated	9.6%	9.8%	<b>7.5%</b>	10.3%

# Rates Affordability

## For those Low on Income



- Govt. Rates Rebate Scheme  
Full rebate of \$620 on income up to \$24,790 and partial rebate above that.
- HCC Hardship Remission  
Threshold about \$22,858 maximum remission \$482
- A person under both thresholds will get a \$1,102 reduction in rates.  
(approximately 50% of Average Residential Rate)



Rates  
Modelling

# Council requested modelling on:

- 100% CV
- 100% CV with remission to replicate transition
- Community Infrastructure rate and Transport rate  
(Two options – CV and CV)
- North East Community Infrastructure rate  
(Two options)

100% CV  
and  
100% CV with  
remission



# 100% CV

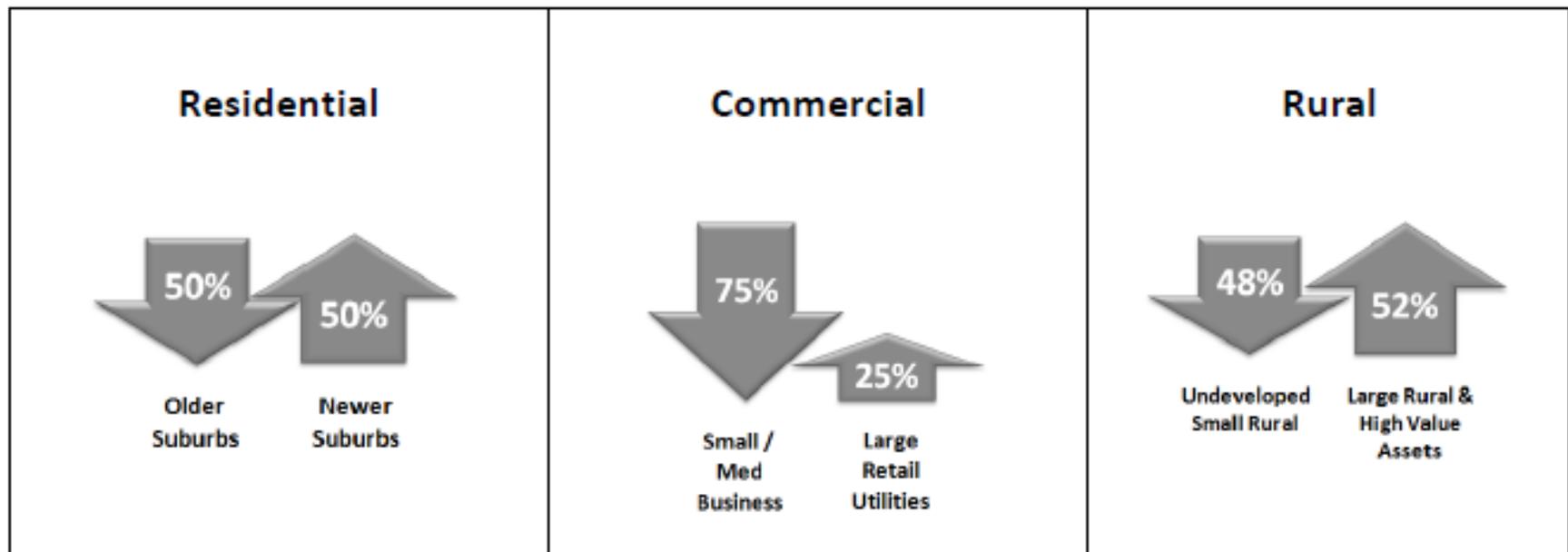
- Growth is occurring significantly faster than projected in 2014.
- PwC identified our rates revenue growth could be better aligned to pay for the costs of growth.
- A slower transition from LV to CV inadvertently apportions more cost of growth to existing ratepayers.

# 100% CV – Council Decision 2014

- Council resolved 3 years ago that 100% CV was the most appropriate rate.
- The 10-year transitioning lessens the impact on ratepayers who would receive a rates increase, particularly those receiving large increases.

# 100% CV – Impact

Figure 1: Percentage of properties by sector moving up or down as a result of the proposed change to capital value rating.



# 100% CV - Impact

## Advantages

- Maximises rates uplift contributing to growth paying for growth.
- The decision to have the general CV has already been consider appropriate for Hamilton and has already been made.

## Disadvantages

- Remissions policy challenging.
- Existing ratepayers will be affected to varying degrees.

# 100% CV the Transition

- The transition lessens the impact on ratepayers who would receive a rates increase.
- In 2018/19 the transition is 40% complete (i.e. 60%LV and 40%CV)
- There are 6 years remaining after that.

Figure 7: Percentage of rate allocation for transition

Year	Land Value Transition Rate		Capital Value General Rate
2014/15	100%		0%
2015/16	90%		10%
2016/17	80%		20%
2017/18	70%		30%
2018/19	60%	1/10 each year	40%
2019/20	50%		50%
2020/21	40%		60%
2021/22	30%		70%
2022/23	20%		80%
2023/24	10%		90%

# 100% CV - Remission

- The remission approximately replicates the transition.
- Existing ratepayers impacted by the immediate shift to 100% CV can continue to receive the benefits of the transition by remission instead.
- New ratepayers pay 100% CV - no remission. (aligning with growth paying for growth)

# 100% CV – Remission Challenges

- We can do it
- It is more challenging than the transition rate and it was rejected because of this in 2014.
- For example:
  - Assuming everyone with an increase due to the move to 100% CV then >\$100 is remitted 22,010 properties have \$14.7m remitted, but
  - Adding back the \$14.7m (to meet budget) results in \$7.2m being added to those remitted - the balance being added to those with decreases or increase <\$100.

# 100% CV – Remission Challenges

- Simplified Example

	Current Rates	100% CV Rates	Remission	Calc	Rates After Remission
Property A	\$1,500	\$2,000	\$(400)	\$200	\$1,800
Property B	\$1,500	\$1,000		\$200	\$1,200
	\$3,000	\$3,000			\$3,000

# 100% CV

## Who are Existing Ratepayers?

- All ratepayers at 1 July 2018.
- Thereafter (2019 onwards) new ratepayers paying 100% CV include:
  - New properties (i.e. any land subdivided).
  - Any property with new improvements over \$10,000.
  - Any property with a change of ownership.

# 100% CV - Applying the Remission

(high value residential example)

Year	Ratio	Transition \$ Change	Remission \$	Total Rates \$	100% CV \$
2014/15	100:0	-	-	3,074	
2015/16	90:10	70	-	3,144	
2016/17	80:20	70	-	3,214	
2017/18	70:30	70	-	3,284	
2018/19	60:40	70	420	3,354	3,774
2019/20	50:50	70	350	3,424	3,774
2020/21	40:60	70	280	3,494	3,774
2021/22	30:70	70	210	3,564	3,774
2022/23	20:80	70	140	3,634	3,774
2023/24	10:90	70	<del>70</del>	3,774	3,774
2024/25	0:100	70		3,774	3,774

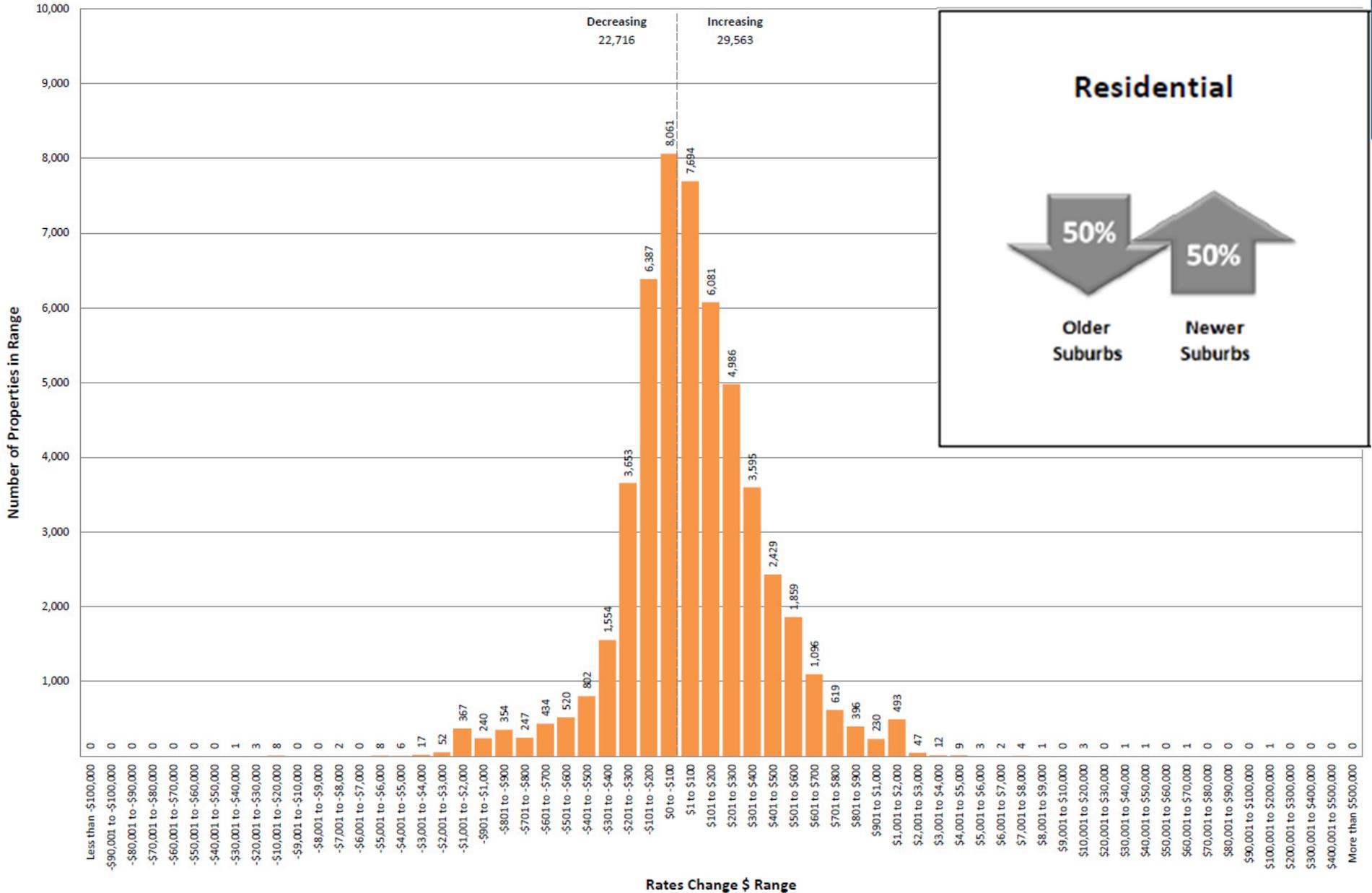
# 100% CV - Applying the Remission

(highest value commercial example)

Year	Ratio	Transition \$ Change	Remission \$	Total Rates \$	100% CV \$
2014/15	100:0	-	-	671,446	
2015/16	90:10	186,143	-	857,589	
2016/17	80:20	186,143	-	1,043,732	
2017/18	70:30	186,143	-	1,229,875	
2018/19	60:40	186,143	1,116,858	1,416,018	2,532,876
2019/20	50:50	186,143	930,715	1,602,161	2,532,876
2020/21	40:60	186,143	744,572	1,788,304	2,532,876
2021/22	30:70	186,143	558,429	1,974,447	2,532,876
2022/23	20:80	186,143	372,286	2,160,590	2,532,876
2023/24	10:90	186,143	186,143	2,346,733	2,532,876
2024/25	0:100	186,143		2,532,876	2,532,876

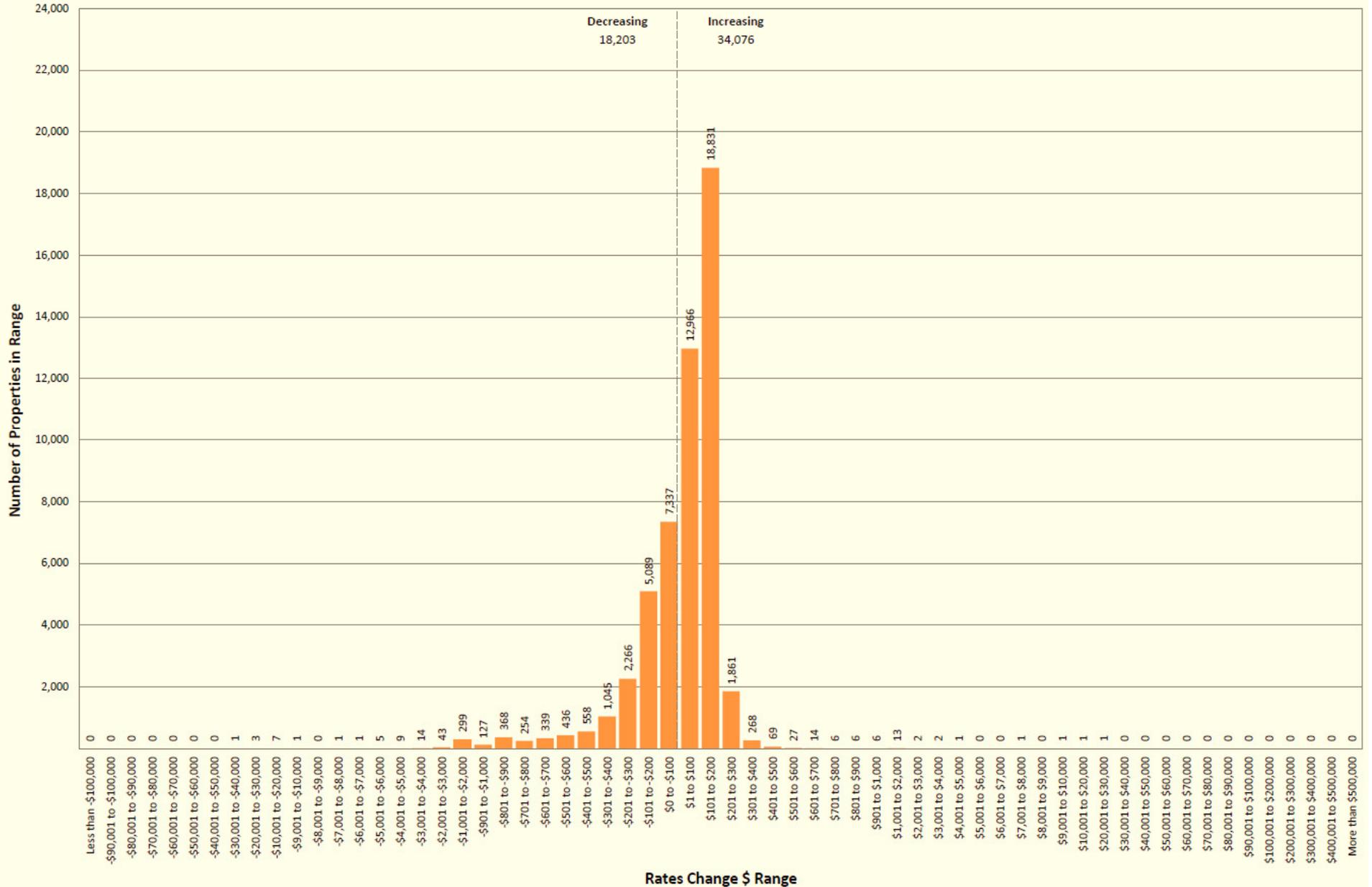
# 100% CV before remissions - Residential

2017/18 Rates - 100 percent CV - Residential Sector (52,279 Properties)



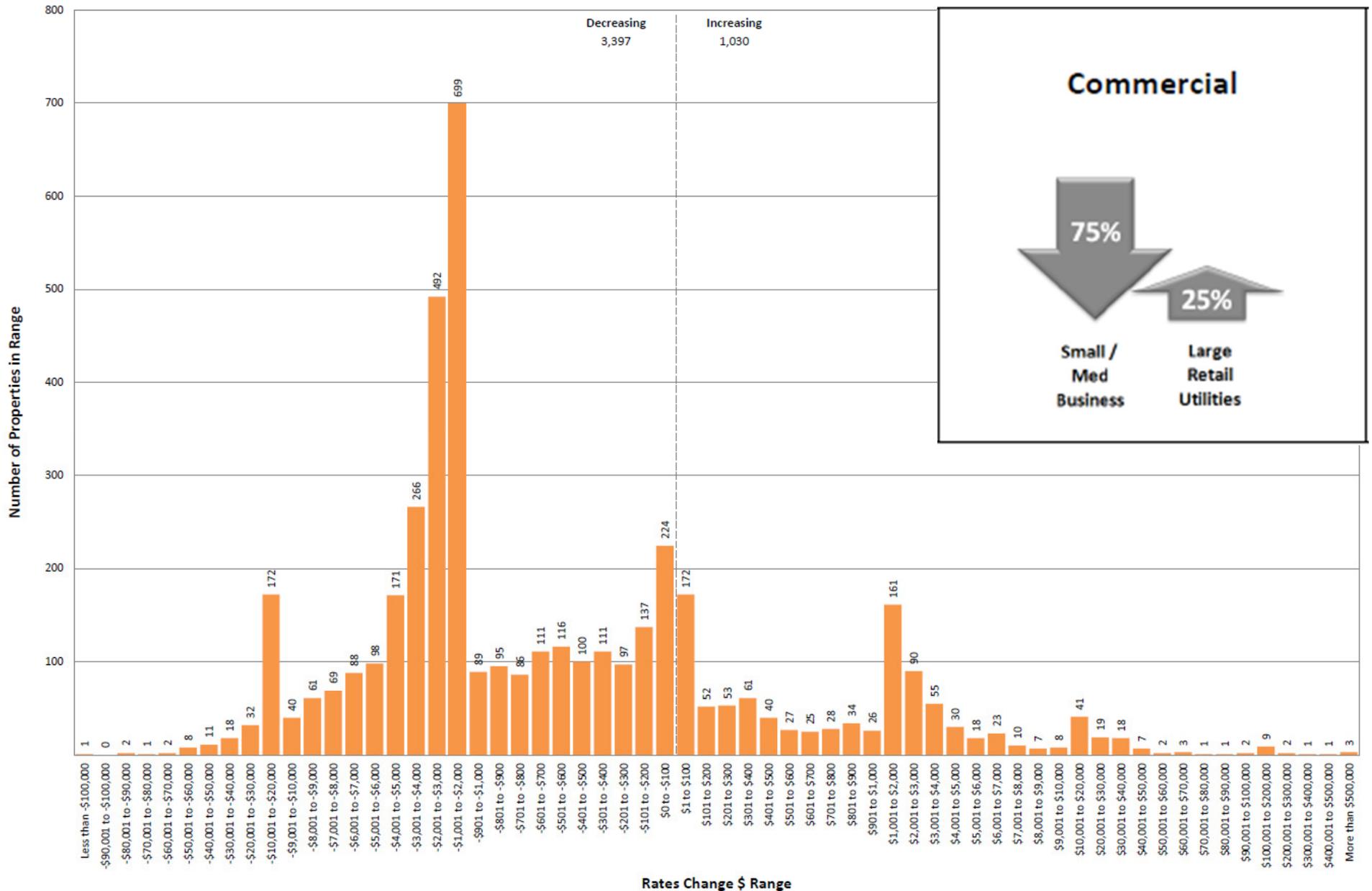
# 100% CV with remissions - Residential

2017/18 Rates - 100% CV with Remissions to 60%LV/40%CV if Increase >\$100 (No Iteration) - Residential Sector (52,279 Properties)



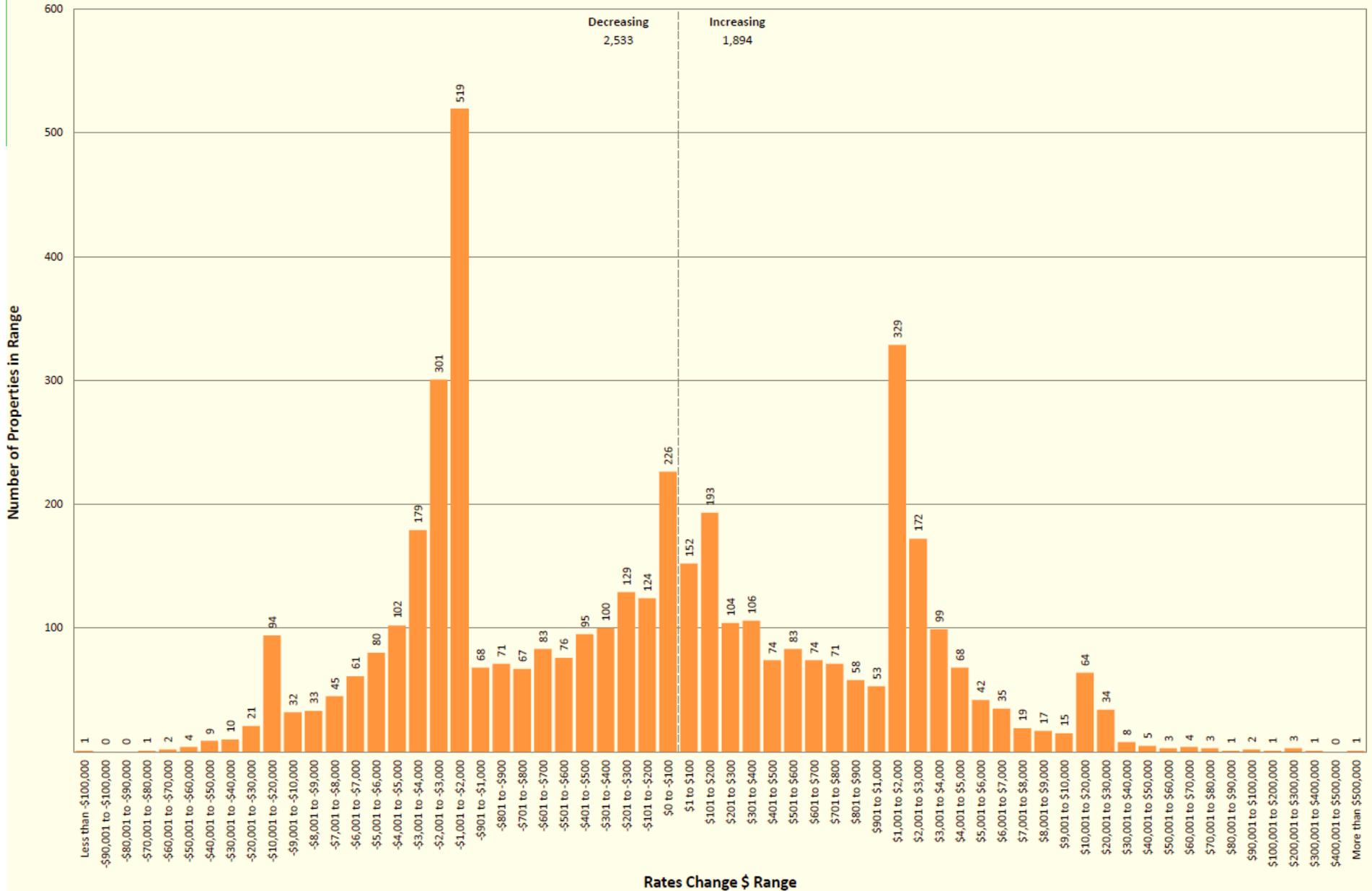
# 100% CV before remissions - Commercial

2017/18 Rates - 100 percent CV - Commercial Sector (4,427 Properties)



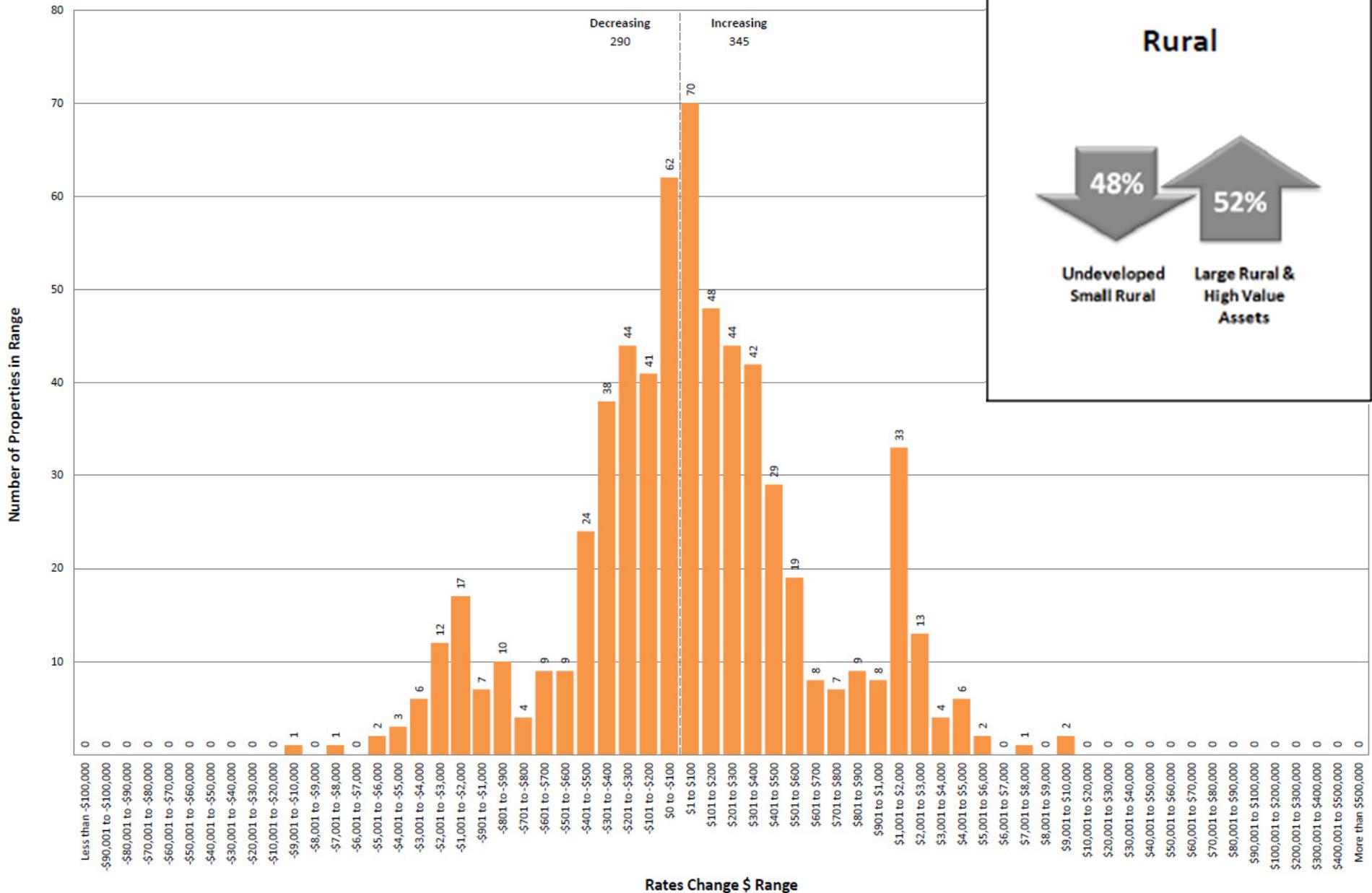
# 100% CV with Remission - Commercial

2017/18 Rates - 100% CV with Remissions to 60%LV/40%CV if Increase >\$100 (No Iteration) - Commercial Sector (4,427 Properties)



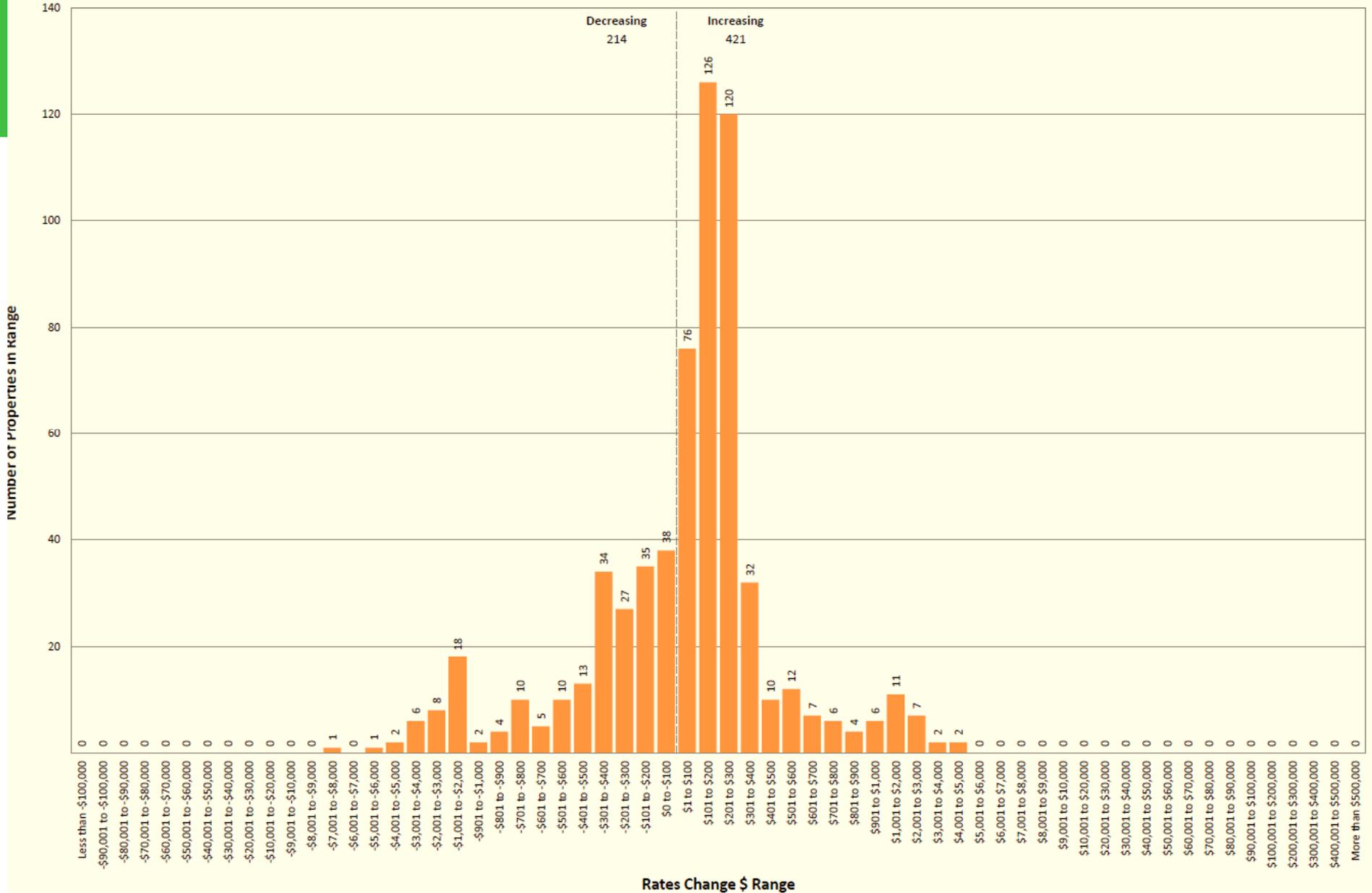
# 100% CV before remissions - Rural

2017/18 Rates - 100% CV - Rural Sector (635 Properties)



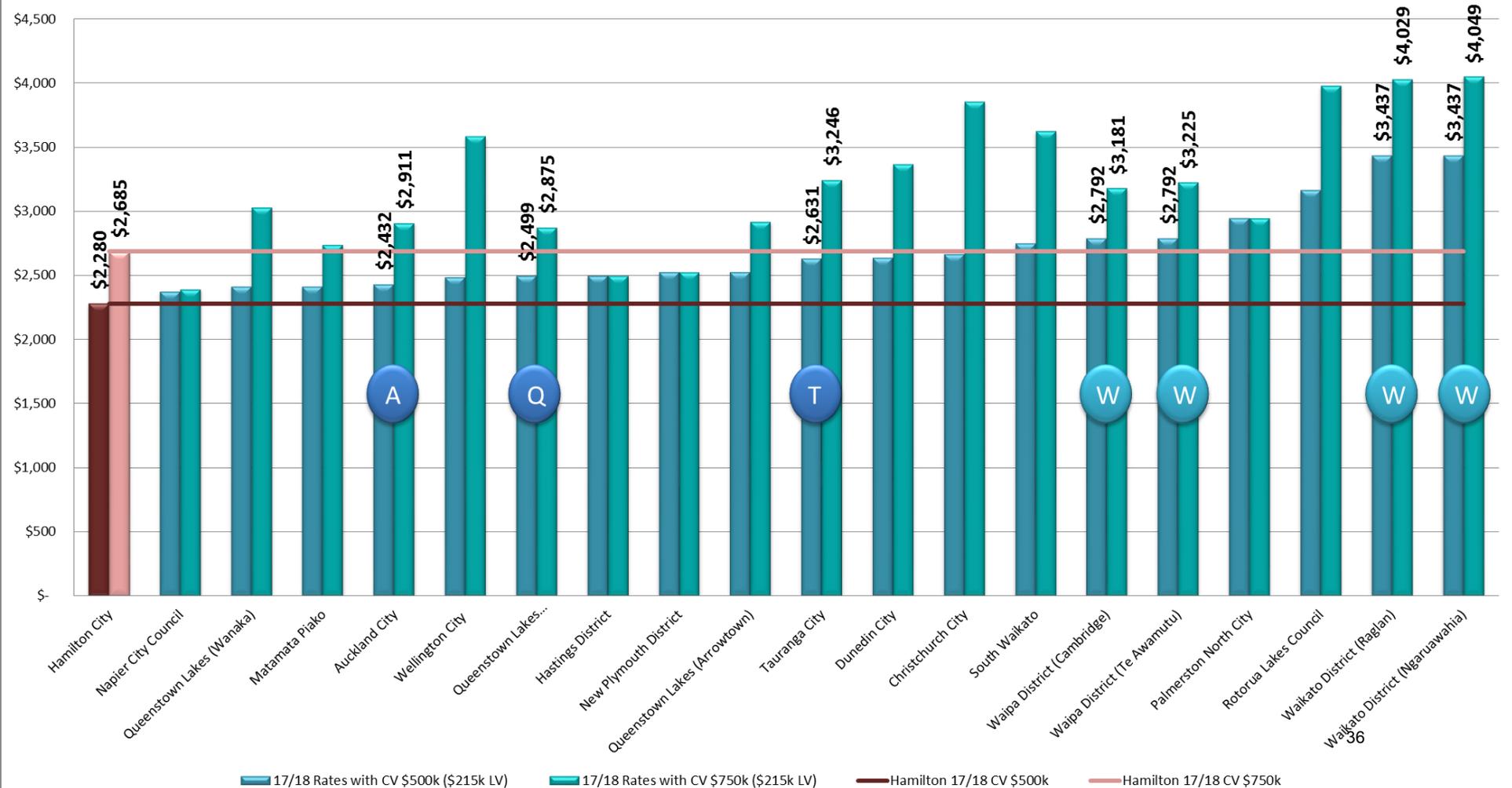
# 100% CV with Remission - Rural

2017/18 Rates - 100% CV with Remissions to 60%LV/40%CV if Increase >\$100 (No Iteration) - Rural Sector (635 Properties)



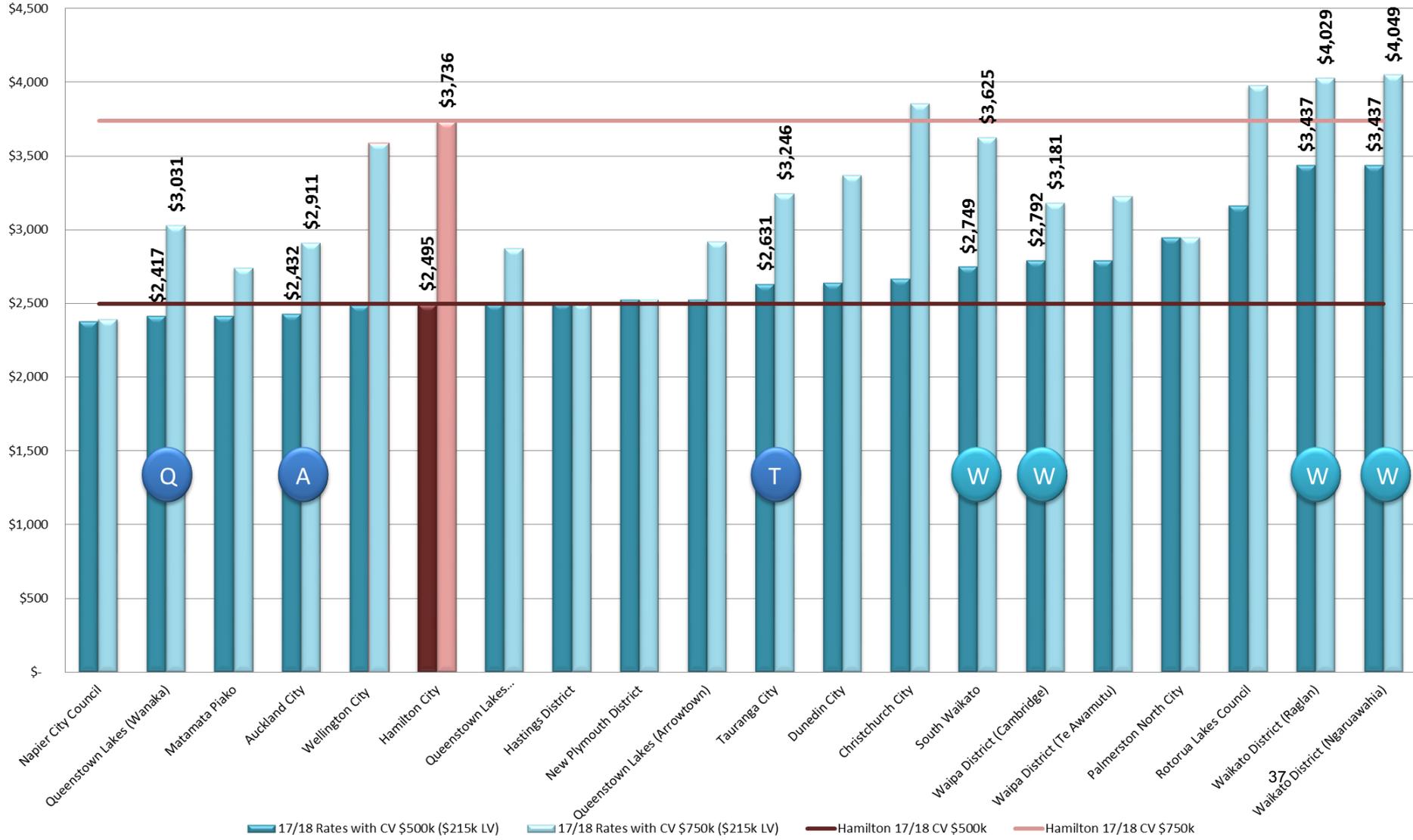
# Comparison by Property Value \$500,000 and \$750,000 (current)

Comparison of Residential Rates based on Rating value



# Comparison by Property Value \$500,000 and \$750,000 (100% CV)

Comparison of proposed 17/18 residential rates based on value - if HCC rates were 100% capital value



# 100% CV

- 100% CV means that new properties will better contribute to the cost of growth.
- Existing ratepayers will contribute less than they do now to the cost of growth.

Community  
Infrastructure  
&  
Transport  
Targeted Rates

# Community Infrastructure Rate & Transport Rate

- Both targeted rates are across all ratepayers.
- Technically identical rates – just named differently.
- Two options for charging:
  - On CV
  - As a fixed targeted rate on SUIP  
(Separately Used or Inhabited Part)

# Community Infrastructure Rate & Transport Rate

- A \$150 targeted rate raises \$9.5m (GST inclusive) and adds \$8.3m to the revenue budget (GST exclusive).
- On SUIP – 63,578 @ \$150 each
- On CV – the rate is different for everyone.
  - Lower CV properties will pay less
  - Higher CV properties will pay more

# Community Infrastructure Rate

## Advantages

- Ensures some funding available for community infrastructure.
- Community can set priorities.
- Transparent.

## Disadvantages

- Debt funding removed as funding option?
- Intergenerational equity issues?
- Consequential Opex hits general rate.

# Transport Rate

## Advantages

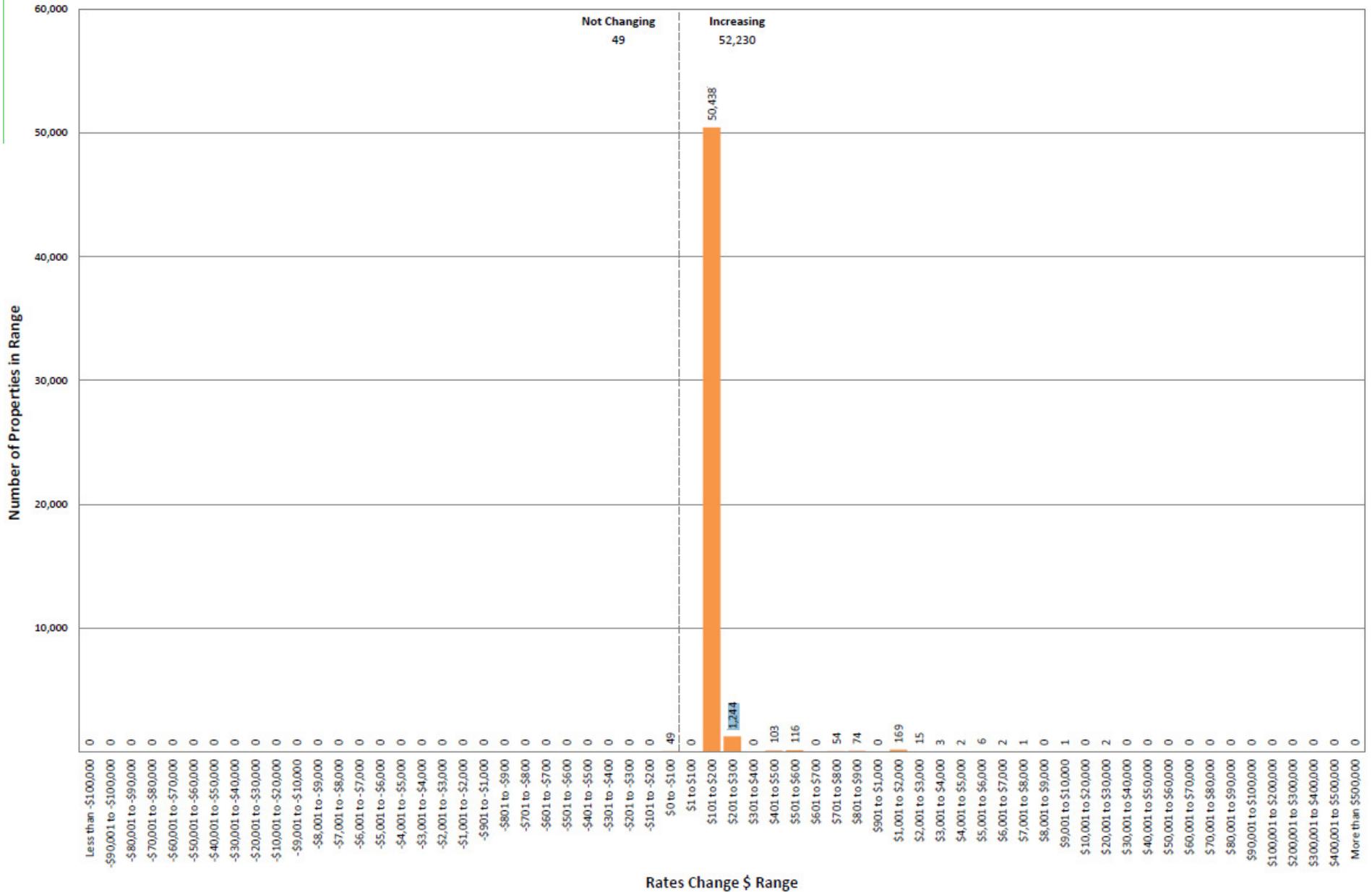
- Ensures specific funding available for discretionary projects.
- Community can set priorities.
- Mostly attracts NZTA subsidy.
- Could include Opex one-off projects.
- Transparent.

## Disadvantages

- Debt funding removed as funding option?
- Intergenerational equity issues?
- Consequential Opex hits general rate.

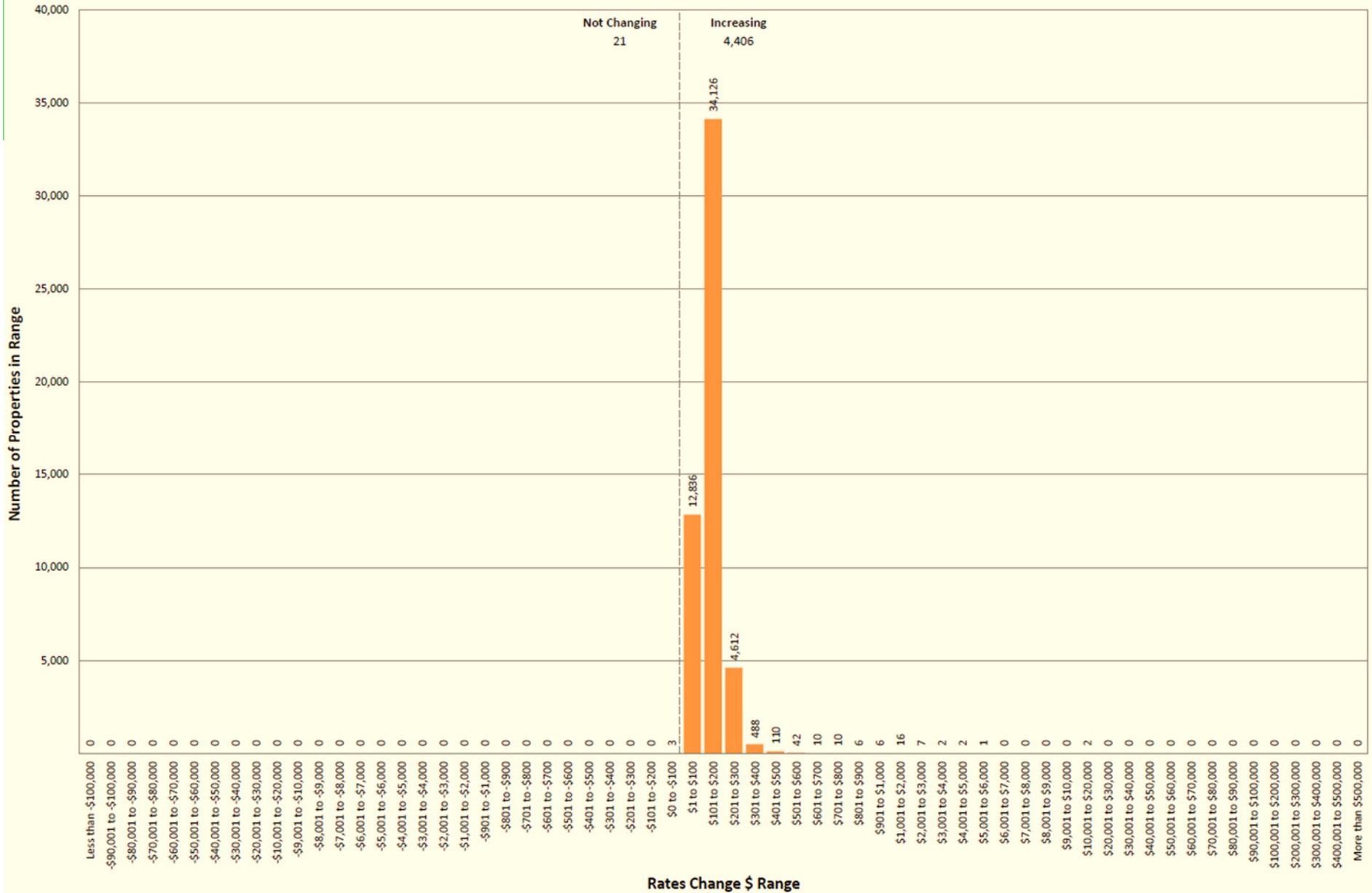
# CI rate & T rate – SUIP Impact Residential

2017/18 Rates - Community Infrastructure/Transport Rate - \$150 per SUIP - Residential Sector (52,279 Properties)



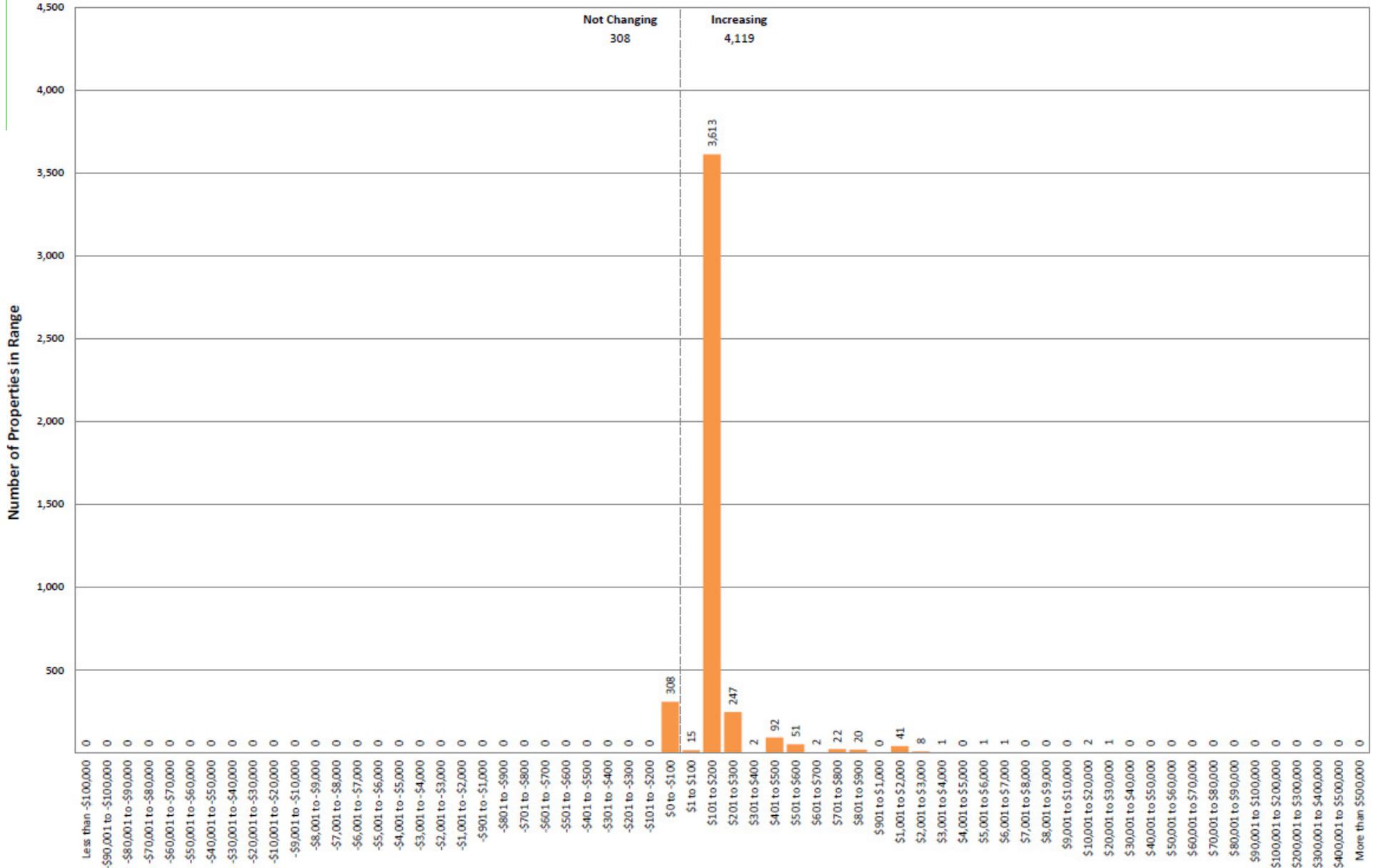
# CI rate & T rate – CV Impact Residential

2017/18 Rates - Community Infrastructure/Transport Rate on CV - \$167.33 Average per RU - Residential Sector (52,279 Properties)



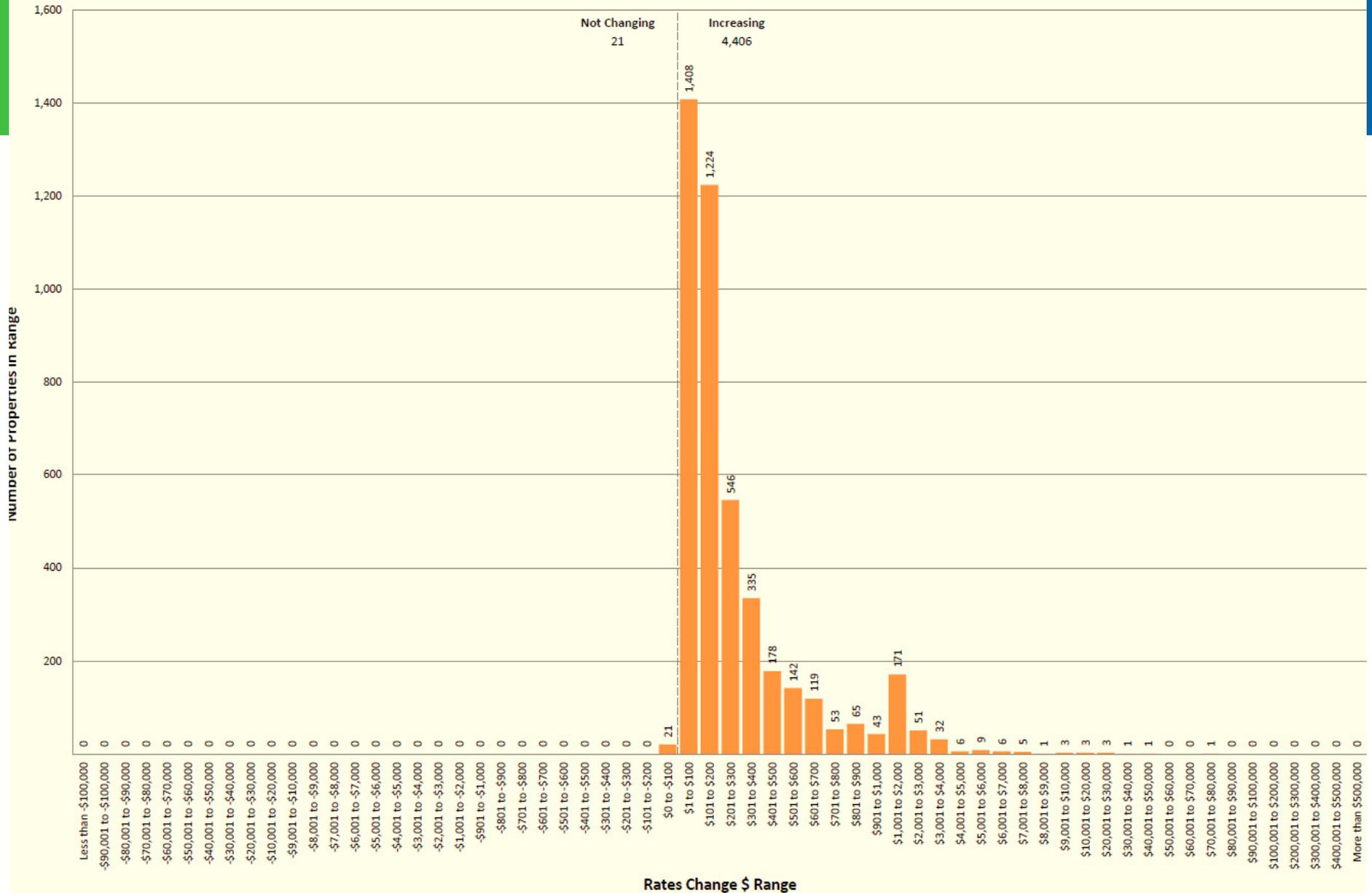
# CI rate & T rate – SUIP Impact Commercial

2017/18 Rates - Community Infrastructure/Transport Rate - \$150 per SUIP - Commercial Sector (4,427 Properties)



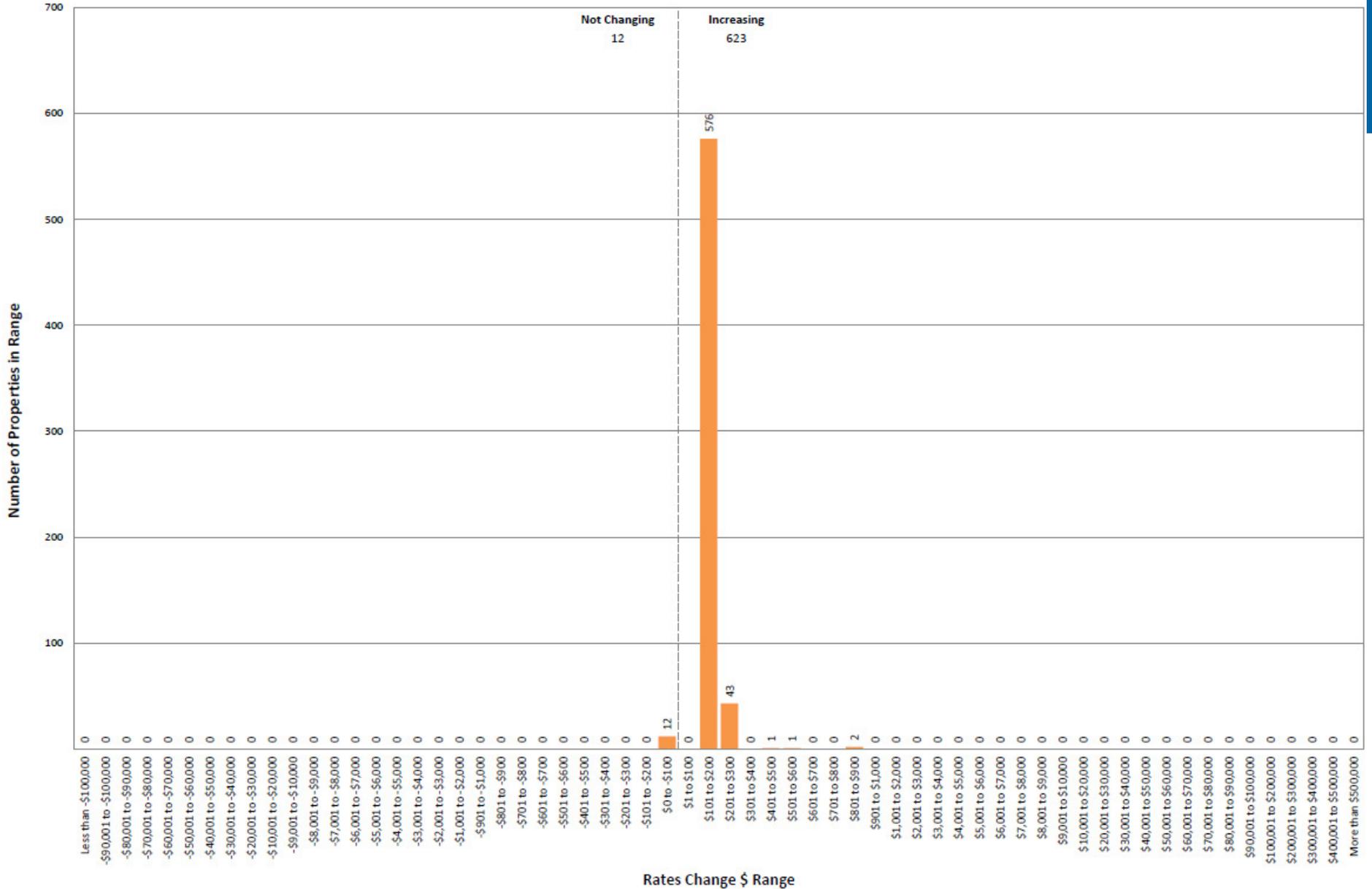
# CI rate & T rate – CV Impact Commercial

2017/18 Rates - Community Infrastructure/Transport Rate on CV - \$167.33 Average per RU - Commercial Sector (4,427 Properties)



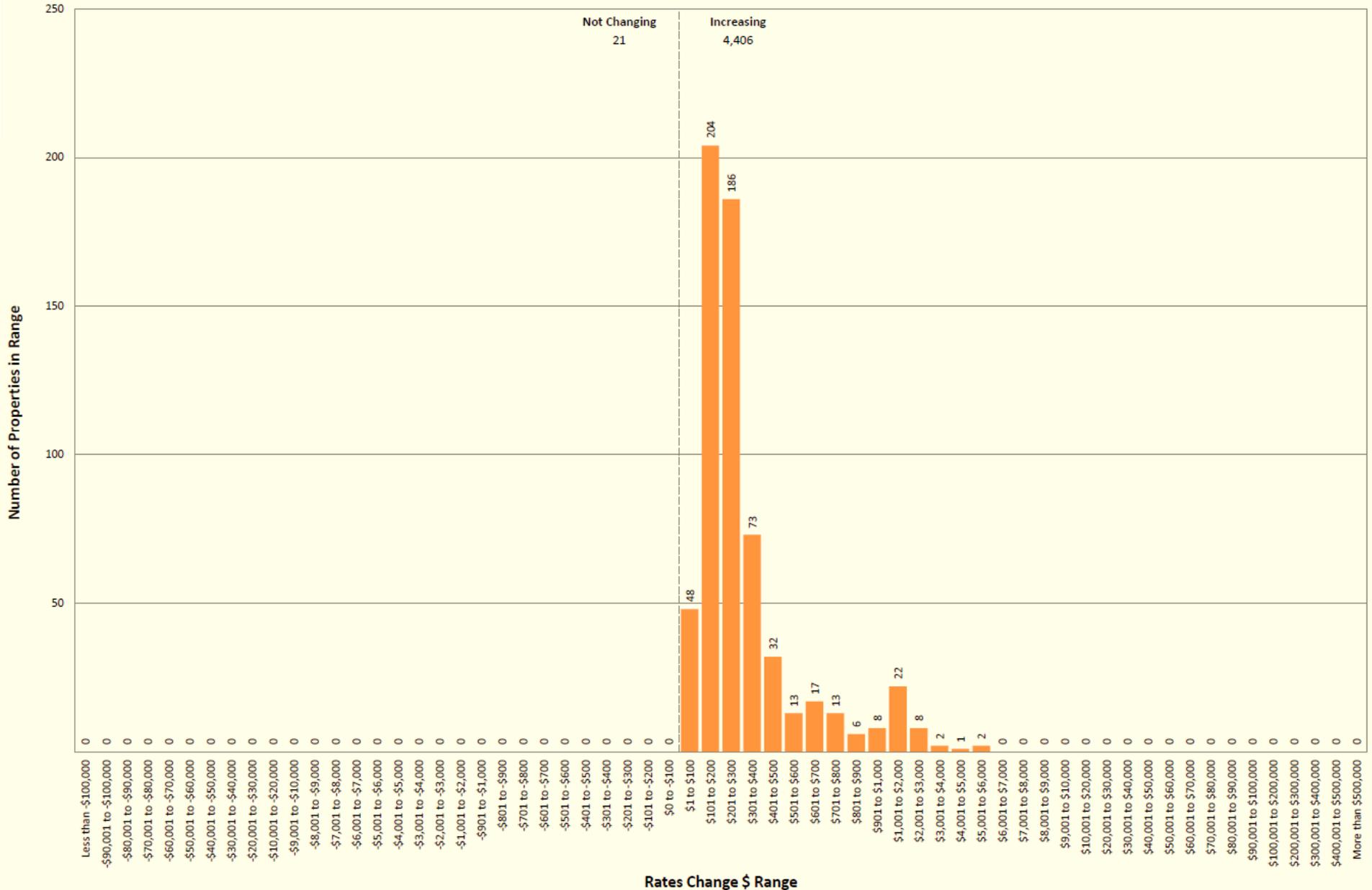
# CI rate & T rate – SUIP Impact Rural

2017/18 Rates - Community Infrastructure/Transport Rate - \$150 per SUIP - Rural Sector (635 Properties)



# CI rate & T rate – CV Impact Rural

2017/18 Rates - Community Infrastructure/Transport Rate on CV - \$167.33 Average per RU - Rural Sector (635 Properties)



# Community Infrastructure Rate & Transport Rate

- Targeted rates are transparent.
- Targeted rates can be at whatever level Council decides is appropriate.
- CV targeted rates provide for better growth paying for growth benefits.

A man in a dark suit is standing with his back to the camera, writing on a large whiteboard. The whiteboard is mounted on a white wall in a modern room with a wooden floor. The text on the whiteboard is written in a casual, handwritten style. The room has a clean, minimalist aesthetic with recessed ceiling lights.

Geographic  
Community  
Infrastructure  
Rates

# North East Community Infrastructure Rate

- This is an example.
- Multiple such rates could be developed by area across the city.
- This could be instead of the city wide Community Infrastructure rate or some items could be funded city wide and some by part of the city.

# Geographical Rates

## Advantages

- Local communities choose what they fund and how quickly.
- Don't have to wait for city wide priorities.

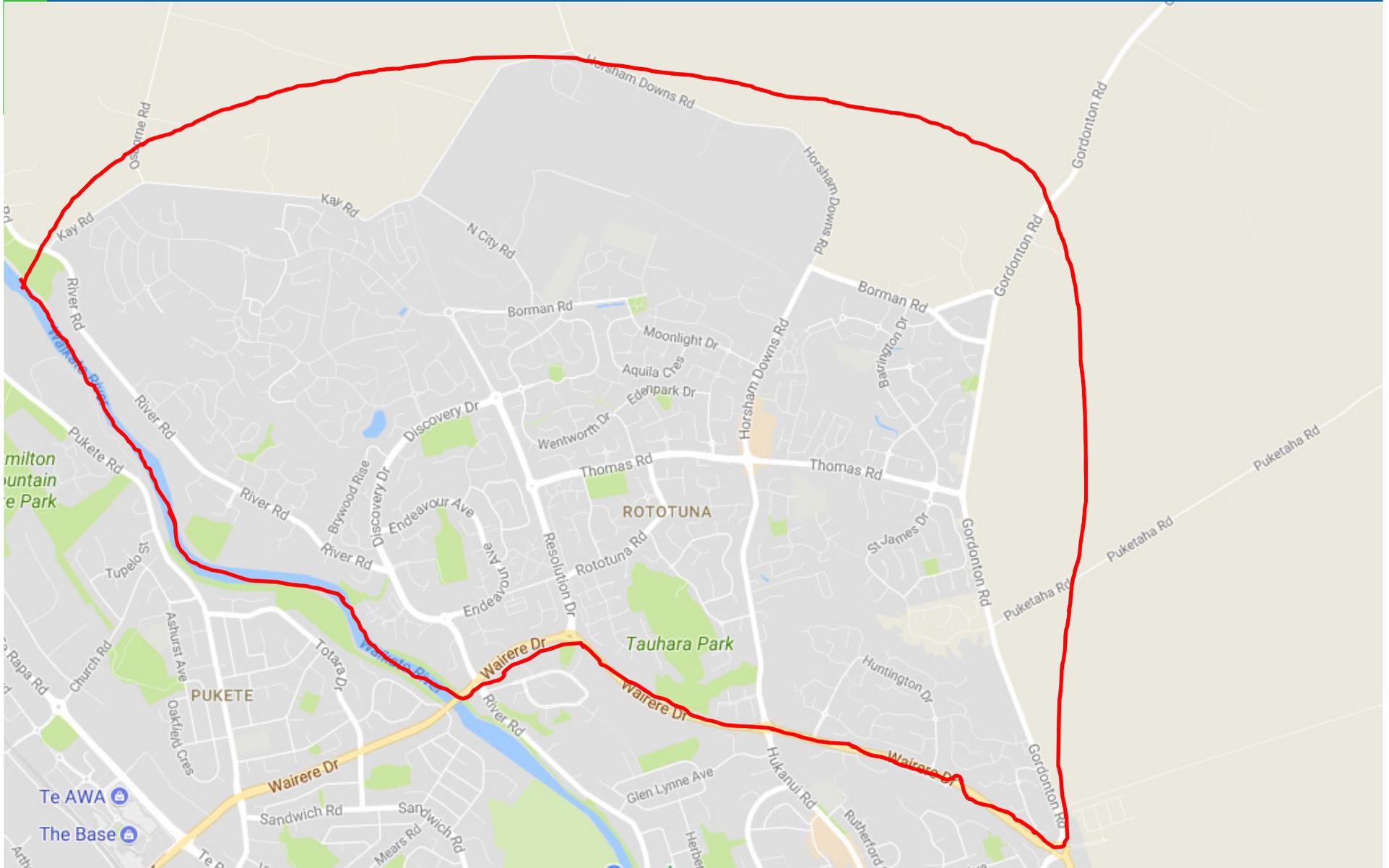
## Disadvantages

- Doesn't fit with city wide strategies.
- Hamilton is small and facilities are easily accessed by everyone.
- User charges may require a local and non-local prices.
- Some may see inequity.

# North East Projects

- Currently
  - Library \$15.2m (Yr9 and 10)
  - Sports grounds \$9.0m (Yr 1 and 2)
  - Rate income required \$2.4m (GST exclusive)

# North East Rating Area

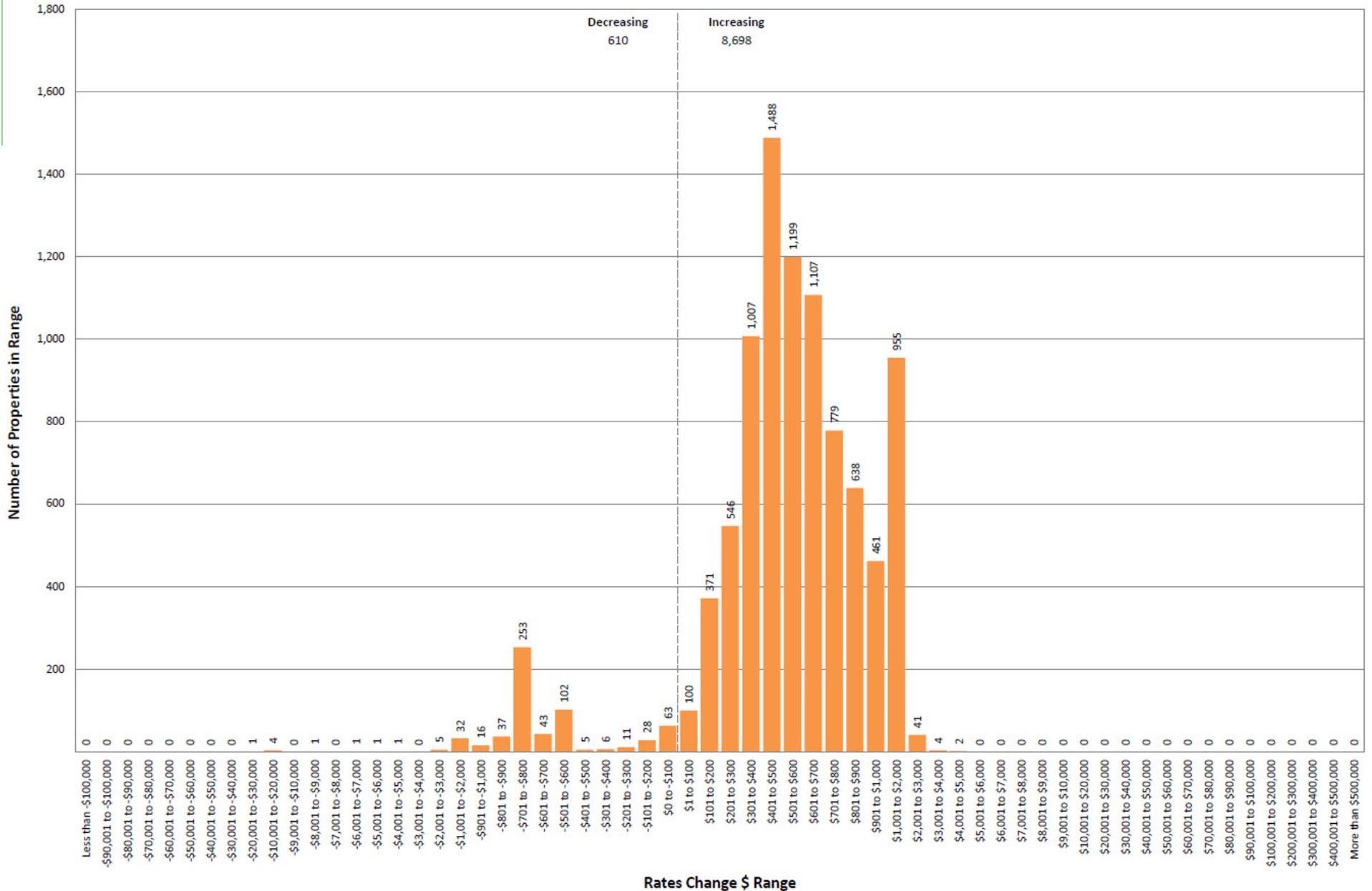


# North East Rating Options

- Per SUIP– 9,547 @ \$285 each
- On CV \$290 average

# North East Rating Options CV

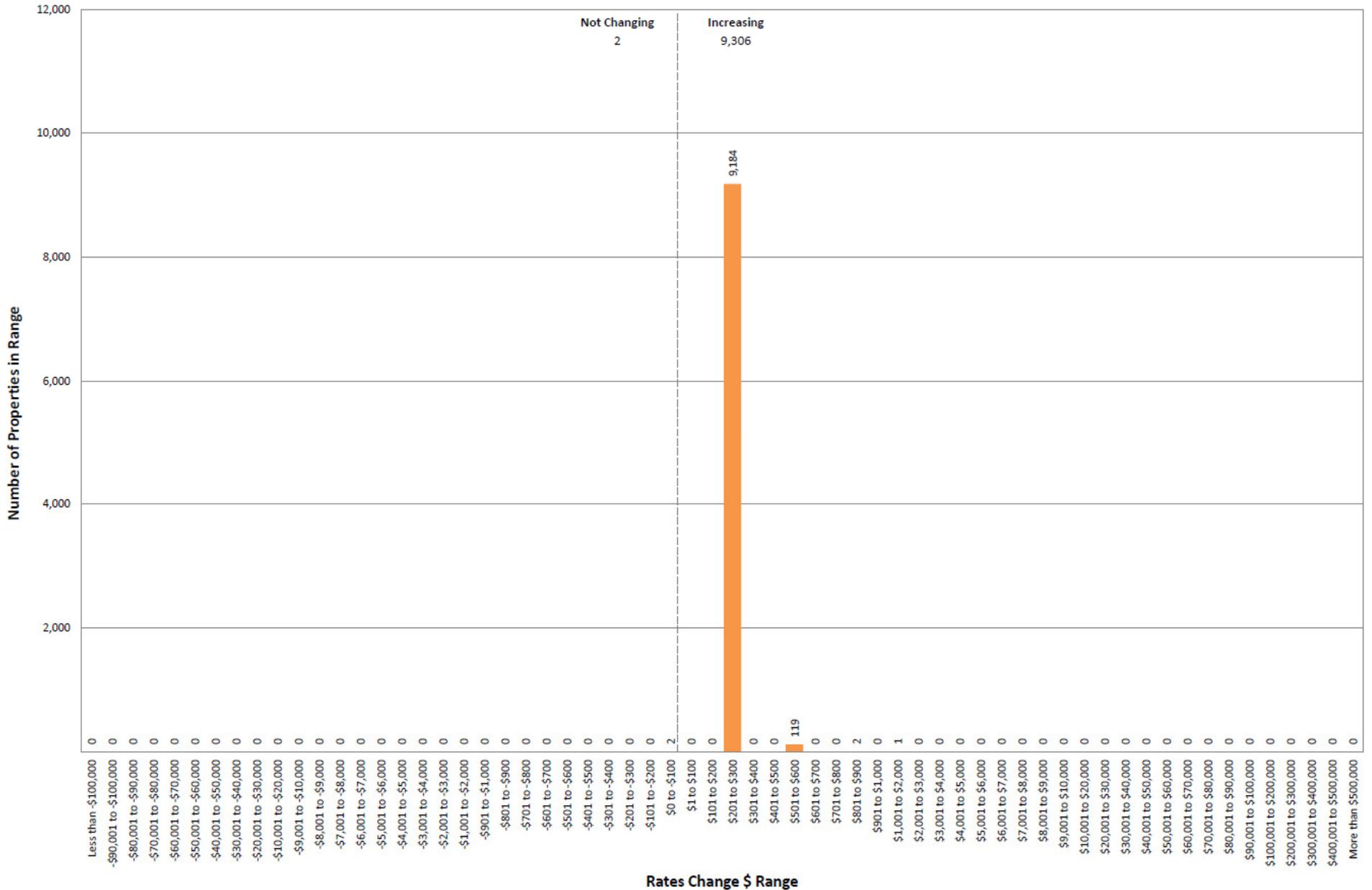
NE Area Only - 2017/18 if 100% CV - Community Infrastructure Rate on CV - \$290 Average per RU - Residential Sector (9,308 Properties)



Rates Change \$ Range

# North East Rating Options SUIP

NE Area Only - 2017/18 Actual - Community Infrastructure Rate - \$285 per SUIP - Residential Sector (9,308 Properties)





CONCLUSIONS

# Summary

- When compared to other growth councils in NZ, Hamilton's rates are substantially lower.
- 100% CV with remission best enables growth to pay for growth.
- Community Infrastructure and Transport rates on CV best enables growth to pay for growth.
- Geographic rates have disadvantages.



# Council Briefing

## Engagement for the 10-Year Plan



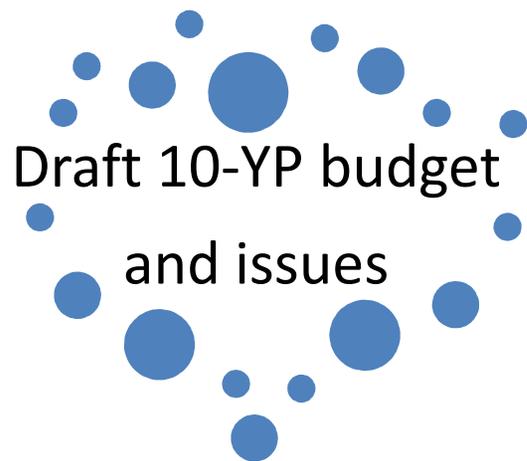
# Purpose

To outline the approach for the engagement on the 10-Year Plan.

Covering:

- New approach
- Engagement points
- Tools
- Next steps

# Approach



Test with  
the  
community



Feeds into  
decision  
making for  
the 10-Year  
Plan budget

# Timeframes

Draft 10-Year Plan budget (19 Oct)

Pre-engagement (24 Oct – 19 Nov)

10-Year Plan budget (6 Dec)

Formal consultation (April 2018)

Adopted 10 Year Plan (28 June 2018)

# Pre-engagement

- Purpose is to give EMs a visibility of community views so that they can take these into account in their decision making in December
- Focus will be on key decisions proposed in initial budget and key issues
- Occur after the draft 10-YP budget presented on 19 October

# Pre-engagement Delivery

- Use the 'your choice' slider tool
- Will have supporting in-depth information
- Accessed via:
  - Devices (mobile, ipads, web)
  - ipads in Council facilities
  - Option to have stands in shopping malls
  - No printed forms but a printed form can be made available if requested by someone

# Pre-engagement Delivery

- I pads will be in stands with posters outlining key issues
- Promotion of the engagement
- Elected member promotion of engagement
- We will ask respondents to indicate if they want us to advise them of the consultation April 2018

# Consultation

- Purpose is to comply with the requirements of consultation under the LGA for the 10-Year Plan
- Focus on the strategic issues and options proposed in the 10-Year Plan
- Consultation Document will be released in April 2017 and consultation period will be open for one month
- Verbal submissions (hearings) are scheduled for May

# Consultation Delivery

- Formal Consultation Document as required
- ‘Have your say’ survey focusing on the options in the consultation document
- Will be available online and printed copies will be sent if requested

# Demonstration

# Next steps

- Engagement material is being prepared but can not be finalised until after 19 October
- Slider tool being created and tested but can not be finalised until after 19 October